

## GREEDY MATCHING OF IMPATIENT AGENTS

### THE ROLE OF INVENTORY

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Angela Kohlenberg

# DECISION-MAKING IN DYNAMIC MATCHING MARKETS

BLOOD TRANSFUSION



ADOPTION



RIDE-SHARING



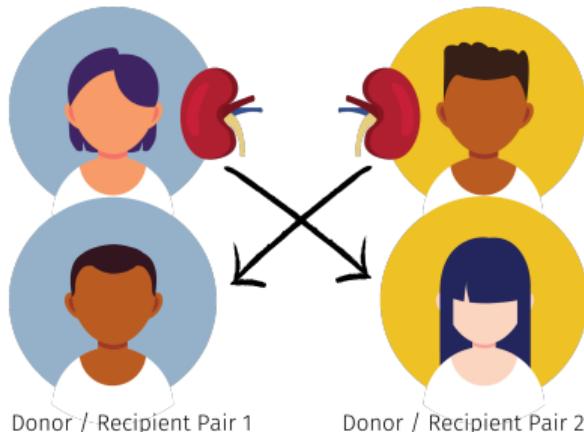
■ ALL AGENTS (CUSTOMERS/DEMAND, SERVERS/SUPPLY) ARRIVE AND DEPART DYNAMICALLY

DECISIONS:

- WHO PARTICIPATES? (CENTRALIZED VS. DECENTRALIZED, PRICING, ETC.)
- WHAT ARE THE MATCHING “RULES”? (STRATEGIC MARKET DESIGN: AGENT COMPATIBILITY, INCENTIVES, ETC.)
- HOW SHOULD AGENTS BE MATCHED IN REAL-TIME? (TIMING, PRIORITIES, ETC.) [\[MY RESEARCH\]](#)

## TENSION IN DYNAMIC MATCHING: IMMEDIATE (GREEDY) VERSUS DELAYED MATCHING

### PAIRED KIDNEY EXCHANGE



### MATCH TIMING



Every 4 months

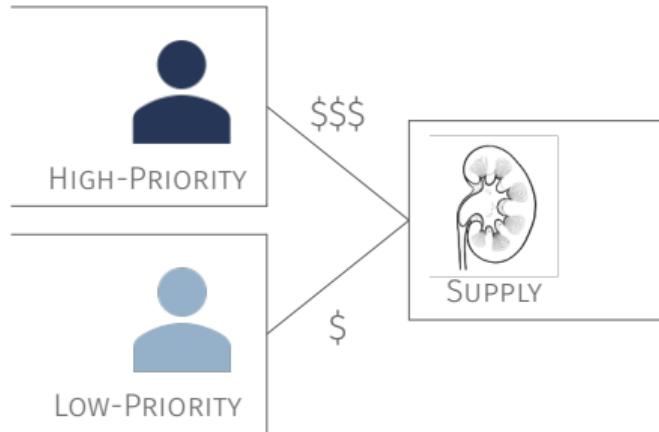
Every 3 months

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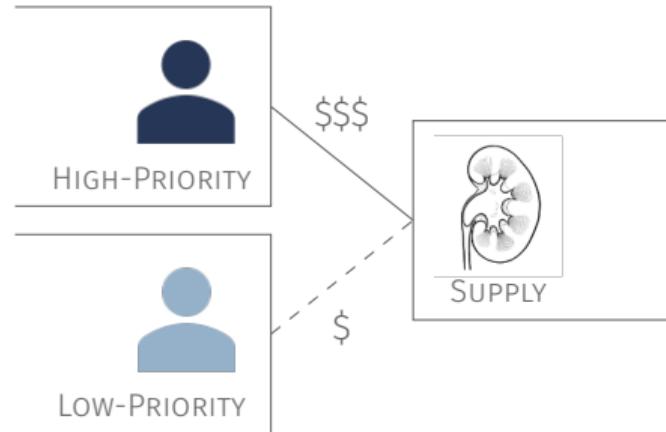
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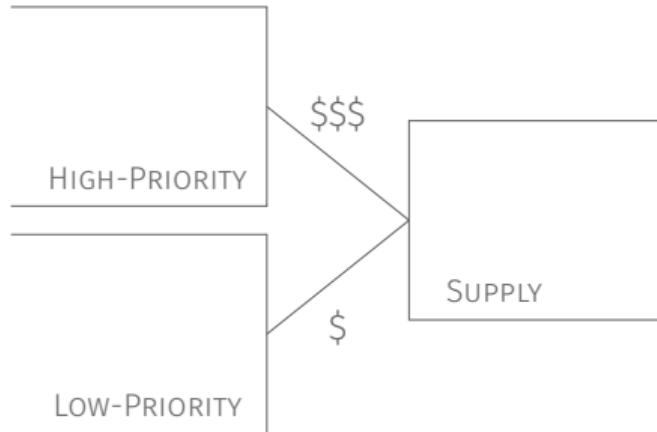
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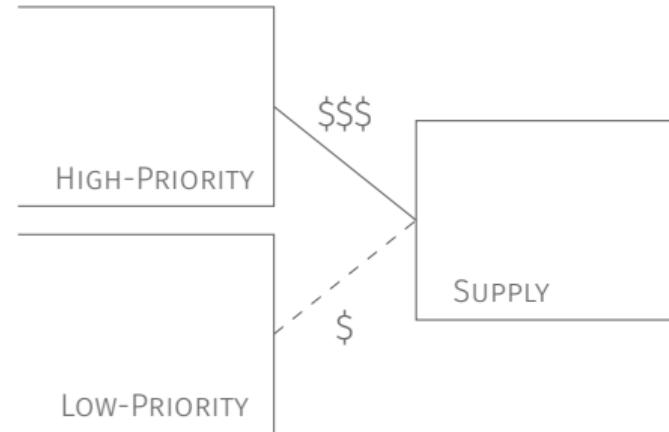
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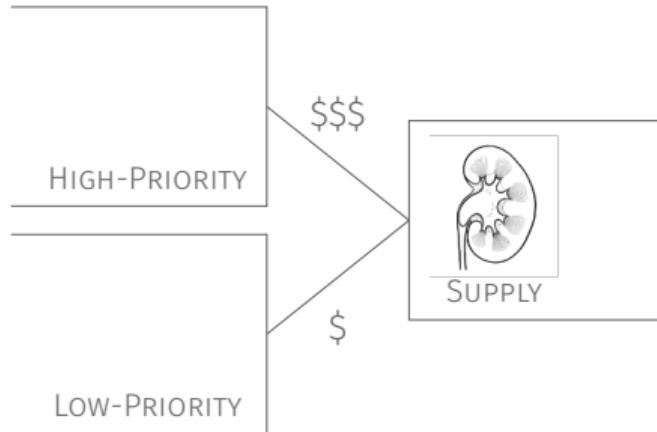
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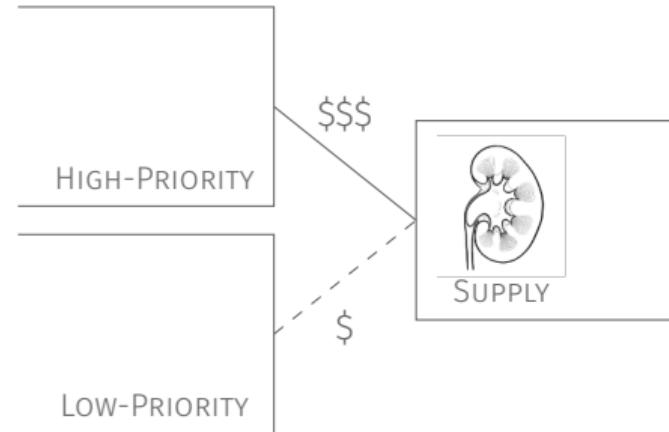
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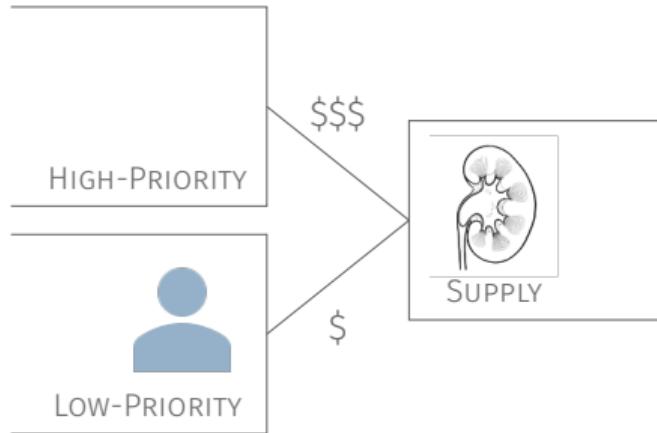
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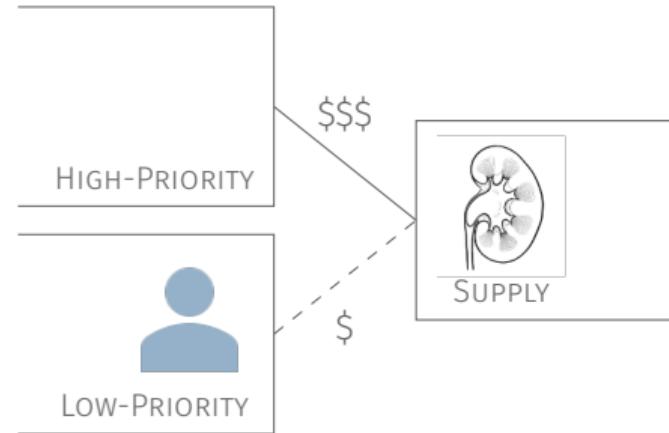
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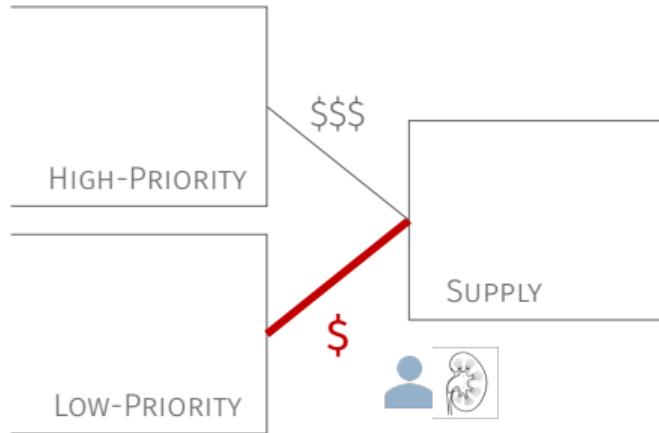
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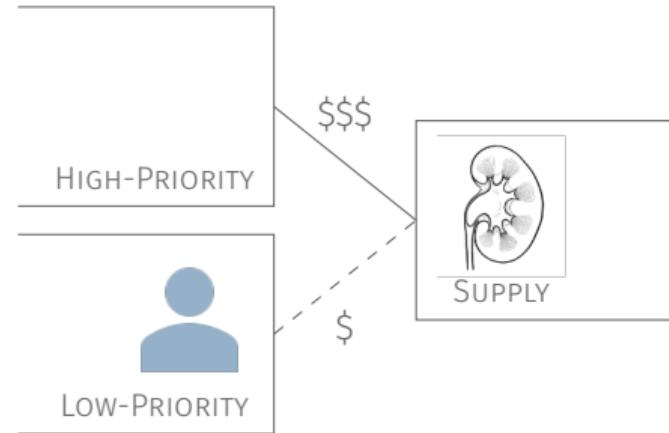
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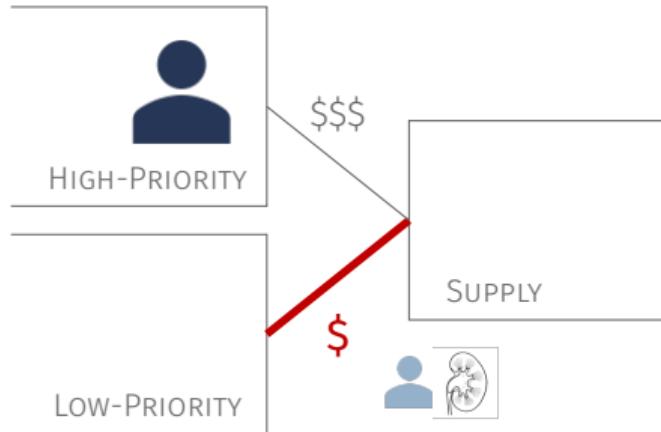
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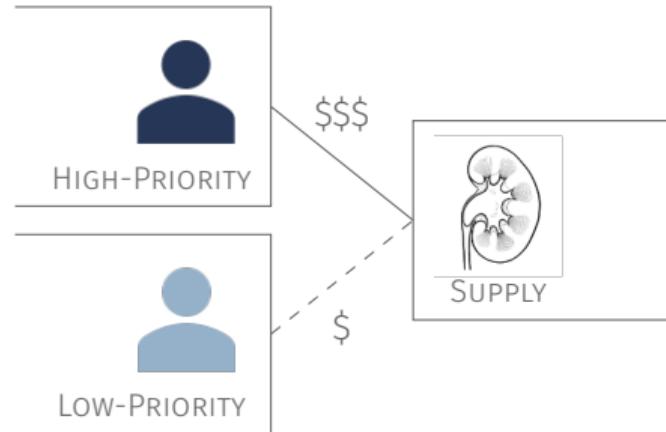
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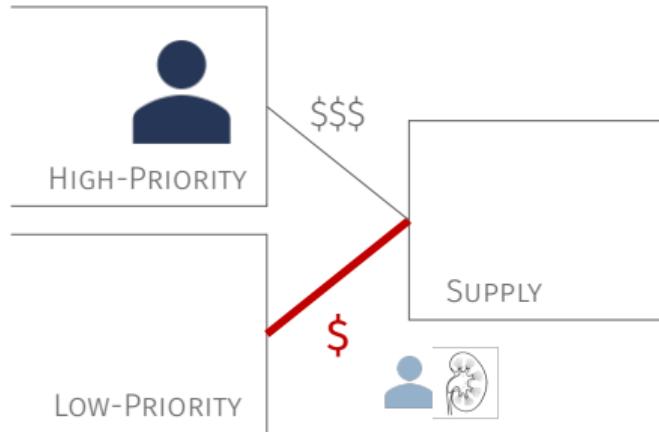
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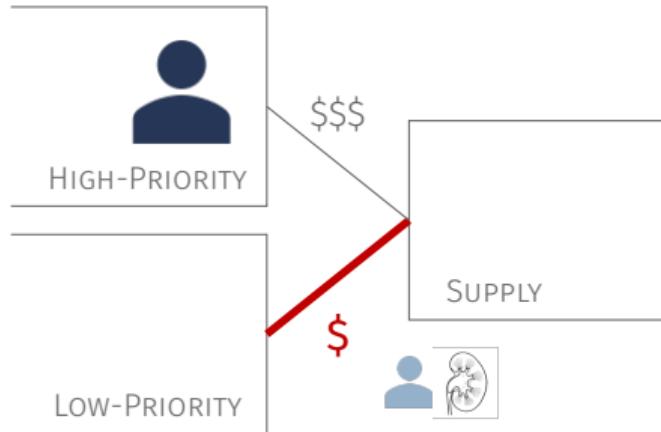
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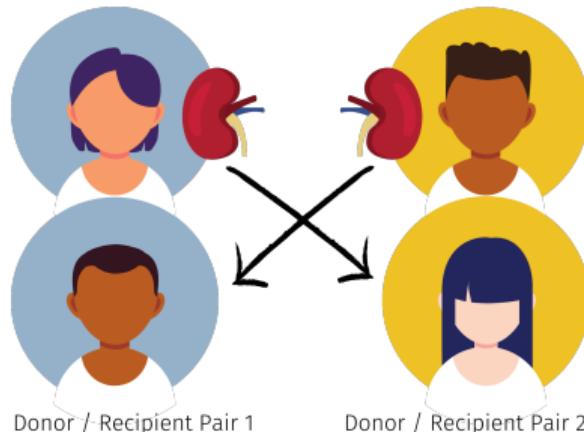
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- BUT, AGENTS DO NOT WAIT FOREVER...

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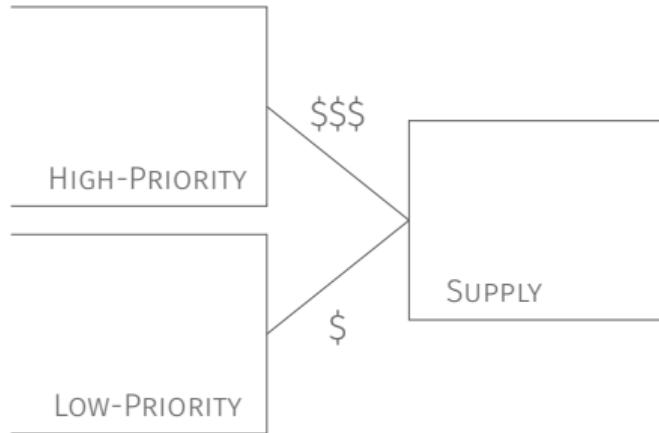
## MATCH TIMING

|  |                    |
|--|--------------------|
|  | Every 4 months     |
|  | Every 3 months     |
|  | Every 3 months     |
|  | Frequently (daily) |

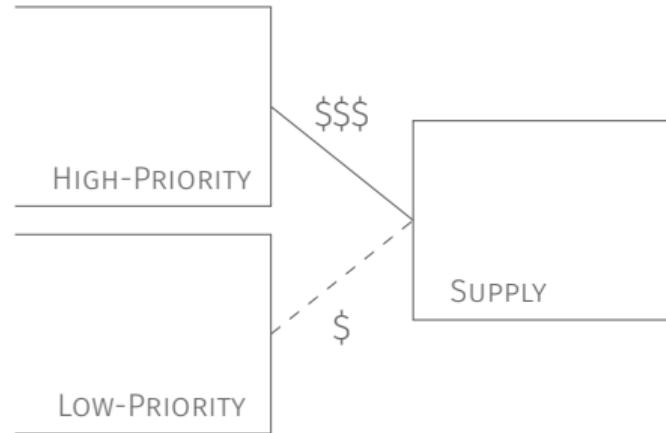
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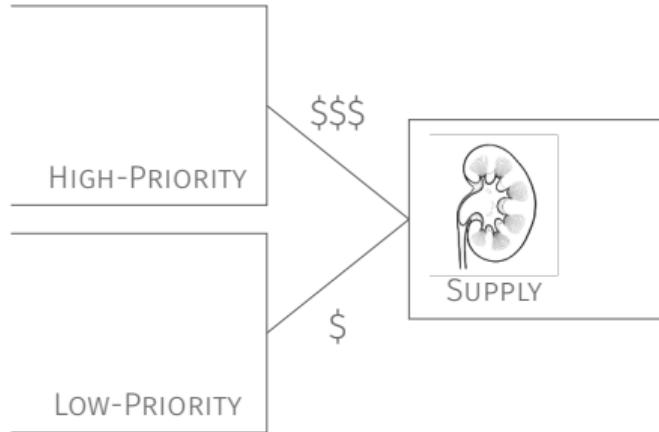
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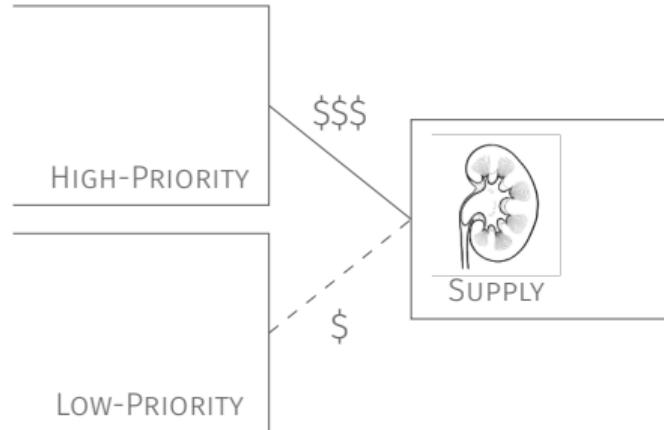
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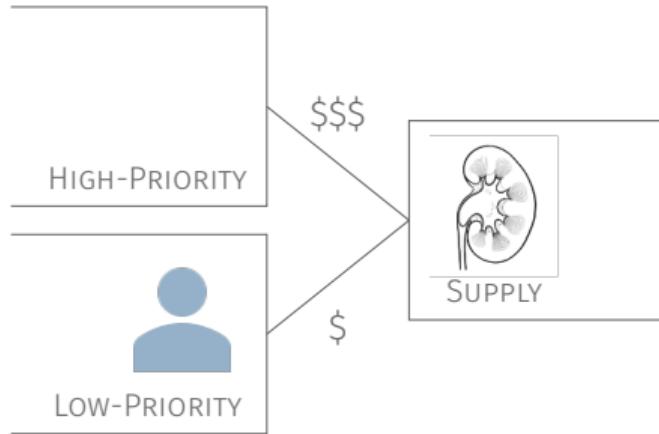
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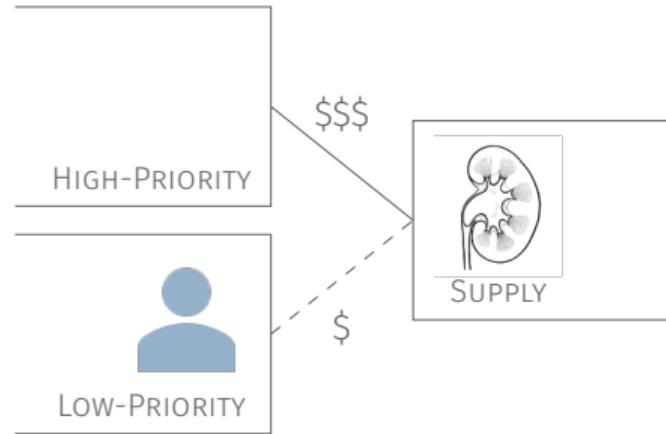
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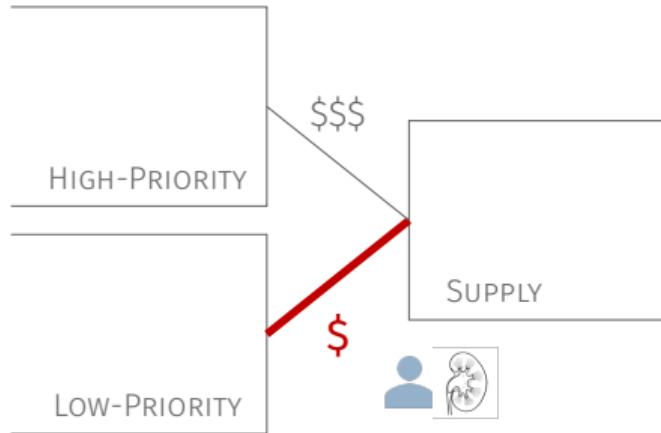
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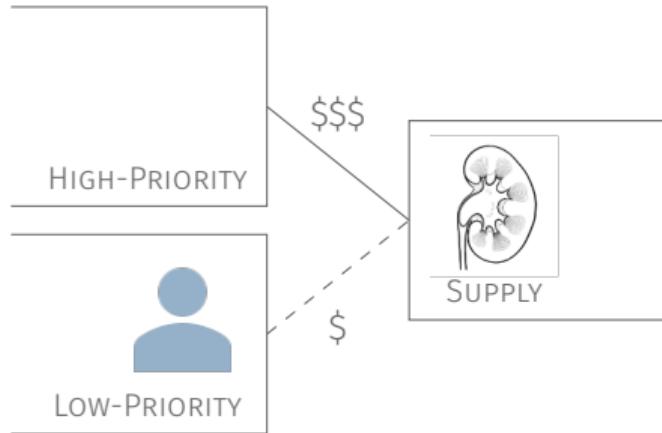
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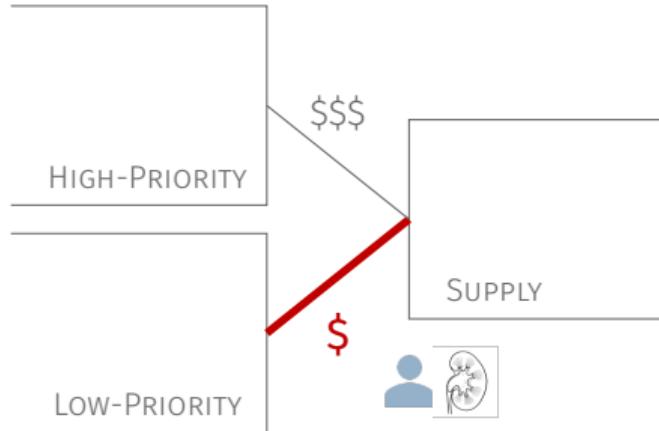
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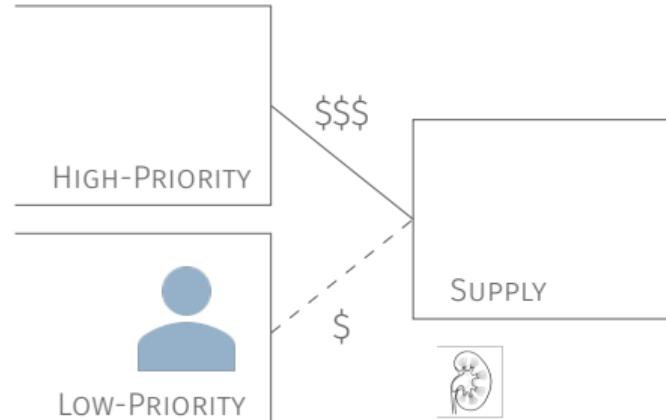
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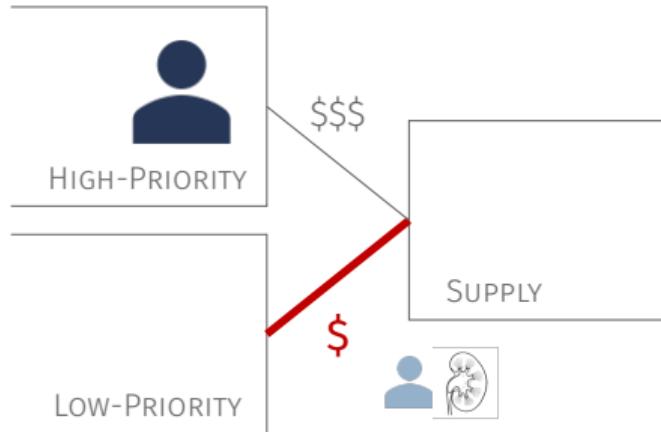
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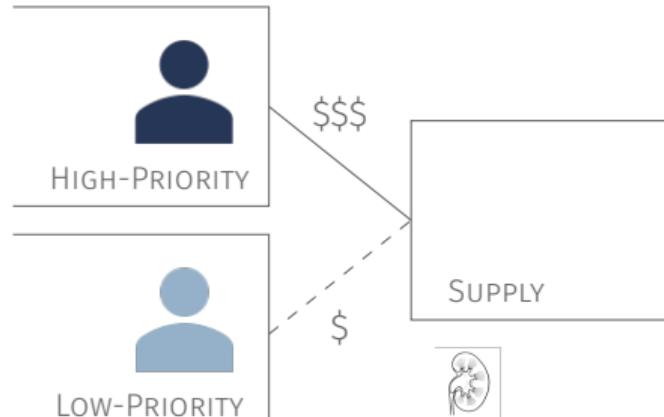
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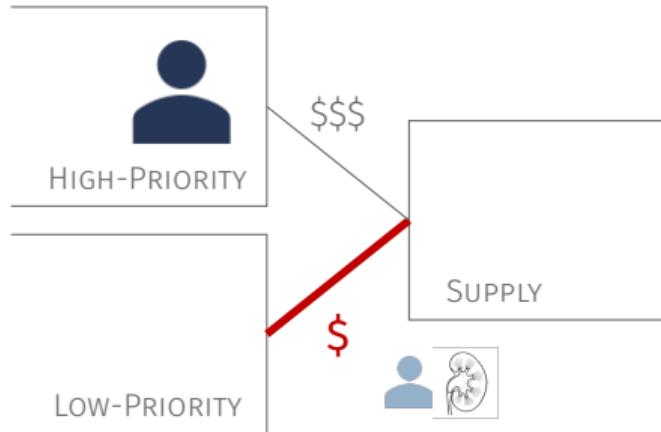
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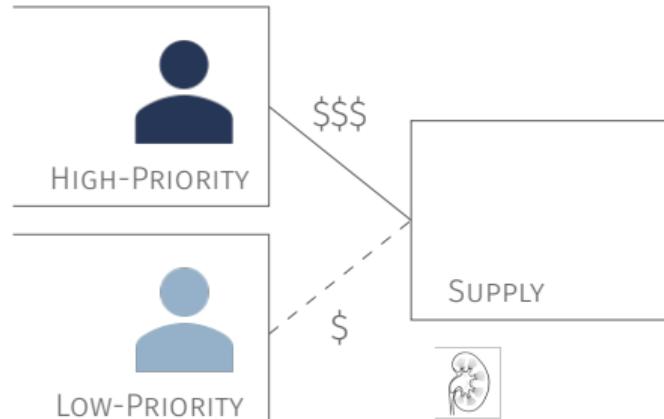
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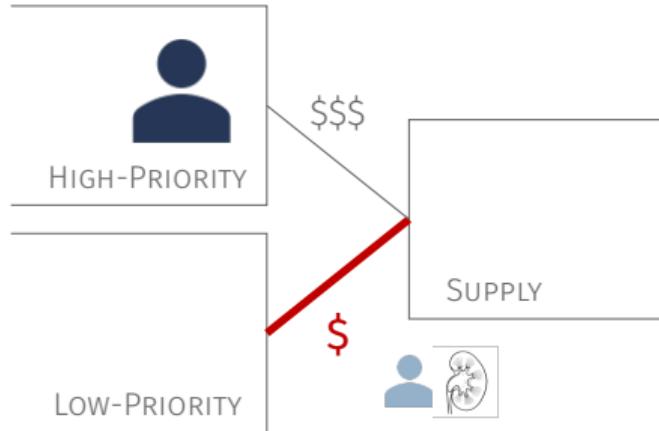
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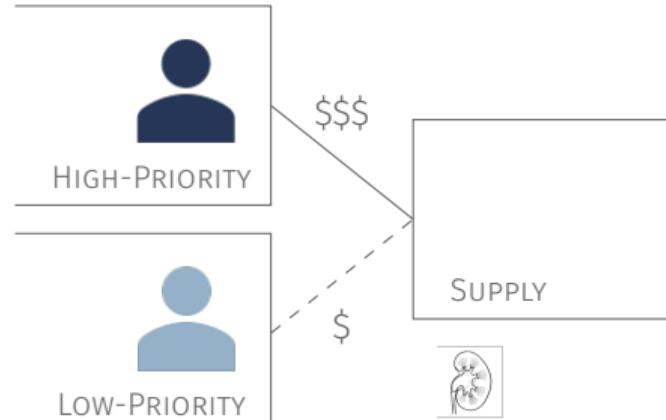
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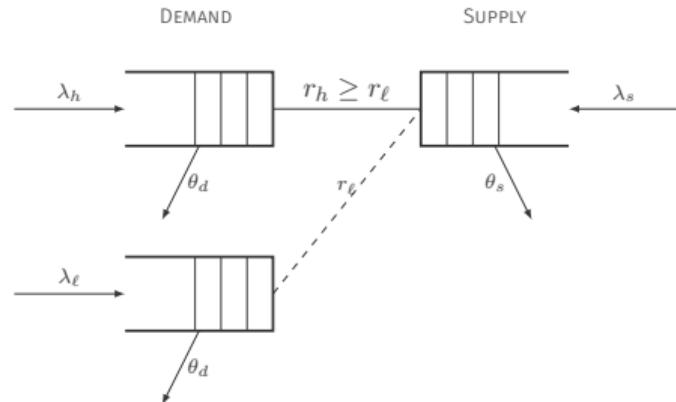
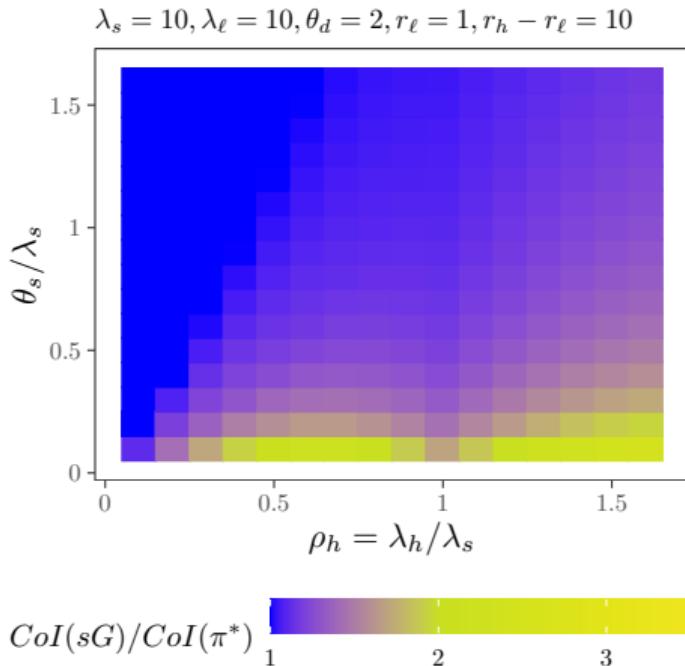
WAIT FOR BEST MATCH WITH IMPATIENT AGENTS



- IGNORING IMPATIENCE MAY RESULT IN SUBOPTIMAL DECISIONS
- WHAT IS THE OPTIMAL TIMING?

## THE “EXTREME” POLICIES: PERFORMANCE RELATIVE TO OPTIMAL

MATCH IMMEDIATELY [sG]



PARAMETER VECTOR:

$$p = (\lambda_h, \lambda_\ell, \lambda_s, \theta_d, \theta_s, r_h, r_\ell)$$

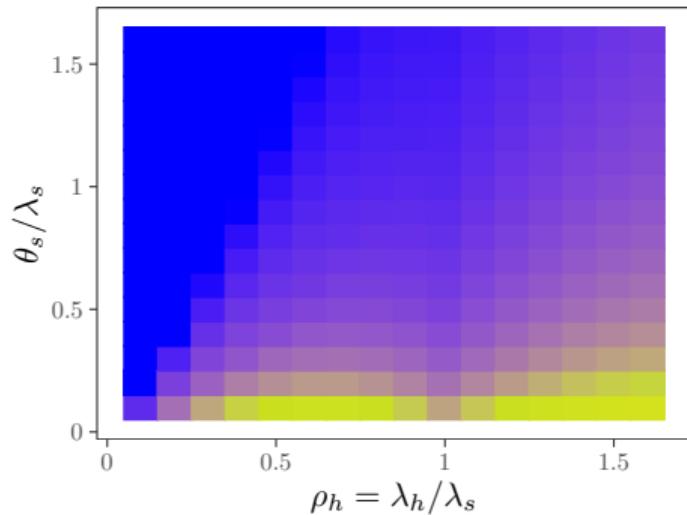
OBJECTIVE: MINIMIZE THE REWARD LOSS DUE TO ABANDONMENT, COST-OF-IMPATIENCE  $CoI(\pi, p)$

$$\pi^*(p) = \arg \min_{\pi} CoI(\pi, p)$$

## THE “EXTREME” POLICIES: PERFORMANCE RELATIVE TO OPTIMAL

MATCH IMMEDIATELY [sG]

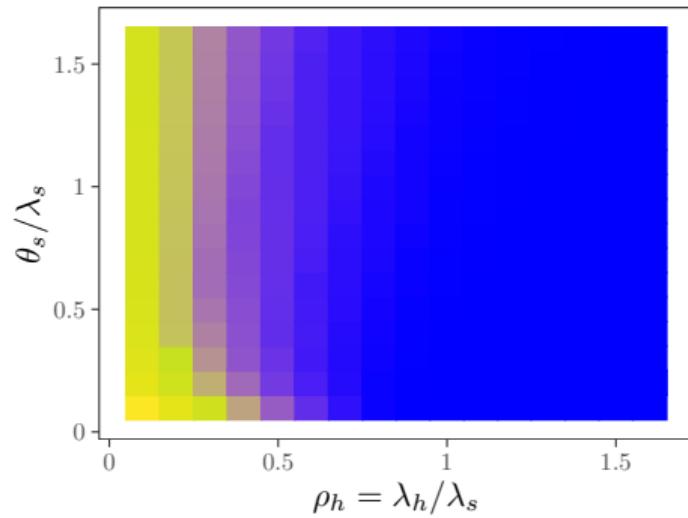
$$\lambda_s = 10, \lambda_\ell = 10, \theta_d = 2, r_\ell = 1, r_h - r_\ell = 10$$



$$CoI(sG)/CoI(\pi^*)$$

WAIT FOR BEST MATCH [hG]

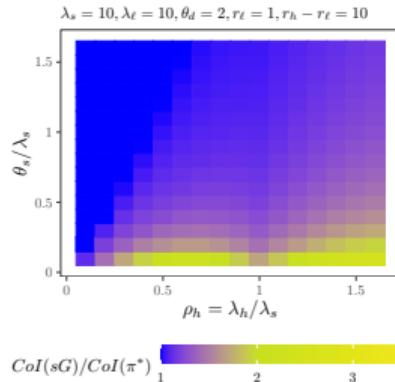
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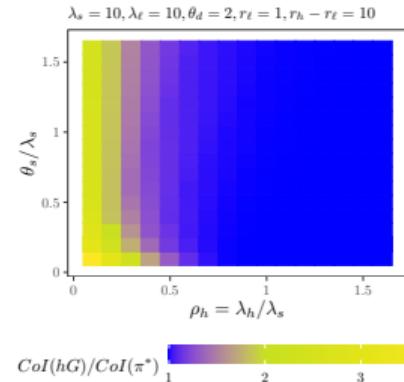
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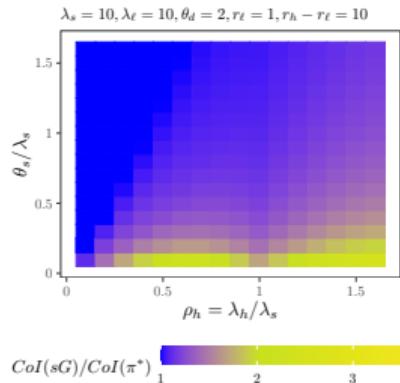
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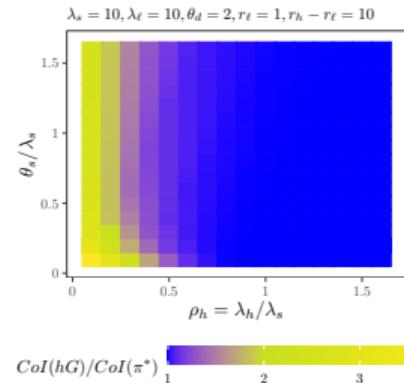
SIMPLY ALWAYS OR NEVER PERFORMING LOW-REWARD MATCHES IS NEAR-OPTIMAL IN “MANY” SETTINGS  $\Rightarrow$  EXTENDS TO MORE COMPLEX NETWORKS

## THE “EXTREME” POLICIES: PERFORMANCE RELATIVE TO OPTIMAL

MATCH IMMEDIATELY [sG]



WAIT FOR BEST MATCH [hG]



- SIMPLY ALWAYS OR NEVER PERFORMING LOW-REWARD MATCHES IS NEAR-OPTIMAL IN “MANY” SETTINGS
- WHEN, WHICH ONE, AND WHY  $\Rightarrow$  KEY DETERMINANTS OF OPTIMAL TIMING

# TALK OUTLINE

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RESEARCH & TALK OVERVIEW

MODEL, APPROACH, AND MAIN RESULTS

DETAILED APPROACH AND INTUITION: THREE-AGENT  $\Rightarrow$  FULL NETWORK

PROOF OUTLINE

RELATED LITERATURE

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# IMPATIENCE IN DYNAMIC MATCHING

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ADOPTION



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## IMPATIENT AGENTS:

### 1. AFFECT PERFORMANCE AND OPTIMAL CONTROL

- [Performance] **The Cost of Impatience in Dynamic Matching**, A. Kohlenberg and I. Gurvich, *Management Science* (2025), 71(4): 2751-3636.
- [Control] **Greedy Matching of Impatient Agents**, A. Kohlenberg, *Under review*

### 2. COMPLICATE DECISION-MAKING

- Universal (in parameters) “scaling laws”: closed-form approximations of reward loss due to abandonment ⇒ two-sided queues

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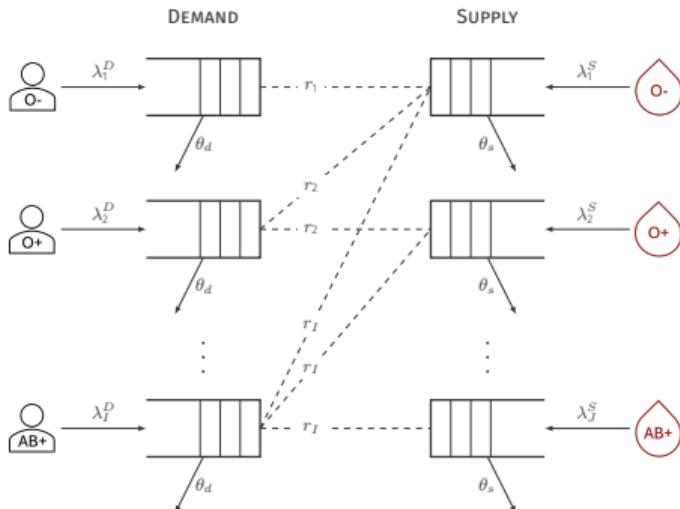
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**BUT, OPTIMAL MATCH TIMING IS NOT COMPLICATED  $\Rightarrow$  STATIC NETWORK DESIGN + GREEDY MATCHING [[THIS TALK](#)]**

## OVERVIEW: STATIC NETWORK DESIGN + GREEDY MATCHING



**WHAT:** SELECT SUBSET TO MATCH  $\Rightarrow$  IMMEDIATELY MATCH SELECTED, NEVER MATCH OTHERS

- MATCH DECISION DOES NOT DEPEND ON STATE AT TIME  $t$  (E.G., INVENTORY LEVELS)
- KNAPSACK-LIKE ALGORITHM IDENTIFIES SUBSET TO MATCH

**WHEN:** NEAR OPTIMAL IN MANY SETTINGS  $\Rightarrow$  CHARACTERIZED BY “LIMITED INVENTORY” OR “IMBALANCED INVENTORY COST”

- **WHEN NOT:** ARRIVAL RATES ARE CONTROLLABLE RATHER THAN EXOGENOUS

**WHY:** ABANDONMENT LIMITS CONTROL VIA MATCH TIMING

### ■ EXAMPLE: BLOOD ALLOCATION

## TALK OUTLINE

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RESEARCH & TALK OVERVIEW

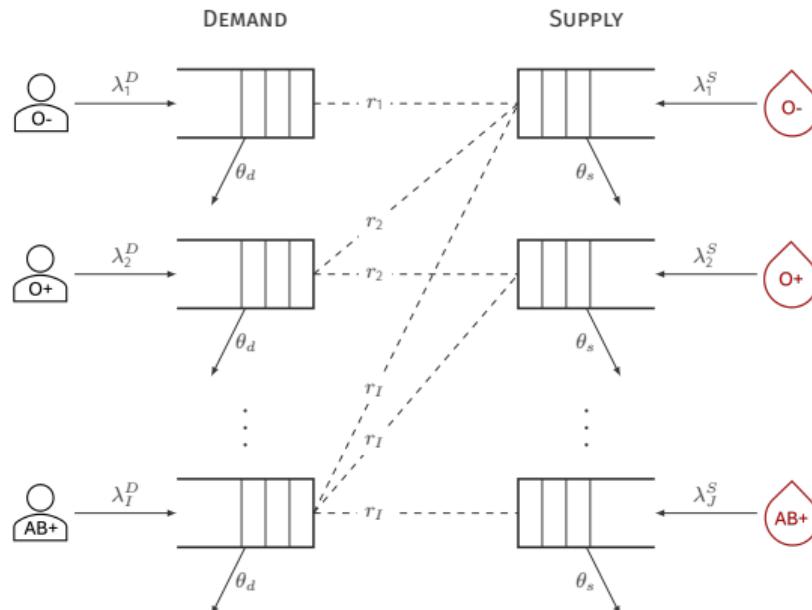
MODEL, APPROACH, AND MAIN RESULTS

DETAILED APPROACH AND INTUITION: THREE-AGENT  $\Rightarrow$  FULL NETWORK

PROOF OUTLINE

RELATED LITERATURE

## TWO-SIDED NETWORK WITH DYNAMIC ARRIVALS AND DEPARTURES



**BIPARTITE GRAPH ( $\mathcal{I}, \mathcal{J}, \mathcal{E}$ ):** DEMAND SET  $\mathcal{I} = [I]$ , SUPPLY SET  $\mathcal{J} = [J]$ , EDGE SET  $\mathcal{E} \subseteq \mathcal{I} \times \mathcal{J}$

**ARRIVALS:** POISSON PROCESS WITH RATE  $\lambda_i^D$  FOR  $i \in \mathcal{I}$  AND  $\lambda_j^S$  FOR  $j \in \mathcal{J}$

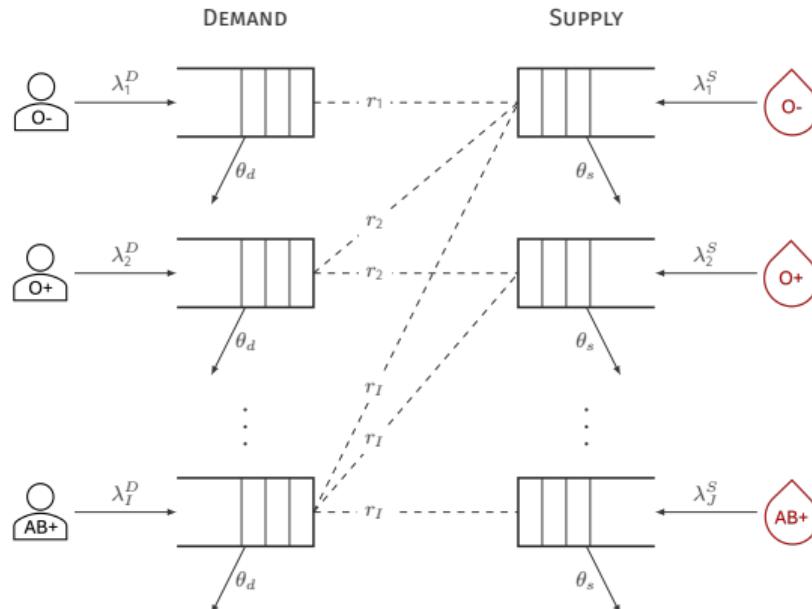
**IMPATIENCE:** EXPONENTIAL PATIENCE WITH RATE  $\theta_d$  FOR ALL  $i \in \mathcal{I}$  AND  $\theta_s$  FOR ALL  $j \in \mathcal{J}$

**Rewards:** MATCH  $(i, j) \in \mathcal{E}$  YIELDS REWARD  $r_i$  (DEMAND-DEPENDENT)

⇒ KNOWN MATCH PRIORITIZATION (FOR FULLY-CONNECTED NETWORKS); FOCUS IS ON MATCH TIMING

### ■ EXAMPLE: BLOOD ALLOCATION

## TWO-SIDED NETWORK WITH DYNAMIC ARRIVALS AND DEPARTURES



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**PARAMETER VECTOR,  $p$ :**

$$p = (\lambda_i^D, \lambda_j^S, \theta_d, \theta_s, r_i, \forall i \in \mathcal{I}, j \in \mathcal{J})$$

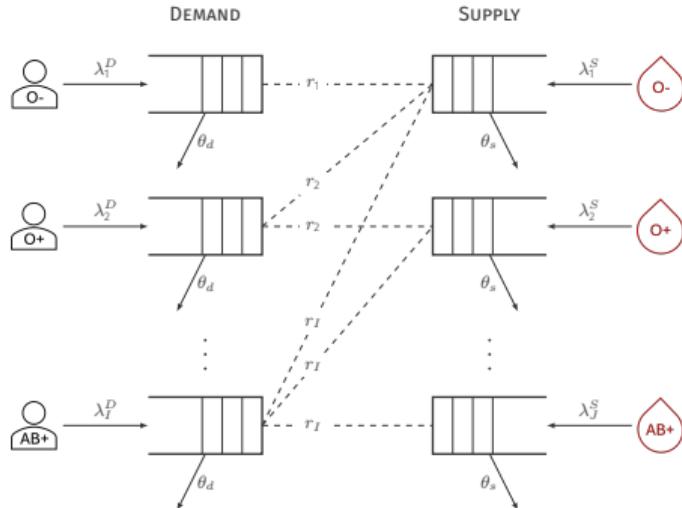
**PARAMETER SET,  $\mathcal{M}$ :**

$$p \in \mathcal{M} = [0, \infty)^{2I+J+2}$$

(with some restrictions)

■ EXAMPLE: BLOOD ALLOCATION

# COST-OF-IMPATIENCE: REWARD LOSS DUE TO ABANDONMENT



FOR ANY: BIPARTITE GRAPH  $(\mathcal{I}, \mathcal{J}, \mathcal{E})$  AND PARAMETERS  $p$

**MATCHING POLICY,  $\pi$ :**

SPECIFY MATCHES TO PERFORM AT ALL TIME  $t \geq 0$  BASED ON NUMBER OF AGENTS IN EACH QUEUE,  
 $Q_i^D(t), Q_j^S(t), \forall i \in \mathcal{I}, j \in \mathcal{J}$

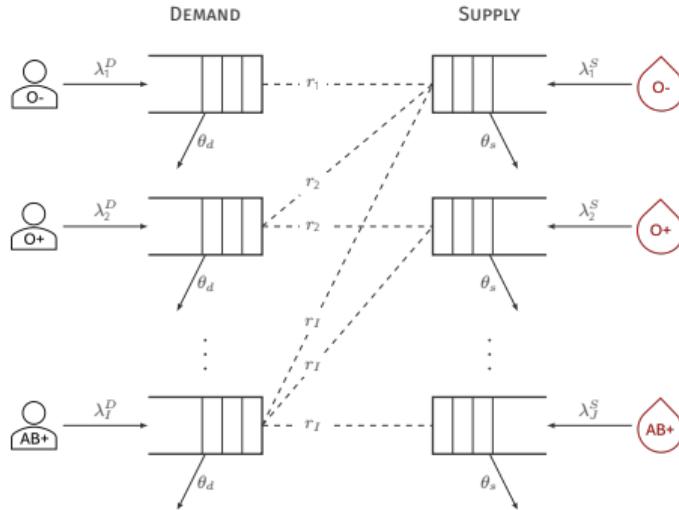
**LONG-RUN AVERAGE REWARD,  $v^\pi(p)$ :**

$$v^\pi(p) = \liminf_{t \uparrow \infty} \frac{1}{t} \mathbb{E} \left[ \sum_{(i,j) \in \mathcal{E}} r_i M_{ij}^\pi(t) \right] = \sum_{(i,j) \in \mathcal{E}} r_i m_{ij}^\pi ,$$

$M_{ij}^\pi(t)$  is the number of match- $(i, j)$  performed by policy  $\pi$  at time  $t$ ;  $m_{ij}^\pi$  is the match rate.

■ EXAMPLE: BLOOD ALLOCATION

# COST-OF-IMPATIENCE: REWARD LOSS DUE TO ABANDONMENT



■ EXAMPLE: BLOOD ALLOCATION

FOR ANY: BIPARTITE GRAPH  $(\mathcal{I}, \mathcal{J}, \mathcal{E})$  AND PARAMETERS  $p$

OBJECTIVE: DETERMINE POLICY  $\pi^*(p)$  THAT MINIMIZES THE COST-OF-IMPATIENCE,  $\text{Col}(\pi, p)$

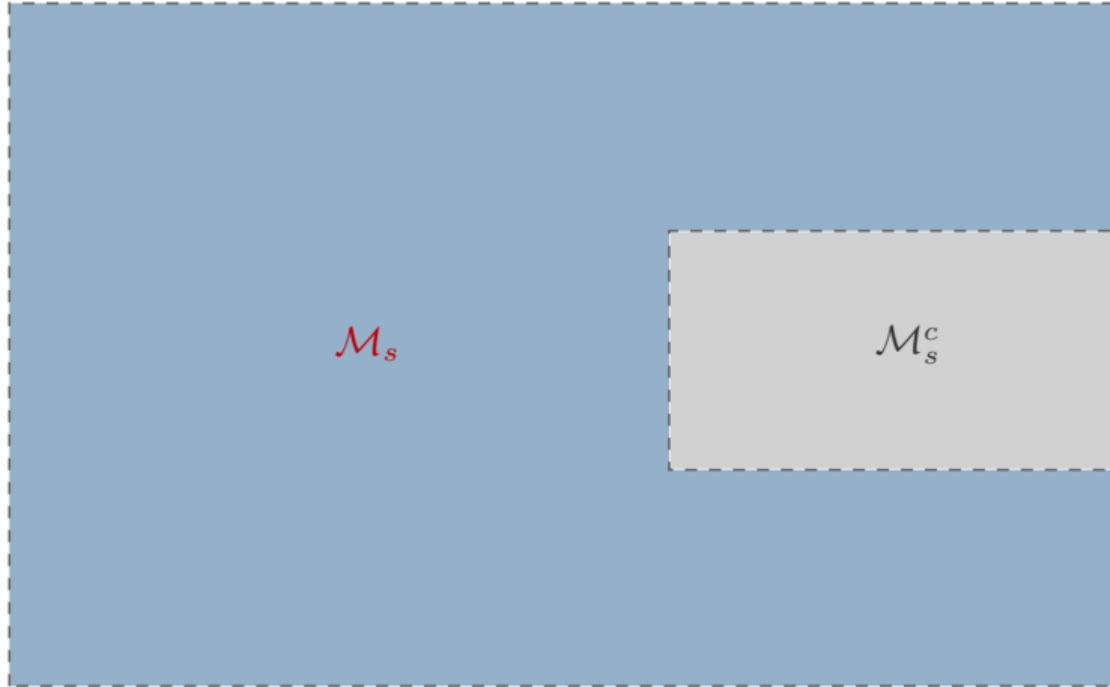
$\text{Col}(\pi, p) = \text{Optimal no-abandonment reward, } \bar{v}(p)$   
– Long-run average reward,  $v^\pi(p)$

$$\pi^*(p) = \arg \min_{\pi} \text{Col}(\pi, p) = \arg \min_{\pi} \{\bar{v}(p) - v^\pi(p)\}$$

NO-ABANDONMENT UPPER BOUND,  $\bar{v}(p)$ :

$$\bar{v}(p) = \begin{cases} \max & \sum_{(i,j) \in \mathcal{E}} r_i m_{ij} \\ \text{s.t.} & \sum_{j \in \mathcal{S}_i} m_{ij} \leq \lambda_i^D, \quad i \in \mathcal{I} \\ & \sum_{i \in \mathcal{D}_j} m_{ij} \leq \lambda_j^S, \quad j \in \mathcal{J} \\ & m_{ij} \geq 0, \quad (i, j) \in \mathcal{E}. \end{cases}$$

## APPROACH: PARTITION PARAMETER SET $\mathcal{M}$ + SCALE OPTIMALITY ON $\mathcal{M}_s \subseteq \mathcal{M}$



ALL PARAMETER COMBINATIONS  $p \in \mathcal{M} = [0, \infty)^{2I+J+2}$

A POLICY  $\pi$  IS SCALE OPTIMAL  
ON SET  $\mathcal{M}_s$  IF:

$$\sup_{p \in \mathcal{M}_s} \frac{\text{Col}(\pi, p)}{\text{Col}(\pi^*, p)} \leq \Gamma ,$$

FOR A PARAMETER-INDEPENDENT  
CONSTANT  $\Gamma \geq 1$

ALL PARAMETER COMBINATIONS  $p \in \mathcal{M} = [0, \infty)^{2I+J+2}$

A POLICY  $\pi$  IS SCALE OPTIMAL  
ON SET  $\mathcal{M}_s$  IF:

$$\sup_{p \in \mathcal{M}_s} \frac{\text{Col}(\pi, p)}{\text{Col}(\pi^*, p)} \leq \Gamma ,$$

FOR A PARAMETER-INDEPENDENT  
CONSTANT  $\Gamma \geq 1$

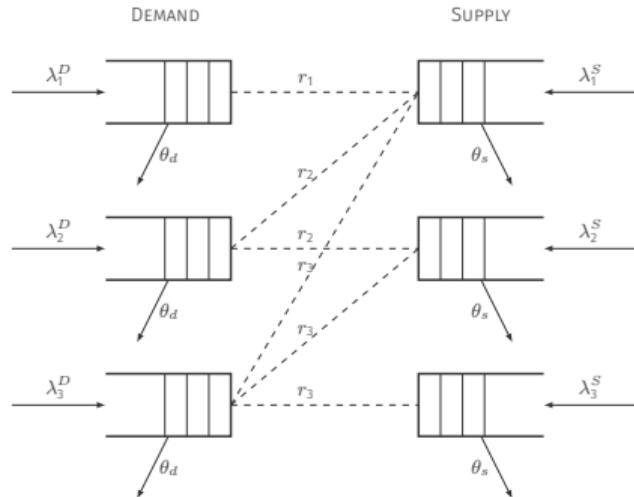
$\pi$  IS NOT SCALE OPTIMAL  
ON SET  $\mathcal{M}_s^c$  IF:

$$\exists p^n \in \mathcal{M}_s^c, \\ \text{Col}(\pi, p^n) / \text{Col}(\pi^{*,n}, p^n) \rightarrow \infty$$

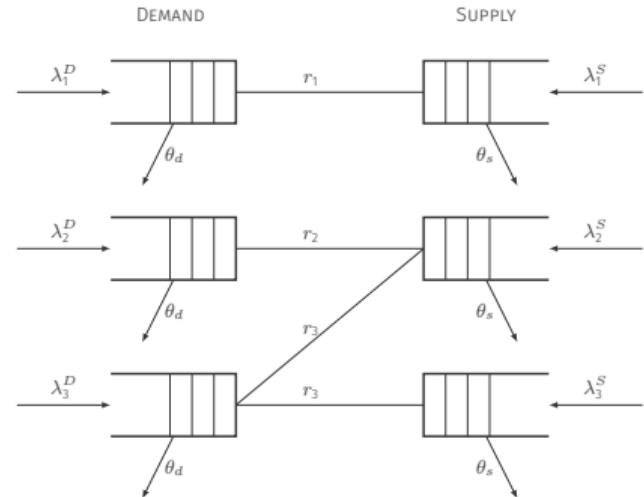
ALL PARAMETER COMBINATIONS  $p \in \mathcal{M} = [0, \infty)^{2I+J+2}$

# FAMILY OF RESTRICTED GREEDY POLICIES: GREEDY POLICY ON $\mathcal{E}_r \subseteq \mathcal{E}$

ORIGINAL NETWORK  $(\mathcal{I}, \mathcal{J}, \mathcal{E})$  AND PARAMETERS  $p$



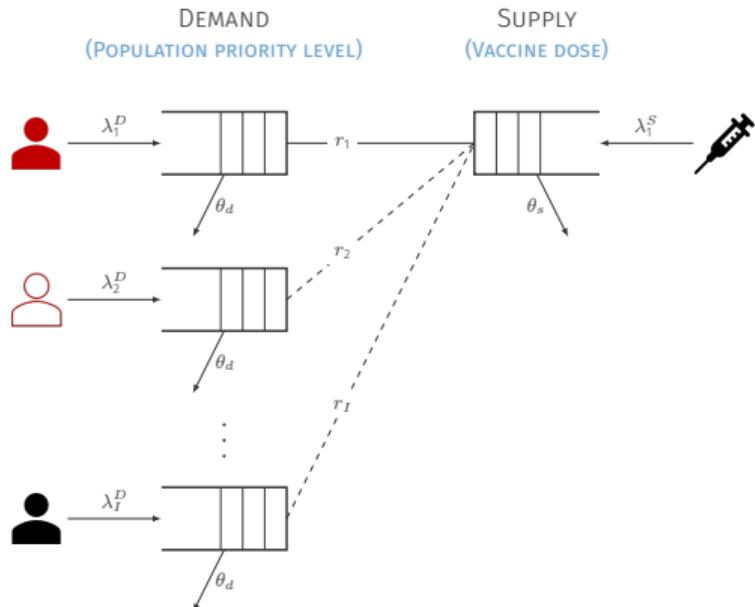
OPTIMIZED NETWORK  $(\mathcal{I}, \mathcal{J}, \mathcal{E}_r^*(p))$



**RESTRICTED GREEDY, RG( $\mathcal{E}_r$ ):** IMMEDIATELY MATCH  $(i, j) \in \mathcal{E}_r$  IF  $Q_i^D(t), Q_j^S(t) \geq 1$ ; NEVER MATCH  $(i, j) \in \mathcal{E} \setminus \mathcal{E}_r$

**Prioritize:** HIGHEST-REWARD IF  $\mathcal{E}_r^c$  IS FULLY-CONNECTED, OR LONGEST-QUEUE IF  $\mathcal{E}_r^c$  IS PARTIALLY CONNECTED,  
WHERE  $\mathcal{E}_r = \bigcup_{c \in [C]} \mathcal{E}_r^c$

# KNAPSACK-LIKE ALGORITHM TO IDENTIFY OPTIMAL $\mathcal{E}_r^*(p)$



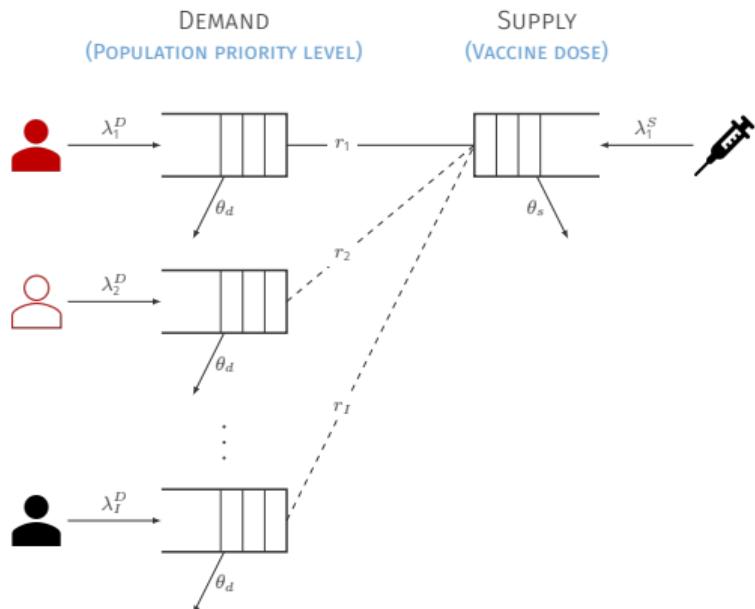
**INPUT:** Network  $(\mathcal{I}, \mathcal{J}, \mathcal{E})$  and parameters  $p$

**OUTPUT:** Subset of edges  $\mathcal{E}_r^*(p) \subseteq \mathcal{E}$

**ITERATIVE PROCESS:**

1. Add highest-reward demand type to “knapsack”
2. Decision based on **closed-form parameter conditions**: Add next demand type?
3. Stop if next type is rejected

## KNAPSACK-LIKE ALGORITHM TO IDENTIFY OPTIMAL $\mathcal{E}_r^*(p)$



**INPUT:** Network  $(\mathcal{I}, \mathcal{J}, \mathcal{E})$  and parameters  $p$

**OUTPUT:** Subset of edges  $\mathcal{E}_r^*(p) \subseteq \mathcal{E}$

**ITERATIVE PROCESS:**

1. Add highest-reward demand type to “knapsack”
2. Decision based on **closed-form parameter conditions**: Add next demand type?
3. Stop if next type is rejected

**PARAMETERS WITH NON-EMPTY OUTPUT:**  $\mathcal{M}_{RG} = \{p : \mathcal{E}_r^*(p) \neq \emptyset\}$

## MAIN RESULT: RG( $\mathcal{E}_r$ ), FOR SOME $\mathcal{E}_r \subseteq \mathcal{E}$ , IS SCALE OPTIMAL ON $\mathcal{M}_{RG}$

$\mathcal{M}_{RG}$ : RG ON  $\mathcal{E}_r^*(p)$  IS SCALE OPTIMAL

$$\sup_{p \in \mathcal{M}_{RG}} \frac{\text{Col}(RG, p)}{\text{Col}(\pi^*, p)} \leq \Gamma$$

$\mathcal{M}_{RG}^c$ : RG ON ALL  $\mathcal{E}_r \subseteq \mathcal{E}$   
IS NOT SCALE OPTIMAL

$$\forall \mathcal{E}_r \subseteq \mathcal{E}, \exists p^n \in \mathcal{M}_{RG}^c$$

$$\text{Col}(RG, p^n) / \text{Col}(\pi^{*,n}, p^n) \rightarrow \infty$$

ALL PARAMETER COMBINATIONS  $p \in \mathcal{M} = [0, \infty)^{2I+J+2}$

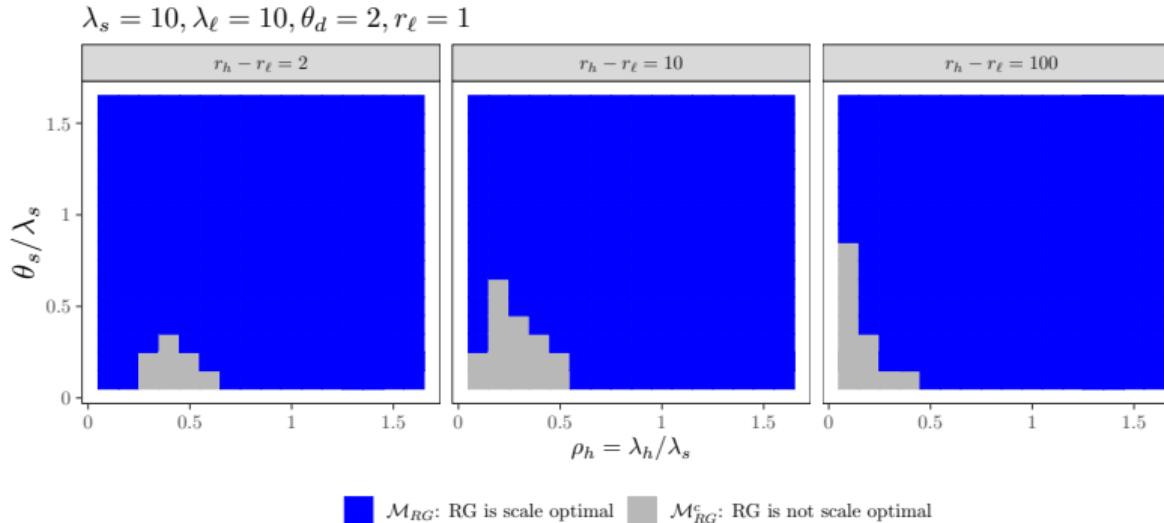
SHOWN NEXT:

|  $\mathcal{M}_{RG}$  IS “LARGE”

| RG ON  $\mathcal{E}_r^*(p)$  IS “VERY CLOSE” TO OPTIMAL

|  $\mathcal{M}_{RG}$  AND  $\mathcal{E}_r^*(p)$  ARE EXPLICITLY DEFINED BY CLOSED-FORM, INTERPRETABLE EXPRESSIONS OF  $p$

## NUMERICAL RESULTS: THREE-AGENT NETWORK



FOR 2,304 DIFFERENT PARAMETER VECTORS  $p$ , REPRESENTING WIDE RANGE OF  $\mathcal{M}$ :

- 86% ARE IN  $\mathcal{M}_{RG}$
- FOR  $p \in \mathcal{M}_{RG}$ ,  $\text{Col}(RG, p)$  IS WITHIN 1% OF THE OPTIMAL  $\text{Col}(\pi^*, p)$  ON AVERAGE (STDEV 3%, MAX 32%; MAX  $hG$  OR  $sG$  OVER ALL  $p$  IS 1,383%)

# TALK OUTLINE

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RESEARCH & TALK OVERVIEW

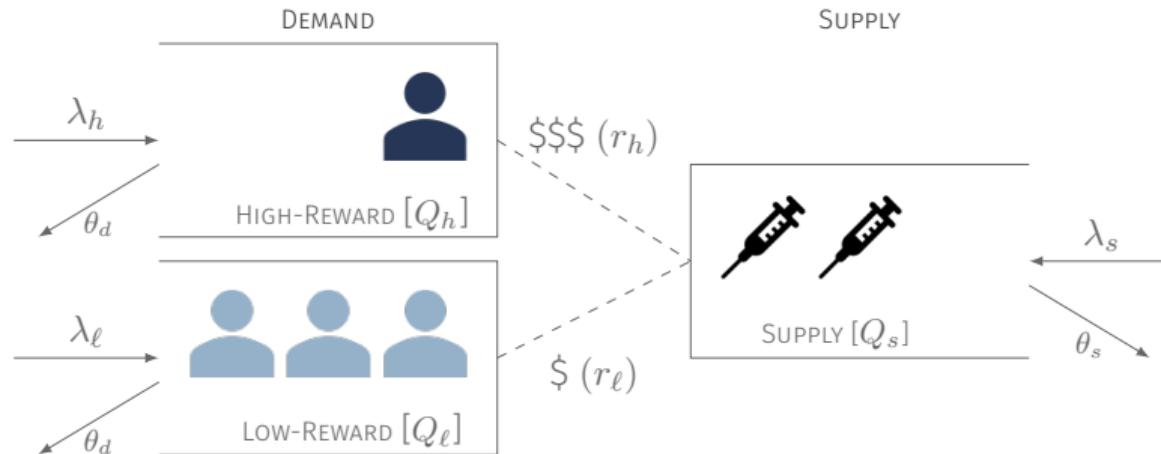
MODEL, APPROACH, AND MAIN RESULTS

DETAILED APPROACH AND INTUITION: THREE-AGENT  $\Rightarrow$  FULL NETWORK

PROOF OUTLINE

RELATED LITERATURE

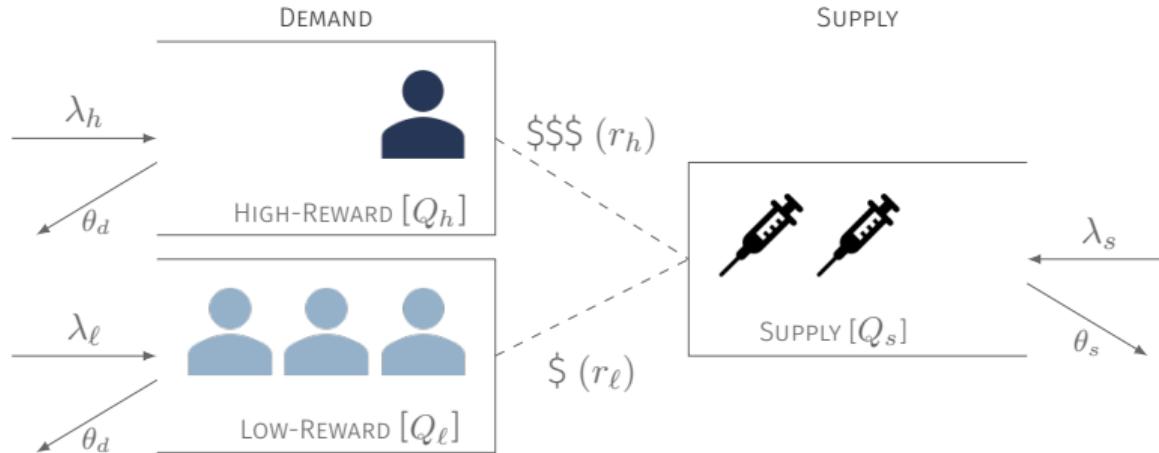
## THE THREE-AGENT NETWORK: NO-ABANDONMENT UPPER BOUND



PARAMETERS:  $\hat{p} = (\lambda_h, \lambda_\ell, \lambda_s, \theta_d, \theta_s, r_h, r_\ell)$

OPTIMAL NO-ABANDONMENT REWARD:  $\bar{v}(\hat{p}) = r_h \lambda_h + r_\ell (\lambda_s - \lambda_h)$  [IF  $\lambda_h \leq \lambda_s \leq \lambda_h + \lambda_\ell$ ]

## THE THREE-AGENT NETWORK: NO-ABANDONMENT UPPER BOUND

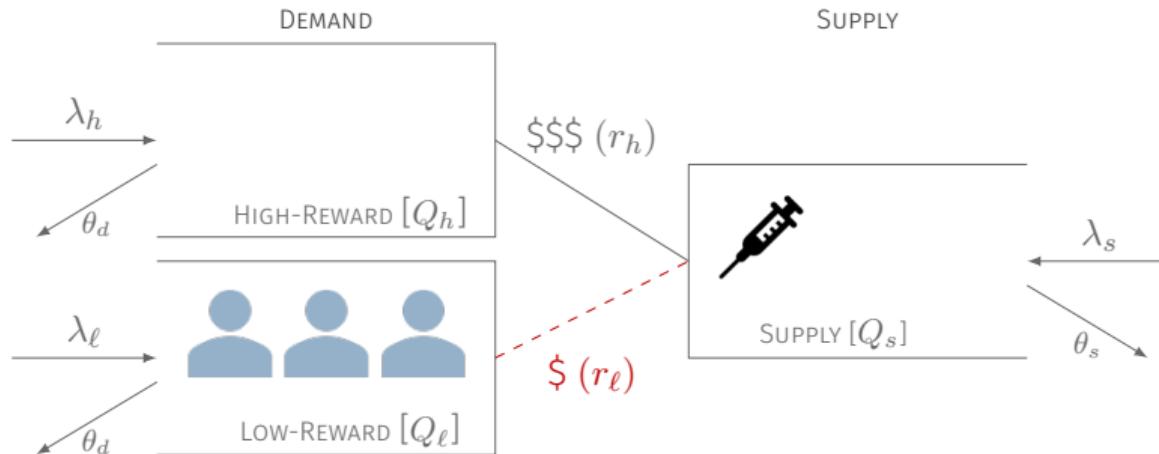


PARAMETERS:  $\hat{p} = (\lambda_h, \lambda_\ell, \lambda_s, \theta_d, \theta_s, r_h, r_\ell)$

OPTIMAL NO-ABANDONMENT REWARD:  $\bar{v}(\hat{p}) = r_h \lambda_h + r_\ell (\lambda_s - \lambda_h)$  [IF  $\lambda_h \leq \lambda_s \leq \lambda_h + \lambda_\ell$ ]

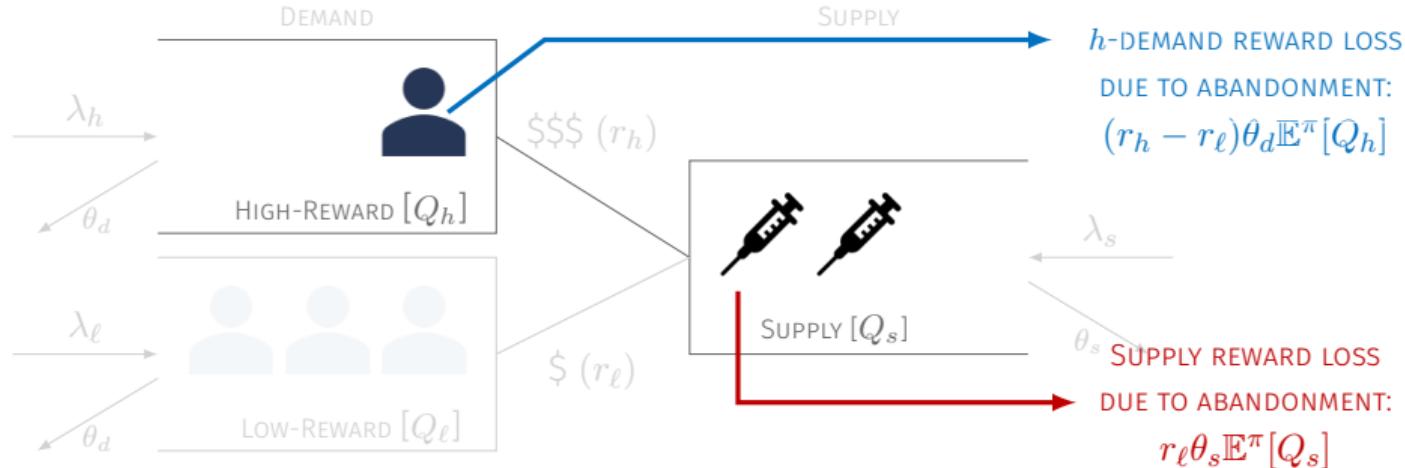
AVERAGE REWARD UNDER POLICY  $\pi$  WITH IMPATIENT AGENTS:  $v^\pi(\hat{p}) \leq \bar{v}(\hat{p})$

## OBJECTIVE: MINIMIZE THE COST-OF-IMPATIENCE



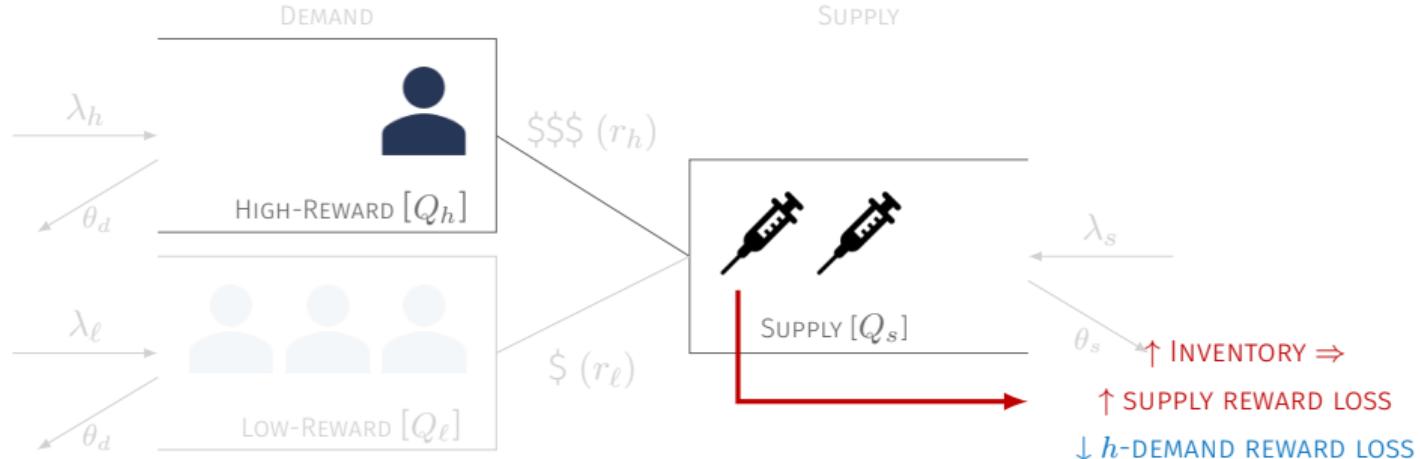
$\text{Col}(\pi, \hat{p}) = \text{Optimal no-abandonment reward}, \bar{v}(\hat{p}) - \text{Average reward under policy } \pi, v^\pi(\hat{p})$

## OBJECTIVE: MINIMIZE THE COST-OF-IMPATIENCE



$$\begin{aligned}
 \text{Col}(\pi, \hat{p}) &= \text{Optimal no-abandonment reward}, \bar{v}(\hat{p}) - \text{Average reward under policy } \pi, v^\pi(\hat{p}) \\
 &= \{r_h \lambda_h + r_\ell (\lambda_s - \lambda_h)\} - \{r_h (\lambda_h - \theta_d \mathbb{E}^\pi [Q_h]) + r_\ell (\lambda_s - \lambda_h - \theta_s \mathbb{E}^\pi [Q_s] + \theta_d \mathbb{E}^\pi [Q_h])\} \\
 &= (r_h - r_\ell) \theta_d \mathbb{E}^\pi [Q_h] + r_\ell \theta_s \mathbb{E}^\pi [Q_s]
 \end{aligned}$$

## OBJECTIVE: MINIMIZE THE COST-OF-IMPATIENCE



IDEAL CONTROL: ADJUST MATCH TIMING  $\Rightarrow$  ADJUST INVENTORY (WAITING SUPPLY)  $\Rightarrow$  BALANCE LOSS

$$\underbrace{(r_h - r_\ell)\theta_d \mathbb{E}^\pi [Q_h]}_{\downarrow \text{WAIT FOR HIGH-REWARD MATCH} \uparrow \text{MATCH IMMEDIATELY}} \approx \underbrace{r_\ell \theta_s \mathbb{E}^\pi [Q_s]}_{\uparrow \text{WAIT FOR HIGH-REWARD MATCH} \downarrow \text{MATCH IMMEDIATELY}}$$

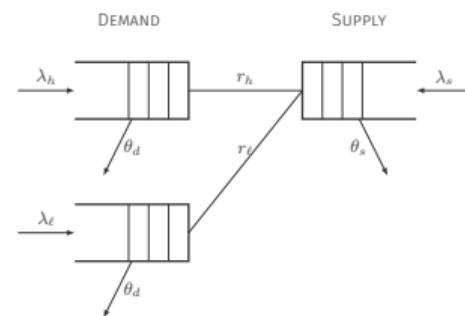
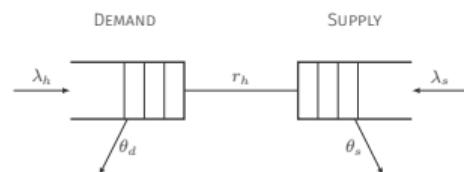
## SELECTIVE GREEDY ON THREE-AGENT NETWORK

RG ON  $\mathcal{E}_r = \{(h, s)\}$  [hG]:

RG ON  $\mathcal{E}_r = \{(h, s), (\ell, s)\}$  [sG]:

## ALWAYS WAIT FOR HIGH-REWARD (ALWAYS PRIORITIZE $h$ -DEMAND)

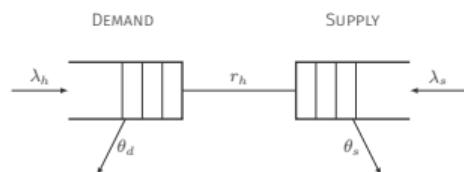
## ALWAYS MATCH IMMEDIATELY (ALWAYS PRIORITIZE SUPPLY)



# SELECTIVE GREEDY ON THREE-AGENT NETWORK

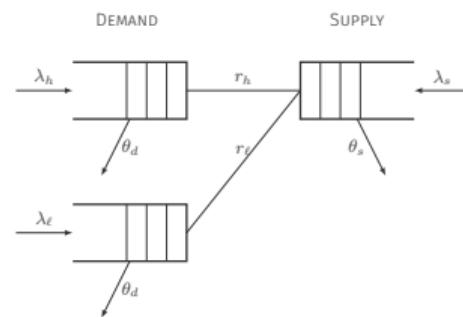
RG ON  $\mathcal{E}_r = \{(h, s)\}$  [hG]:

ALWAYS WAIT FOR HIGH-REWARD  
(ALWAYS PRIORITIZE  $h$ -DEMAND)



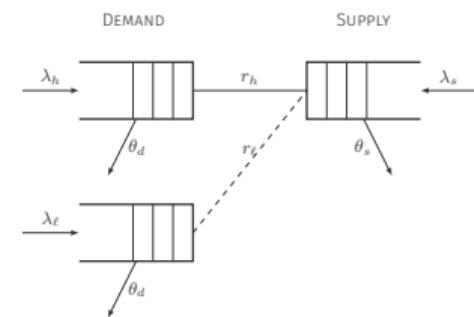
RG ON  $\mathcal{E}_r = \{(h, s), (\ell, s)\}$  [sG]:

ALWAYS MATCH IMMEDIATELY  
(ALWAYS PRIORITIZE SUPPLY)



NON-GREEDY (E.G., THRESHOLD):

OCCASIONALLY MATCH  $(\ell, s)$   
(PRIORITIZATION CHANGES)



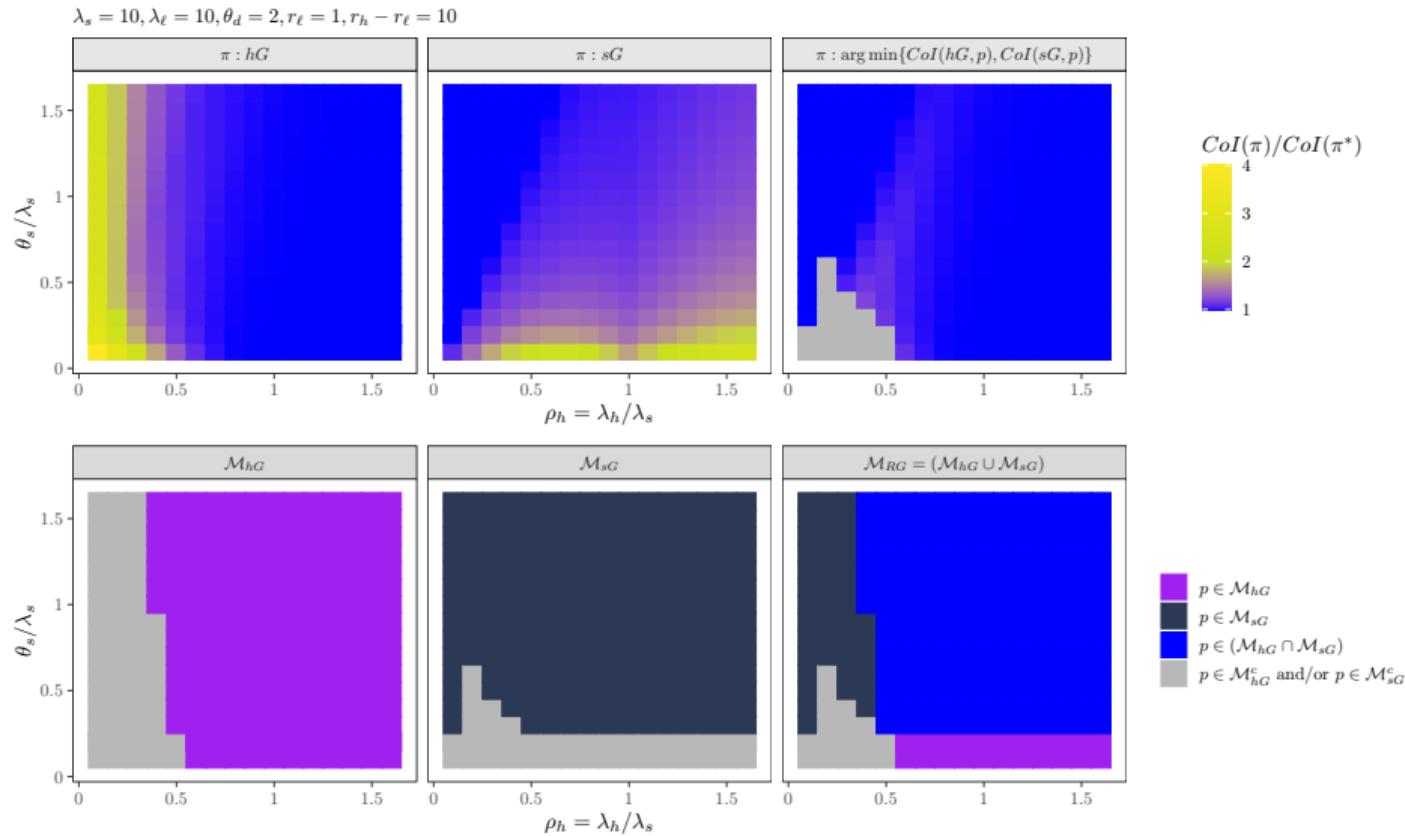
## PARAMETER SETS $\mathcal{M}_{hG}$ AND $\mathcal{M}_{sG}$ : CLOSED-FORM EXPRESSIONS OF $\hat{p}$

$$\mathcal{M}_{hG} = \left\{ \hat{p} : \underbrace{\left( \sqrt{\frac{\lambda_s}{\theta_s}}(1 - \rho_h) \leq 1 \text{ and } \theta_d \geq \theta_s \right)}_{\text{LIMITED INVENTORY AND IMPATIENT DEMAND}} \text{ or } \underbrace{\left( r_\ell \theta_s \mathbb{E}^{hG}[Q_s] \leq (r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h] \right)}_{\text{LOW INVENTORY COST}} \right\}$$

$$\mathcal{M}_{sG} = \left\{ \hat{p} : \underbrace{\left( \sqrt{\frac{\lambda_s}{\theta_s}}(1 - \rho_h) \leq 1 \text{ and } \theta_s \geq \theta_d \right)}_{\text{LIMITED INVENTORY AND IMPATIENT SUPPLY}} \text{ or } \underbrace{\left( r_\ell \theta_s \mathbb{E}^{sG}[Q_s] \geq (r_h - r_\ell) \theta_d \mathbb{E}^{sG}[Q_h] \right)}_{\text{HIGH INVENTORY COST}} \right\}$$

CLOSED-FORM APPROXIMATIONS OF  $\mathbb{E}^{sG}[Q_s], \mathbb{E}^{hG}[Q_h]$  BASED ON TWO-SIDED QUEUE SCALING LAWS IN KOHLENBERG AND GURVICH (2025)

# NUMERICAL RESULTS



$\mathcal{M}_{hG}$ :  $hG$  IS SCALE OPTIMAL

$$\sup_{\hat{p} \in \mathcal{M}_{hG}} \frac{\text{Col}(hG, \hat{p})}{\text{Col}(\pi^*, \hat{p})} \leq \Gamma$$

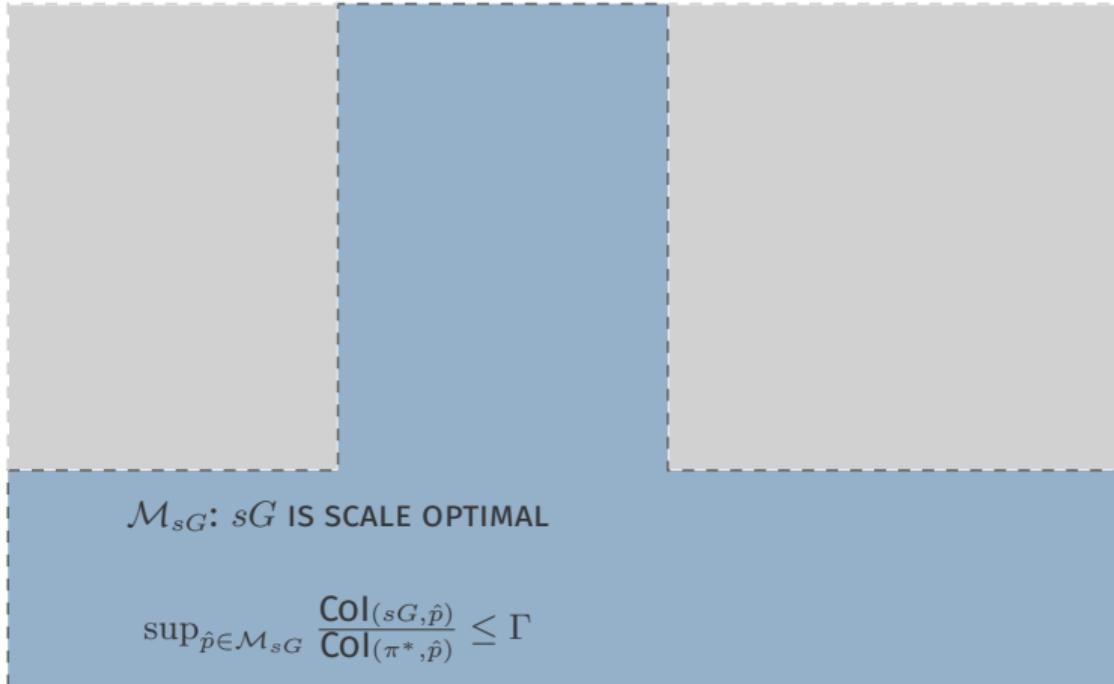
ALL PARAMETER COMBINATIONS  $\hat{p} \in \mathcal{M} = [0, \infty)^7$

NUMERICAL RESULTS ( $2,304 \hat{p}$ ):

FOR  $\hat{p} \in \mathcal{M}_{hG}$ ,  $\text{Col}(hG, \hat{p})$  IS  
WITHIN **3%** OF OPTIMAL  
 $\text{Col}(\pi^*, \hat{p})$  ON AVERAGE  
(STDEV **10%**)

FOR  $\hat{p} \in \mathcal{M}_{hG}^c$ ,  $\text{Col}(hG, \hat{p})$  IS  
WITHIN **173%** OF OPTIMAL  
 $\text{Col}(\pi^*, \hat{p})$  ON AVERAGE  
(STDEV **185%**)

## SCALE OPTIMALITY OF $hG$ AND $sG$



ALL PARAMETER COMBINATIONS  $\hat{p} \in \mathcal{M} = [0, \infty)^7$

NUMERICAL RESULTS ( $2,304 \hat{p}$ ):

FOR  $\hat{p} \in \mathcal{M}_{sG}$ ,  $\text{Col}(sG, \hat{p})$  IS  
WITHIN **18%** OF OPTIMAL  
 $\text{Col}(\pi^*, \hat{p})$  ON AVERAGE  
(STDEV 23%)

FOR  $\hat{p} \in \mathcal{M}_{sG}^c$ ,  $\text{Col}(sG, \hat{p})$  IS  
WITHIN **71%** OF OPTIMAL  
 $\text{Col}(\pi^*, \hat{p})$  ON AVERAGE  
(STDEV 55%)

$\mathcal{M}_{RG} = (\mathcal{M}_{hG} \cup \mathcal{M}_{sG})$ : RG ON  $\mathcal{E}_r^*(\hat{p})$  IS SCALE OPTIMAL

$\mathcal{M}_{RG}^c$ : RG ON ALL  $\mathcal{E}_r \subseteq \mathcal{E}$   
IS NOT SCALE OPTIMAL

$$\forall \mathcal{E}_r \subseteq \mathcal{E}, \exists \hat{p}^n \in \mathcal{M}_{RG}^c$$

$$\text{Col}(RG, \hat{p}^n) / \text{Col}(\pi^{*,n}, \hat{p}^n) \rightarrow \infty$$

NUMERICAL RESULTS (2,304  $\hat{p}$ ):

86% OF  $\hat{p}$  IN  $\mathcal{M}_{RG}$

FOR  $\hat{p} \in \mathcal{M}_{RG}$ ,  $\text{Col}(RG, \hat{p})$  IS  
WITHIN 1% OF OPTIMAL  
 $\text{Col}(\pi^*, \hat{p})$  ON AVERAGE  
(STDEV 3%)

ALL PARAMETER COMBINATIONS  $\hat{p} \in \mathcal{M} = [0, \infty)^7$

## WHEN IS RG NEAR-OPTIMAL? LIMITED INVENTORY OR IMBALANCED COSTS

$$\mathcal{M}_{RG} = \left\{ \hat{p} : \underbrace{\left( \sqrt{\frac{\lambda_s}{\theta_s}}(1 - \rho_h) \leq 1 \right)}_{\text{LIMITED INVENTORY}} \text{ or } \underbrace{\left( r_\ell \theta_s \mathbb{E}^{sG}[Q_s] \geq (r_h - r_\ell) \theta_d \mathbb{E}^{sG}[Q_h] \right)}_{\text{HIGH INVENTORY COST}} \text{ or } \underbrace{\left( r_\ell \theta_s \mathbb{E}^{hG}[Q_s] \leq (r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h] \right)}_{\text{LOW INVENTORY COST}} \right\}$$

LIMITED INVENTORY:  $h$ -DEMAND MIGHT HAVE TO WAIT, EVEN IF ALL SUPPLY IS RESERVED FOR IT

- SUPPLY ARRIVAL RATE RELATIVE TO IMPATIENCE RATE AND EXCESS CAPACITY,  $\rho_h = \lambda_h / \lambda_s$  (MATCH RATE)

## WHEN IS RG NEAR-OPTIMAL? LIMITED INVENTORY OR IMBALANCED COSTS

$$\mathcal{M}_{RG} = \left\{ \hat{p} : \underbrace{\left( \sqrt{\frac{\lambda_s}{\theta_s}}(1 - \rho_h) \leq 1 \right)}_{\text{LIMITED INVENTORY}} \text{ or } \underbrace{\left( r_\ell \theta_s \mathbb{E}^{sG}[Q_s] \geq (r_h - r_\ell) \theta_d \mathbb{E}^{sG}[Q_h] \right)}_{\text{HIGH INVENTORY COST}} \text{ or } \underbrace{\left( r_\ell \theta_s \mathbb{E}^{hG}[Q_s] \leq (r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h] \right)}_{\text{LOW INVENTORY COST}} \right\}$$

IMBALANCED INVENTORY COST: “COST” OF INVENTORY IS ALWAYS HIGHER (LOWER) THAN “BENEFIT”

- RELATIVE SUPPLY AND  $h$ -DEMAND IMPATIENCE RATES, ARRIVAL RATES, REWARD LOSS PER ABANDONMENT

## WHY IS RG NEAR-OPTIMAL? ABANDONMENT LIMITS CONTROL VIA MATCH TIMING

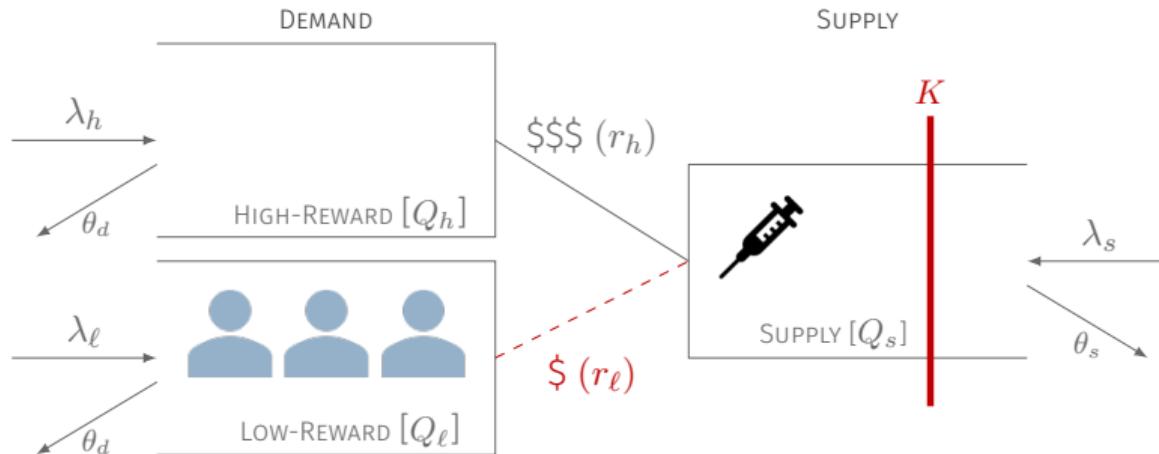
IDEAL CONTROL: ADJUST MATCH TIMING  $\Rightarrow$  ADJUST INVENTORY LEVELS  $\Rightarrow$  BALANCE REWARD LOSS

$$\underbrace{(r_h - r_\ell)\theta_d \mathbb{E}^\pi[Q_h]}_{\begin{array}{l}\downarrow \text{WAIT FOR HIGH-REWARD MATCH} \\ \uparrow \text{MATCH IMMEDIATELY}\end{array}} \approx \underbrace{r_\ell \theta_s \mathbb{E}^\pi[Q_s]}_{\begin{array}{l}\uparrow \text{WAIT FOR HIGH-REWARD MATCH} \\ \downarrow \text{MATCH IMMEDIATELY}\end{array}}$$

LIMITED ABILITY TO CONTROL INVENTORY [LIMITED INVENTORY]: INVENTORY LEVELS DRIVEN PRIMARILY BY ABANDONMENT AND ARRIVAL RATES (MATCHES)

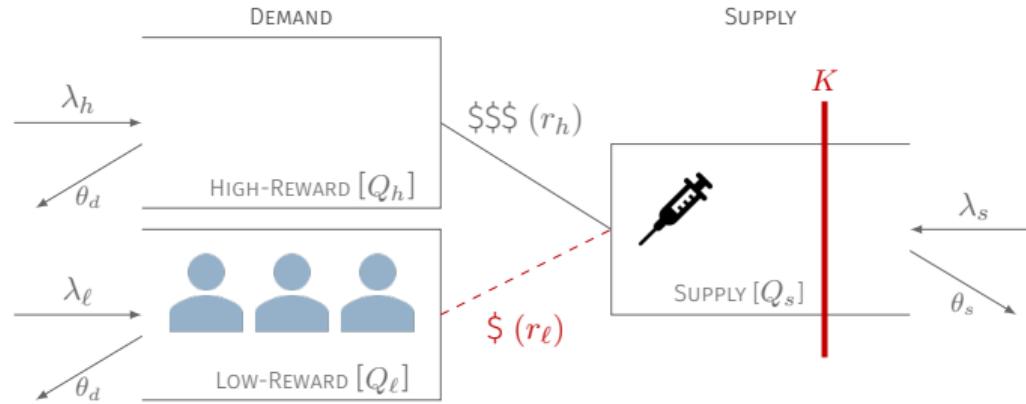
ONE SIDE “DOMINATES” REWARD LOSS [IMBALANCED COST]: ALWAYS PRIORITIZE ONE SIDE

## WHY IS RG NEAR-OPTIMAL? THRESHOLD POLICY EXAMPLE



THRESHOLD  $K$  IS SET SO THAT:  $(r_h - r_\ell)\theta_d \mathbb{E}^\pi [Q_h] \approx r_\ell \theta_s \mathbb{E}^\pi [Q_s]$

## WHY IS RG NEAR-OPTIMAL? THRESHOLD POLICY EXAMPLE

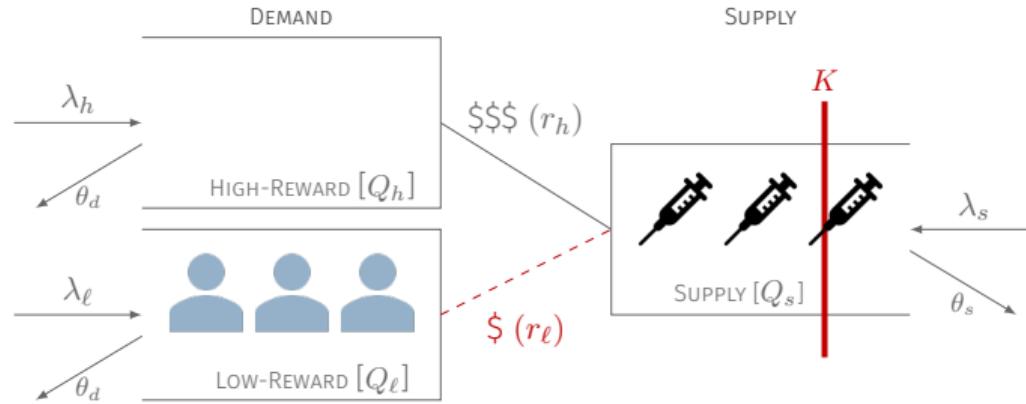


THRESHOLD DOES NOT AFFECT MATCH RATE IF:

SUPPLY IS ALWAYS BELOW  $K$  OR  $\ell$ -DEMAND IS NOT AVAILABLE WHEN IT EXCEEDS  $K$

- SUPPLY ABANDONS QUICKLY ( $\theta_s > \lambda_s$ )
- DEMAND ABANDONS QUICKLY ( $\theta_d > \lambda_h$ )
- SUPPLY MATCHES  $h$ -DEMAND QUICKLY ( $\lambda_s \approx \lambda_h$ )
- $h$ -DEMAND IS VERY VALUABLE ( $r_h - r_\ell \gg r_\ell$ )

## WHY IS RG NEAR-OPTIMAL? THRESHOLD POLICY EXAMPLE

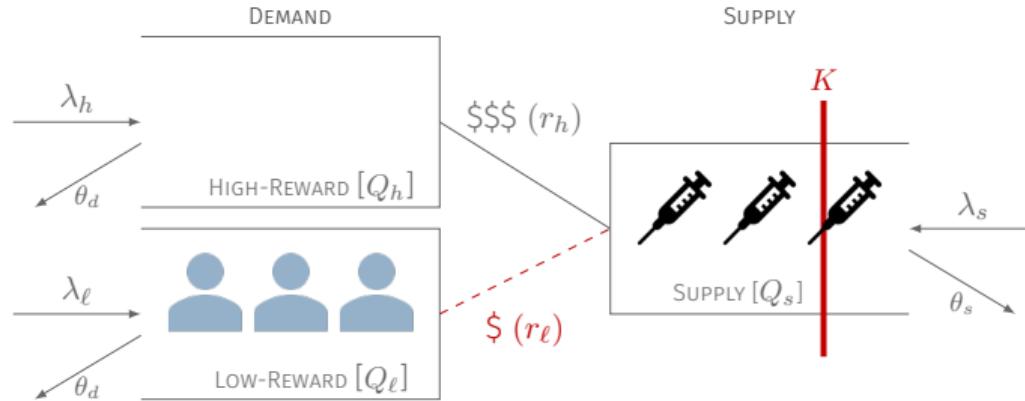


THRESHOLD DOES NOT AFFECT MATCH RATE IF:

SUPPLY ALWAYS EXCEEDS  $K$

- SUPPLY ABANDONS SLOWLY ( $\theta_s < \lambda_s$ )
- $h$ -DEMAND ABANDONS SLOWLY ( $\theta_d < \lambda_h$ )
- SUPPLY MATCHES SLOWLY
- $h$ -DEMAND IS NOT VERY VALUABLE ( $r_h - r_\ell \approx r_\ell$ )

## WHEN DOES RG NOT PERFORM WELL? ARRIVAL RATES ARE CONTROLLABLE RATHER THAN EXOGENOUS

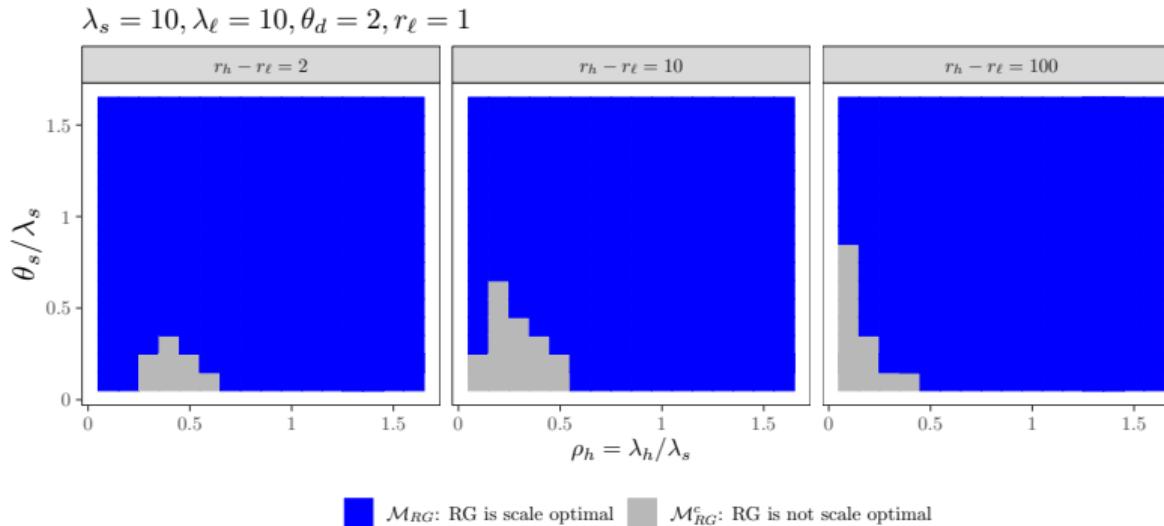


THRESHOLD DOES AFFECT MATCH RATE IF PARAMETERS ARE ALIGNED “JUST RIGHT”:

SUPPLY OCCASIONALLY FALLS BELOW AND EXCEEDS  $K$ , AND CAN MATCH WITH  $\ell$ -DEMAND WHEN IT EXCEEDS  $K$

- SUPPLY IS PATIENT “ENOUGH”
- THERE IS MUCH MORE SUPPLY THAN  $h$ -DEMAND, AND LESS THAN BOTH DEMAND TYPES ( $\lambda_h \ll \lambda_s \ll \lambda_h + \lambda_\ell$ )
- $h$ -DEMAND IS VALUABLE “ENOUGH” BUT NOT TOO VALUABLE
- DEMAND IS IMPATIENT “ENOUGH” BUT NOT TOO IMPATIENT

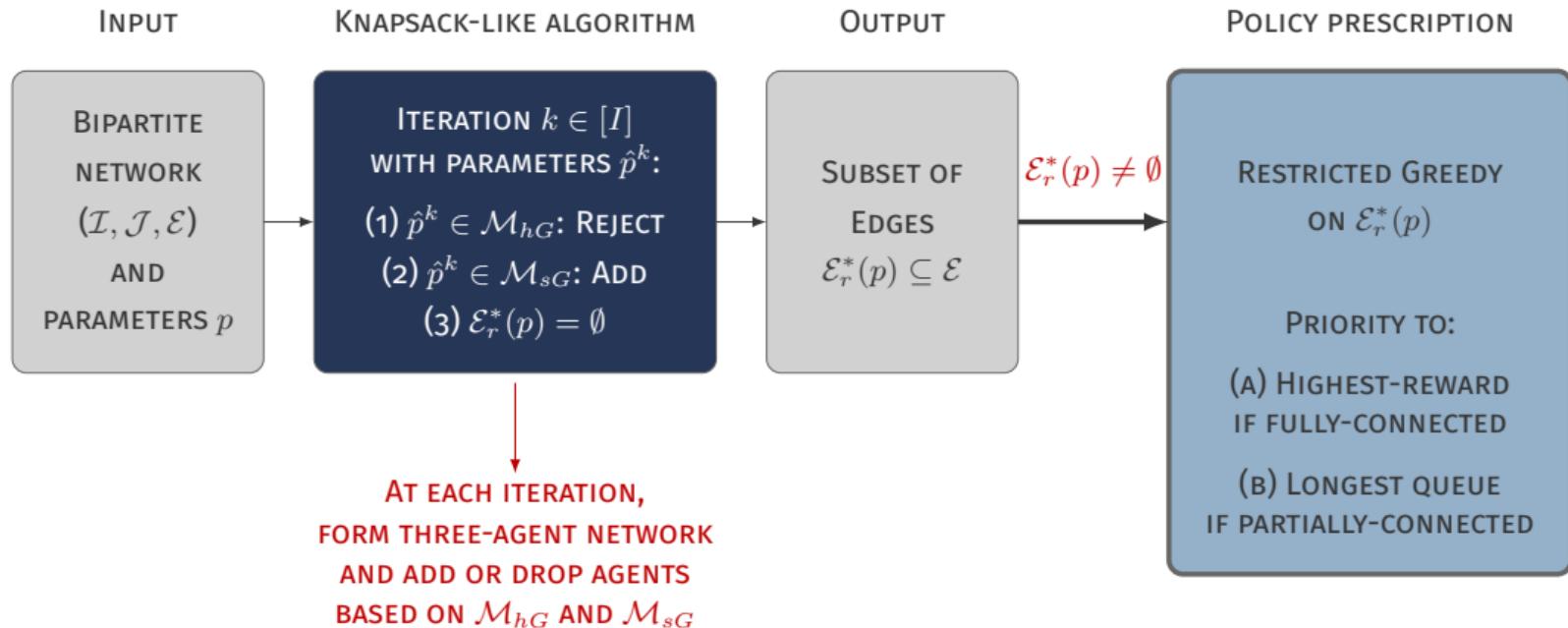
## WHEN DOES RG NOT PERFORM WELL? ARRIVAL RATES ARE CONTROLLABLE RATHER THAN EXOGENOUS



■ EXAMPLE: VERY SMALL QUANTITY OF VALUABLE  $h$ -DEMAND, AND VERY HIGH QUANTITY OF  $\ell$ -DEMAND  
( $\lambda_h \ll \lambda_s \ll \lambda_\ell$  AND  $\theta_s < \lambda_s$ )

■ EXAMPLE: CONTROLLABLE ARRIVAL OR IMPATIENCE RATES

## THE FULL NETWORK: KNAPSACK-LIKE ALGORITHM FOR NETWORK DESIGN



# TALK OUTLINE

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RESEARCH & TALK OVERVIEW

MODEL, APPROACH, AND MAIN RESULTS

DETAILED APPROACH AND INTUITION: THREE-AGENT  $\Rightarrow$  FULL NETWORK

PROOF OUTLINE

RELATED LITERATURE

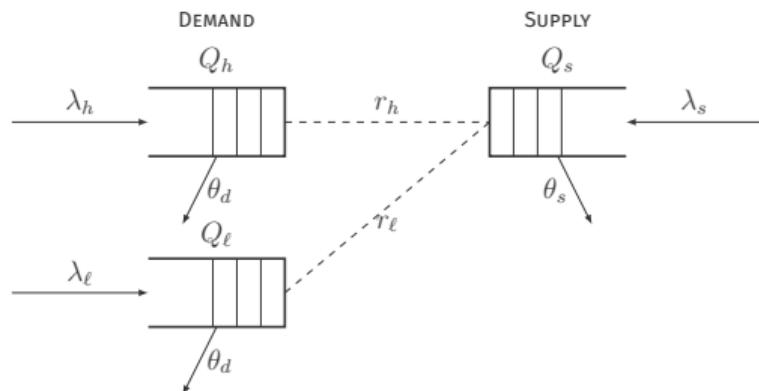
## 1. THREE-AGENT NETWORK

### 1.1 LOWER BOUND: CLOSED-FORM EXPRESSION

LOWER BOUND ON  $\text{Col}(\pi^*, \hat{p})$ .

$$\begin{aligned}\text{Col}(\pi^*, \hat{p}) &= (r_h - r_\ell)\theta_d \mathbb{E}^{\pi^*}[Q_h] + r_\ell\theta_s \mathbb{E}^{\pi^*}[Q_s] \\ &\geq (r_h - r_\ell)\theta_d \mathbb{E}^{hG}[Q_h] + r_\ell\theta_s \mathbb{E}^{sG}[Q_s]\end{aligned}$$

$\mathbb{E}^\pi[Q_s]$  AND  $\mathbb{E}^\pi[Q_s]$ : MULTI-DIMENSIONAL  
MARKOV CHAIN



# KEY PROOF STEP: REDUCTION TO A TWO-SIDED QUEUE

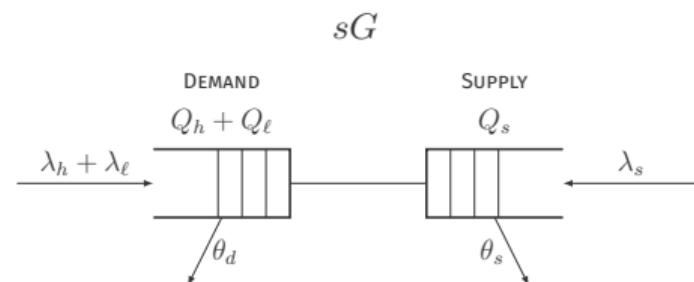
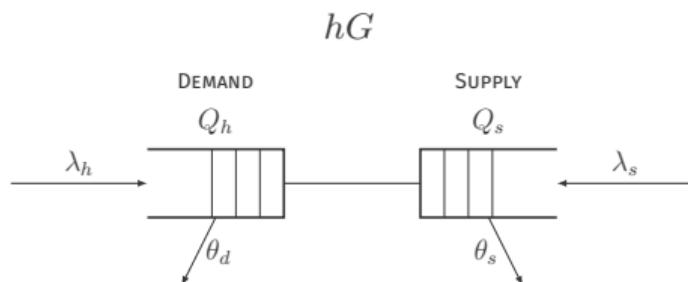
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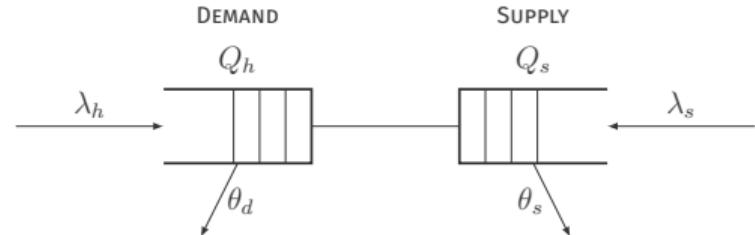
TWO-SIDED QUEUES UNDER  $hG$  AND  $sG$ :



## KEY PROOF STEP: REDUCTION TO A TWO-SIDED QUEUE

### 1. THREE-AGENT NETWORK

#### 1.1 LOWER BOUND: CLOSED-FORM EXPRESSION



(Kohlenberg and Gurvich, 2025, THEOREM 1 (INFORMAL), UNIVERSAL TWO-SIDED QUEUE APPROXIMATION).

For “all” parameter combinations  $\hat{p}$ ,

$$\begin{aligned} \mathbb{E}^{hG}[Q_h] = \Theta & \left( \min \left\{ \frac{\rho_h}{1 - \rho_h}, \sqrt{\frac{\lambda_h}{\theta_d}} \right\} \right. \\ & \left. \left( 1 + \left[ 1 + \frac{\rho_h}{1 - \rho_h} \frac{\theta_d}{\lambda_h} \min \left\{ \frac{\rho_h}{1 - \rho_h}, \sqrt{\frac{\lambda_h}{\theta_d}} \right\} \right] \sqrt{\frac{\lambda_s}{\theta_s}} (1 - \rho_h) e^{\frac{\lambda_s}{\theta_s} (1 - \rho_h)^2 \mathcal{H}(\rho_h)} \right)^{-1} \right) \end{aligned}$$

where  $\rho_h = \lambda_h / \lambda_s < 1$  and  $\mathcal{H}(\rho_h) = \sum_{n=1}^{\infty} \frac{1}{n(n+1)} (1 - \rho_h)^{n-1}$ .

# KEY PROOF STEP: REDUCTION TO A TWO-SIDED QUEUE

## 1. THREE-AGENT NETWORK

1.1 LOWER BOUND: CLOSED-FORM EXPRESSION

1.2 UPPER BOUND: CONDITIONS UNDER WHICH  
 $hG$  OR  $sG$  ACHIEVES LOWER BOUND

UPPER BOUND ON  $\text{Col}(hG, \hat{p})$  AND  $\text{Col}(sG, \hat{p})$ .

For all  $\hat{p} \in \mathcal{M}_{hG}$ ,  $r_\ell \theta_s \mathbb{E}^{hG}[Q_s] \leq \Gamma(r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h]$ , so that

$$\text{Col}(hG, \hat{p}) = (r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h] + r_\ell \theta_s \mathbb{E}^{hG}[Q_s] \leq \Gamma \left( (r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h] + r_\ell \theta_s \mathbb{E}^{sG}[Q_s] \right)$$

For all  $\hat{p} \in \mathcal{M}_{sG}$ ,  $(r_h - r_\ell) \theta_d \mathbb{E}^{sG}[Q_h] \leq \Gamma \max \{(r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h], r_\ell \theta_s \mathbb{E}^{sG}[Q_s]\}$ , so that

$$\text{Col}(sG, \hat{p}) = (r_h - r_\ell) \theta_d \mathbb{E}^{sG}[Q_h] + r_\ell \theta_s \mathbb{E}^{sG}[Q_s] \leq \Gamma \left( (r_h - r_\ell) \theta_d \mathbb{E}^{hG}[Q_h] + r_\ell \theta_s \mathbb{E}^{sG}[Q_s] \right)$$

# KEY PROOF STEP: REDUCTION TO A TWO-SIDED QUEUE

## 1. THREE-AGENT NETWORK

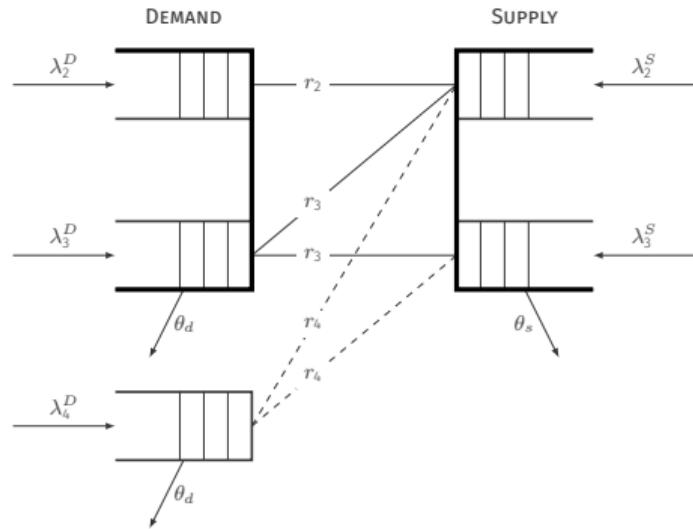
- 1.1 LOWER BOUND: CLOSED-FORM EXPRESSION
- 1.2 UPPER BOUND: CONDITIONS UNDER WHICH  
 $hG$  OR  $sG$  ACHIEVES LOWER BOUND

## 2. FULL NETWORK

EDGE SET  $\mathcal{E}_r \subseteq \mathcal{E}$ : ADD TO OR REMOVE  
FROM THREE-AGENT NETWORK, BASED ON  
CONDITIONS  $\mathcal{M}_{hG}, \mathcal{M}_{sG}$

## FULLY CONNECTED NETWORK: TWO-SIDED QUEUES

PARTIALLY CONNECTED NETWORK: LYAPUNOV FUNCTION  
ARGUMENT + MATCH LONGEST-QUEUE POLICY  $\Rightarrow$  POOLING



# TALK OUTLINE

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MODEL, APPROACH, AND MAIN RESULTS

DETAILED APPROACH AND INTUITION: THREE-AGENT  $\Rightarrow$  FULL NETWORK

PROOF OUTLINE

RELATED LITERATURE

## RELATED LITERATURE (A SAMPLE): DYNAMIC MATCHING WITH ABANDONMENT

### OPTIMALITY OF GREEDY POLICIES - INFINITE PATIENCE OR ZERO PATIENCE

- Greedy matching policy is optimal in LARGE MARKETS (Ashlagi et al., 2023) and in suitably preprocessed two-way networks (Kerimov et al., 2025; Gupta, 2024)
- Greedy policy strictly outperforms batch matching policy (waiting to match) in some settings (Ashlagi et al., 2023)

} NO ABANDONMENT /  
SPECIFIC SET OF PARAMETERS

### OPTIMAL ALGORITHMS - RANDOM ABANDONMENT

- Batch matching policy is optimal in high-volume regime: arrival rates scaled up and all other parameters held constant (Aveklouris et al., 2024)
- Batch matching is arbitrarily bad in some settings (Aouad and Saritaç, 2022)
- Randomized matching policy achieves constant approximation of upper bound on AVERAGE REWARD (Aouad and Saritaç, 2022; Collina et al., 2020)

} SPECIFIC SET OF PARAMETERS

} SINGLE POLICY FOR ALL  
SETS OF PARAMETERS

■ THANK YOU!

## TALK OUTLINE

Extra slides

EXTENDING TO ORIGINAL NETWORK

## TALK OUTLINE I

¶[plain,c,noframenumbering]

Extra slides

### EXTENDING TO ORIGINAL NETWORK

Aouad, A. and Saritaç, Ö. (2022). Dynamic stochastic matching under limited time. *Operations Research*, 70(4):2349–2383.

Ashlagi, I., Nikzad, A., and Strack, P. (2023). Matching in dynamic imbalanced markets. *The Review of Economic Studies*, 90(3):1084–1124.

Aveklouris, A., DeValve, L., Stock, M., and Ward, A. (2024). Matching impatient and heterogeneous demand and supply. *Operations Research*, page forthcoming.

Collina, N., Immorlica, N., Leyton-Brown, K., Lucier, B., and Newman, N. (2020). Dynamic weighted matching with heterogeneous arrival and departure rates. In *Web and Internet Economics: 16th International Conference, WINE 2020, Beijing, China, December 7–11, 2020, Proceedings* 16, pages 17–30. Springer.

## TALK OUTLINE II

- Gupta, V. (2024). Greedy algorithm for multiway matching with bounded regret. *Operations Research*, 72(3):1139–1155.
- Kerimov, S., Ashlagi, I., and Gurvich, I. (2025). On the optimality of greedy policies in dynamic matching. *Operations Research*, 73(1):560–582.
- Kohlenberg, A. and Gurvich, I. (2025). The cost of impatience in dynamic matching: Scaling laws and operating regimes. *Management Science*, 71(4):3303–3319.