



# STEM Salary Prediction

## Group 2

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# Team Member



**Neo**



**Geli**



**Mey**





**What is the best  
model to predict the  
salaries of STEM  
employees?**



# 01 Data Information

Source : Kaggle

Author : Jack Ogozaly

Dataset name : 2022 Data Science and STEM salary

Responses captured from 2017 to 2019

# Variable Information

Variable Name	Type	Unit	Description
totalyearlycompensation	Numerical	USD	Total compensation received (all forms)
basesalary	Numerical	USD	Fixed amount of money received on regular basis
stockgrantvalue	Numerical	USD	Shares of company stock
bonus	Numerical	USD	One-time or irregular payment
yearsofexperience	Numerical	year	Total no. of years experience in field
yearsatcompany	Numerical	year	Total no. of years employed at company

# Variable Information

Variable Name	Type	Levels	Transformation
gender	Categorical	2 (Male/Female)	Reclassified 'Other'
race	Categorical	2 (White/Non-W)	Simplified (from 5)
country	Categorical	4 (US, UK, IN, CA)	Retain high-response only
education	Categorical	3 (PhD, Masters, College/below)	Simplified (from 5)
fortune_500	Categorical	2 (Yes/No)	Derived from 'company'
title	Categorical	2 (Management/Non-Mgt)	Simplified (from 15)



## 02 Literature Review



information

Published: 12 October 2022



Article

### Statistical Machine Learning Regression Models for Salary Prediction Featuring Economy Wide Activities and Occupations

Yasser T. Matbouli <sup>1,\*</sup> and Suliman M. Alghamdi <sup>2</sup>

**Citation:** Matbouli, Y.T.; Alghamdi, S.M. Statistical Machine Learning Regression Models for Salary Prediction Featuring Economy Wide Activities and Occupations. *Information* 2022, 13, 495. <https://doi.org/10.3390/info13100495>



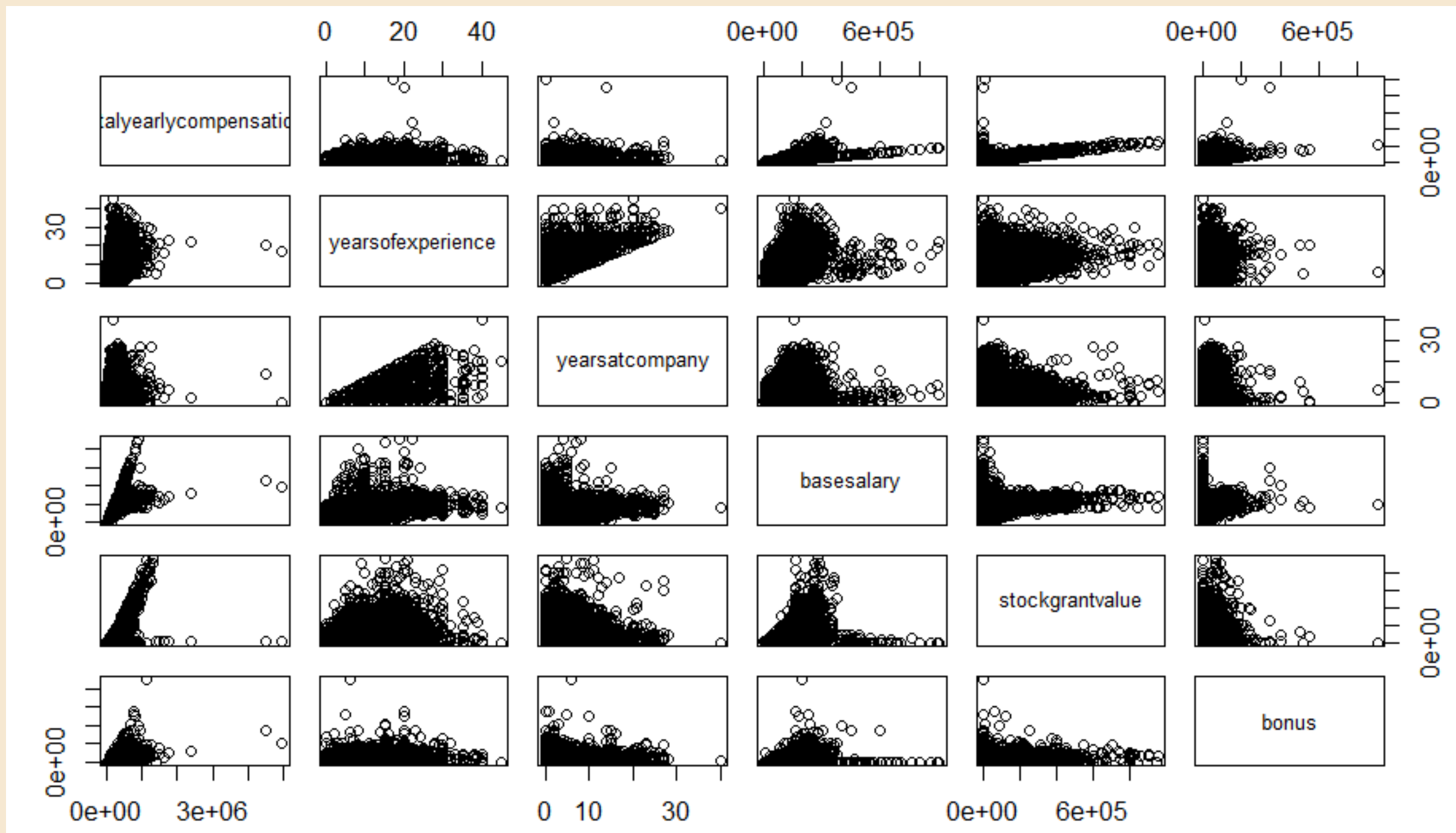
### Key Takeaway

- Salary prediction models in literature are mostly concerned with the problem of unequal pay based on gender, race, or other biases that are not related to job content or job performance
- The performance of each regression model is given based on root-mean-square error (RMSE), R-squared ( $R^2$ ), and mean absolute error (MAE).
- In this study, when cover the broader salary estimates, minor groups can also be featured in the prediction model to capture the occupational characteristics



# 03 Analysis of Variables

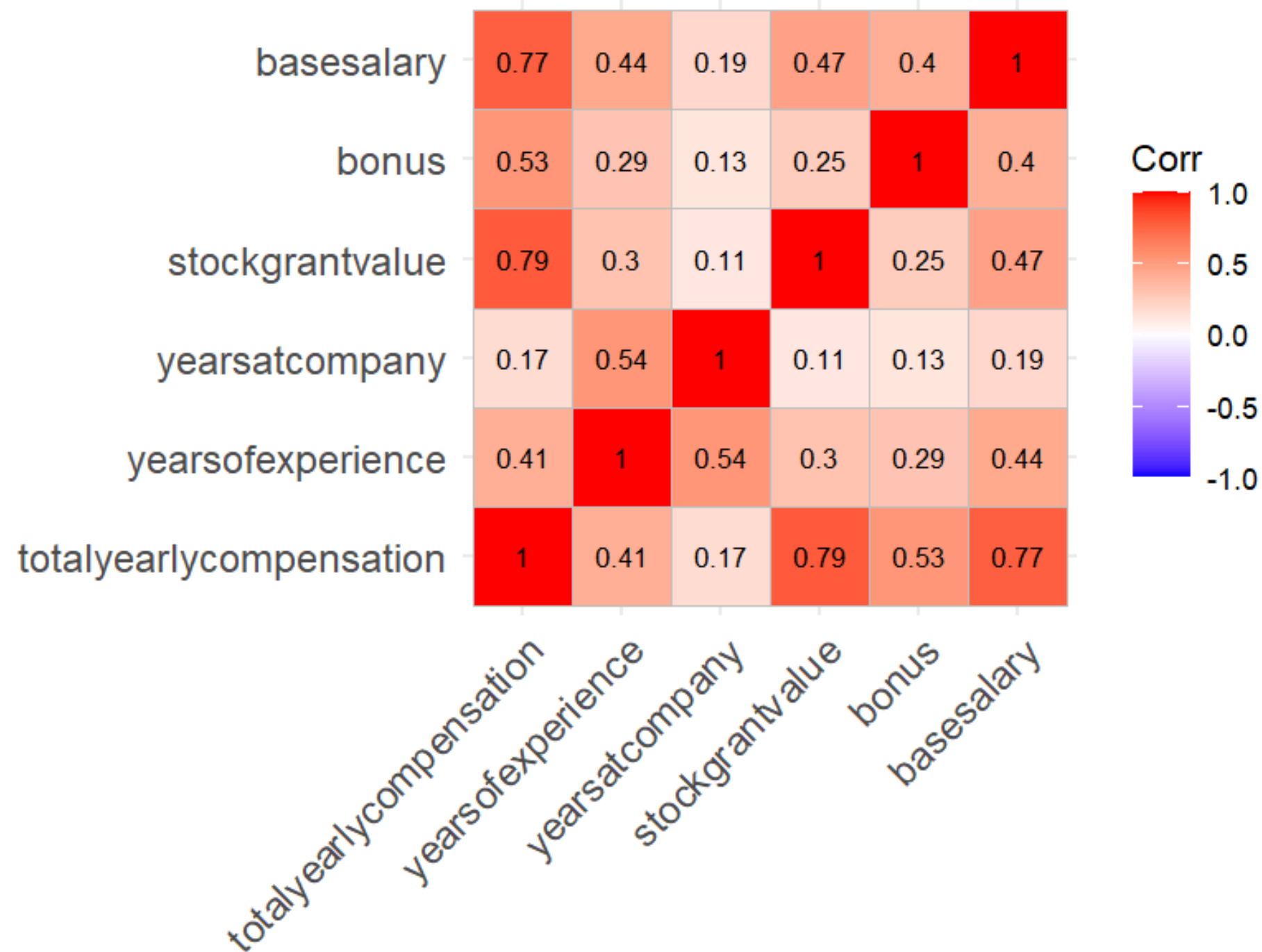
## Scatterplot Matrix





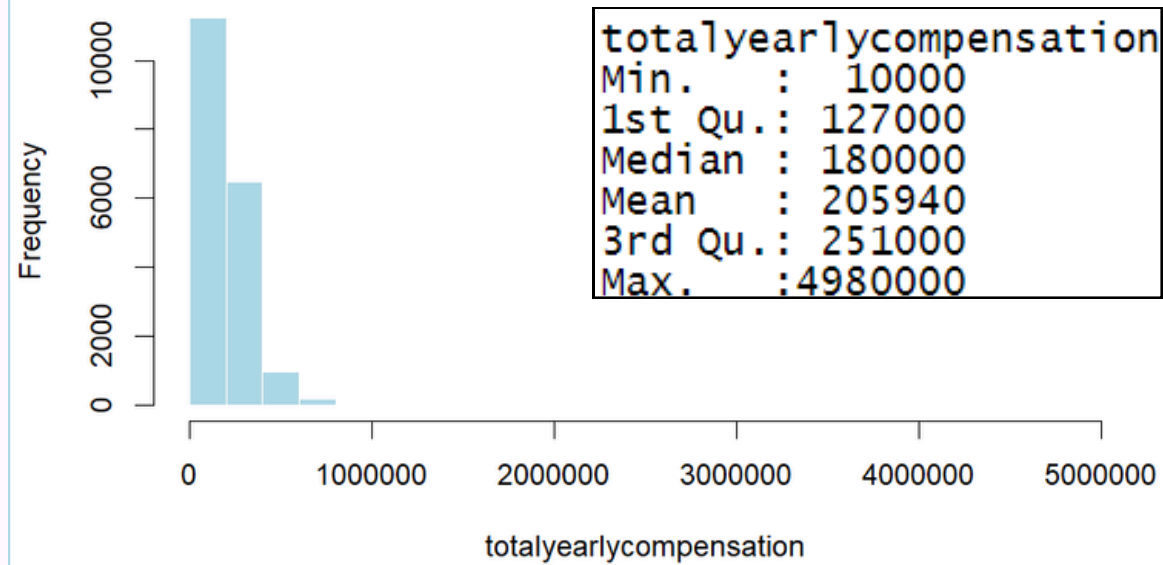
# 03 Analysis of Variables

Correlation Heatmap

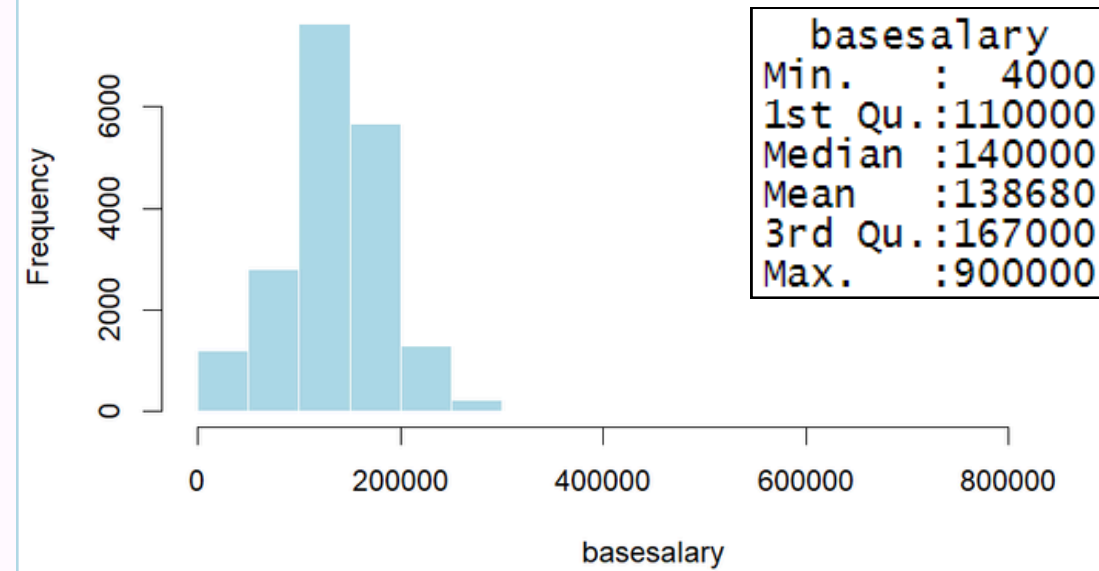


# Numerical Variable Distribution

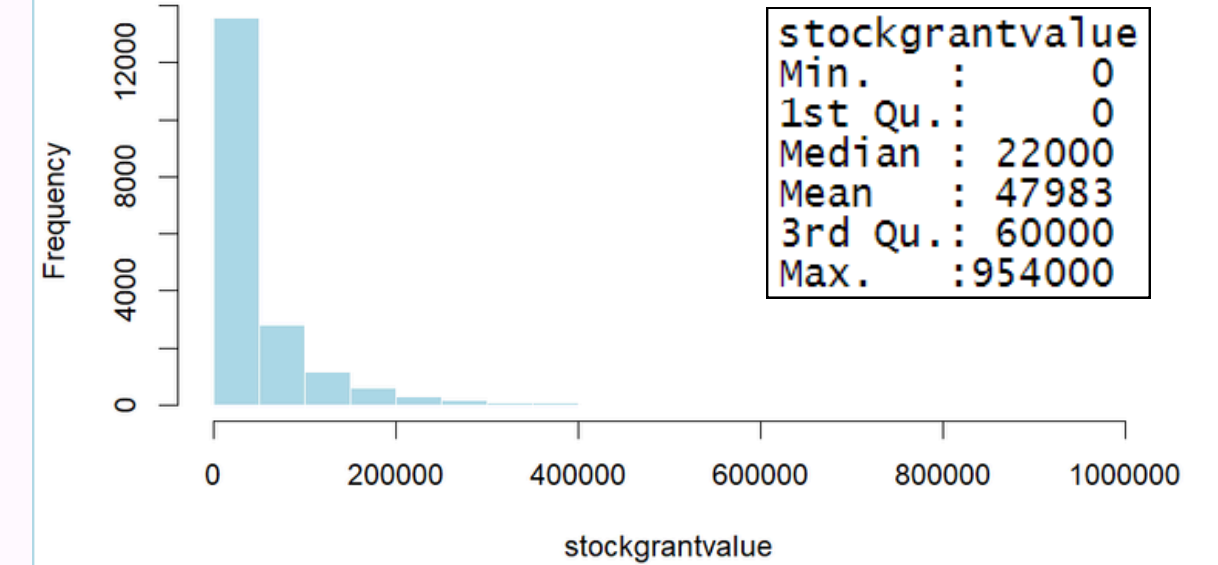
Distribution of totalyearlycompensation



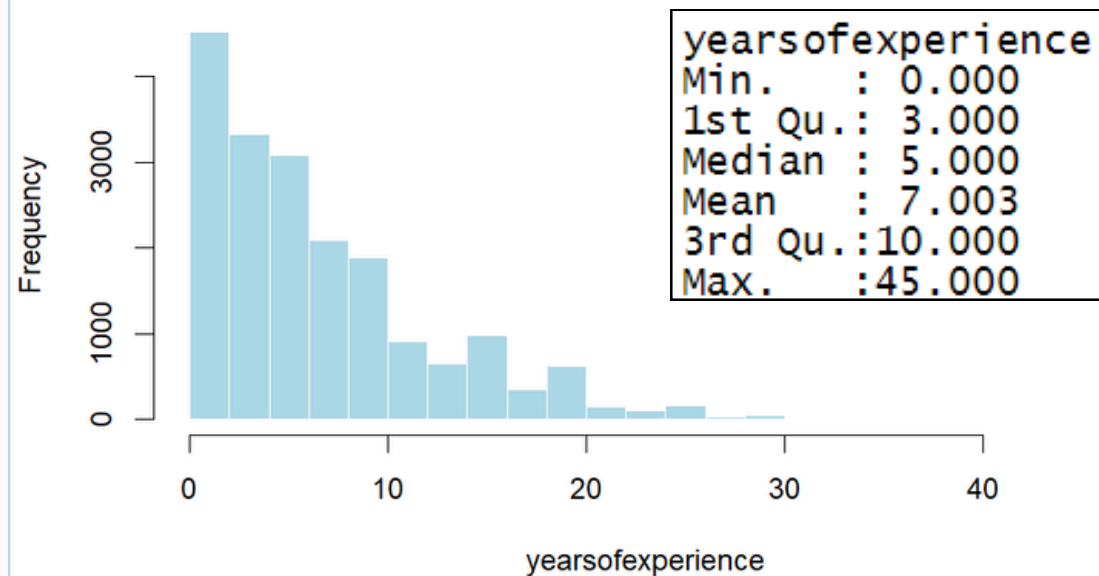
Distribution of basesalary



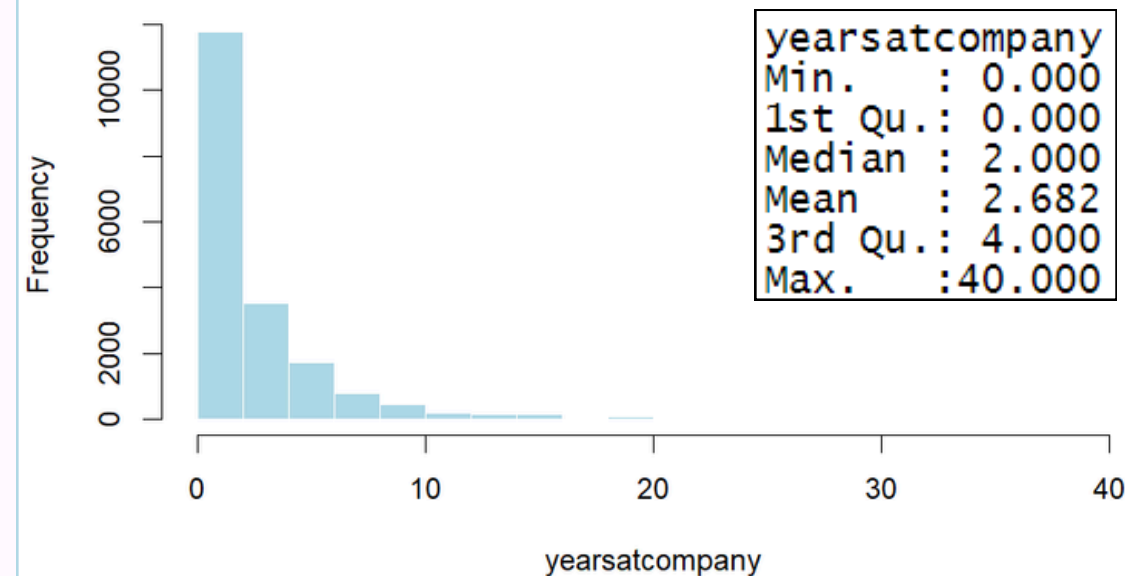
Distribution of stockgrantvalue



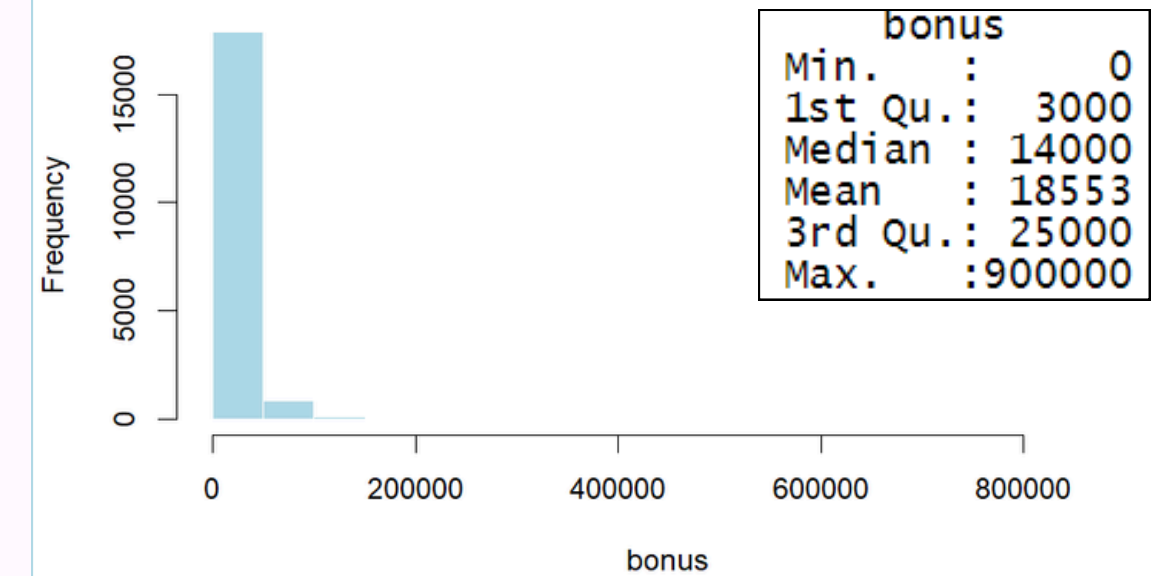
Distribution of yearsofexperience



Distribution of yearsatcompany

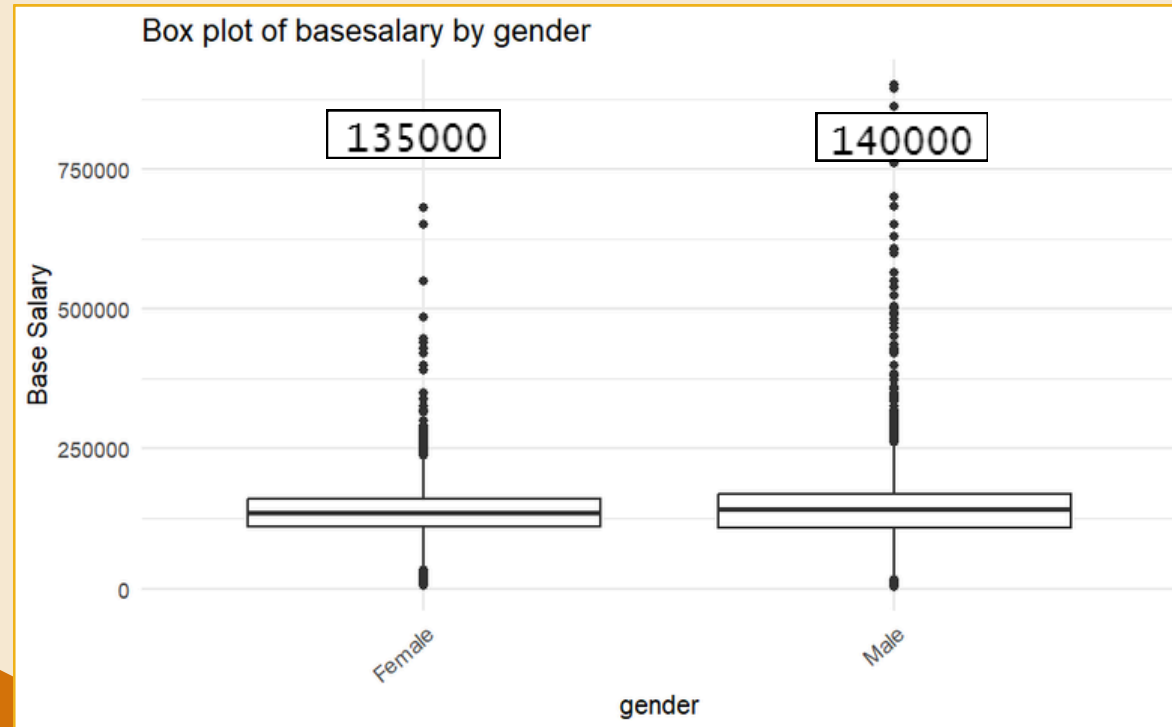


Distribution of bonus

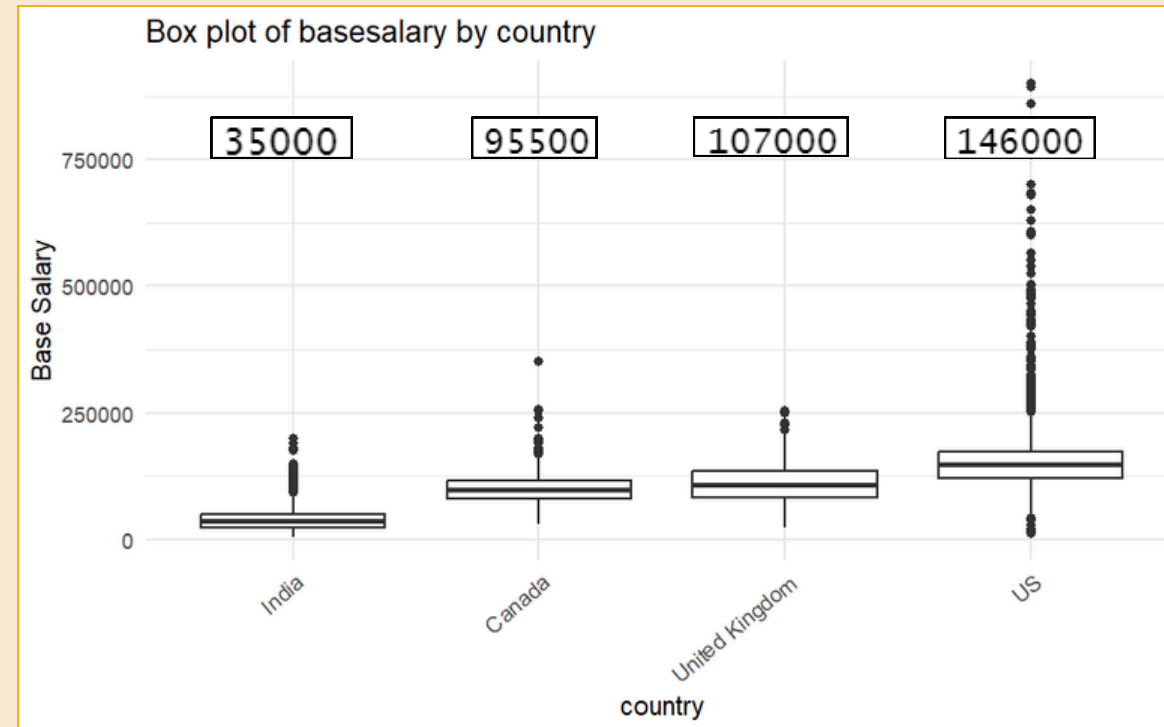


# Categorical Variable Distribution

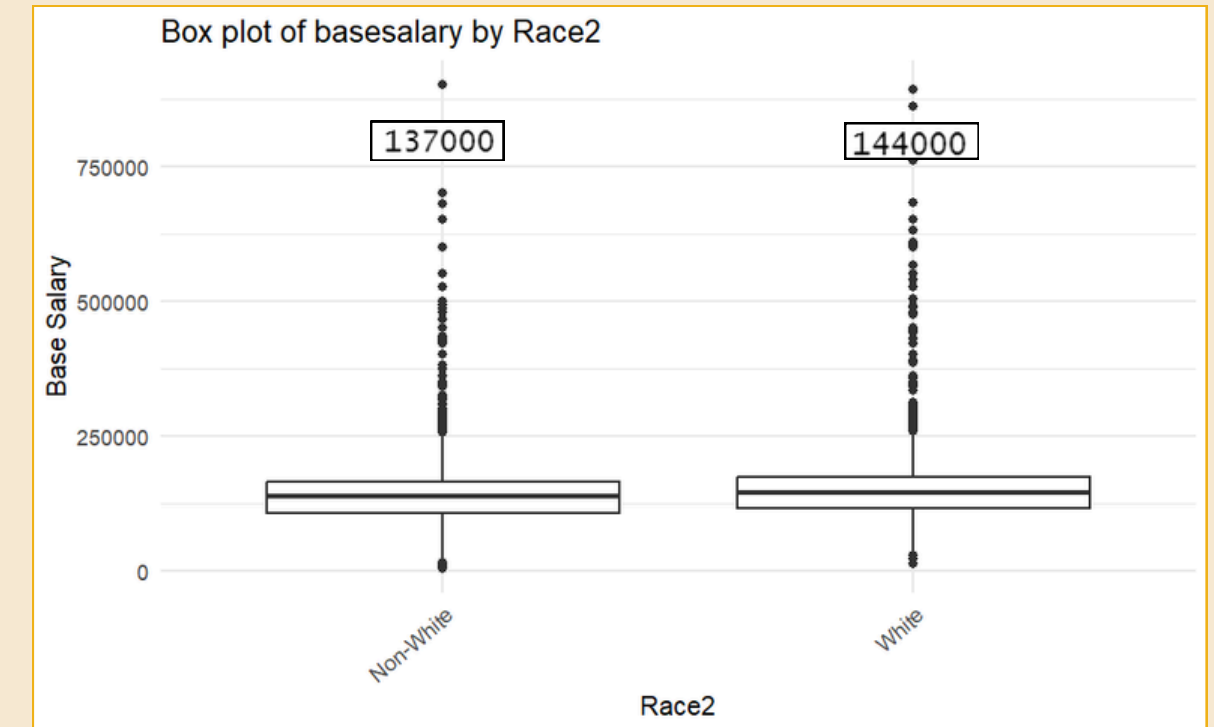
Gender



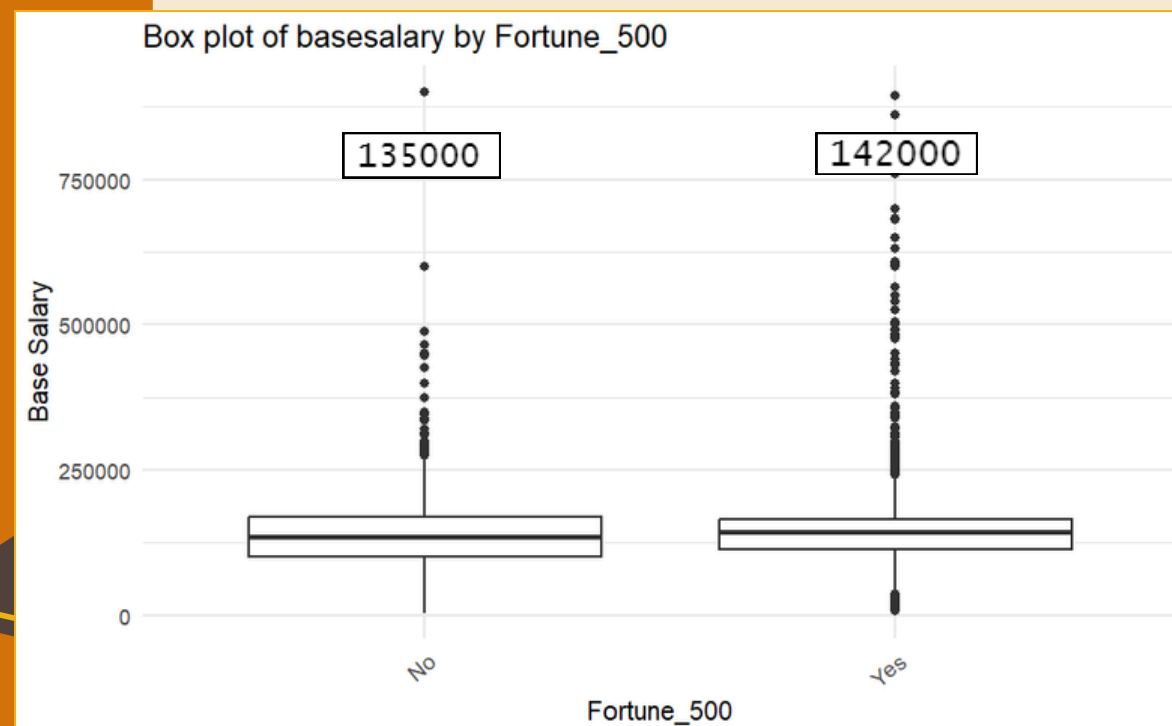
Country



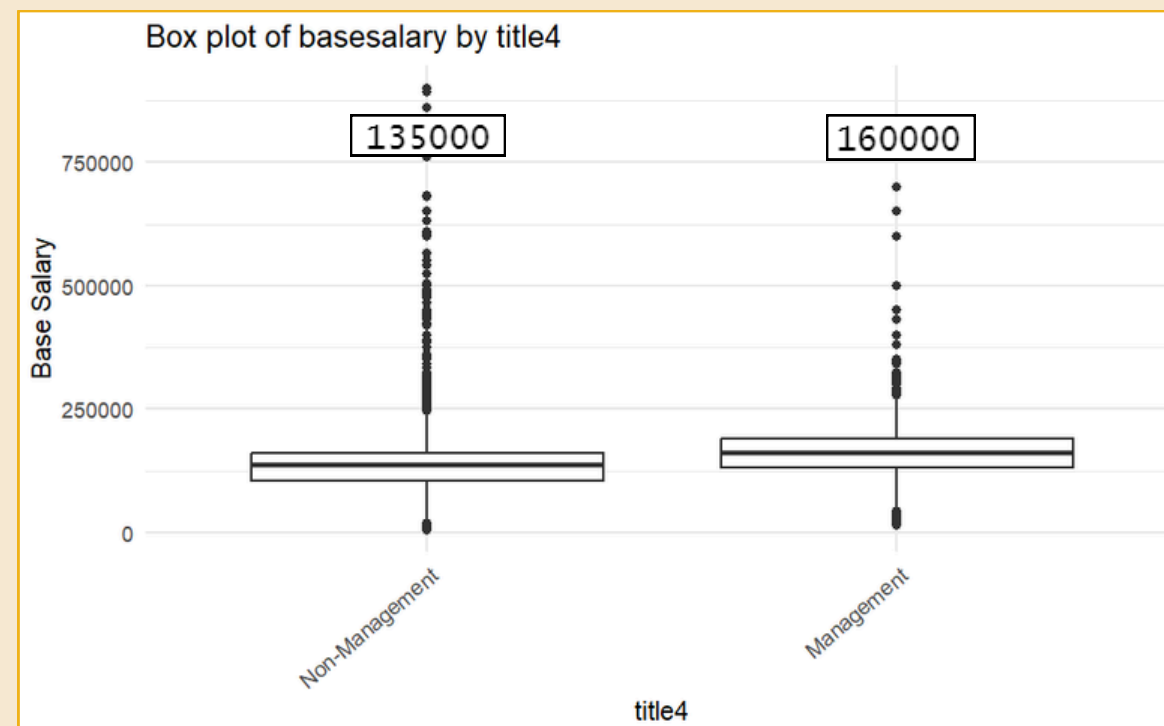
Race



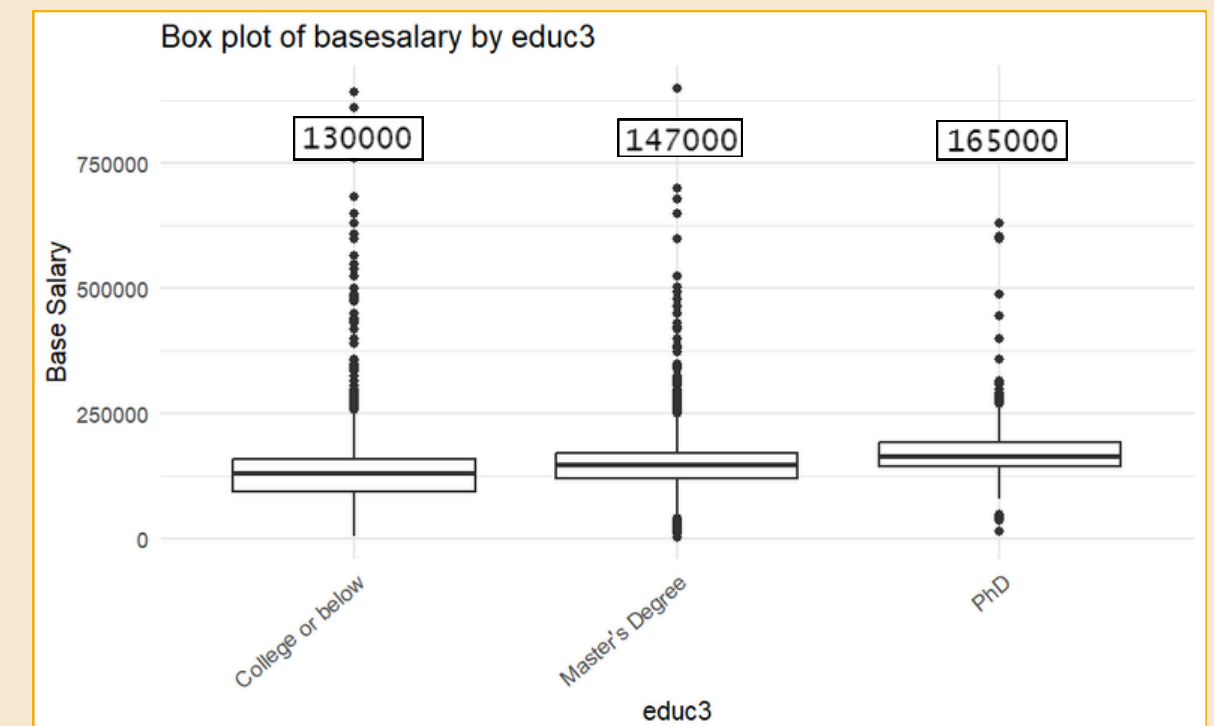
Fortune 500



Title



Education



# Multicollinearity

```
lm(formula = totalyearlycompensation ~ baselary + yearsofexperience +
    yearsatcompany + stockgrantvalue + bonus + gender + Race2 +
    educ3 + country + Fortune_500 + title4, data = STEM2)
```

Residuals:

Min	1Q	Median	3Q	Max
-185329	-2878	141	2560	4339340

Coefficients:

	Estimate	Std. Error	t value	Pr(> t )	
(Intercept)	-7.165e+03	1.945e+03	-3.683	0.000231	***
baselary	1.072e+00	9.485e-03	113.056	< 2e-16	***
yearsofexperience	-2.282e+02	8.348e+01	-2.733	0.006275	**
yearsatcompany	5.077e+01	1.234e+02	0.412	0.680705	
stockgrantvalue	9.592e-01	5.267e-03	182.124	< 2e-16	***
bonus	1.203e+00	1.562e-02	77.055	< 2e-16	***
genderFemale	-3.890e+02	9.085e+02	-0.428	0.668530	
Race2White	1.858e+01	7.813e+02	0.024	0.981026	
educ3Master's Degree	-4.331e+01	7.446e+02	-0.058	0.953617	
educ3PhD	-3.373e+03	1.712e+03	-1.970	0.048832	*
countryIndia	4.479e+03	2.182e+03	2.052	0.040149	*
countryUnited Kingdom	-1.457e+03	2.711e+03	-0.537	0.590936	
countryUS	-3.842e+03	1.803e+03	-2.132	0.033047	*
Fortune_500Yes	3.245e+02	7.171e+02	0.452	0.650942	
title4Management	2.900e+03	9.799e+02	2.960	0.003082	**

---

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 47160 on 18910 degrees of freedom  
 Multiple R-squared: 0.8793, Adjusted R-squared: 0.8792  
 F-statistic: 9842 on 14 and 18910 DF, p-value: < 2.2e-16

- Global utility of the model is highly significant, but t-tests for individual beta's are **insignificant**.
- **Negative values** for education (PhD, Masters), country (US) even when we expect a positive relationship against the totalyearlycompensation (Y).

	GVIF	Df	GVIF^(1/(2*Df))
baselary	2.253280	1	1.501093
yearsofexperience	1.995267	1	1.412539
yearsatcompany	1.454977	1	1.206224
stockgrantvalue	1.340114	1	1.157633
bonus	1.252679	1	1.119231
gender	1.032173	1	1.015959
Race2	1.107654	1	1.052451
educ2	1.170617	3	1.026603
country2	1.486755	1	1.219326
Fortune_500	1.038533	1	1.019084
title2	1.119979	1	1.058291

- Although VIF values did not exceed 10, suggesting that multicollinearity is not a significant concern, it is important to note that baselary, stockgrantvalue, and bonus together form the totalyearlycompensation.



# 04 Model Building

- Variable Transformations
- Interaction Terms
- Main Effects
- Stepwise Regression
- All-Possible-Regression Selection



## 4.1 Model with Quantitative Variables

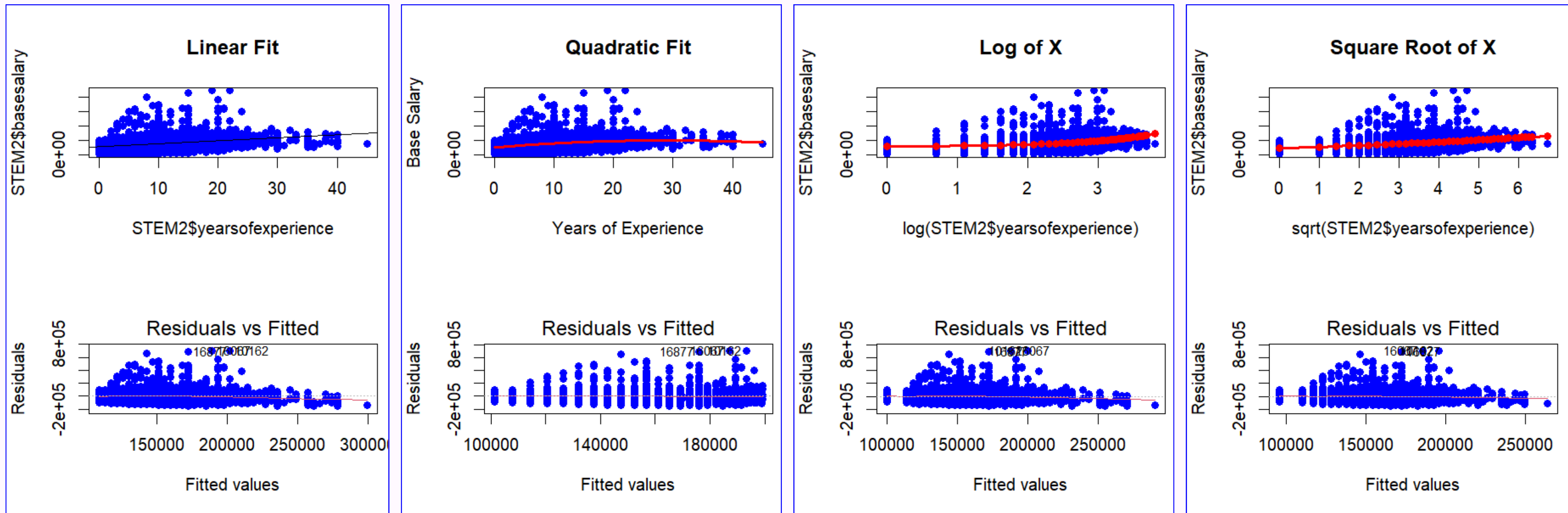
`lm(basesalary~yearsofexperience+<variable transformation>)`

Term	Pr(> t )	RSE	Adj. R-squared
Main Effect	Significant	50,700	19.4%
Quadratic	Significant	50,360	20.48%
Log of X	Significant	50,630	19.62%
Square Root	Significant	50,480	20.28%

ANOVA tests conclude that all transformations contribute to the prediction of y.

# 4.1 Model with Quantitative Variables

`lm(basesalary~yearsofexperience+<variable transformation>)`





## 4.1 Model with Quantitative Variables

`lm(basesalary~yearsatcompany+<variable transformation>)`

Term	Pr(> t )	RSE	Adj. R-squared
Main Effect	Significant	55,420	3.68%
Quadratic	Significant	55,410	3.71%
Log of X	Significant	55,340	3.96%
Square Root	Significant	55,390	3.80%

ANOVA tests conclude that all transformations contribute to the prediction of y.

# 4.2 Model with Qualitative Variables

lm(basesalary~<predictor 1>+<predictor 2>)  
vs.  
lm(basesalary~<predictor 1>\*<predictor 2>)

Term	Pr(> t )	Diff. in RSE	Diff. in Adj. R-sq
yearsofexperience:yearsatcompany	Significant	-44	0.15%
yearsofexperience:title4	Significant	-37	0.13%
yearsofexperience:Race2	Significant	-6	0.03%
yearsofexperience:Fortune_500	Significant	-12	0.03%
yearsofexperience:educ3	Significant	-58	0.19%
yearsofexperience:country	Significant	-2	0.01%

ANOVA tests conclude that all transformations contribute to the prediction of y.

# 4.2 Model with Qualitative Variables

lm(basesalary~<predictor 1>+<predictor 2>)  
vs.  
lm(basesalary~<predictor 1>\*<predictor 2>)

Term	Pr(> t )	Diff. in RSE	Diff. in Adj. R-sq
yearsatcompany:title4	Significant	-55	0.17%
yearsatcompany:gender	Significant	-6	0.02%
yearsatcompany:Fortune_500	Significant	-30	0.10%
yearsatcompany:educ3	Significant	-73	0.24%
Race2:title4	Significant	-8	0.04%
Race2:educ3	Significant	-89	0.29%

ANOVA tests conclude that all transformations contribute to the prediction of y.

# 4.2 Model with Qualitative Variables

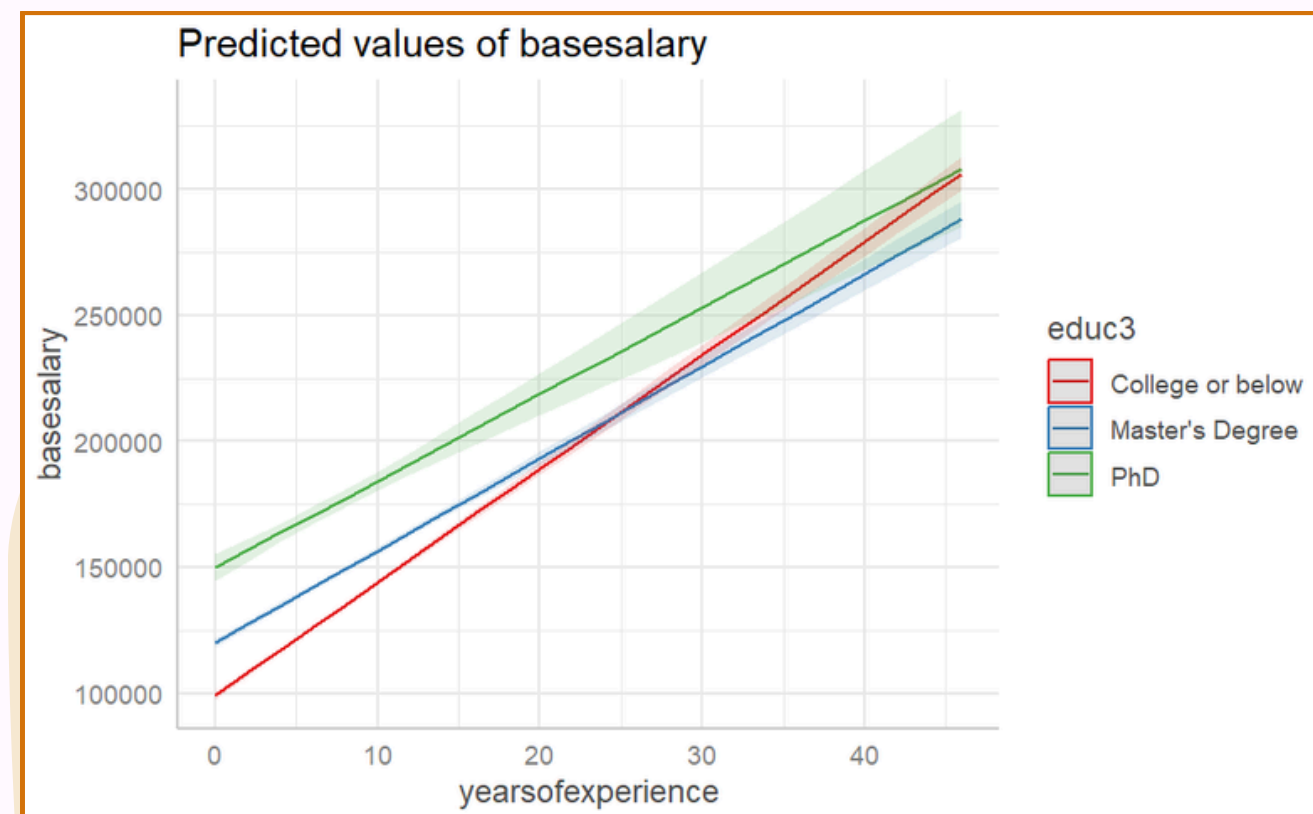
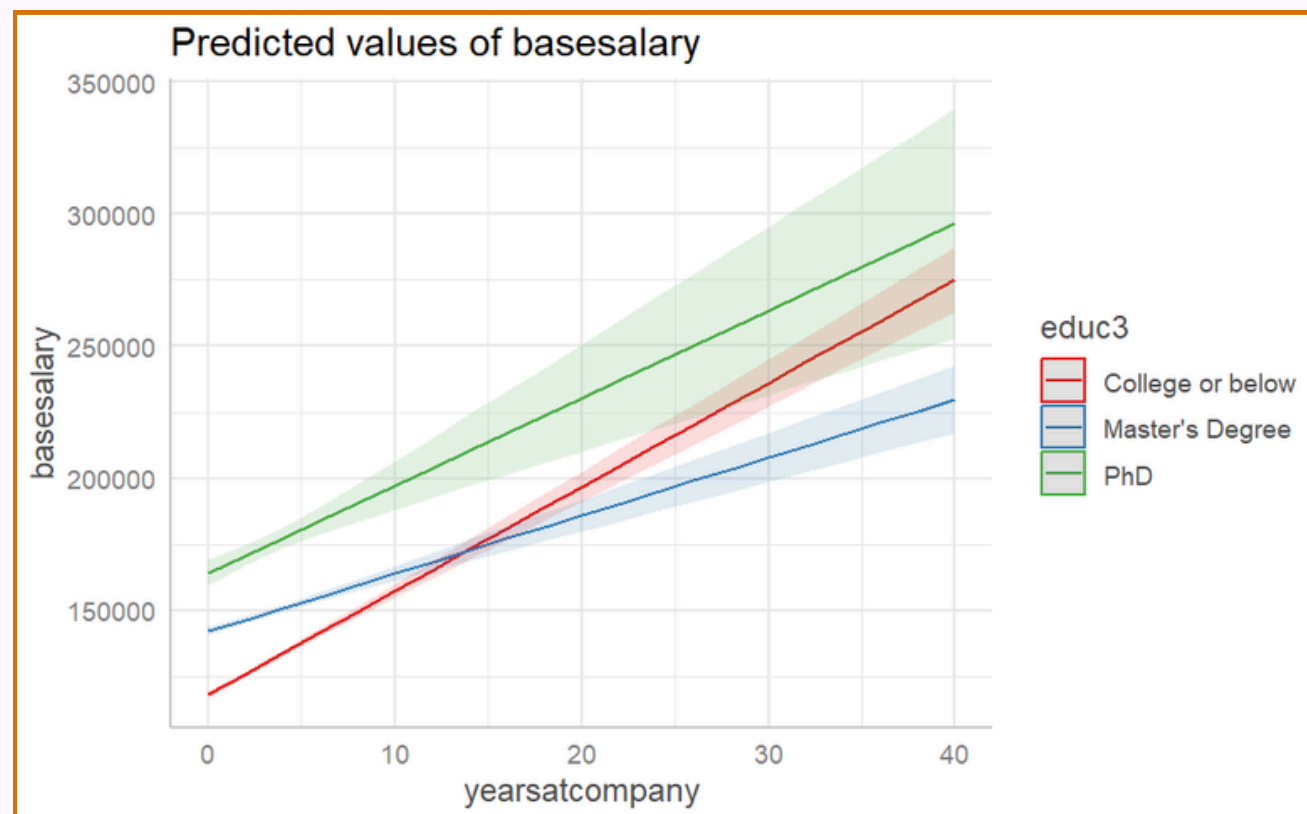
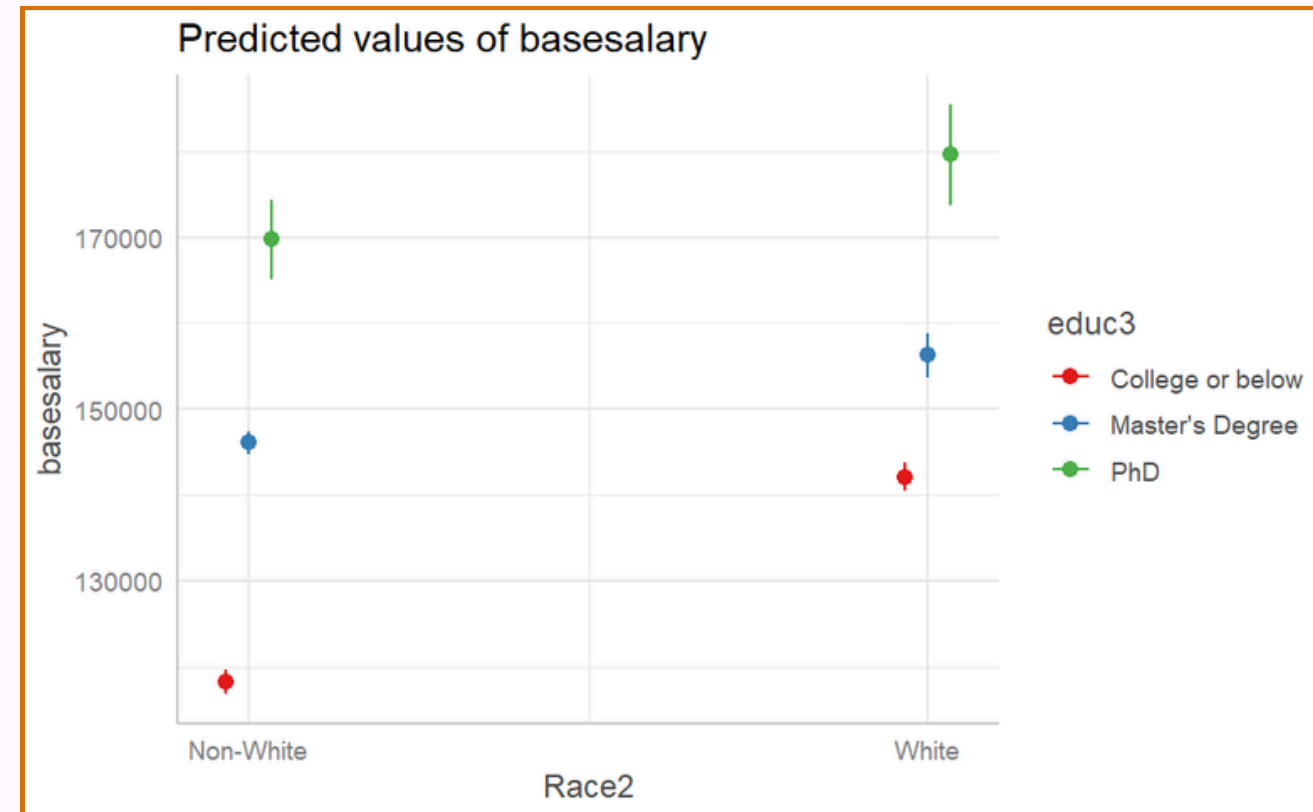
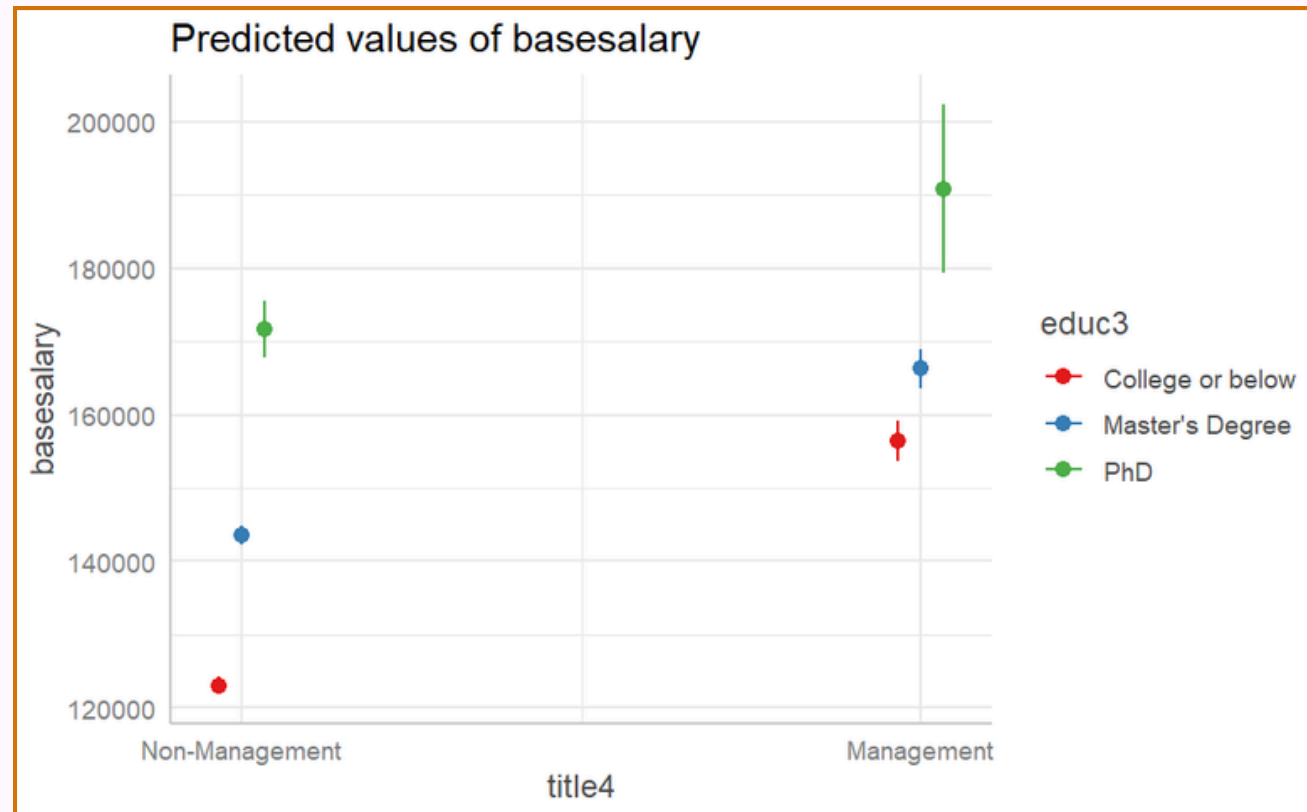
lm(basesalary~<predictor 1>+<predictor 2>)  
vs.  
lm(basesalary~<predictor 1>\*<predictor 2>)

Term	Pr(> t )	Diff. in RSE	Diff. in Adj. R-sq
Race2:gender	Significant	-25	0.08%
gender:title4	Significant	-15	0.04%
educ3:gender	Significant	-9	0.02%
educ3:title4	Significant	-33	0.12%
educ3:Fortune_500	Significant	-14	0.04%
educ3:country	Significant	-3	0.01%

ANOVA tests conclude that all transformations contribute to the prediction of y.

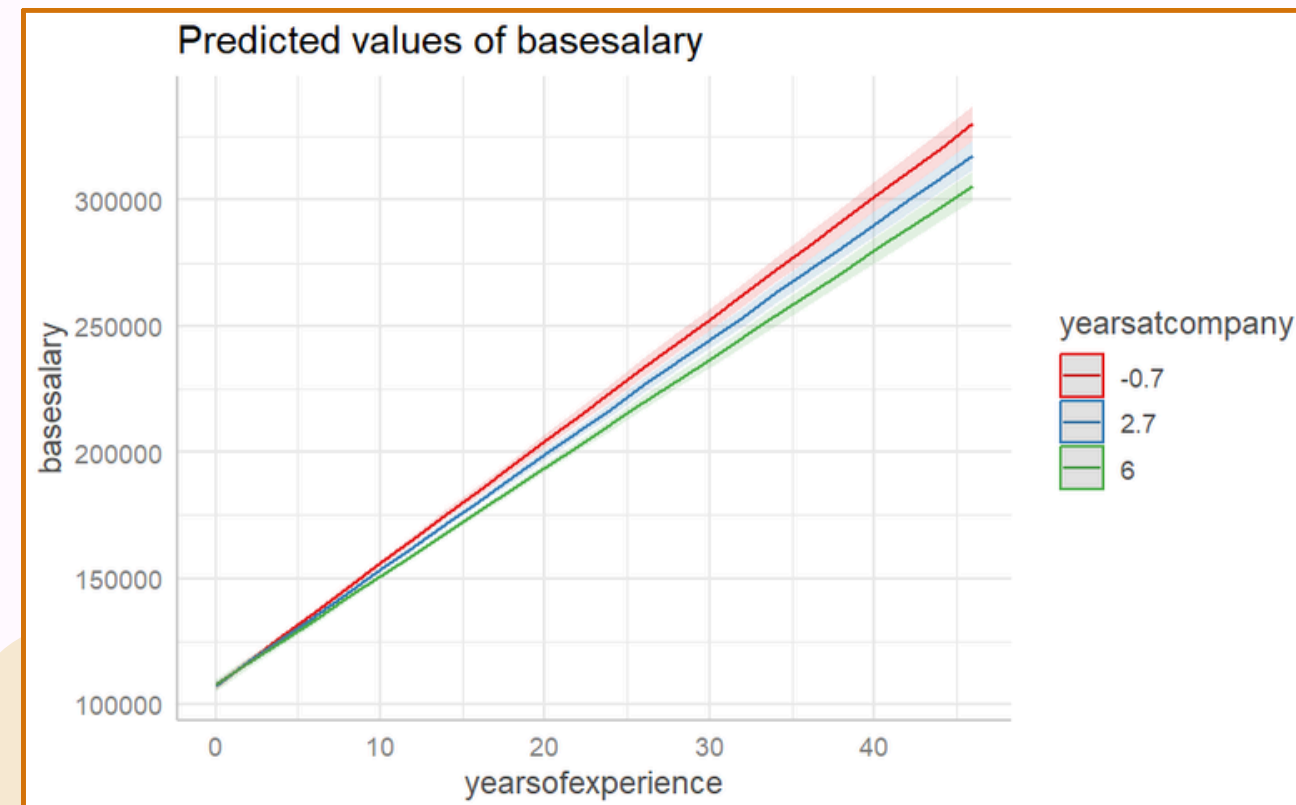
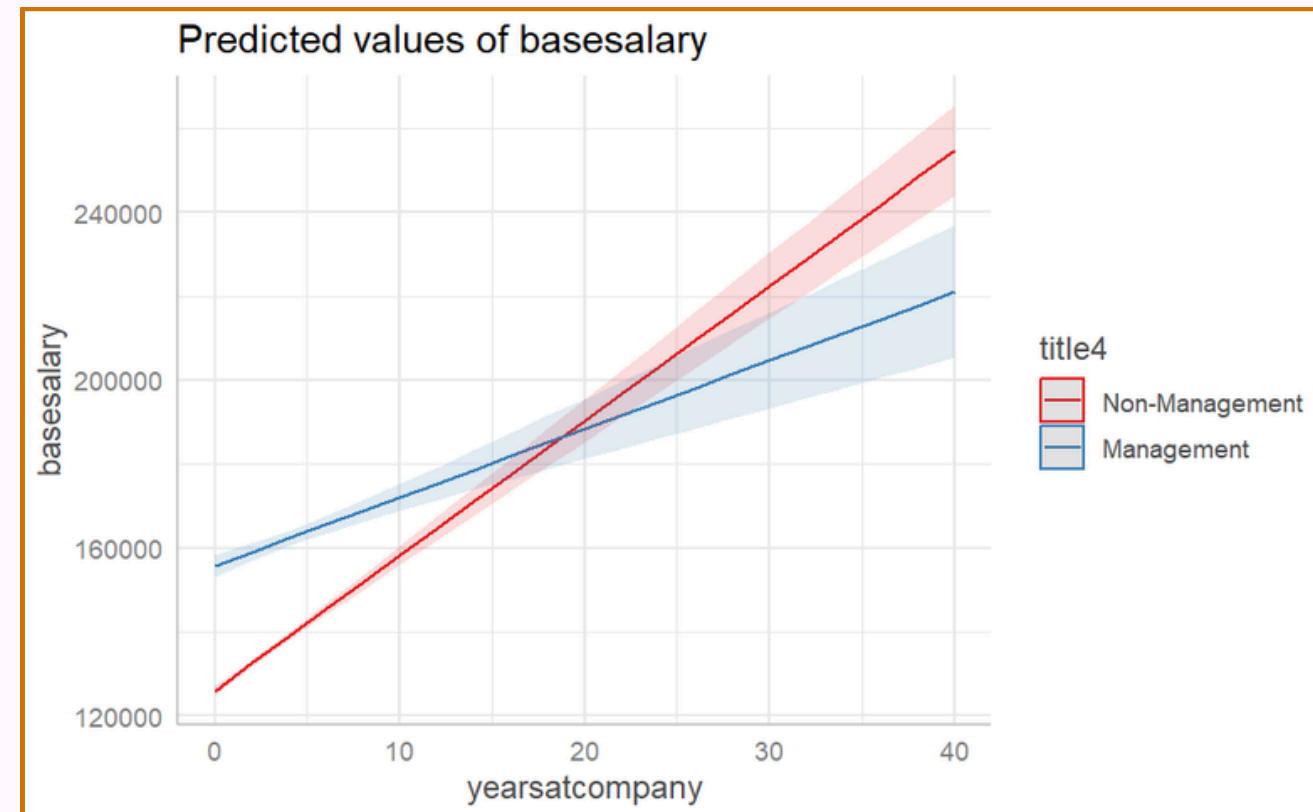
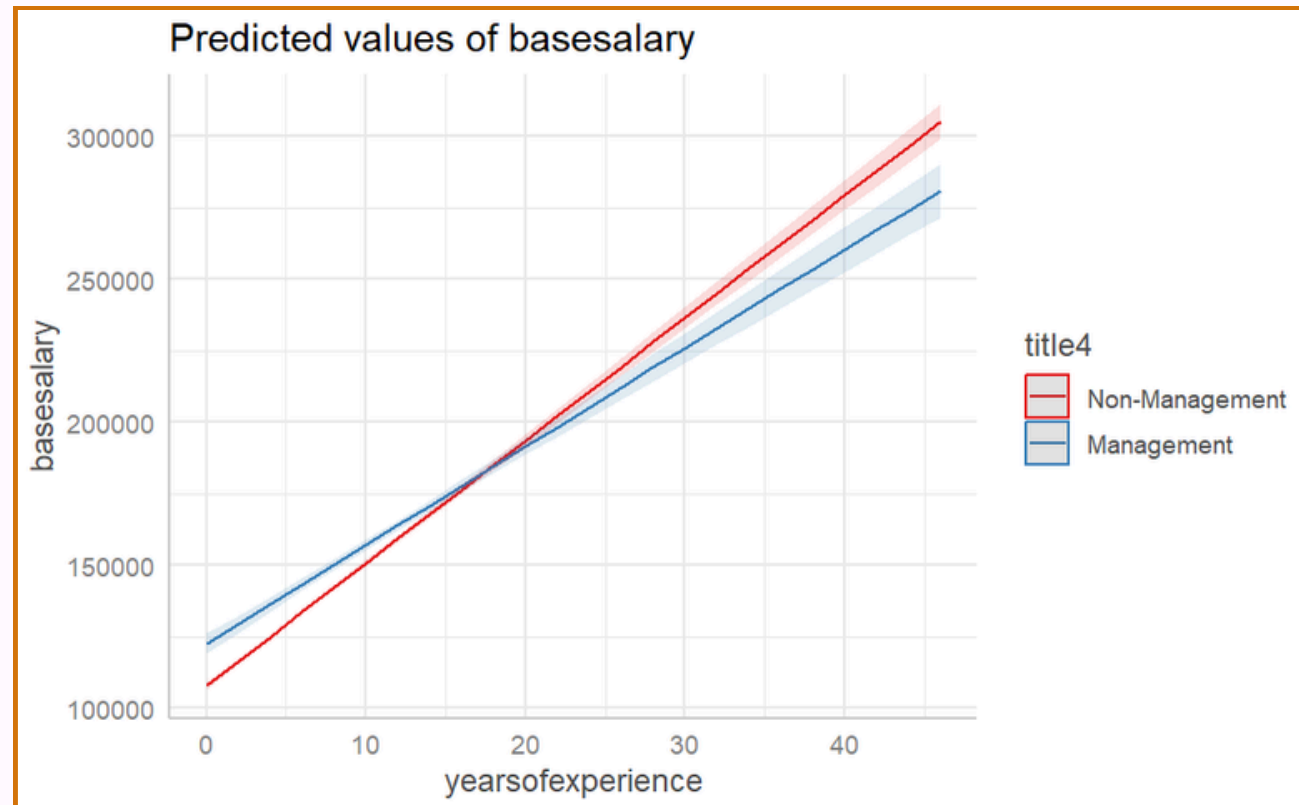
## 4.3 Interaction Plots

Show interactions with  $> 0.10\%$  improvement



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Show interactions with  $> 0.10\%$  improvement

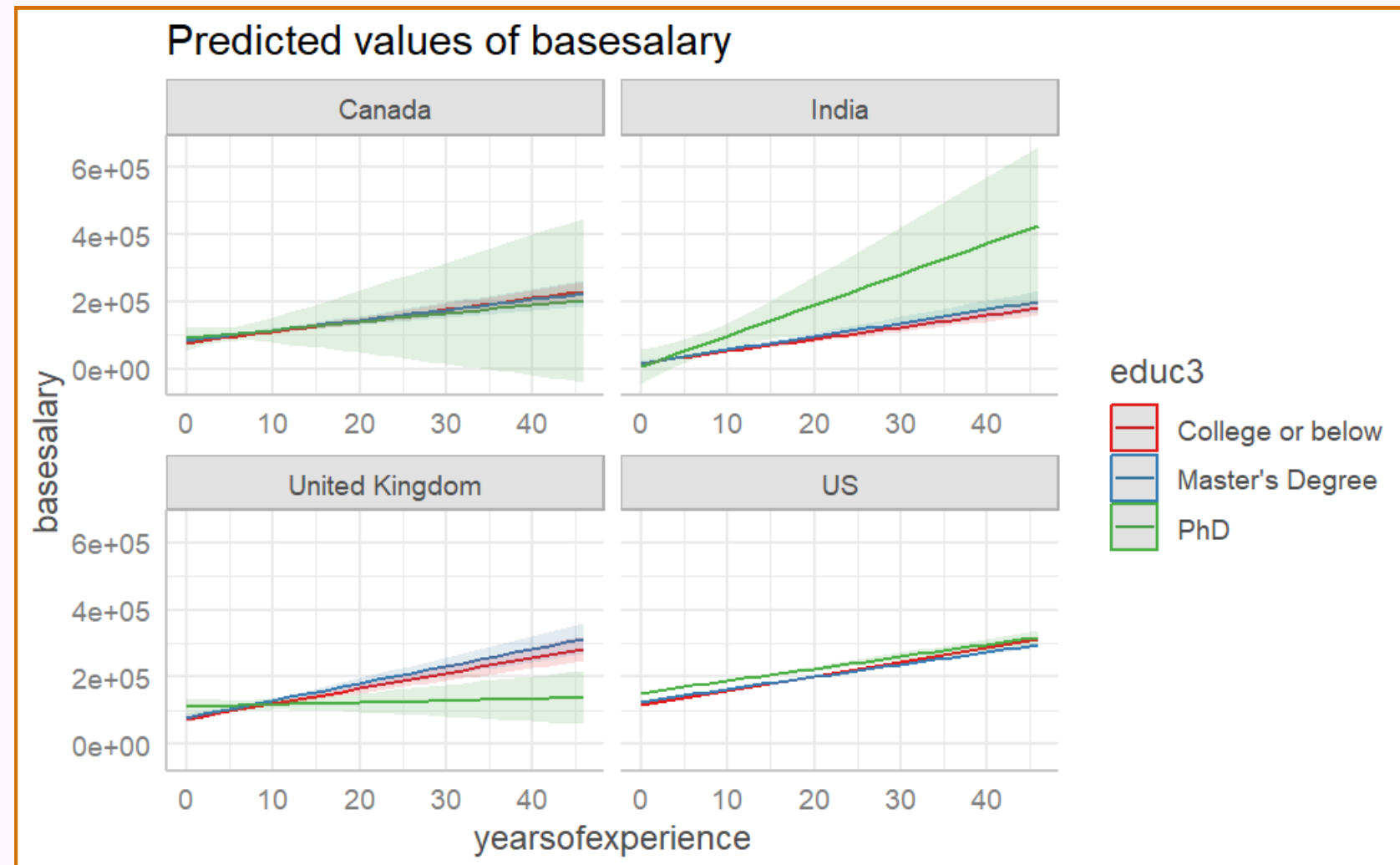


## 4.3 Interaction Plots

Exploring 3-way and 4-way interactions (Limitation: Rank deficiency issue)

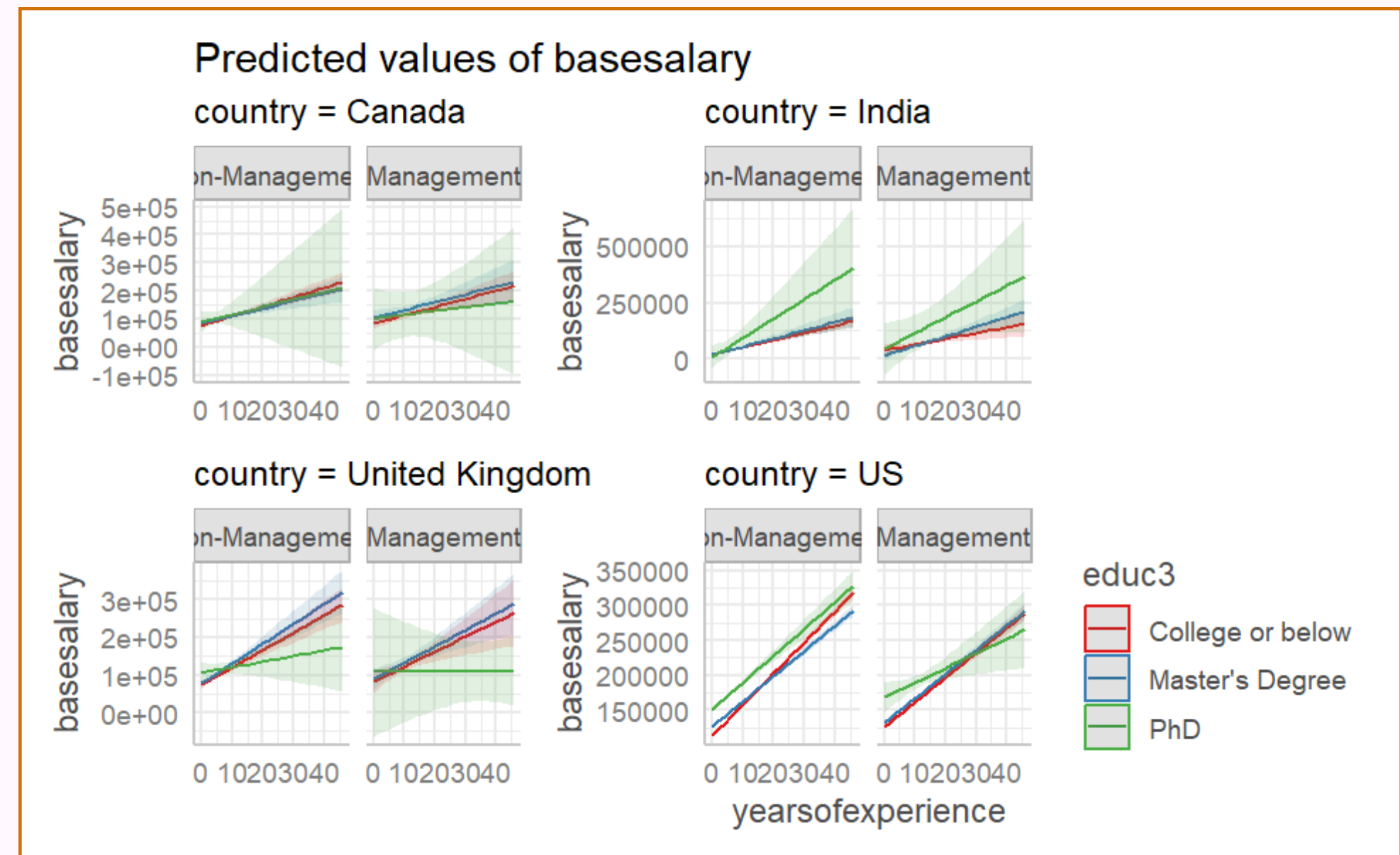
### Three-way interaction

$\text{lm}(\text{basesalary} \sim \text{yearsofexperience} * \text{educ3} * \text{country})$



### Four-way interaction

$\text{lm}(\text{basesalary} \sim \text{yearsofexperience} * \text{educ3} * \text{title4} * \text{country})$





# Main Effects Model

```
Call:
lm(formula = baselary ~ yearsofexperience + yearsatcompany +
    gender + Race2 + educ3 + country + title4 + Fortune_500,
    data = STEM2)
```

Residuals:

Min	1Q	Median	3Q	Max
-172208	-21622	-1892	16809	704778

Coefficients:

	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	74650.07	1534.80	48.638	< 2e-16 ***
yearsofexperience	4360.86	62.58	69.690	< 2e-16 ***
yearsatcompany	-1537.64	103.72	-14.824	< 2e-16 ***
genderFemale	-3285.68	767.68	-4.280	1.88e-05 ***
Race2White	-2462.59	660.46	-3.729	0.000193 ***
educ3Master's Degree	6258.08	628.59	9.956	< 2e-16 ***
educ3PhD	31353.53	1425.72	21.991	< 2e-16 ***
countryIndia	-59812.66	1791.92	-33.379	< 2e-16 ***
countryUnited Kingdom	5644.57	2293.34	2.461	0.013853 *
countryUS	45787.96	1487.98	30.772	< 2e-16 ***
title4Management	4051.01	826.15	4.903	9.49e-07 ***
Fortune_500Yes	-308.92	602.81	-0.512	0.608334

---  
Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 39920 on 18913 degrees of freedom  
Multiple R-squared: 0.5005, Adjusted R-squared: 0.5002  
F-statistic: 1723 on 11 and 18913 DF, p-value: < 2.2e-16

```
Call:
lm(formula = baselary ~ yearsofexperience + yearsatcompany +
    gender + Race2 + educ3 + country + title4, data = STEM2)
```

Residuals:

Min	1Q	Median	3Q	Max
-172329	-21606	-1925	16777	704653

Coefficients:

	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	74517.36	1512.77	49.259	< 2e-16 ***
yearsofexperience	4360.82	62.57	69.691	< 2e-16 ***
yearsatcompany	-1540.55	103.57	-14.875	< 2e-16 ***
genderFemale	-3287.76	767.66	-4.283	1.85e-05 ***
Race2White	-2444.29	659.48	-3.706	0.000211 ***
educ3Master's Degree	6242.27	627.82	9.943	< 2e-16 ***
educ3PhD	31305.07	1422.55	22.006	< 2e-16 ***
countryIndia	-59832.75	1791.45	-33.399	< 2e-16 ***
countryUnited Kingdom	5622.27	2292.88	2.452	0.014213 *
countryUS	45743.20	1485.38	30.796	< 2e-16 ***
title4Management	4027.31	824.84	4.883	1.06e-06 ***

---  
Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

## Prediction Interval

Residual standard error: 39920 on 18914 degrees of freedom  
Multiple R-squared: 0.5005, Adjusted R-squared: 0.5003  
F-statistic: 1895 on 10 and 18914 DF, p-value: < 2.2e-16

Individual t-tests: Significant

Moderate Fit

Global F-test: Significant

Insignificant

# OUTLIERS

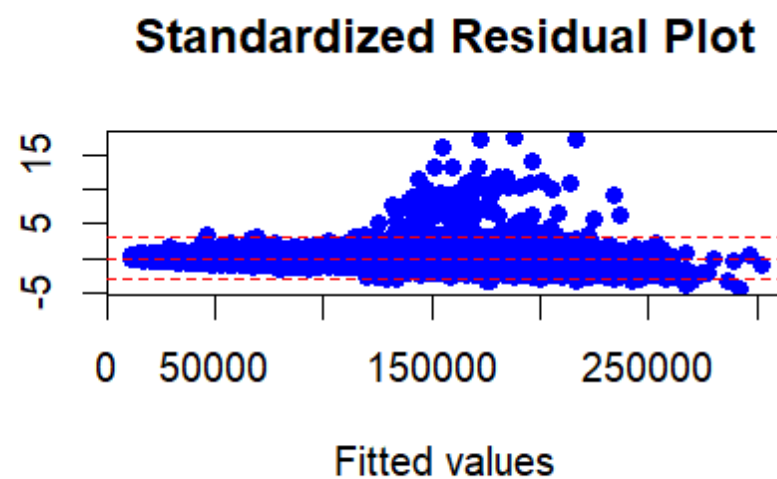
$|\text{stan. res.}| > 2$

2.5%  
of dataset

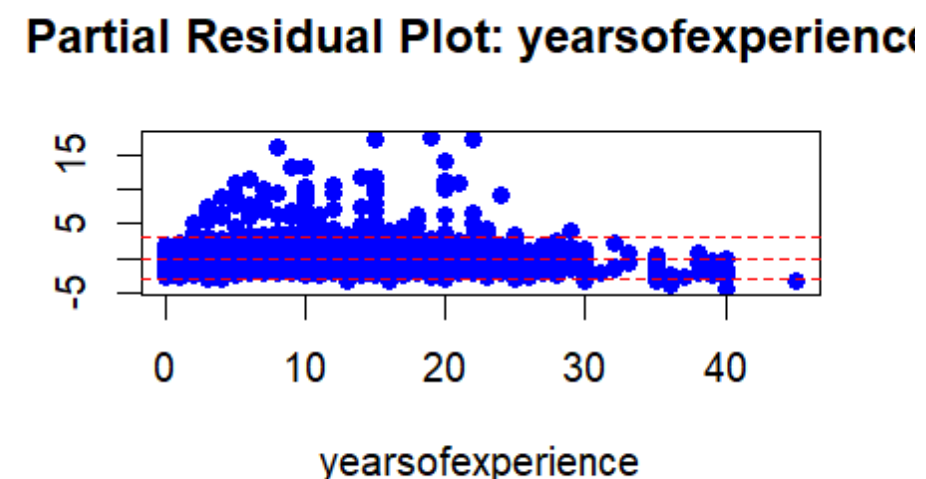
# Residuals Analysis

## Detecting Lack of Fit & Outliers

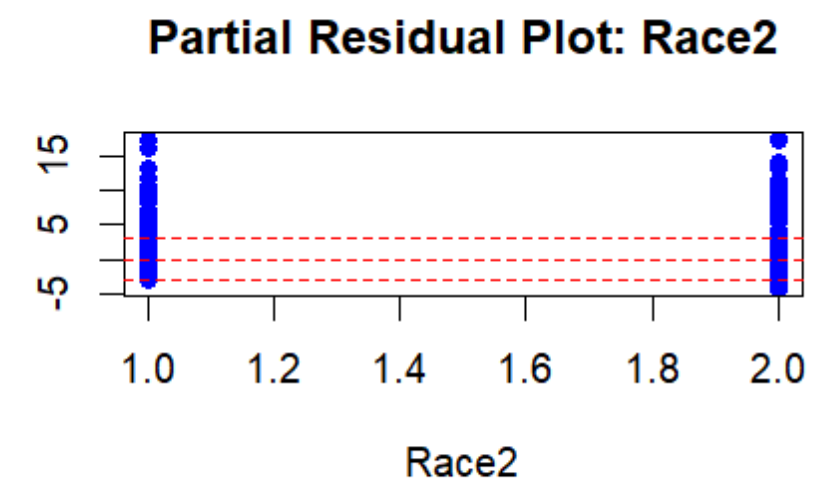
Standardized Residuals



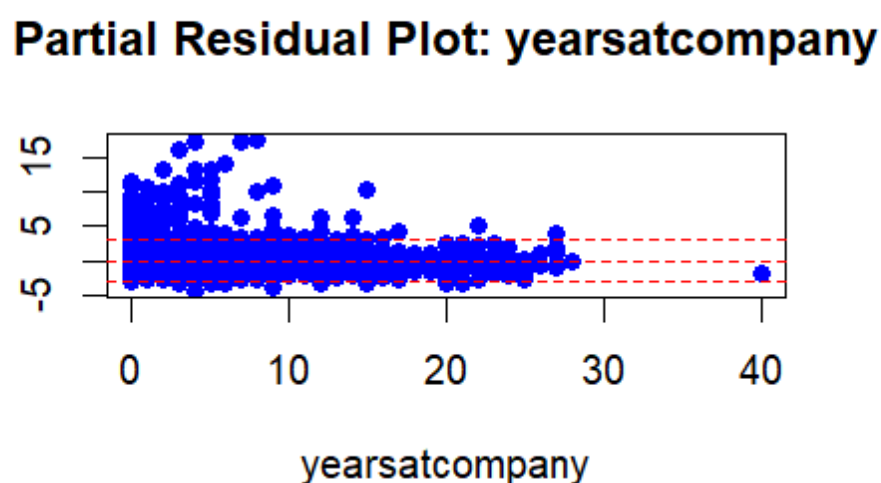
Standardized Residuals



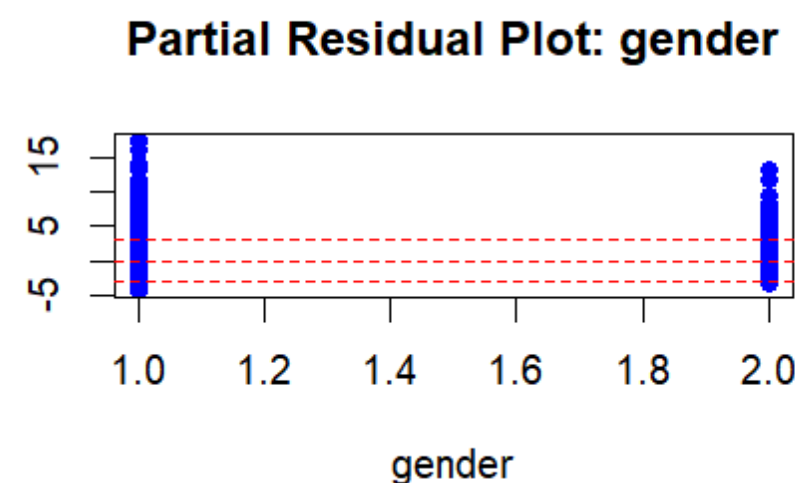
Standardized Residuals



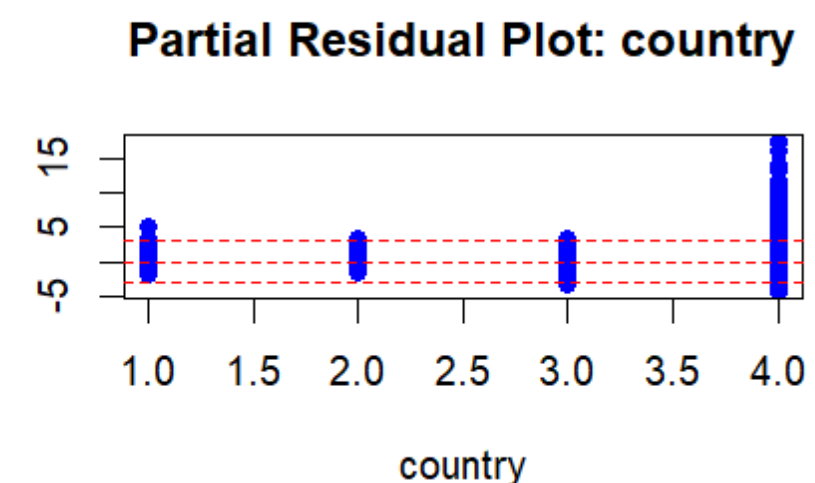
Standardized Residuals



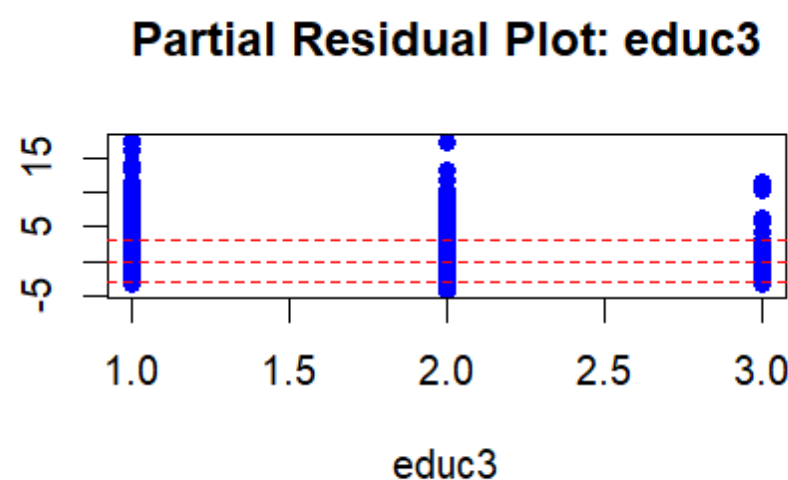
Standardized Residuals



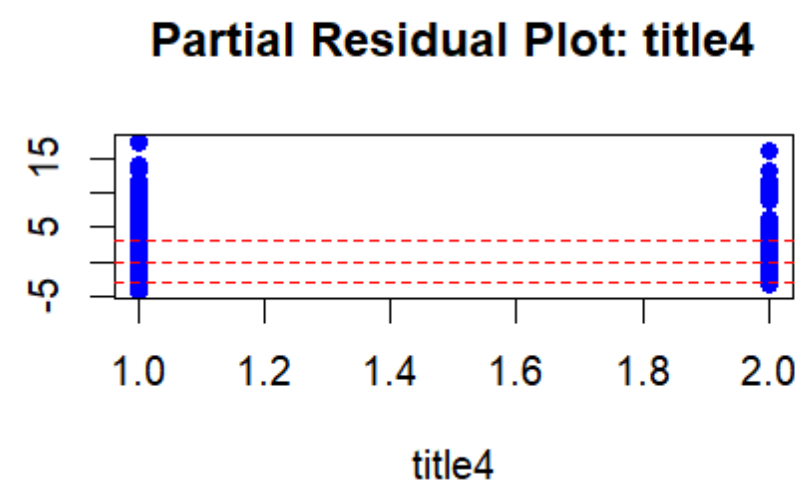
Standardized Residuals



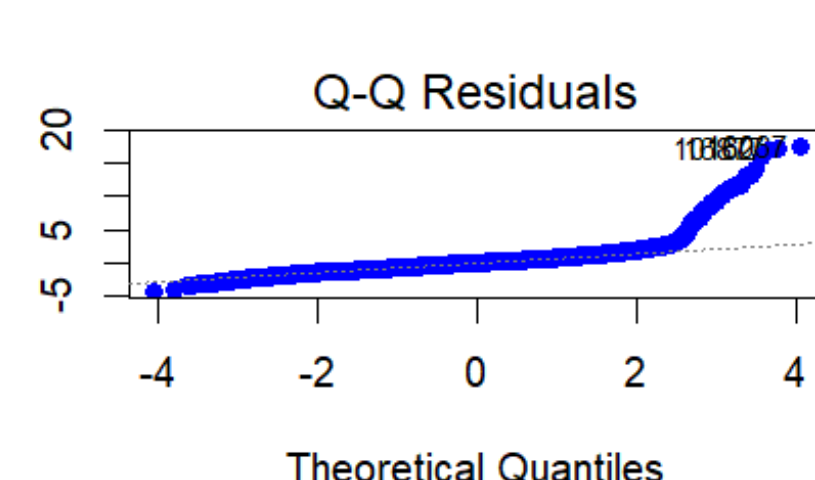
Standardized Residuals



Standardized Residuals



Standardized residuals



# IMPROVEMENT

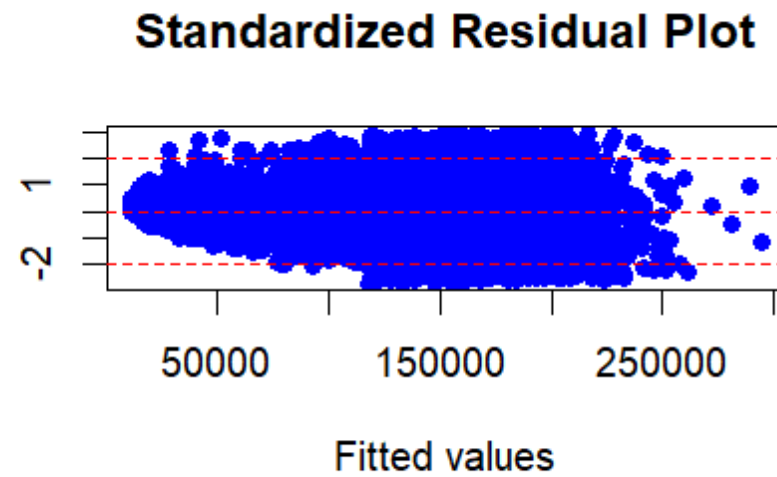
RSE: 28,720

R<sup>2</sup>: 64.25%

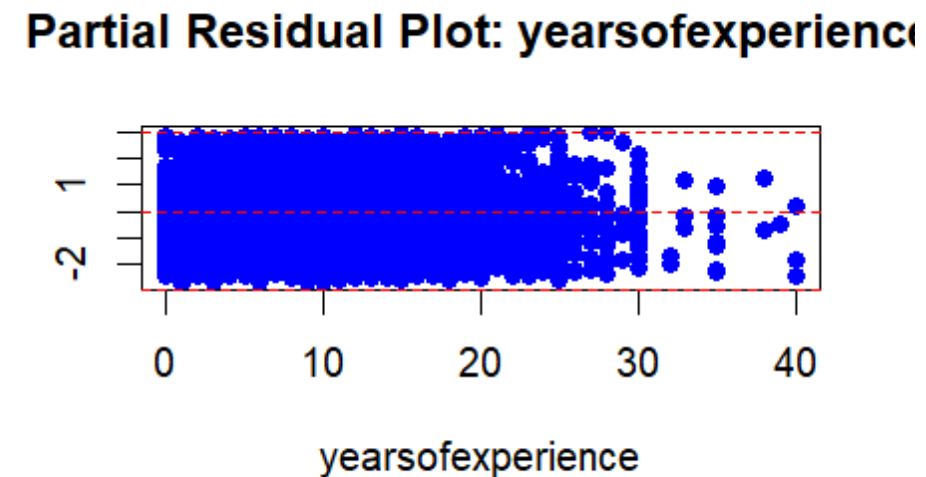
# Residuals Analysis

## Detecting Lack of Fit & Outliers

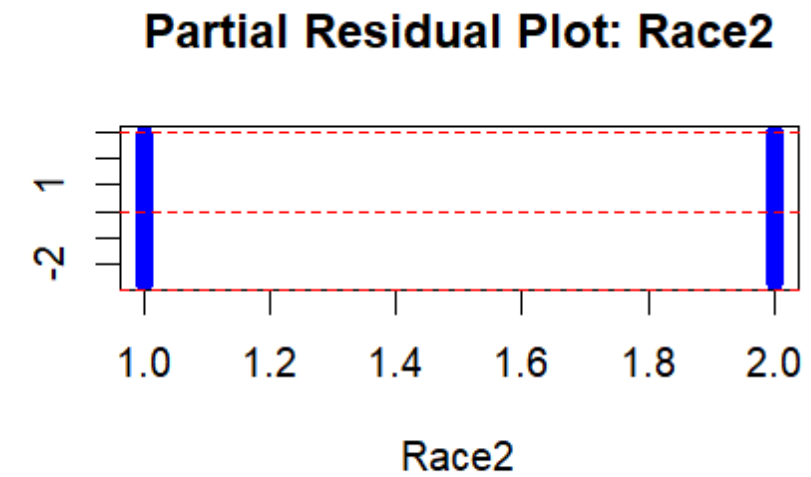
Standardized Residuals



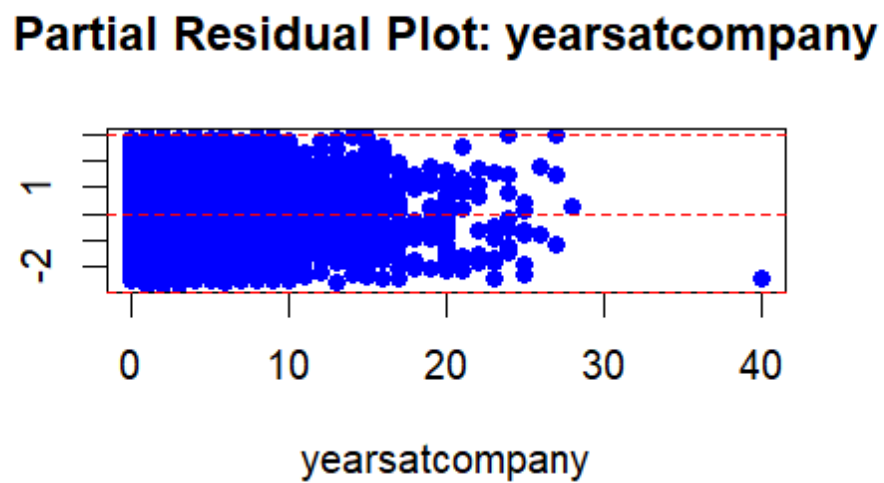
Standardized Residuals



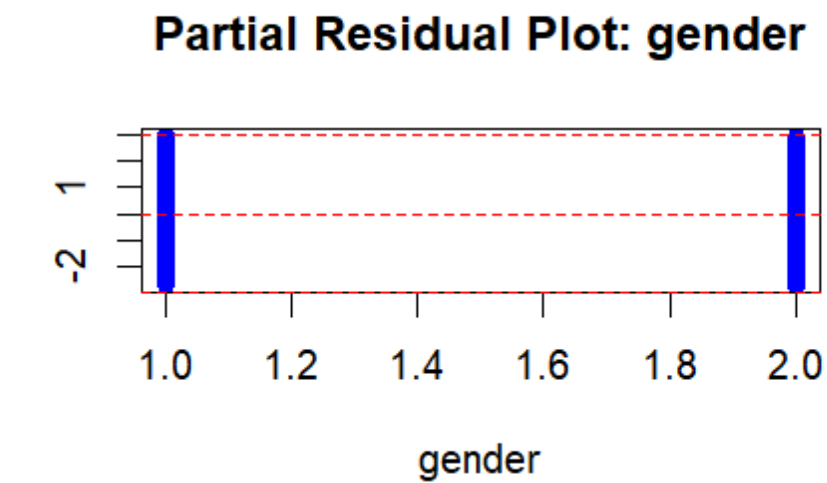
Standardized Residuals



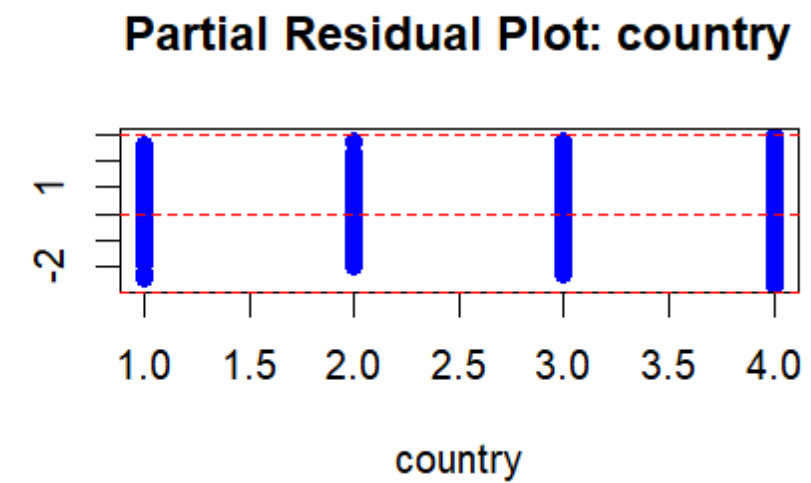
Standardized Residuals



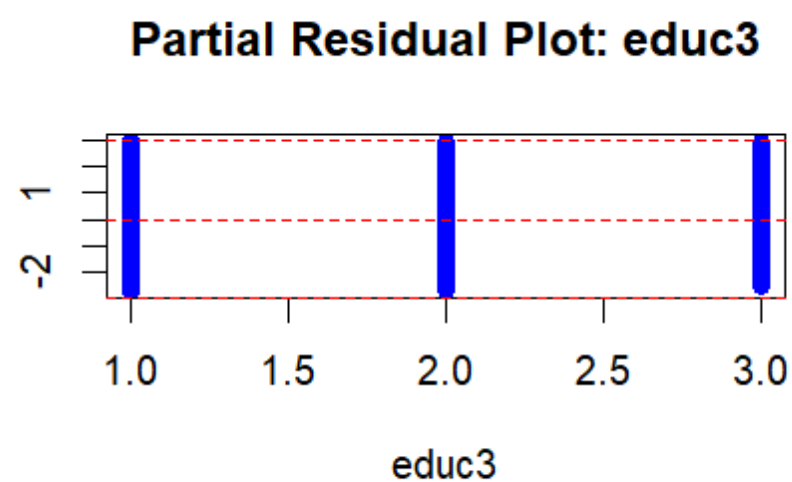
Standardized Residuals



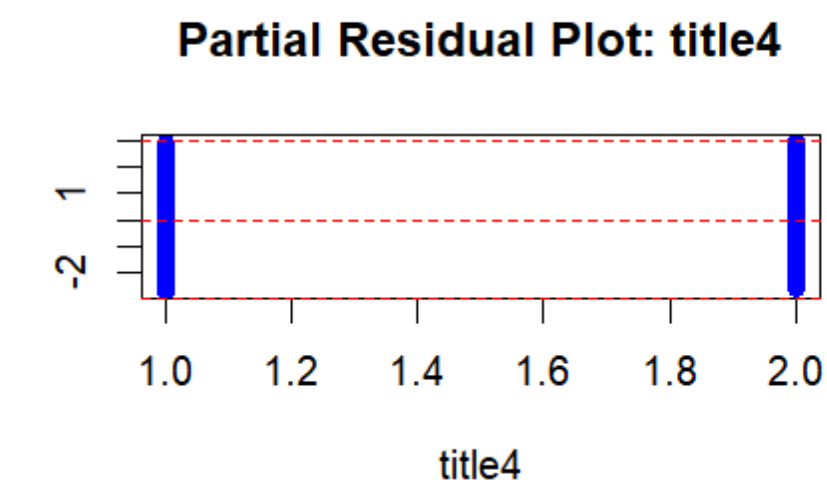
Standardized Residuals



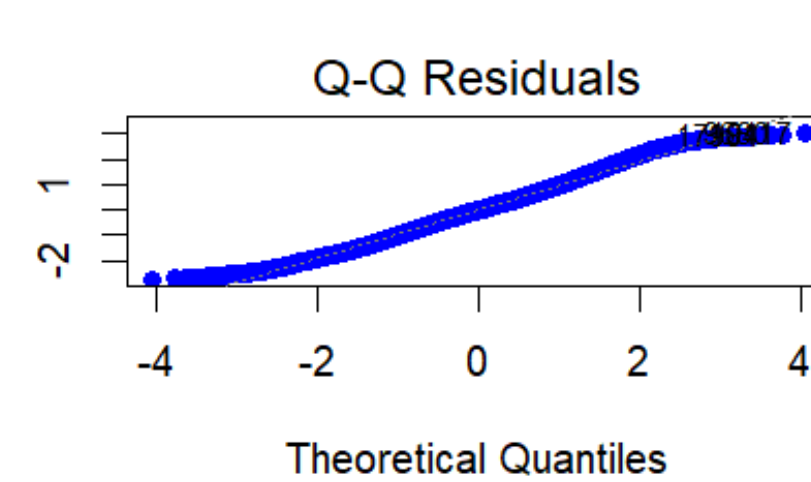
Standardized Residuals



Standardized Residuals



Standardized residuals





# Stepwise Regression

## 01 Main Effects

- Residual standard error: 28,710
- Adjusted R-squared: 64.27%
- Global F-test:  $< 2.2e-16$

```
Call:
lm(formula = baselary ~ yearsofexperience + yearsatcompany +
    gender + Race2 + educ3 + country + title4 + Fortune_500,
    data = STEM3)

Residuals:
    Min       1Q   Median       3Q      Max
-79061 -19167   -232   17814   87203

Coefficients:
                Estimate Std. Error t value Pr(>|t|)
(Intercept)      75176.35    1110.88   67.673  < 2e-16 ***
yearsofexperience    4212.46     46.77   90.074  < 2e-16 ***
yearsatcompany     -1588.79     77.12  -20.601  < 2e-16 ***
genderFemale      -3142.30     558.45   -5.627 1.86e-08 ***
Race2White        -2704.48     482.13   -5.609 2.06e-08 ***
educ3Master's Degree  6950.29     457.93   15.178  < 2e-16 ***
educ3PhD           30642.04    1045.79   29.300  < 2e-16 ***
countryIndia      -59192.02    1293.49  -45.762  < 2e-16 ***
countryUnited Kingdom  5937.97    1661.99    3.573 0.000354 ***
countryUS         44403.05    1074.98   41.306  < 2e-16 ***
title4Management   3590.58     608.32    5.902 3.64e-09 ***
Fortune_500Yes     -1486.06     439.22   -3.383 0.000718 ***
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 28710 on 18441 degrees of freedom
Multiple R-squared:  0.6429,    Adjusted R-squared:  0.6427
F-statistic: 3019 on 11 and 18441 DF,  p-value: < 2.2e-16
```

# Stepwise Regression

## 02 Main Effects + Transformation + Interaction

- Residual standard error: 28,180
- Adjusted R-squared: 65.6%
- Global F-test:  $< 2.2e-16$

```
Call:
lm(formula = basesalary ~ yearsofexperience + sqrt(yearsofexperience) +
    yearsatcompany + gender + Race2 + educ3 + country + title4 +
    Fortune_500 + yearsofexperience:country + educ3:country +
    yearsofexperience:educ3 + yearsofexperience:yearsatcompany +
    yearsofexperience:title4 + yearsofexperience:Fortune_500 +
    yearsatcompany:educ3 + yearsatcompany:title4 + gender:title4 +
    yearsatcompany:Fortune_500, data = STEM3)

Residuals:
    Min       1Q   Median       3Q      Max
-83208 -19176   -188   17678   97006

Coefficients:
(Intercept)                67898.03    1821.55    37.275    < 2e-16 ***
yearsofexperience           1020.82     262.77     3.885    0.000103 ***
sqrt(yearsofexperience)    14030.71     702.41    19.975    < 2e-16 ***
yearsatcompany             -3554.52     199.65    -17.804    < 2e-16 ***
genderFemale               -2660.86     613.27     -4.339    1.44e-05 ***
Race2White                 -2831.87     476.34     -5.945    2.81e-09 ***
educ3Master's Degree        5742.24     2357.98     2.435    0.014892 *
educ3PhD                   13558.40     7697.43     1.761    0.078184 .
countryIndia               -62083.99    2083.78    -29.794    < 2e-16 ***
countryUnited Kingdom     -4524.64     2908.93     -1.555    0.119861
countryUS                  37250.47     1726.75    21.573    < 2e-16 ***
title4Management           4505.53     1207.63     3.731    0.000191 ***
Fortune_500Yes             -647.79      685.33     -0.945    0.344554
yearsofexperience:countryIndia    397.68     255.20     1.558    0.119176
yearsofexperience:countryUnited Kingdom    1501.10     328.45     4.570    4.90e-06 ***
yearsofexperience:countryUS      1038.82     205.48     5.056    4.33e-07 ***
educ3Master's Degree:countryIndia -1584.23    2872.90     -0.551    0.581338
educ3PhD:countryIndia         18382.48    13839.81     1.328    0.184118
educ3Master's Degree:countryUnited Kingdom    2805.59    3486.54     0.805    0.421009
educ3PhD:countryUnited Kingdom    3305.81    9720.46     0.340    0.733794
educ3Master's Degree:countryUS     1963.14    2339.34     0.839    0.401376
educ3PhD:countryUS           20574.80    7715.21     2.667    0.007665 **
yearsofexperience:educ3Master's Degree    -80.91      90.46     -0.894    0.371109
yearsofexperience:educ3PhD      -908.74     213.91     -4.248    2.16e-05 ***
yearsofexperience:yearsatcompany     45.70      10.10     4.526    6.06e-06 ***
yearsofexperience:title4Management -181.32     107.14     -1.692    0.090598
yearsofexperience:Fortune_500Yes -656.99      91.40     -7.188    6.84e-13 ***
yearsatcompany:educ3Master's Degree -433.93     155.39     -2.792    0.005237 **
yearsatcompany:educ3PhD         1088.35     389.17     2.797    0.005170 **
yearsatcompany:title4Management    584.61     166.22     3.517    0.000437 ***
genderFemale:title4Management -2587.60    1366.74     -1.893    0.058339 .
yearsatcompany:Fortune_500Yes    1641.17     170.07     9.650    < 2e-16 ***
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 28180 on 18421 degrees of freedom
Multiple R-squared:  0.6565,    Adjusted R-squared:  0.656
F-statistic: 1136 on 31 and 18421 DF, p-value: < 2.2e-16
```

# All-Possible-Regression Selection

## 01 “Best” model for each value of p

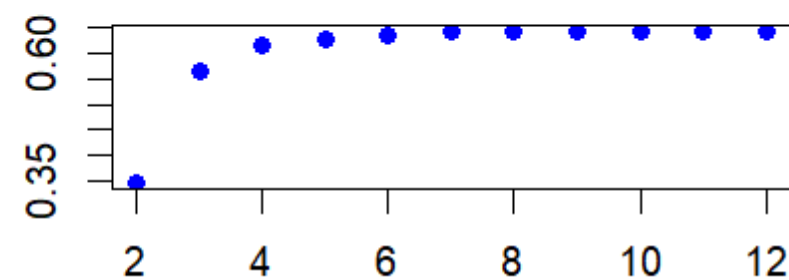
[illegible]

# All-Possible-Regression Selection

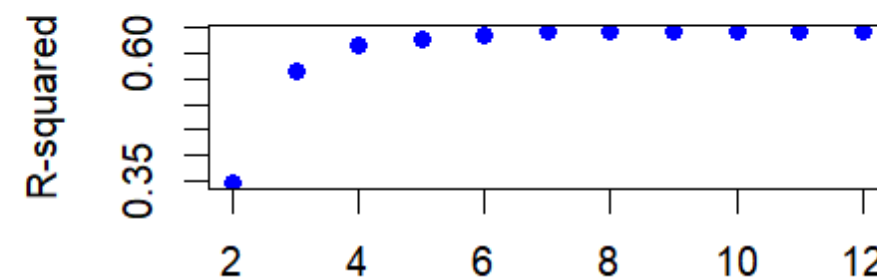
## 02 “Best subset” model along with their criteria

	Rsq	AdRsq	CP	BIC	RSS	AIC	PRESS	MSE	MSE1
1	0.3492	0.3492	15163.0673	-7907.048	2.770980e+13	-7922.694	2.771415e+13	1501804865	1501804865
2	0.5631	0.5631	4116.6439	-15251.580	1.860148e+13	-15275.049	1.860675e+13	1008210131	1008210131
3	0.6129	0.6128	1549.7924	-17472.136	1.648371e+13	-17503.428	1.648997e+13	893474700	893474700
4	0.6263	0.6263	855.8252	-18116.059	1.590996e+13	-18155.174	1.591780e+13	862421896	862421896
5	0.6352	0.6351	399.9836	-18549.288	1.553251e+13	-18596.226	1.554257e+13	842007608	842007608
6	0.6409	0.6407	109.8884	-18827.786	1.529171e+13	-18882.547	1.530335e+13	828998750	828998750
7	0.6414	0.6412	84.9217	-18844.810	1.526948e+13	-18907.394	1.528297e+13	827838416	827838416
8	0.6420	0.6418	56.6986	-18865.122	1.524456e+13	-18935.529	1.525959e+13	826532401	826532401
9	0.6425	0.6423	31.7761	-18882.185	1.522237e+13	-18960.414	1.523920e+13	825373785	825373785
10	0.6427	0.6425	21.4472	-18884.687	1.521220e+13	-18970.740	1.523042e+13	824867408	824867408
11	0.6429	0.6427	12.0000	-18886.315	1.520277e+13	-18980.191	1.522274e+13	824400395	824400395

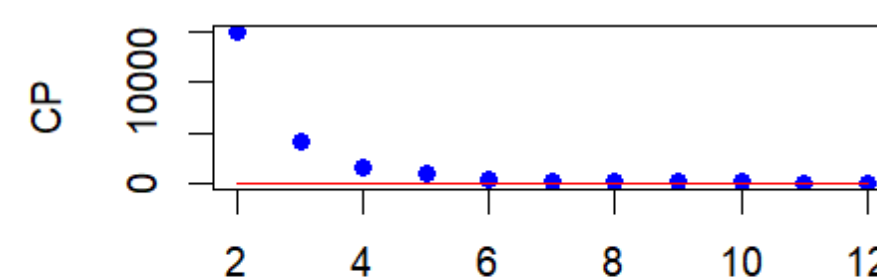
Adjusted R-squared



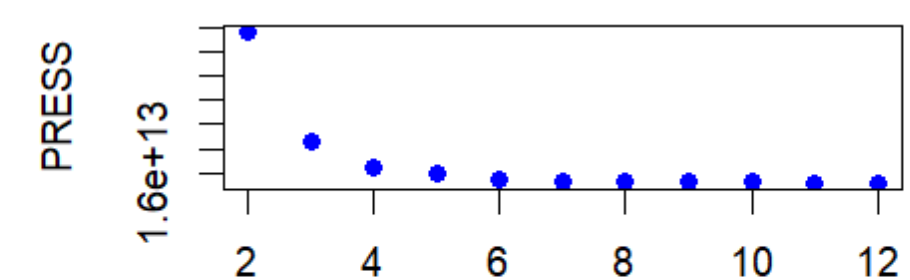
Subset Size



Subset Size



Subset Size



Subset Size





## 05 Model Fitting

Stratified Random Sampling  
(by country)

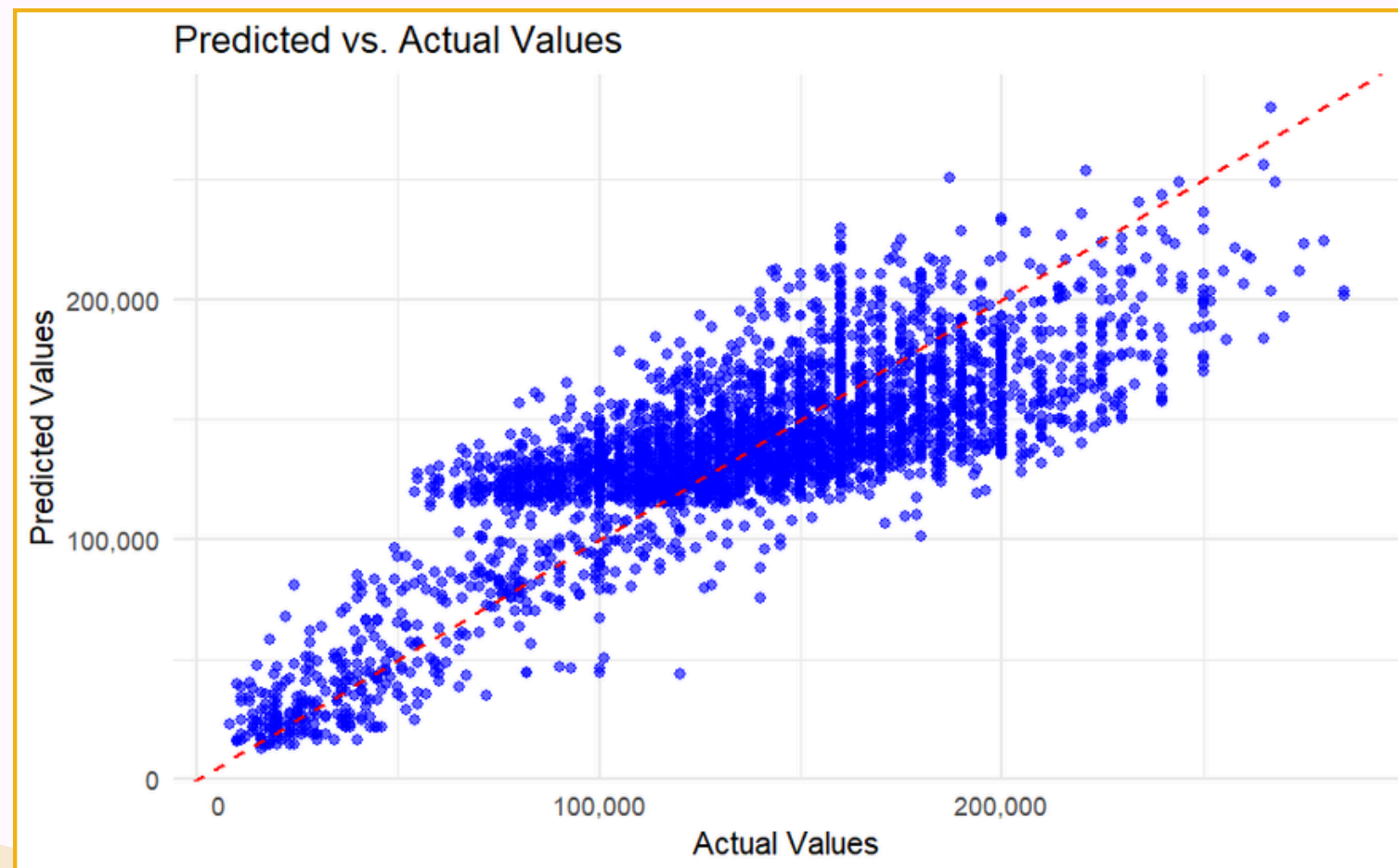
Method : 80% Training  
20% Test



# Model Fitting

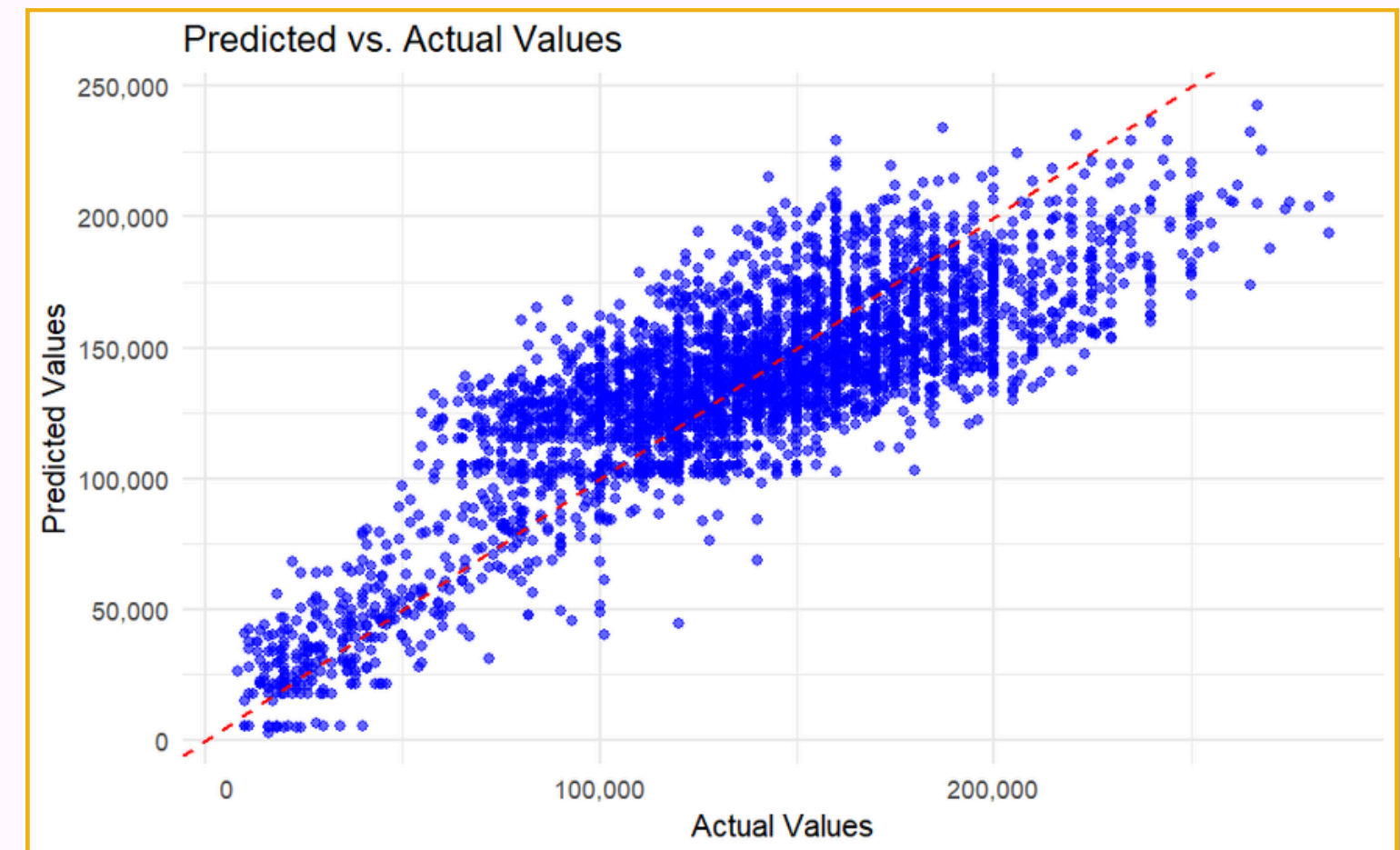
## 01 Main Effects

- MSE: 804454948
- RMSE: 28,363
- MAE: 22,388
- Adj. R<sup>2</sup>: 64.07%



## 02 Main Effects + Transformation + Interaction

- MSE: 772722685
- RMSE: 27,798
- MAE: 22,107
- Adj. R<sup>2</sup>: 65.41%





# Model Fitting



**03 Predicting the salary of a male, non-White, college graduate in Canada who landed a non-managerial role at a start-up company (non-Fortune 500)**

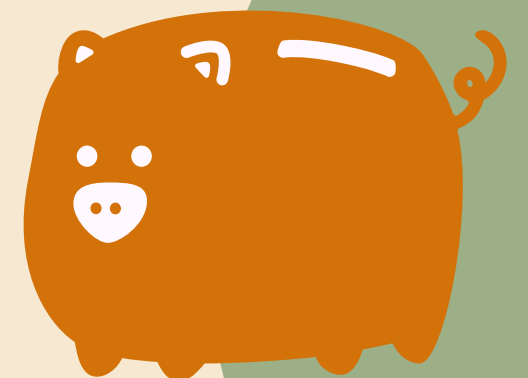
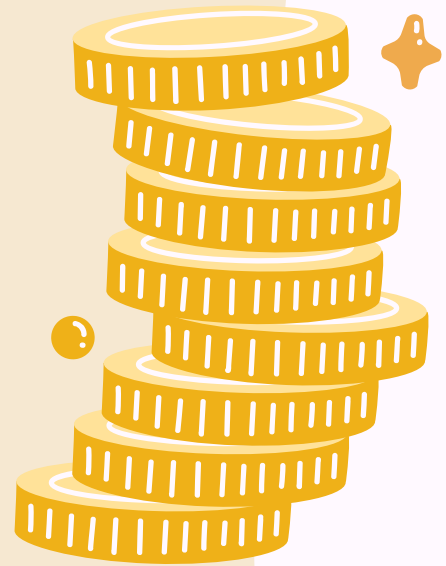
Prediction	Lower	Fit	Upper
Confidence interval	\$72,830	\$75,274	\$77,718
Prediction interval	\$18,768	\$75,274	\$131,779



# Best Model

to predict the salaries of STEM employees

$$\begin{aligned} \text{BaseSalary} = & 75,274 + 4,198 \cdot \text{YearsOfExperience} - 1,552 \cdot \text{YearsAtCompany} - 3,394 \cdot \text{GenderFemale} \\ & - 2,561 \cdot \text{RaceWhite} + 6,679 \cdot \text{EducMaster'sDegree} + 30,651 \cdot \text{EducPhD} \\ & - 58,958 \cdot \text{CountryIndia} + 5,548 \cdot \text{CountryUK} + 44,372 \cdot \text{CountryUS} \\ & + 3,711 \cdot \text{TitleManagement} - 1,492 \cdot \text{Fortune500Yes} + \epsilon \end{aligned}$$



# 06 Limitations & Future Improvements

- **Other contributing factors unaccounted for:** The current model excludes significant predictors of base salary, such as:
  - Tech Stack: Top-paying programming languages and frameworks
  - Industry: Sector-specific variations (e.g., FinTech, AI/ML)
  - Company Profitability: Impact of employer financial health
  - Prestige of Previous Employers: Influence of working for high-profile companies (e.g., FAANG)
- **Inestimable parameters:** Some parameter combinations cannot be estimated due to missing data or sparse representation, limiting the model's ability to generalize for these cases.



# 06 Limitations & Future Improvements

- **Insufficient data for certain countries:** The dataset is heavily skewed, with the US accounting for 90% of responses. This imbalance reduces the model's ability to accurately represent salary trends in less-represented countries like the UK, Canada, and India.
- **Income disparity and outliers:** Income disparity within the US is pronounced, with several extreme outliers significantly inflating salaries compared to other countries. This likely affects the model's performance and skews predictions.







# Thank You

May the force be with you!

