

# Module 2: Physician Agency and Treatment Decisions

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Econ 771

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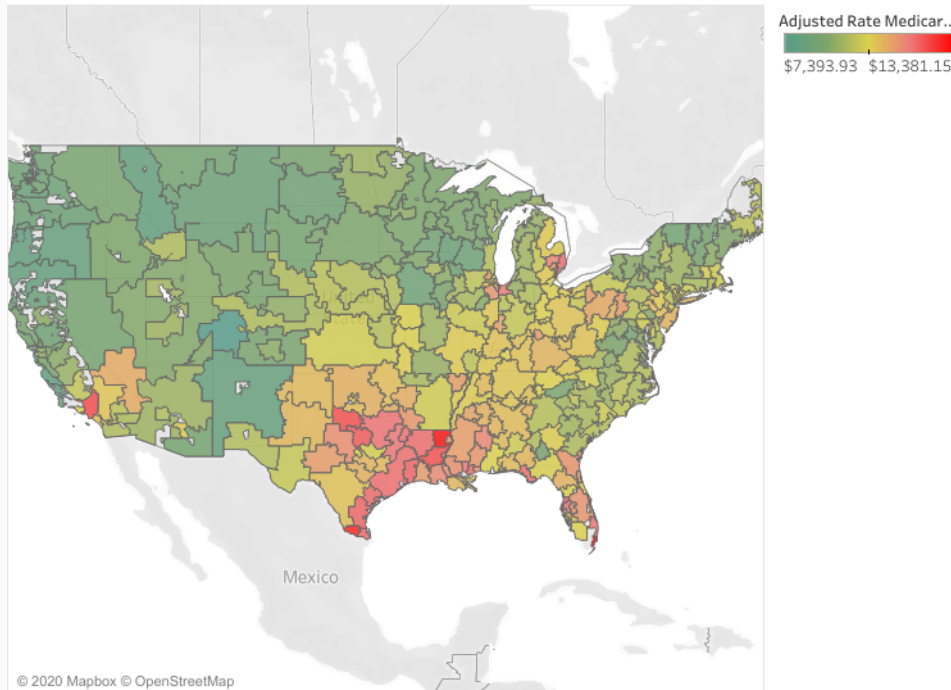
WE CAN PERFORM THE PROCEDURE  
IN THE OFFICE TODAY.

# Motivation

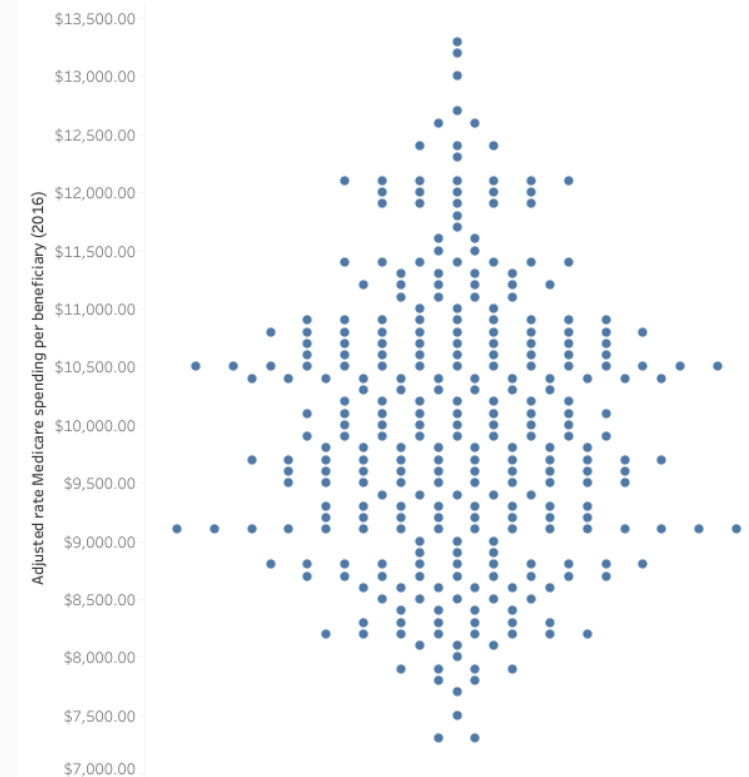
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# Variation in care

Map: Price-Adjusted Total Medicare Reimbursements per Enrollee (Parts A and B), by HRR (2016)  
(Price, Age, Sex, and Race adjusted)



Distribution: Price-Adjusted Total Medicare Reimbursements per Enrollee (Parts A and B), by HRR (2016)  
(Price, Age, Sex, and Race adjusted)



# Wasteful?

- Estimates are that more than 30% of health care expenditures are "wasteful":  
(The Atlantic, 2013)
- Some clear areas of waste:
  - Payment differentials by location of treatment (policy quirks)
  - Better imaging with little benefit
  - Proton treatment (for some conditions)
  - Heart stents
  - Arthroscopic knee surgery

Many estimates of "waste" are after-the-fact. It's actually very hard to identify waste before-hand. [Report on End-of-life Spending](#)

# Physician Agency

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# Definition

Physicians are better informed about treatment decisions than patients, and so there exists some **agency** relationship between the two. For many conditions, patients can't treat themselves even if they wanted to.

Role of physicians:

- Gaynor, Propper, and Seiler (2016)
- Chernew, et al (2019)



# Setup

- Denote quantity of physician services by  $x$
- Denote benefit of services to patient by  $B(x)$
- Patients pay (and physicians receive) a price of  $p$  for each unit of service  $x$
- Physicians incur cost  $c$  for each unit of care
- Net benefit to patients is  $NB(x) = B(x) - px$
- Physicians must choose quantity of care at least better than the patient's outside option,  $NB(x) = B(x) - px \geq NB^0$ .

# Solving the model

Solve the model in two steps:

1. Physician will provide minimum surplus to keep the patient,

$$NB(x) = B(x) - px = NB^0$$

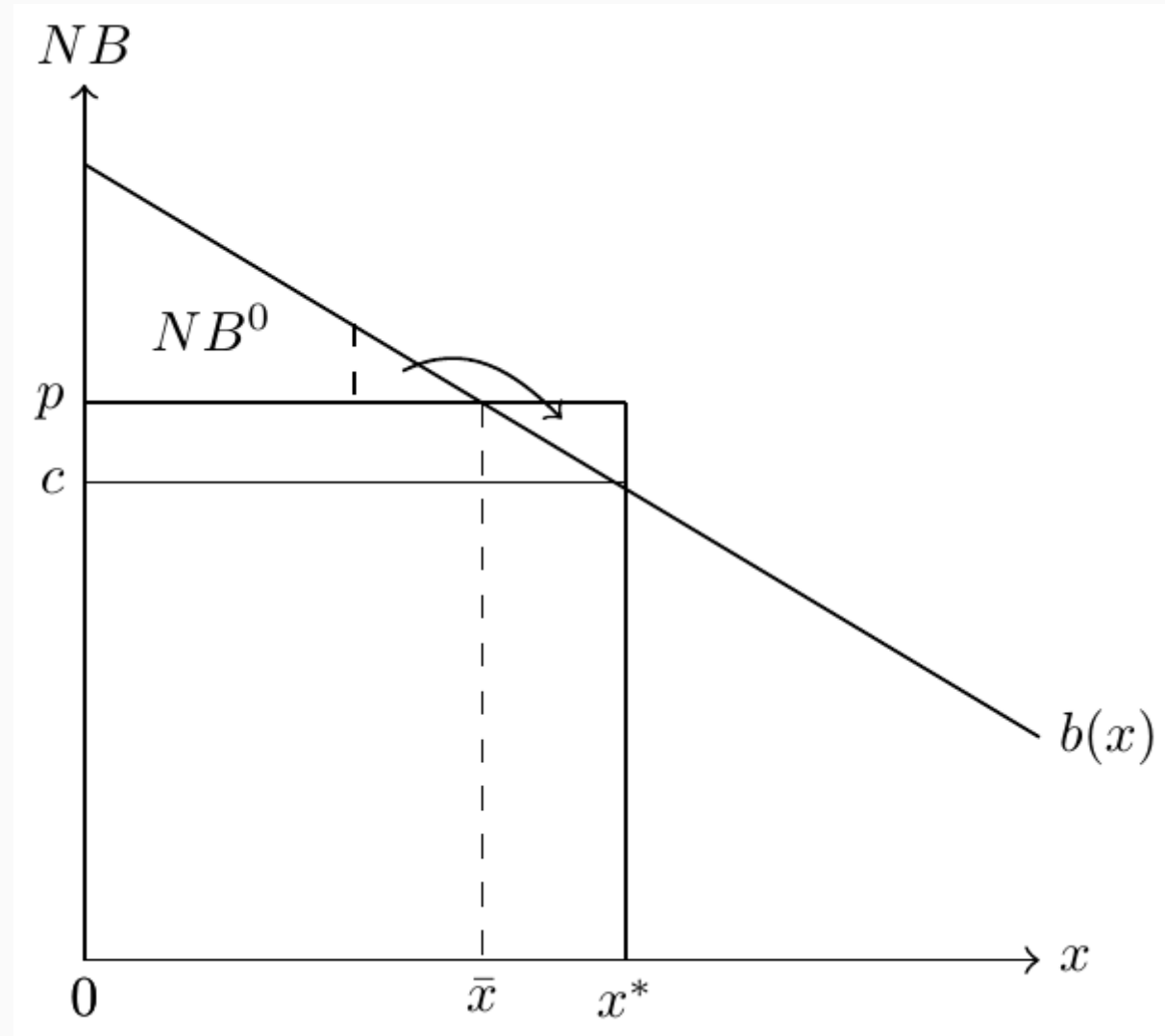
2. Substitute into physician profit function,

$$\pi = (p - c)x = B(x) - NB^0 - cx,$$

and solve for  $x^1$

<sup>1</sup>This approach applies when prices and quantity of care are variable. If the physician cannot set price, then we just work off of the constraint,  $B(x) - \bar{p}x = NB^0$ .

# Physician agency in a graph



# Example with fixed price

An increase in the administratively set price leads to a **decrease** in quantity of services provided. And vice versa, a reduction in price leads to an **increase** in quantity provided. Why?

$$b(x) \frac{dx}{dp} - x - p \frac{dx}{dp} = 0$$
$$\frac{dx}{dp} = \frac{-x}{p - b(x)} < 0.$$

# Agency with capitated payments

- Physician receives fixed ("capitated") amount for each patient,  $R$ , along with some price per unit of service,  $p_s$
- Physician therefore paid  $R + (p_s - c)x$  for each patient
- Number of patients for each physician expressed as a positive function of the net benefit offered,  $n(NB)$ , where  $NB = B(x) - p_d x$ . Here, we assume that the insurer sets  $p_d$  and  $p_s$  separately (the demand and supply price, respectively).
- Physician again aims to maximize profits,  $\pi = n(NB) [R + (p_s - c)x]$ .

# Solution with capitated payments

Maximizing the profit function yields:

$$n'(NB)(B'(x) - p_d) [R + (p_s - c)x] + n(NB)(p_s - c) = 0.$$

Rearranging terms and multiplying both sides by  $\frac{1}{NB}$ , we get:

$$\frac{B'(x) - p_d}{NB} \frac{R + (p_s - c)x}{p_s - c} = - \frac{1}{\varepsilon_{n,NB}}$$

1. What happens for  $R = 0$ ?
2. What about  $R > 0$ , assuming  $p_s < c$ ?

# Policy Issues

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# Current policy

1. Value-based Purchasing
2. Bundled Payments
3. Accountable Care Organizations
4. Information and Consumer Choice: Examples include Hospital Compare and Penalty Information