

### **what is critical path**

The critical path in project management is the longest sequence of activities that must be finished on time to complete the entire project. It determines the earliest time by which the project can be completed.

### **why is it called critical path**

Because it has the least amount of slack or float. If something changes in the critical path it can change the time taken to complete the project.

### **PDCA**

(plan-do-check-act or plan-do-check-adjust) is an iterative four-step management method aimed to improve processes and mitigate the risk of recurring mistakes.

PLAN - hypothesise, test, results

DO - test the hypothesis in controlled environment

CHECK - Review analysis, evaluate metrics

ACT - Implement the revisions

### **CPI**

The Cost Performance Index (CPI) is a method for calculating the cost efficiency and financial effectiveness of a specific project through the following formula:  $CPI = \text{earned value (EV)} / \text{actual cost (AC)}$ .

### **process groups**

Initiation, planning, execution, monitoring and controlling, closing

### **parameters in risk management**

- Risk likelihood
- Risk Consequence
- Threshold to trigger management activities

### **Knowledge area in sequence, types of quality, CoQ**

Knowledge areas - 1. Project integration management

2. Project scope management
3. Project time management
4. Project cost management
5. Project quality management
6. Project resource management
7. Project communications management
8. Project risk management
9. Project procurement management
10. Project stakeholder management

### **Types of quality?**

Project quality management is broken down into three main processes: Quality Planning, Quality Assurance, and Quality Control.

### **Qualitative risk analysis vs quantitative risk analysis**

Qualitative Risk Analysis is Subjective

The most obvious difference between qualitative and quantitative risk analysis is their approach to the process.

Qualitative risk analysis tends to be more subjective. It focuses on identifying risks to measure both the likelihood of a specific risk event occurring during the project life cycle and the impact it will have on the overall schedule should it hit.

The goal is to determine severity. Results are then recorded in a risk assessment matrix (or any other form of an intuitive graphical report) in order to communicate outstanding hazards to stakeholders.

Quantitative Risk Analysis is Objective

Quantitative risk analysis uses verifiable data to analyze the effects of risk in terms of cost overruns, scope creep, resource consumption, and schedule delays.

In layman's terms, quantitative risk analysis assigns a numerical value to extant risks — risk A has a 40% chance of occurring, based on quantifiable data (fluctuations in resource costs, average activity completion time, logistics etc.) and a 15% chance of causing a delay of X number of days. It's entirely dependent upon the quantity and accuracy of your data.

**Is starting chocolate business operation or a project operation**

**How to decide whether to take up a project. Which knowledge area is used to decide that**

**Which tool is used to show all the parts of a project**  
WBS