

Assortment optimization.

(1)

Problem statement:

Determine the optimal assortment of SKU's per store, such that the Revenue per store is maximized.

Revenue

$$\text{Max Revenue} = \sum_{i=1}^{n(\text{all SKU's})} R_i \left(\text{Price}, \underbrace{\text{nos of units, demand}}_{\text{decision vector for optimization}} \right)$$

Discrete choice model.

Decision Vector Variable.

$$D = \begin{bmatrix} n_1 \\ n_2 \\ \vdots \\ n_i \\ \vdots \\ n_j \end{bmatrix}$$

where $n_i =$ (Nos of units of 'i'th' SKU)
'i' \rightarrow 'i'th SKU

$$n_i \in (a, b) \quad \begin{matrix} a=0 \\ b = \text{upper count of SKU} \end{matrix}$$

\rightarrow Thus we have an **INTEGER** optimization Problem at hand

[Demand] \rightarrow Concept of Utility.

\rightarrow The Probability of choosing a Particular SKU.

Consider. UA_1 to be the utility associated with SKU 'A' in store no '1'

Q] \rightarrow How do we map Probability to utility?

\rightarrow What is utility a function of?

\rightarrow Can we estimate? determine this function approximately?

Machine Learning

Mapping Probabilities to Utility.

Here we use a Logit model.

We get the following
For store '1'

$$P_{A1} = \frac{\exp(U_{A1})}{1 + \sum_{j=A,B,C,\dots} \exp(U_{j1})}$$

Model initialization

Notes: We do not know the functional form for Utilities

initial guess:

$$\begin{Bmatrix} U_{A1} \\ \vdots \\ U_{D1} \end{Bmatrix} = \begin{Bmatrix} 0 \end{Bmatrix} \quad \text{Zero vector.}$$

Set the utilities to zero

Example:

Assume store 1 has only 4 SKU's.

Then we have

$$U_{A1} = 0$$

$$U_{B1} = 0$$

$$U_{C1} = 0$$

$$U_{D1} = 0$$

→ This leads to

$$P_{A1} =$$

$$\frac{\exp(0)}{1 + \sum_{j=A,B,C,D} \exp(U_{j1})}$$

$$= \frac{1}{1+4} = 0.2$$

initialization stage

Thus

$$P_{A1} = P_{B1} = P_{C1} = P_{D1} = 0.2$$

iterate and update for each store.

Step 4

ALL SKUs

$$\begin{bmatrix} U_{A1}^+ \\ \vdots \\ U_{D1}^+ \\ \vdots \end{bmatrix} = U_{A1}^0 + \log(SA_1) - \log \left(\frac{PA_1}{\sum_{j=A,B,C,\dots} PA_j} \right)$$

Δ

where $SA_1 =$ Observed^{market} share of SKU A in store 1

We can determine

$$SA_1 \text{ as } SA_1 = \frac{\text{Nos of units of 'A' sold in store 1}}{\text{Total units sold in store 1}}$$

Explanation:

$SA_1 \rightarrow$ observed share

$\frac{PA_1}{\sum(PA's)} \rightarrow$ Estimate of observed share.

error or $\Delta = \log(SA_1) - \log \left(\frac{PA_1}{\sum PA's} \right)$
 \rightarrow Error term is for utilities.

Step 2

\rightarrow Now check the ' Δ ' if $\Delta < \frac{\text{tolerance}}{\text{Iteration Limit}}$

OR $ITER > ITER \downarrow \text{Limit}$

STOP.

Step 3

update Probabilities.

\downarrow

Loop Step 1 to Step 3 Till Iteration Limit is reached.

OR error is less than defined tolerance.

Estimate Functional Form for utilities.

(4)

We have after 'M' iterations

$$\begin{bmatrix} +M \\ UA1 \\ +M \\ UD1 \end{bmatrix}$$

$$\begin{bmatrix} X_{1A}, X_{2A}, X_{3A} \dots \end{bmatrix}$$

feature vector
(Row)
For SKU 'A'

Assume

$$UA = f(X_{1A}, X_{2A} \dots X_{pA})$$

features are known.

Utilities are iteratively
Computed

Now using the 'Entire historical Data'

Say 12 monthly sales data.
or 'n' periods sales data.

Prepare a dataset as follows. For store 1

SKU period

$$\begin{bmatrix} UA \\ UA \\ UA \\ \vdots \\ UB \\ UB \\ \vdots \end{bmatrix}$$

$$\begin{bmatrix} 1 \\ 2 \\ 3 \\ \vdots \\ 1 \\ 2 \\ \vdots \end{bmatrix}$$

Feature vector For SKU. For periods.

$$\begin{bmatrix} X_{1A} & X_{2A} & \dots \\ X_{1A} & X_{2A} & \dots \end{bmatrix}$$



Train Random Forest.

$$[U] \text{ on } [X]$$

Let us Revist the actual Business Problem Now.

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Q] what is the Assortment of SKU's to be decided for store '1' For 'next Month'

To maximize Revenue, Given shelf store space constraints!

Given Data For month $p+1$

$$[X]_{p+1}$$

Unknown $[U]$

$$[X]_{p+1} \rightarrow \left[\begin{array}{c} \text{Trained} \\ \text{Random} \\ \text{Forest} \end{array} \right] \rightarrow [U]_{p+1}$$

$$[U]_{p+1} \rightarrow [P]_{p+1} \quad \text{Compute Probabilities For All SKU's from Utilities.}$$

↓

Optimization step / Function call.

Input [Revenue Function]

Objective [Maximize Revenue]

Decision Variables [Vector of SKU Count]

Constraint [Total shelf space] $\rightarrow \sum_{i=1}^{n \text{ SKU's}} [\text{Vol of SKU } i \times \text{Cnt of SKU } i] < \text{Shelf available}$

$$R = \sum_{i=1}^{n \text{ SKU's}} [R_i = \text{Price}_i \times \text{Cnt}_i \times P_i]$$

Price of SKU_i
↑
Cnt of SKU_i
↑
Prob. of choosing SKU_i