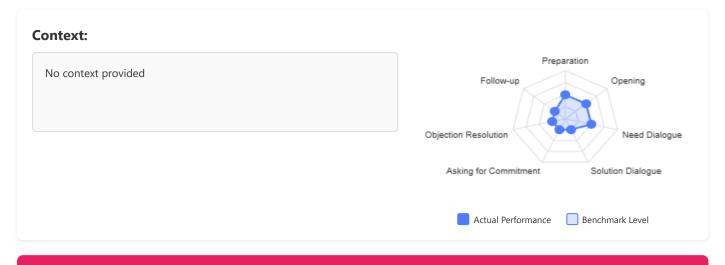
Coach: Anja Adminilia | Coachee: Coach 1 | Proficiency Level: Learner



1. Preparation	Qualified
Strategic Preparation	
☐ Prepares (ad-hoc) a call objective	
☐ Prepares a SMART call objective	
☐ Has both short and long term objectives identified for that customer	
☐ Plans calls a week ahead	
Formulates the open questions, that should be raised within a call	
☐ Prepares a call agenda	
☐ Defines key/directive questions, that should be raised within a call	
☐ Uses information about the adaptation ladder	
Focuses on genuinely meeting customer needs, demonstrating curiosity from the HCPs perspective	
Client Understanding	
☐ Enters call with little or no review of the previous call notes / history	
☐ Has reviewed previous call notes / sales history in CRM	
☐ Makes assumptions about client needs	
☐ Demonstrates awareness and knowledge of competitor activities	
☐ Is always aware of the environment and collects relevant information to use in the call (observes patients, secretary)	
Tactical Preparation	
☐ Chooses fitting promo materials	
☐ Chooses the features and benefits to focus on	
☐ Checks the iPad before the visit (presentation, charge)	
☐ Prepares a hook / hinge	
☐ Plans how to respond to objections and how to position alternatives	
Plans the call individually, anticipating questions which will be asked, choosing materials and solutions to position and options for c	losing
☐ Prepares individual solutions that will demonstrate added value for the customer	

2. Opening	Qualified
Greeting & Introduction Introduces themself & the organisation Calls the doctor by name Mentions the reason for the visit Demonstrates effective presence: interest, conviction, appropriate energy (through body language) Is a recognized, trusted contact for the customer	
Relating Creates a positive atmosphere (friendly, smiling, well-presented, polite) Understands various customer personality styles (insight colors) Shows flexibility in own style to meet different customer personality styles Creates a trusting client relationship through presence, charisma and a high level of customer\technical, market knowledge	
Summary & Hinge Summarises by recapping the last agenda Creates interest with a catchy hook / hinge Positions the purpose of the visit and the benefits for the customer to create interest through the opening statement Raises an issue / challenge which is relevant for the customer (and for which we have a solution), the potential impact on them and to it creates Agenda Introduction Takes cues from the customer for timing and checks it Checks the relevance of the agenda and asks the customers for input to the meeting agenda Builds credibility and provides content Positions the wish to ask questions to help focus on the client's needs	he needs that
3. Need Dialogue	Qualified
Questioning Asks questions to gather information about current situation (HCP's potential) Explores HCP's satisfaction with the current situation (what is going well, what should change) Asks questions about the level of commitment Uses questioning techniques (prefacing/drilling down/trading) to create a need dialogue Uses a combination of different question types and techniques to appropriately expand the dialogue Uncovers and understands the hidden needs	
Active Listening Uses verbal and non-verbal reinforcement Paces questions effectively (keeps silent after asking a question, avoids multiple-choice questions, asks one question at time) Listens attentively Listens to the needs in detail, to understand, not to respond (effective listening) Uses answer as a hinge	

	er
Structuring Provides an overview of what is about to be said Introduces the solution without giving details or checking Shares a relevant key message for the solution Delivers a well-thought-out individually tailored message and a solution for the specific HCP's challenges	
Positioning Solution Uses promotional materials in line with the brand strategy Supports the presentation by using iPAD content Uses visual aids appropriately and selectively Easily navigates the iPAD content Links to needs using features and benefits Offers a solution as a reaction to the prior conversation Offers a solution by including value adding features and benefits (added value could be expertise, service, network etc) Delivers a win-win solution that makes the HCP view them as a trusted advisor Checking Asks a basic checking question only once Asks basic checking questions throughout the dialogue: how does it sound? What do you think about it? Summarises client benefits Concisely summarises and checks for agreement Actively uses silence	
5. Asking for Commitment Learner	er
Summarizing Summarises the focus product information Positions the closing summary by reinforcing key benefits and value Acknowledges the value of the discussion Links the close to the adapted call objective Summary takes into account the individualized value proposition	er
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6. Objection Resolution		Learner
Objection Handling Knows the objection handling model and partly uses it Acknowledges to reduce any customer negativity Has prepared for multiple possible objections Handles common objections Uses the objection handling model consistently Probes to identify the underlying need Remains calm even with difficult objections Keeps the dialogue interactive, even if the objection is not resolved Anticipates most objections If an objection was not resolved, guarantees to give the answer to the	client in the next call	
7. Follow-up		Learner
Analysing Results Analyses the call results (was the call objective reached?) under manage Self-critically analyses the call results (what went well? what should be Adjusts / sets a SMART call objective for the next call Develops a plan to improve / enhance the outcome of the visits Execute on agreements (all action steps) Self-Analysing Analyses the call for strong points and areas for improvement under manalyses the call for strong points and areas for improvement provides suggestions for improvement in selling skills Develops a plan to improve selling skills Reporting Takes notes to record the most important information (during or after Keeps a record of all commitments in one place Keeps a record of all commitments and checks it on a regular basis Uses the call notes to update planning documentation and customer of Uses CRM	improved?) nanager`s guidance ment a call)	
Key Observations: notes What Can Be Improved:	What Worked Well: notes Next Steps:	
None recorded	None recorded	
Coach: Anja Adminilia Date:		Coachee: Coach 1 Date:

Electronic signatures accepted for digital approval