

# SalesCoach Report

Coach: Tester 1 |

Coachee: Tester 1 |

Proficiency Level: Qualified

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## Context:

context tester 1

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## 1. Preparation

Learner

### Strategic preparation

- L1: Prepares (ad-hoc) a call objective
- L1: Plans calls a week ahead
- L1: Formulates the open questions, that should be raised within a call
- L2: Prepares a SMART call objective
- L2: Prepares a call agenda
- L2: Defines key/directive questions, that should be raised within a call
- L3: Has both short and long term objectives identified for that customer
- L3: Uses information about the adaptation ladder
- L4: Focuses on genuinely meeting customer needs, demonstrating curiosity from the HCP's perspective

### Client understanding

- L1: Enters call with little or no review of the previous call notes/history
- L2: Has reviewed previous call notes/sales history in CRM
- L2: Makes assumptions about client needs
- L3: Demonstrates awareness and knowledge of competitor activities
- L4: Is always aware of the environment and collects relevant information to use in the call (observes patients, secretary)

## Technical preparation

- L1: Chooses fitting promo materials
- L1: Chooses the features and benefits to focus on
- L1: Checks the iPad before the visit (presentation, charge)
- L2: Prepares a hook\hinge
- L2: Plans how to respond to objections and how to position alternatives
- L3: Plans the call individually, anticipating questions which will be asked, choosing materials and solutions to position and options for closing
- L4: Prepares individual solutions that will demonstrate added value for the customer

## 2. Opening

## Experienced

### Greeting & introduction

- L1: Introduces themselves & the organisation
- L2: Calls the doctor by name
- L2: Mentions the reason for the visit
- L3: Demonstrates effective presence: interest, conviction, appropriate energy (through body language)
- L4: Is a recognized, trusted contact for the customer

### Relating

- L1: Creates a positive atmosphere (friendly, smiling, well-presented, polite)
- L2: Understands various customer personality styles (insight colors)
- L3: Shows flexibility in own style to meet different customer personality styles
- L4: Creates a trusting client relationship through presence, charisma and a high level of customer\technical, market knowledge

### Summary & hinge

- L1: Summarises by recapping the last agenda
- L2: Creates interest with a catchy hook/hinge
- L3: Positions the purpose of the visit and the benefits for the customer to create interest through the opening statement
- L4: Raises an issue\challenge which is relevant for the customer (and for which we have a solution), the potential impact on him\her and the needs that it creates

## **Agenda introduction**

- L1:** Takes cues from the customer for timing and checks it
- L2:** Checks the relevance of the agenda and asks the customers for input to the meeting agenda
- L3:** Builds credibility and provides content
- L4:** Positions the wish to ask questions to help focus on the client's needs

## **3. Need Dialog**

**Experienced**

### **Questioning**

- L1:** Asks questions to gather information about current situation (HCP's potential)
- L2:** Explores HCP's satisfaction with the current situation (what is going well, what should change)
- L2:** Asks questions about the level of commitment
- L3:** Uses questioning techniques (prefacing/drilling down/trading) to create a need dialogue
- L4:** Uses a combination of different question types and techniques to appropriately expand the dialogue, uncovers and understands the hidden needs

### **Active listening**

- L1:** Listens attentively
- L2:** Uses verbal and non-verbal reinforcement
- L3:** Paces questions effectively (keeps silent after asking a question, avoids multiple-choice questions, asks one question at time)
- L3:** uses the answer as a hinge
- L4:** Listens to the needs in detail, to understand, not to respond (effective listening)

## **4. Solution Dialog**

**Learner**

### **Structuring**

- L1:** Provides an overview of what is about to be said
- L2:** Introduces the solution without giving details or checking
- L3:** Shares a relevant key message for the solution

**L4:** Delivers a well-thought-out individually tailored message and a solution for the specific HCP's challenge

### **Positioning solution**

- L1:** Links to needs using features and benefits
- L2:** Offers a solution as a reaction to the prior conversation
- L2:** Uses promotional materials in line with the brand strategy
- L2:** Supports the presentation by using iPad content
- L3:** Offers a solution by including value adding features and benefits (added value could be expertise, service, network etc)
- L3:** Uses visual aids appropriately and selectively
- L3:** Easily navigates the iPad content
- L4:** Delivers a win-win solution that makes the HCP view them as a trusted advisor

### **Checking**

- L1:** Asks a basic checking question only once
- L2:** Asks basic checking questions throughout the dialogue: how does it sound?  
What do you think about it?
- L3:** Summarises client benefits
- L3:** Actively uses silence
- L4:** Concisely summarises and checks for agreement

## **5. Objection Resolution**

## **Learner**

### **Objection handling**

- L1:** Knows the objection handling model and partly uses it
- L2:** Acknowledges to reduce any customer negativity
- L2:** Handles common objections
- L3:** Has prepared for multiple possible objections and uses the objection handling model consistently
- L3:** Probes to identify the underlying need
- L4:** Remains calm even with difficult objections
- L4:** Keeps the dialogue interactive, even if the objection is not resolved
- L4:** Anticipates most objections
- L4:** If an objection was not solved, guarantees to give the answer to the client in the next call

## 6. Asking for Commitment

Qualified

### Summarizing

- L1: Summarises the focus product information
- L2: Positions the closing summary by reinforcing key benefits and value
- L3: Acknowledges the value of the discussion
- L4: Links the close to the adapted call objective
- L4: Summary takes into account the individualized value proposition

### Asking for commitment

- L1: Is aware of buying signals (both verbal & non verbal), which indicate that it is time to 'ask for commitment'
- L2: Does a final check for feedback on what has been positioned
- L3: Gets the commitment on the concrete next steps (for specific patients)
- L4: Has convinced the HCP with our solution and has agreed on the concrete next steps (by asking implementation questions: who, what, where, when)
- L4: The HCP commits to try the solution with a number of patients

### Maintaining rapport

- L1: Continues with a positive atmosphere
- L2: Demonstrates appreciation for the client's business
- L2: Personalises the Close
- L2: Is genuine
- L3: Creates a favourable last impression
- L4: Summarises feelings and attitudes as well as facts and arguments

## 7. Follow up

Master

### Analyzing results

- L1: Analyses the call results (was the call objective reached?) under manager's guidance
- L2: Self-critically analyses the call results (what went well?, what should be improved?)
- L2: Execute on agreements (all action steps)
- L3: Adjusts/Sets a SMART call objective for the next call
- L4: Develops a plan to improve/enhance the outcome of the visits

## **Self-analyzing**

- L1:** Analyses the call for strong points and areas for improvement under manager's guidance
- L2:** Self-critically analyses the call for strong points and areas for improvement
- L3:** Gives suggestions for improvement in selling skills
- L4:** Develops a plan to improve selling skills

## **Reporting**

- L1:** Makes notes to record the most important information (during or after a call), uses CRM
- L2:** Keeps a record of all commitments in one place
- L3:** Keeps a record of all commitments in one place and checks it on a regular basis
- L4:** Uses the call notes to update planning documentation and customer database

## **Key Observations:**

key observations tester 1

## **What Worked Well:**

well 1

## **What Can Be Improved:**

improved 1

**Next Steps:**

next 1

**Electronic Signatures**

Coach Signature:

Date:

Tester 1

Coachee Signature:

Date:

Tester 1

*Note: This document supports electronic signatures for digital approval.*