



# 02: User-Centred Design Process; User Research & Collecting User Data I

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User-Centred System Design

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# Session 2: **Learning objectives**



- By completing this session, you should be able to:
  - Describe a structured process for undertaking user-centred design, including key activities.
  - Demonstrate understanding of the importance of effective data collection for interaction design.
  - Design and conduct effective data collection using observations.



Key concepts

The **process** of user-centred design

# System-centred → User-centred

- ‘What can the system do’ → ‘What does the user need to do, and how can the system help them’
- System functions → User tasks and goals
- Technical feasibility → User needs and context
- 1990s: Usability as a requirement, not an afterthought

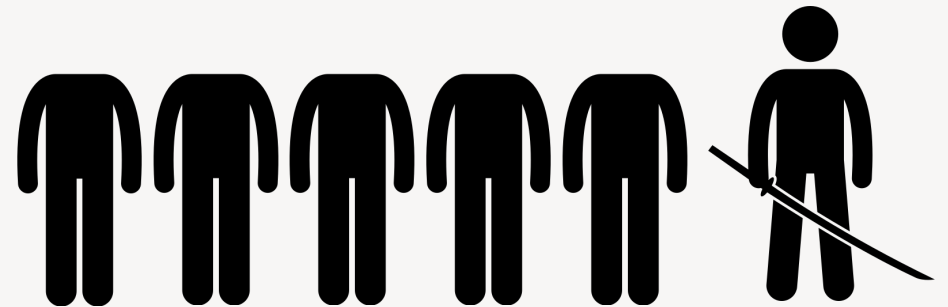
Gould and Lewis (1985) recommended 3 key principles for design:

1. Early focus on users and tasks—understand people & context first.
2. Empirical measurement—test design ideas with real users.
3. Iterative design—refine based on feedback, not assumptions.

# User-centred system design: **Process**

- How design work is organised and delivered
- Several different design processes/frameworks exist
  - No single, “correct” one
  - Usually emphasise different priorities
- They can be adapted, even combined / used in conjunction
- Usually some commonality, e.g. in activities

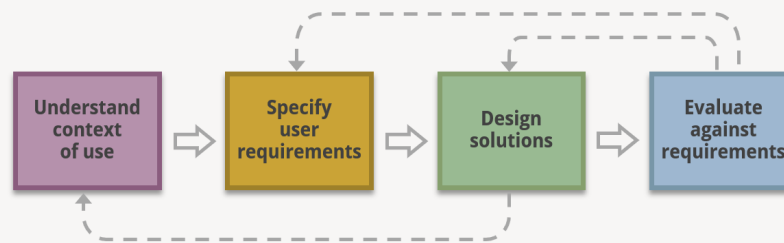
*Process: “A series of actions which are carried out in order to achieve a particular result.”  
(Collins English Dictionary)*



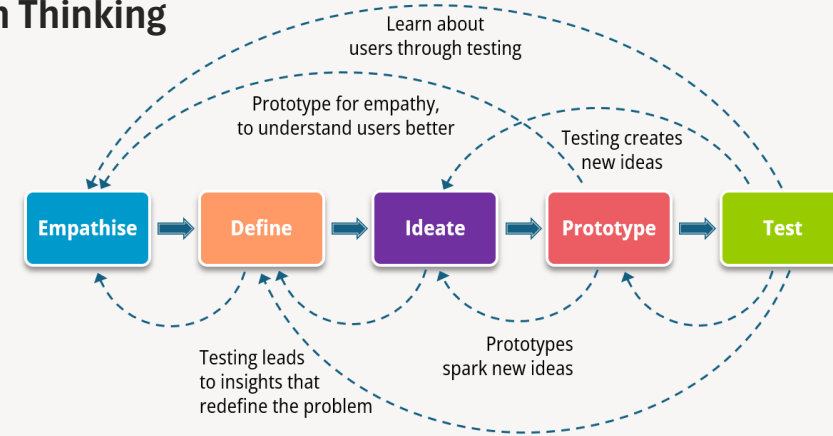
There can be only one design process]... NOT!

# Many processes and frameworks...

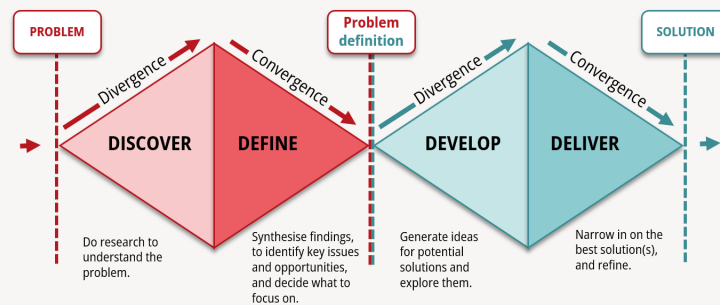
## User-Centred Design (UCD)



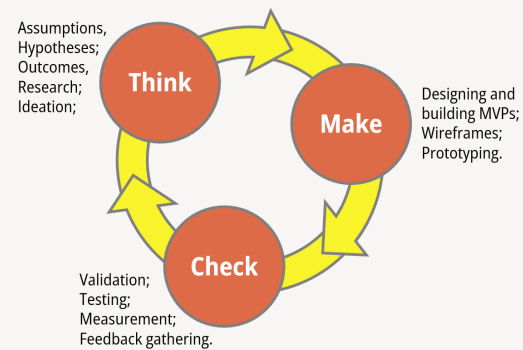
## Design Thinking



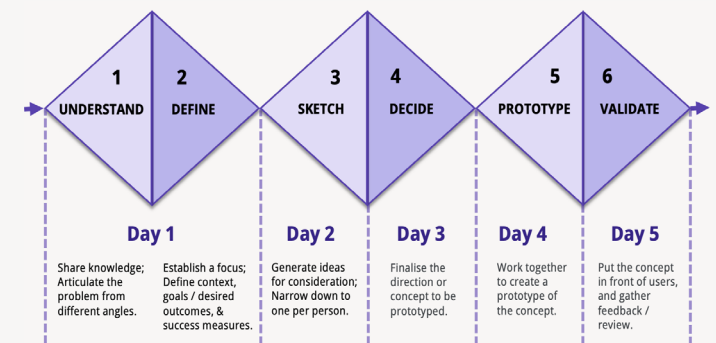
## Double-Diamond framework (Design Council)



## Lean UX



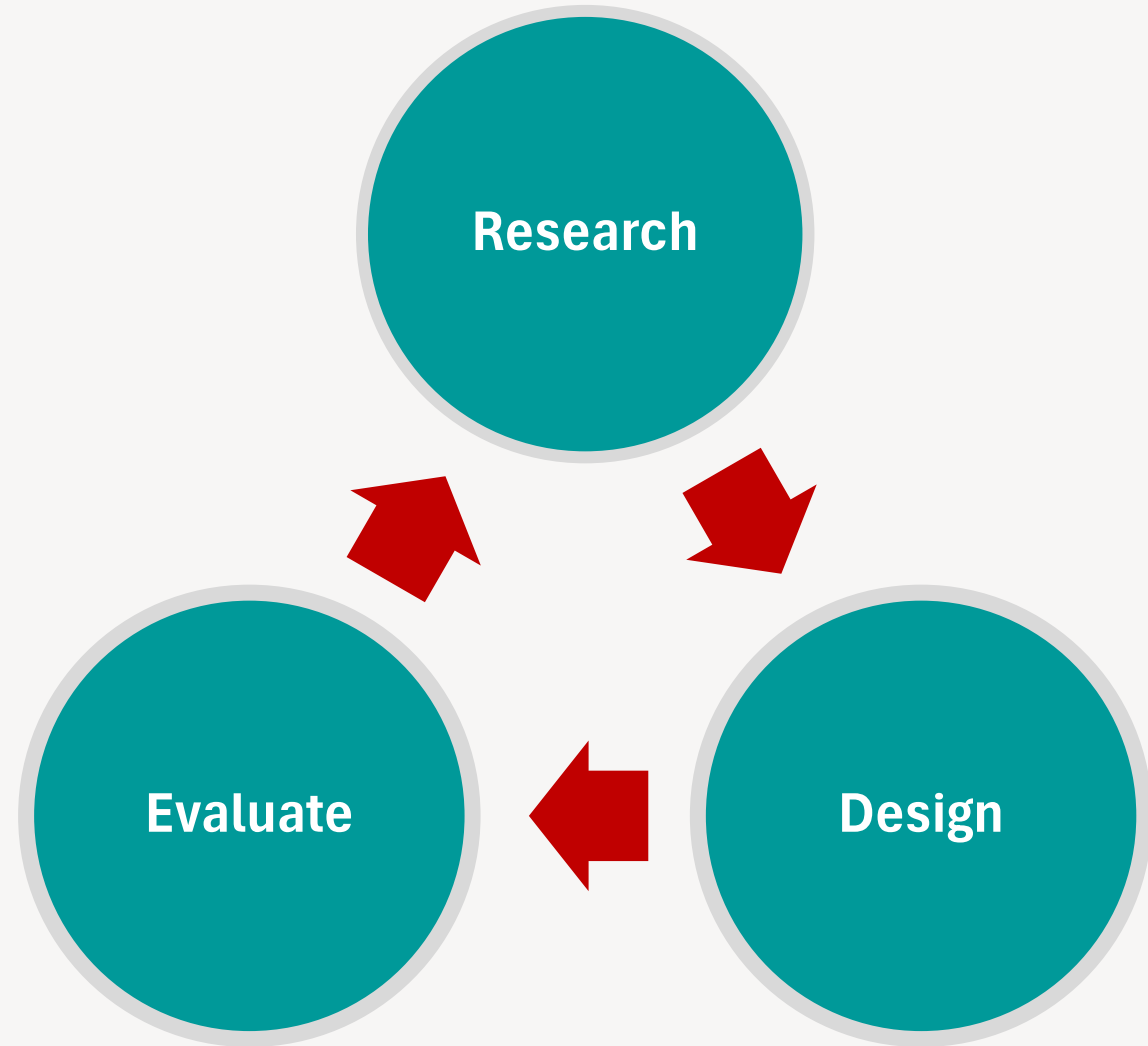
## Design sprints (Google ventures)



# Key activities in user-centred system design

Understand & specify the context of use	<b>User Research</b>	Find out about <i>users</i> : <i>who</i> they are, <i>what</i> they're trying to achieve, and <i>where/when/how</i> interaction takes place.
Define design goals and requirements	<b>Definition</b>	Derive high-level <i>design goals</i> and specify any concrete <i>requirements or constraints</i>
Produce design solutions	<b>Conceptual Design</b> (incl. ideation) & <b>Detailed Design</b> (prototyping during both)	<i>Ideation &amp; concept generation</i> —create and explore alternative high-level design ideas. <i>Concept development</i> —define interaction logic and user journeys. <i>Detailed design</i> —refine the detail of design. <i>Prototyping</i> —make ideas tangible.
Evaluate designs	<b>Evaluation</b>	Test / evaluate what is being designed, during / throughout the process

# A simplified **cycle**





# An **iterative** process

- User-centred system design is **iterative**—there are cycles of creating, evaluating, improving and eliminating alternative designs.

 You won't get design right the first time.

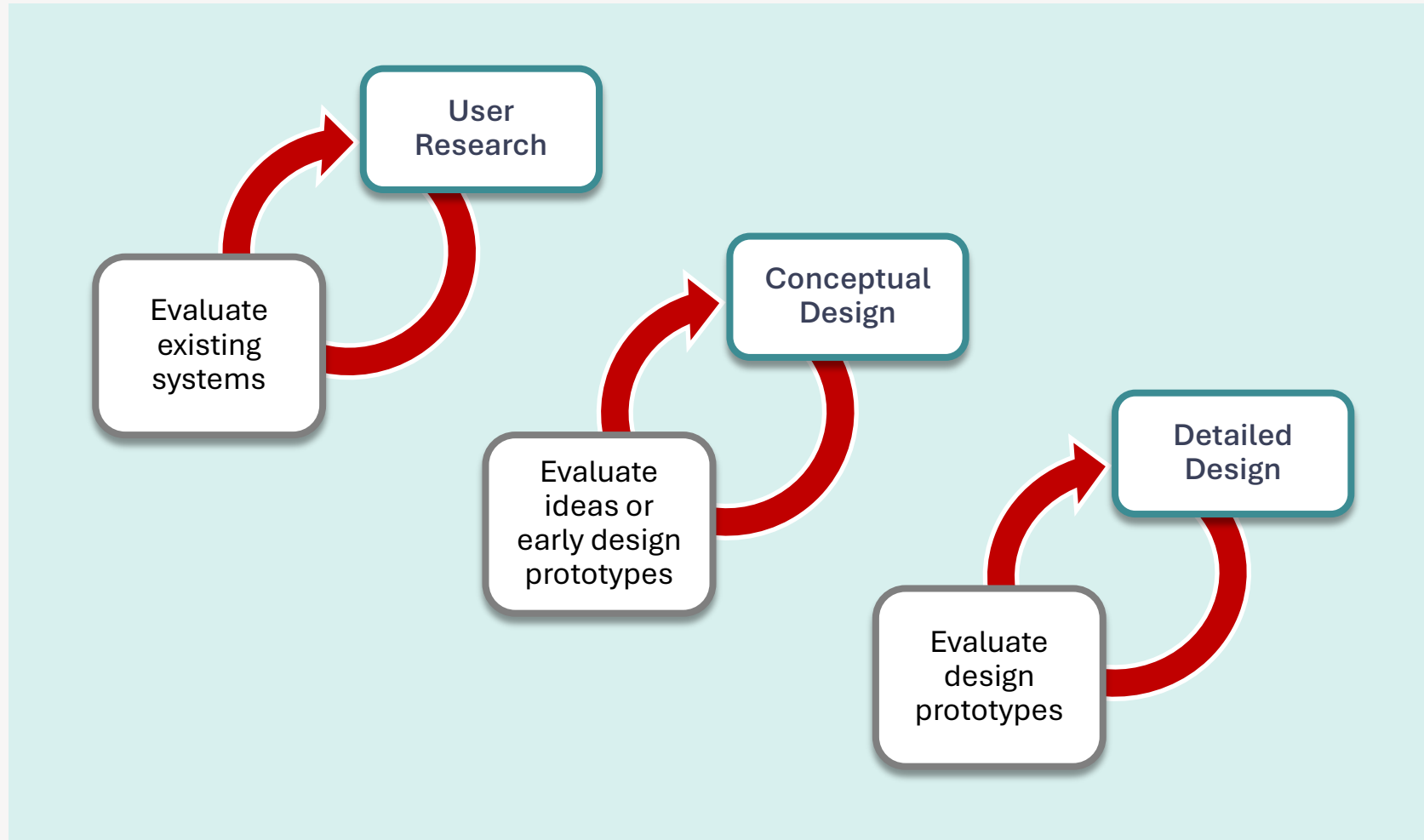
- **Alternative** designs are **tested** individually and against each other.

 The first idea is not always the best—give it competition.

- **Design** involves both **conceptual** and **detailed** design

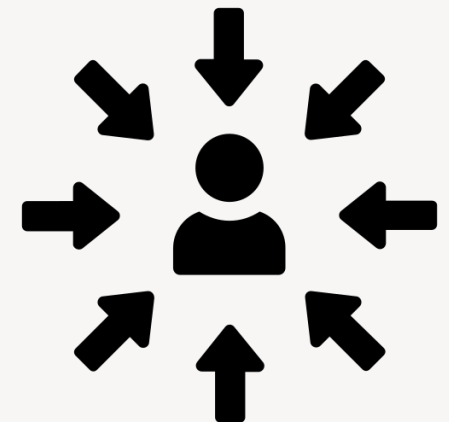
 Explore lots of ideas. Get the concept right, *then* work out the detail.

# Evaluation in a user-centred design process



# Some **principles** of user-centred design

- The people (users) who will use a product are central to it the design and development of it.
- Designs are based on understanding these users, including their needs, motivations and goals, their tasks / activities, views, contexts and environments of use, etc.
- Users are involved throughout design and development.
- The process of user-centred design is iterative.
- Designs are driven and refined by user-centred evaluation.





# **Design Process**

## **Key activities**

# User Research: Aims

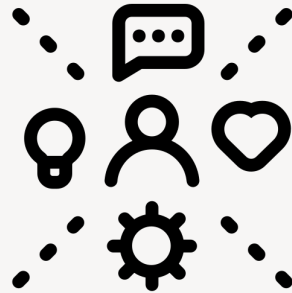
- Find out about users.
  - Who they are, their abilities and views.
- Find out **what users do**, and **how** and **why** they do it.
  - Their goals, the activities and tasks they engage in to achieve those goals, and their current behaviours; the problems they experience, what they need.
- Find out about **where and when** users do these things.
  - The context(s)—physical, social, organisational...
- Identify opportunities for design.
- Use to define **design goals**, collate requirements and constraints.



# Common **User Research** techniques



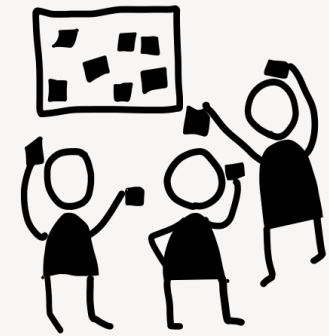
Interviews



Empathy maps



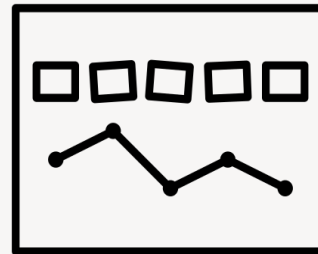
Observations



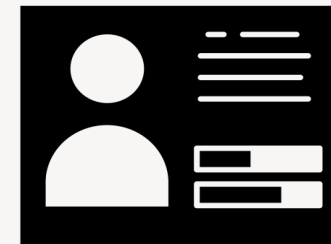
Affinity mapping



Questionnaires



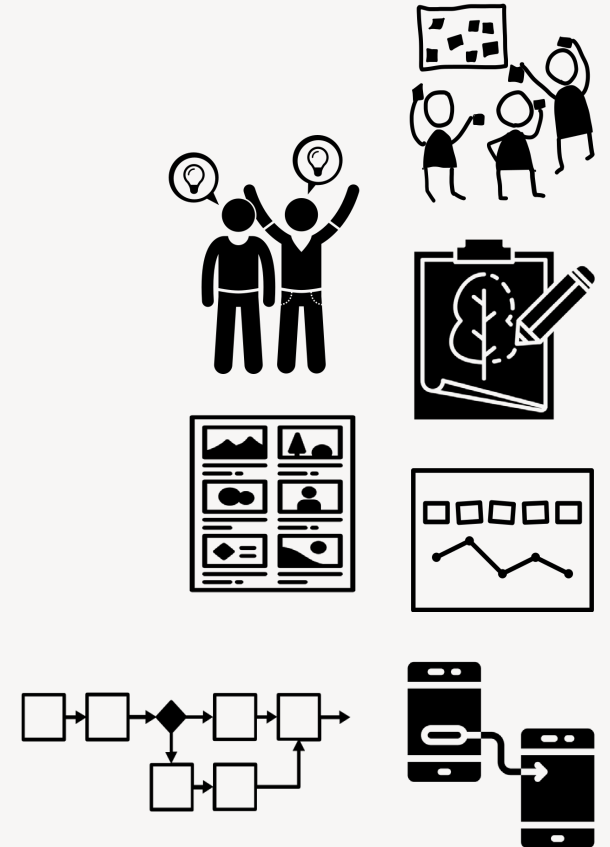
User Journey Maps (current)



Personas

# Conceptual Design: **Aims**

- Generate ideas.
- Explore alternatives—lots of alternatives.
- Design high-level concepts.
- Get user feedback on early designs.
- Envision users' future activities.
- Make high-level decisions.
  - e.g. mode(s) of interaction; type(s) of interface; tasks to support; main objects and actions; major workflows.



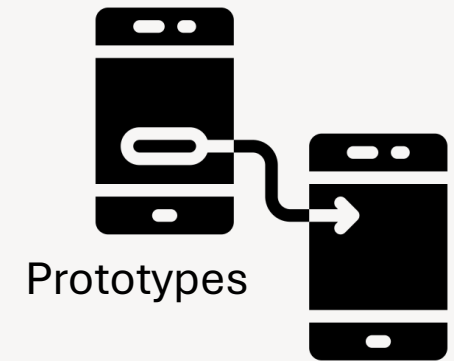
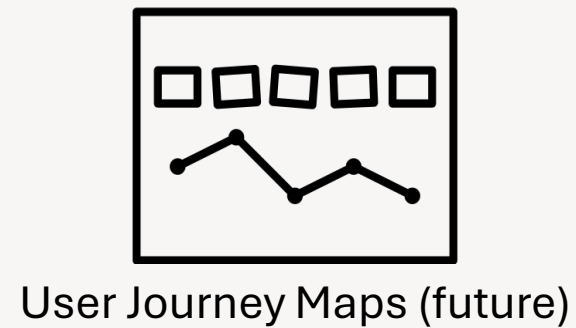
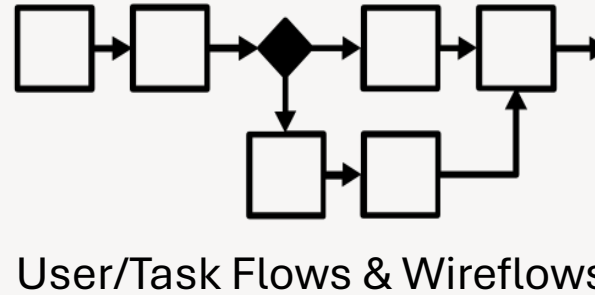
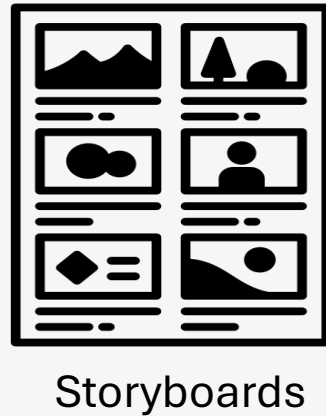
# Detailed Design: **Aims**

- Choose between alternatives and refine them.
- Design the details of presentation and interaction.
- Create interactive prototypes.
- Refine our designs.
  - Including through evaluation—get user feedback; identify problems, and fix them
- Specify and document design decisions.





# Common **Design** techniques

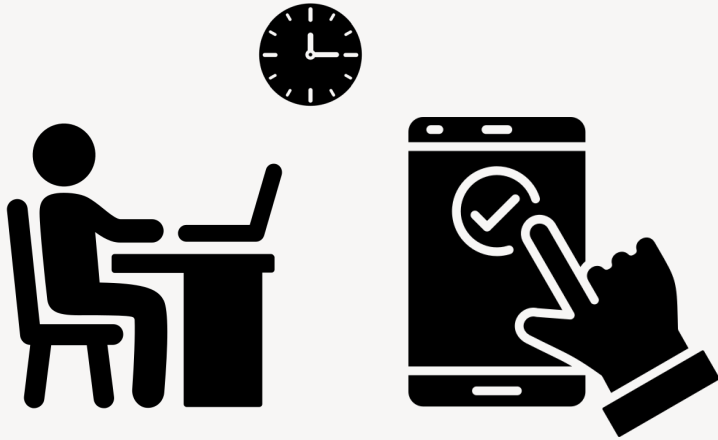


# Evaluation: **Aims**

- **Formative** evaluation of designs.
  - Identify problems and improve.
  - Test concepts.
  - Get feedback.
- **Summative** evaluation of designs.
  - Measure usability and user experience (metrics).



# Common **Evaluation** techniques



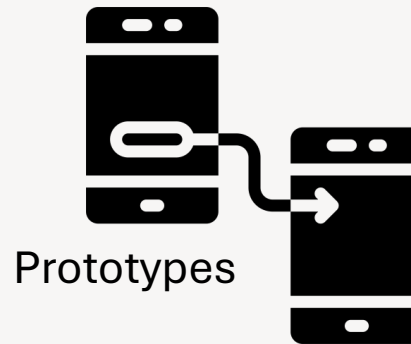
Usability testing  
(Observations of system use)  
(in-person, remote, lab, guerilla)



Questionnaires



Interviews



Prototypes



Metrics  
Usability & UX

# Questions?

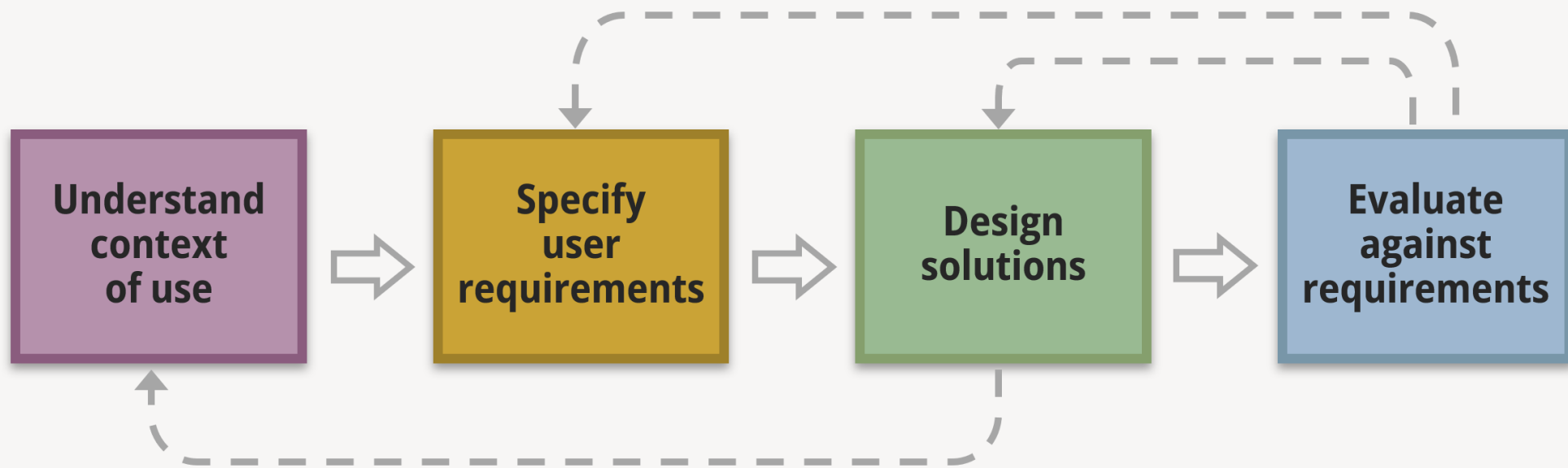




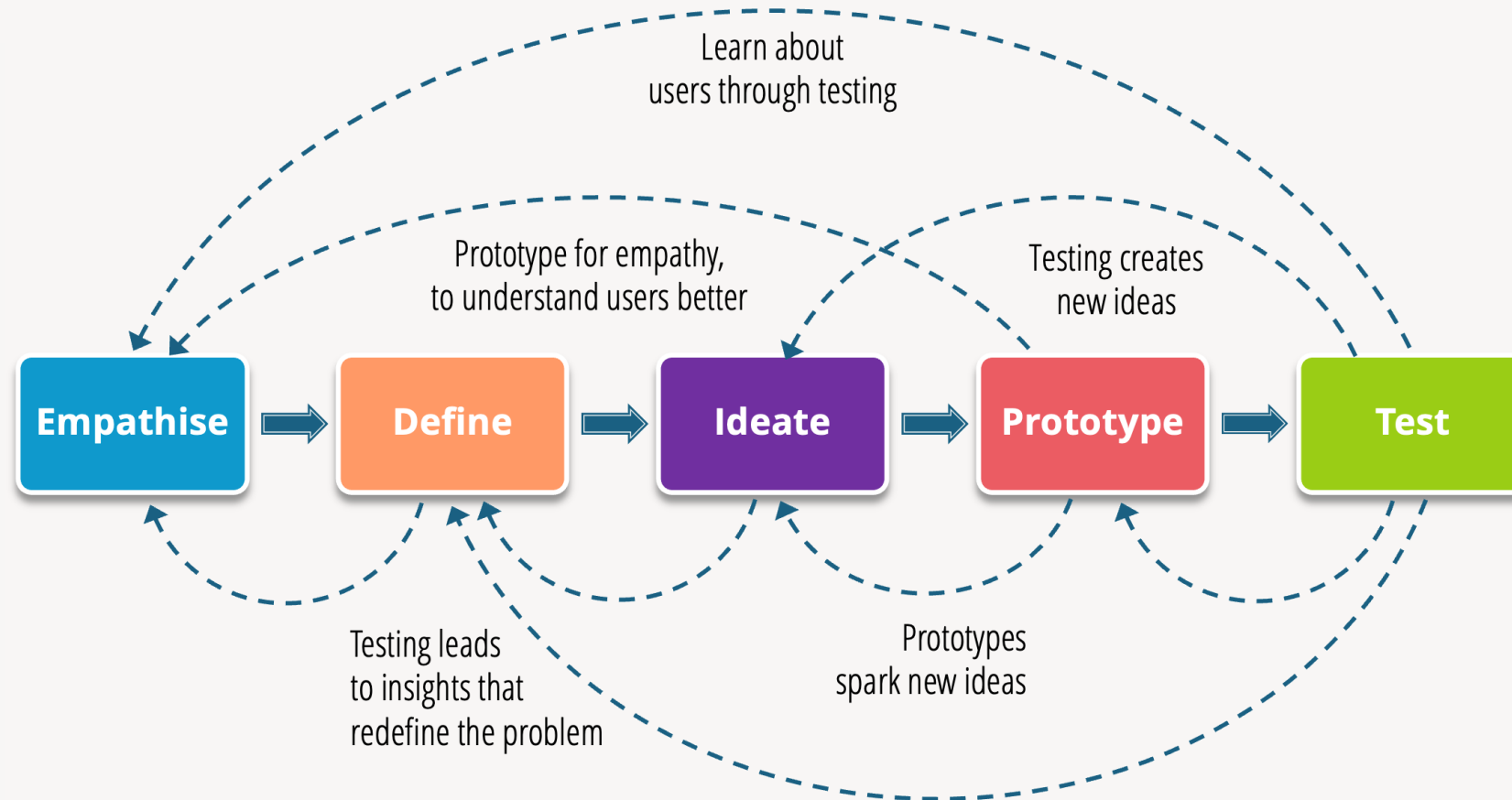
# **Design Process**

## **Specific approaches**

# ‘Classic’ User-Centred Design (**UCD**)



# Design Thinking



<https://www.interaction-design.org/literature/article/5-stages-in-the-design-thinking-process>

# Design Thinking

- Empathise:** Explore the problem, engage and empathise with users, to understand their experiences and motivations.
- Define:** Identify the core problems from the perspective of the user.
- Ideate:** Brainstorm lots of ideas to address the problem(s).
- Prototype:** Produce inexpensive, scaled-down versions of the product.
- Test:** Run rigorous tests on final product (and possibly iterate)

See also <https://www.nngroup.com/articles/design-thinking>  
(6-step variant)



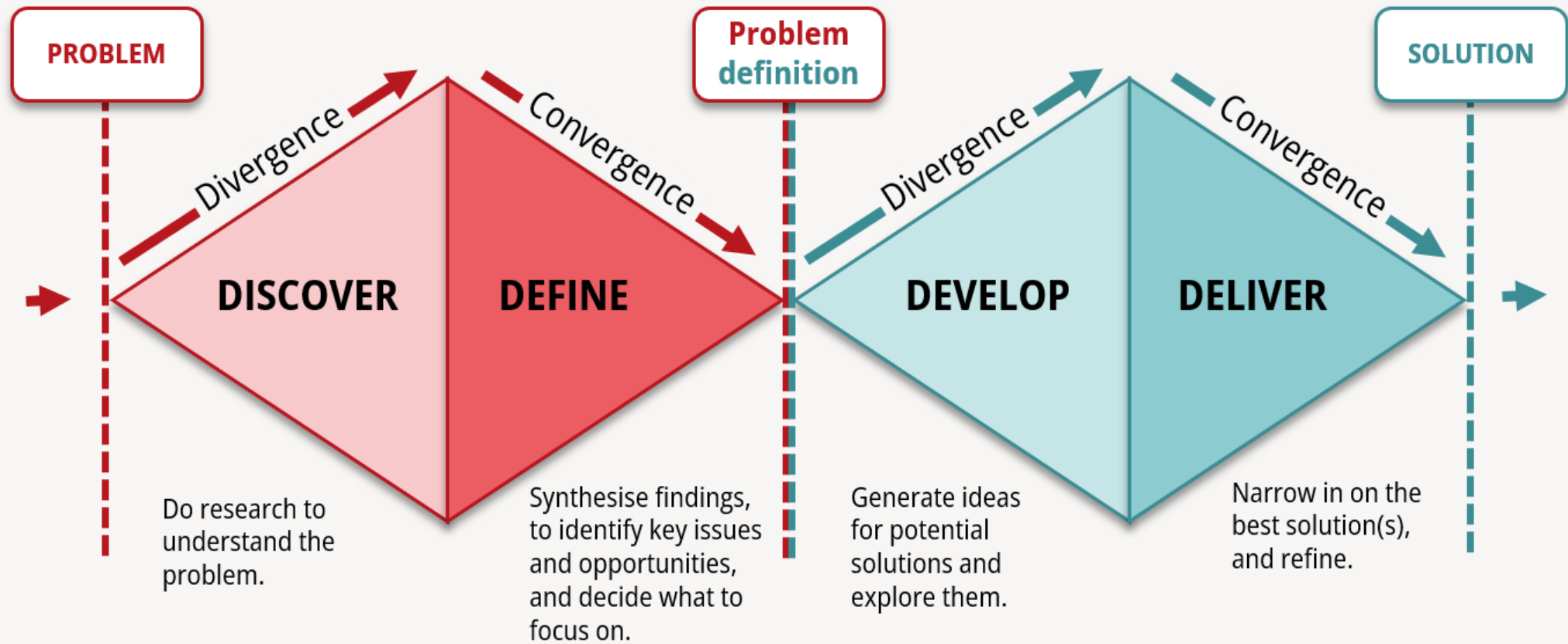
[https://www.youtube.com/  
watch?v=6lmvCqvmjfE](https://www.youtube.com/watch?v=6lmvCqvmjfE)

**NN/g**



# Design Thinking 101

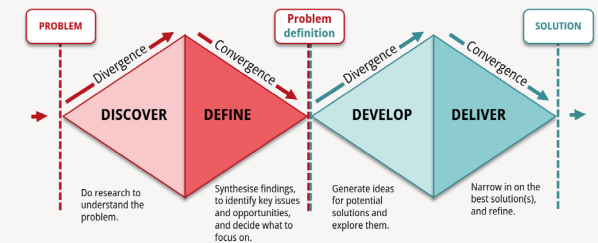
# Double Diamond Framework (Design Council)



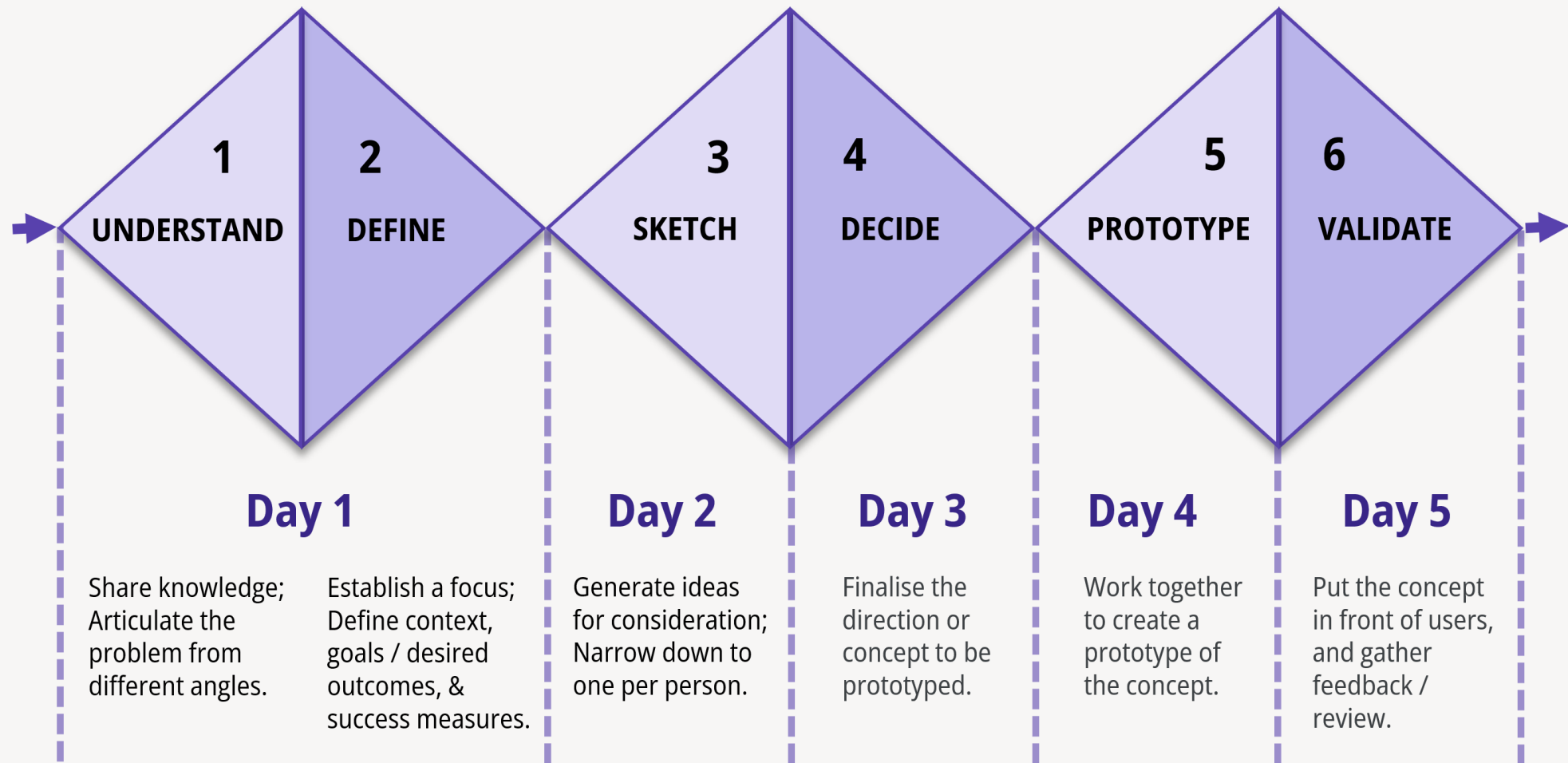
See also <https://www.designcouncil.org.uk/our-resources/the-double-diamond>

# Double Diamond Framework

- Produced by the Design Council as a guide for designers and non-designers running innovation projects.
- **Research** and **design** are represented as two diamonds.
- The diamonds are split into 4 distinct stages:
  - **Discover**, **Define**, **Develop**, and **Deliver**.
- Each diamond involves Divergent and Convergent Thinking.
  - **Divergent Thinking**: Explore multiple angles and perspectives; Explore a problem space. e.g. Discovery through user research, or producing a large number of ideas, quickly and non-linearly.
  - **Convergent Thinking**: Scope down to specifics. Process insights and ideas from divergent thinking, to progress or focus on those with most potential.

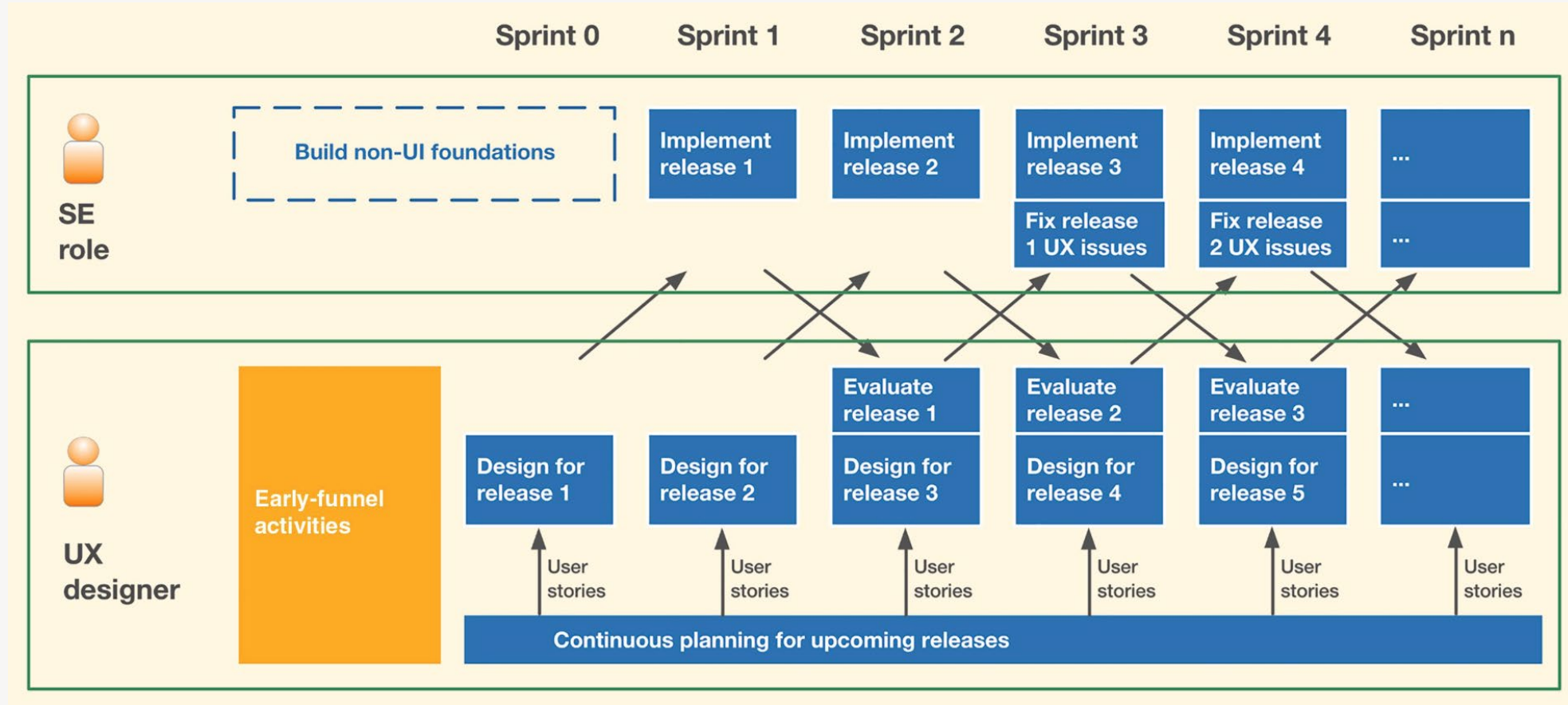


# Design Sprint (Google Ventures)

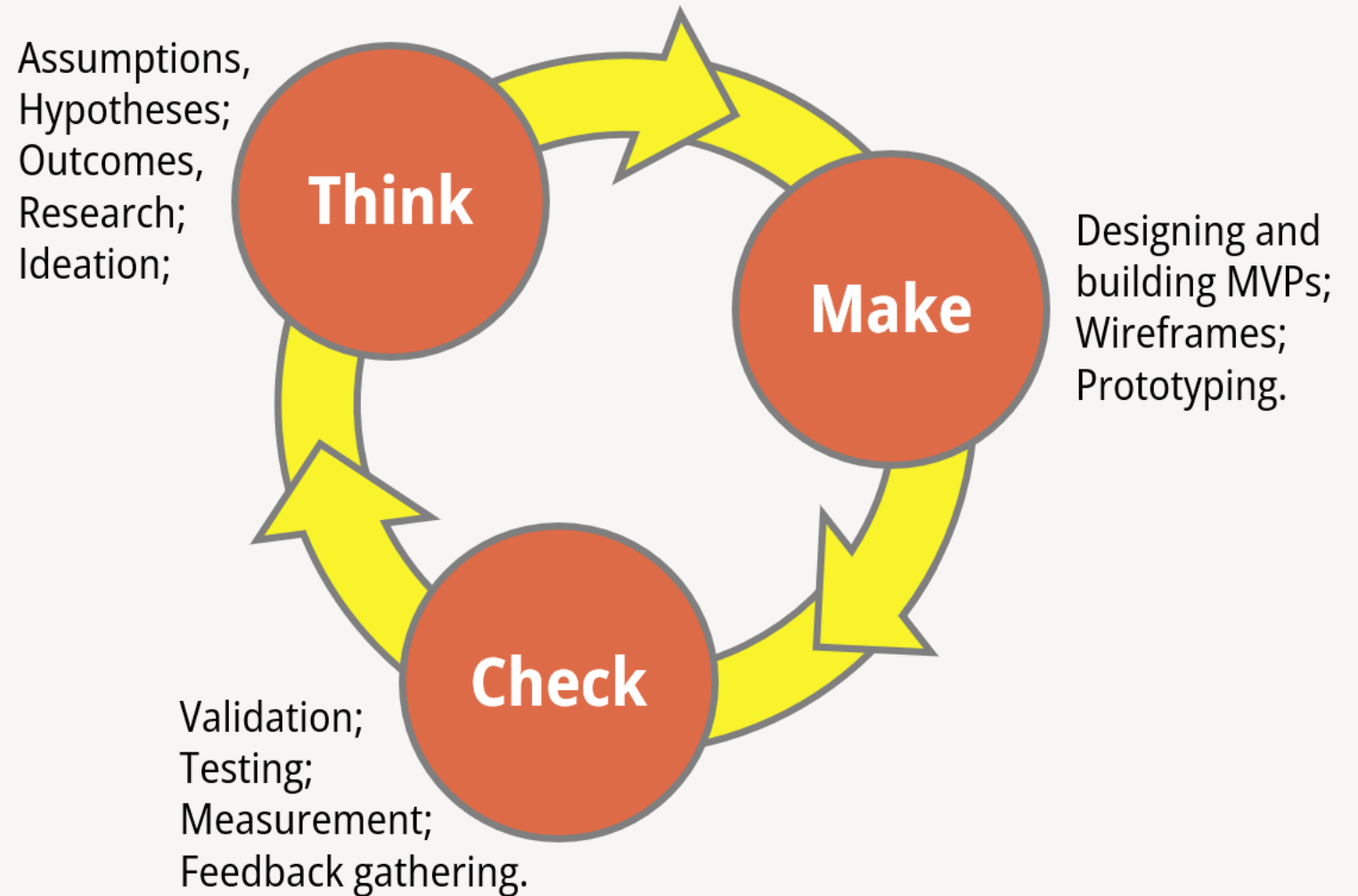


More info: <https://designsprintkit.withgoogle.com/methodology/overview>

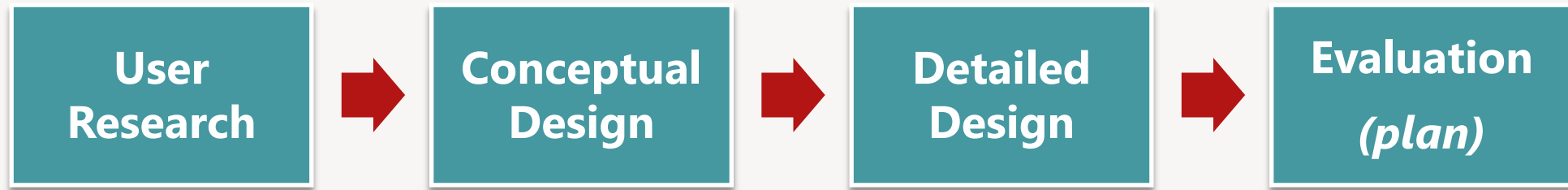
# Agile UX



# Lean UX cycle



# Process you'll follow for the **coursework**



- Based on existing user-centred design process, but simplified.
  - More linear than in real-world practice.
  - No time for iteration ☹️
  - You'll *plan* evaluation but won't conduct it.
- Will expose you to main activities and key techniques.

# Design as a **creative process**

*“It is one thing to lay out a list of criteria for good design. It is quite another to do design well [...]*

*designing is a creative activity that cannot fully be reduced to standard steps, and that cannot even be comprehended as problem solving [...]*

*a designer lacks the comforting restraints of a well-organised engineering discipline, because design is inherently messy; it includes, but goes beyond, the ability to be creative in solving problems. It begins with creativity in finding problems—envisioning the needs that people have but do not recognise.”*

— Winograd (1996) Bringing Design to Software

<http://hci.stanford.edu/publications/bds/bds-intro.html>



# Questions?





# Understand the context of use

## User Research

*Find out about users: who they are, what they're trying to achieve, and where/when/how interaction takes place.*

# Good design means **understanding**

*“Designers resist the temptation to jump immediately to a solution to the stated problem. Instead, they first spend time determining what the basic, fundamental (root) issue is that needs to be addressed. They don't try to search for a solution until they have determined the real problem, and even then, instead of solving that problem, they stop to consider a wide range of potential solutions. Only then will they finally converge upon their proposal.”*

— Don Norman  
*Rethinking Design Thinking*

# User Research: **Focusing on users**

In the early stages of interaction design, we focus on users:

- to find out who they are
- what they do
- where they do it
- what they want to achieve or be able to do (goals)
- what problems, frustrations, pain points they experience
- what opportunities there are to change things
- what they are able to do and not do (abilities)

# Why involve users?

- Designers and developers (and managers) are not like the actual users of a system.
- There is no such thing as an “average user”.
- Training will not save non-usable systems.
- Look-and-feel does not make an unusable system usable.
- Design principles are guidelines.

# User Research: **Be responsive**

- Different design projects need to find out different things in user research.
- Sometimes the design brief might be rather **open-ended**:
  - E.g. design a digital technology to enhance the experience of visitors to a museum,
  - and it is important to look for design opportunities.
- In other situations, the design brief might be **more constrained**:
  - E.g. design a timetabling app for students
  - and the scope is more limited.



# Collecting **User Data**

# When and why do we collect data about users?

- Early in design (e.g. during **user research**)
  - to learn about users, their activities, needs, opportunities, contexts, etc.
- During **evaluation** of prototype designs and final products
  - to test concepts, gather feedback, to reveal usability problems, to investigate the UX and to measure usability.



# Techniques for collecting user data

- Observations
  - Direct observations: in lab, in field, ethnography.
  - Indirect ‘observations’: user diaries, interaction logging, literature.
- Query techniques: interviews, questionnaires (surveys), focus groups.
- Usability testing with thinkaloud.
- Experimental techniques e.g. card sorting.
- ...

These are all data collection techniques, and there is lots of great advice about how to do data collection effectively in different disciplines.

# Qualitative vs Quantitative

## Qualitative



- Exploring things you don't yet know about, or don't want to measure.
- All **non-numeric** data.
- E.g. words, images, videos, sounds.
- Explain complex phenomena through verbal descriptions.
- Analysis involves human coding; not clear cut; fewer techniques; no single accepted approach.

## Quantitative



- Measuring things you know you want to measure.
- All **numeric** data or data based on numbers.
- E.g. discrete numbers, rankings, categories.
- Test hypotheses with statistical tests using numerical values.
- Analysis draws upon established maths and stats procedures.

# Data collection is **not neutral**

- It is planned and conducted by people (like us) who are **biased**.
- This bias influences the data that is collected and how it is analysed.
- So, **how you “measure”** what you are studying influences **what you find**.

# Minimising **bias**

There are lots of different steps you can take to help minimise bias, including some technique-specific ones—what you need to do will depend on which data collection technique you're using.

But for starters...

- **Be aware of your bias**—start by acknowledging your influence, your potential to affect the data and thus the results.
- Don't be the only researcher—work with others.

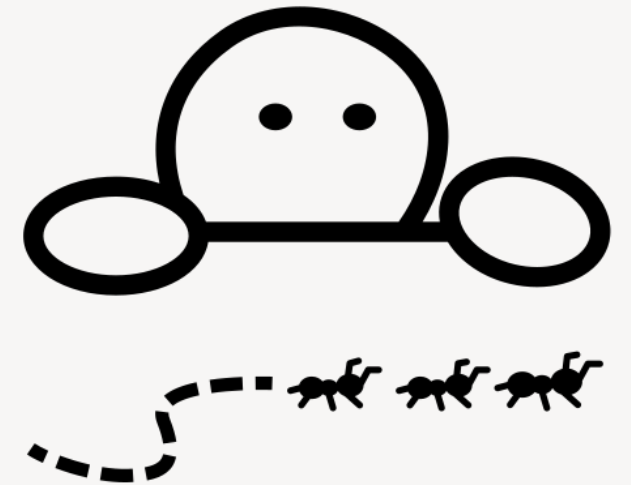
# 6 considerations for all data collection

1. Setting goals.
  - Decide what you want to discover and how to analyse data once collected.
2. Identifying participants.
  - Decide from whom to gather data and how many of them are needed.
3. Relationship with participants.
  - Clear and professional; Informed consent when appropriate.
4. Ethical considerations
  - Decide how you will collect and store data ethically, ensuring privacy and security.
5. Triangulation.
  - Look at data from more than one perspective; Collect more than one kind of data.
6. Pilot studies.
  - Conduct a small trial run of the study to identify potential problems

# Questions?



# Collecting User Data: **Observation**



# Direct observation

- Observe and record people carrying out an activity.
- Focuses on user actions and changes of state in the observable world.
- Really valuable technique for finding out what people really do rather than what they say they do, especially early in the design process.
- Great for yielding detailed information and when tasks are difficult to verbalise.
- Supplement with other techniques such as interviews—what is the user thinking?



# Direct observation: **Where?**

- **In the field** (naturalistic observation)
  - A natural environment
  - Sometimes can be quick and dirty
- **In the lab**
  - A controlled environment

# Naturalistic observation

- Observing people in **real-world settings**.
- Researcher does not initiate or create the activity.
- Researcher does not manipulate the setting.
- Need to think carefully about sampling:
  - when, what, where, who to observe?



## **Tom Kelley: Field Observations with Fresh Eyes**

<https://www.youtube.com/watch?v=XrpAveg7Zlg&t=3s>

e

# Contextual Inquiry

- Takes place **in the field**.
- One-on-one interview with users, coupled with observing and collecting artefacts while they are doing some kind of activity that you want to support with your product or system.
- Carefully study a few individuals to understand practice across all users.



# How to observe: basics

- Be clear about the **purpose** of your observation.
- Select a **framework** to guide data collection in the field.
- Decide how to **record** data (notes, photos, sketches, video).
- Think about how to gain **access** and **ethics**.
- **Capture the details of what you are observing.**
- Highlight and separate personal **opinion** from what happens.
- Consider working as a **team**; confirm observations with another team member.
- Afterwards, check your notes and write them up the same day.

# Some observation **data recording methods**

Method	Advantages	Disadvantages
<b>Note taking</b>	<ul style="list-style-type: none"><li>– Not intrusive.</li><li>– Flexible</li></ul>	<ul style="list-style-type: none"><li>– Difficult to listen/observe and write concurrently,</li><li>– Biases creep in.</li><li>– Hand writing is slow and can be difficult to decipher.</li></ul>
<b>Audio recording</b>	<ul style="list-style-type: none"><li>– Less intrusive than video</li><li>– Easier to pay attention than note taking.</li><li>– Evocative</li></ul>	<ul style="list-style-type: none"><li>– Transcribing is laborious (but you don't always need to transcribe it all).</li><li>– Equipment can fail.</li><li>– Background interference.</li><li>– People talking over each other.</li></ul>
<b>Photography</b>	<ul style="list-style-type: none"><li>– Can supplement other techniques</li></ul>	<ul style="list-style-type: none"><li>– Not that useful by itself.</li><li>– Needs permission.</li></ul>
<b>Video</b>	<ul style="list-style-type: none"><li>– Visual and audio data.</li><li>– Attention-light</li><li>– Rich detail for later review</li></ul>	<ul style="list-style-type: none"><li>– Intrusive.</li><li>– Same as audio recording</li></ul>

# Structured **frameworks** for direct observation

## Basic:

- The person. **Who?**
- The place. **Where?**
- The thing. **What?**

## Goetz and LeCompte framework (1984):

- **Who** is present?
- **What** is their role?
- **What** is happening?
- **When** does the activity occur?
- **Where** is it happening?
- **Why** is it happening?
- **How** is the activity organized?

# Structured **frameworks** for direct observation

## Robson framework (2011) :

- **Space:** What is the physical layout of the space?
- **Actors:** Who is present and what are their roles?
- **Objects:** What physical objects are present?
- **Acts:** What are specific individual actions?
- **Events:** Is what you observe part of a special event?
- **Time:** What is the sequence of events?
- **Goals:** What are the actors trying to accomplish?
- **Feelings:** what is the mood of the group?



# Direct observation: **strengths**

- Yields information about activities that have **observable** behaviour or stages.
- Provides detailed, in-depth information.
- Good for gathering information about activities that involve many individual steps which may be omitted in a verbal description.
- Good for gathering information about activities that are difficult to verbalise (e.g. skilled behaviour).
- Good for information about unknown and unexpected activities.
- Useful for corroborating information gathered using other techniques.

# Direct observation: **drawbacks**

- Time-consuming.
- Not so useful when the users' activities are cognitive rather than observable.
- Not so useful for events that happen only occasionally.
- Often not sufficient on its own.
- Involves a greater degree of inference on the part of the researcher—potential for bias.

# Observation and **user-centred system design**

*“To design the best UX,*

*pay attention to what users do, not what they say.*

*Self-reported claims are unreliable, as are user speculations about future behaviour. Users do not know what they want.”*

- *“Watch what people actually do.*
- *Do not believe what people say they do.*
- *Definitely don't believe what people predict they may do in the future.”*

Jakob Nielsen, [August 2001](#)



**Don't listen  
to users?**

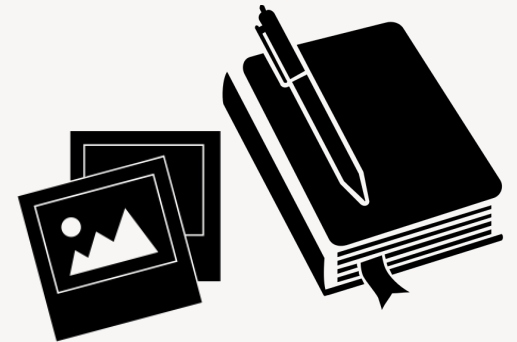
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**Don't Listen to  
Customers**

<https://www.youtube.com/watch?v=OARVjXqBI2A>

# Indirect observations

- Sometimes it's not possible to collect data by direct observation (e.g. it's too obtrusive).
- Or observers (researchers) can't be present for the whole duration of the study.
- Indirect observation lets you collect data in this case.
- It gives you a snapshot of someone's behaviour and/or the environment in which it takes place.
- Examples include diaries, interaction logs, cultural probes.



# Indirect observations

- Can use multimedia e.g. photo, sound + Whatsapp etc (be mindful of privacy issues).
- You can prompt users at random or particular times to record something about their context, feelings, actions etc, encouraging immediate data capture.
- Also, send multiple choice questions to a mobile phone which users can answer through the phone. Then use these as the basis for an interview later on.



# Indirect observations: **Diary studies**

- A research method used to collect data about user behaviours, activities, and experience over time
- Takes place in the participant's context
- Participants self-report longitudinally, i.e. over a period of time.
- They are usually asked to log specific information about activities being studied
  - Researcher provides a framework of what to log and how.
- May log data via email, text message, chat applications, online questionnaires.
- Data may be text, photographs, video, audio...



# Indirect observations: **Diary studies**

## Strengths

- Useful when participants are scattered and unreachable in person.
- Don't take up much researcher time to collect data.
- Don't require special equipment.
- Suitable for long-term studies.

## Weaknesses

- Rely on participants being reliable and remembering to self-report—like diary keeping in general, people start well, but lose enthusiasm, forget...
- May need incentives and reminders.
- Longer term studies are less likely to be successful.





# Questions?



# Session 2 Summary

- User-centred system design often takes place within a **structured process**
  - There are several different processes & frameworks available, but there is commonality to many of them.
- **Data collection techniques** are the basis of user research and evaluation.
  - They provide valuable real-world information to inform design.
  - There is a wide variety of techniques. Each has strengths and weaknesses, therefore they may be best used in combination.
  - One useful data collection technique is **observation**, which may be direct or indirect, and may take place in a lab or a more naturalistic setting ('in the field').