



# SALIFORT MOTORS

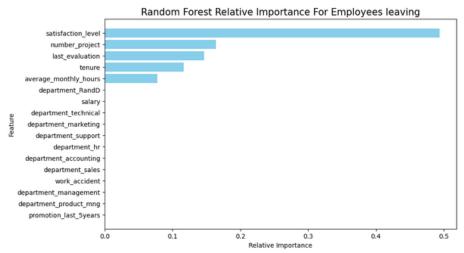
## INSIGHTS AND RECOMMENDATIONS ANKITA CHOUDHARY

OBJECTIVE: Analyze recent employee survey data from Salifort Motors to identify factors influencing employee retention and propose strategies for improvement.





## **REASONS FOR LEAVING**



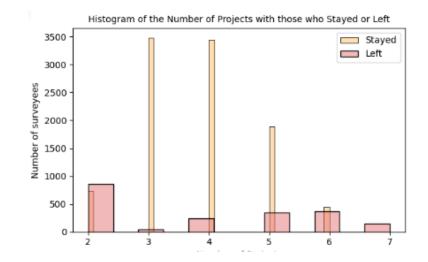
#### the company where • satisfaction level number of projects

• The model predicted that the reasons for the employees leaving

- last evaluation
- tenure
- o average monthly hours

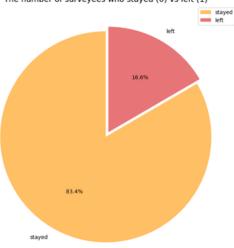


## NUMBER OF PROJECT



## **STAYED VS LEFT**

The number of surveyees who stayed (0) vs left (1)



- Out of 14,999 surveyed employees:
  - Those with 2, 6, or 7 projects were more likely to leave.
  - This suggests both too few (2) and too many (6-7) projects impact turnover.
  - Maintaining around 3 projects per employee may optimize retention.
- Recommendations:
  - Reevaluate project allocation:
  - Aim for balanced distribution (around 3 projects per employee).
  - Mitigate turnover by avoiding under or overwhelming workloads.





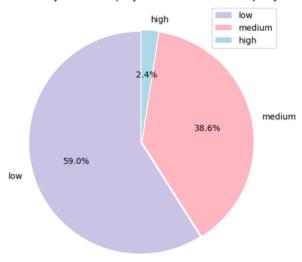
• 16.6% left the company



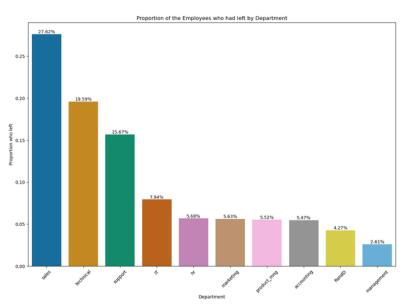




#### The salary of the employees who left the company

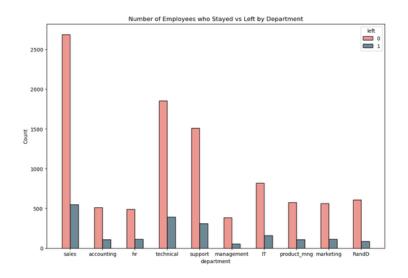


## **DEPARTMENT**



- Among those who left, 16.4% had a low salary, 59% had a medium salary, and 2.4% had a high salary.
   While this suggests salary may contribute to turnover,
  - While this suggests salary may contribute to turnover, predictive importance analysis indicates it's not a significant factor.
- Recommendations:
  - Reconsider salary negotiations:
    - Despite initial indications, predictive analysis suggests other factors drive turnover.
  - Focus on addressing these primary factors to improve retention.

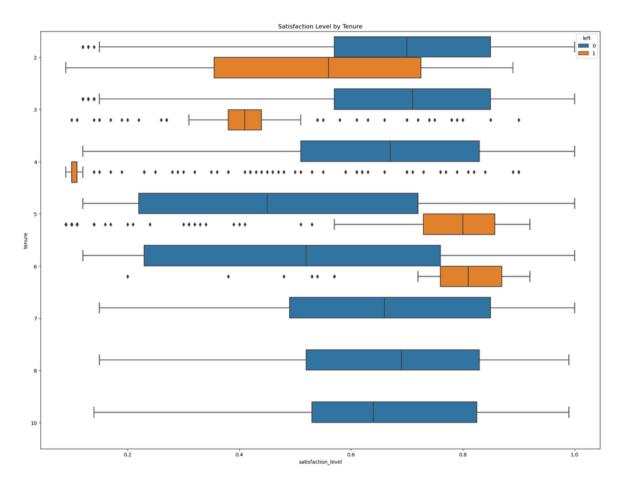
## **DEPARTMENT**



- Among employees who left (16.6%):
  - 27.62% were from Sales
  - 19.59% from Technical
  - 15.67% from Support
- Recommendations:
  - Investigate specific departments
  - Focus on Sales, Technical, and Support departments.
  - Conduct additional surveys to identify reasons for turnover in these departments.



## SATISFACTION BY TENURE

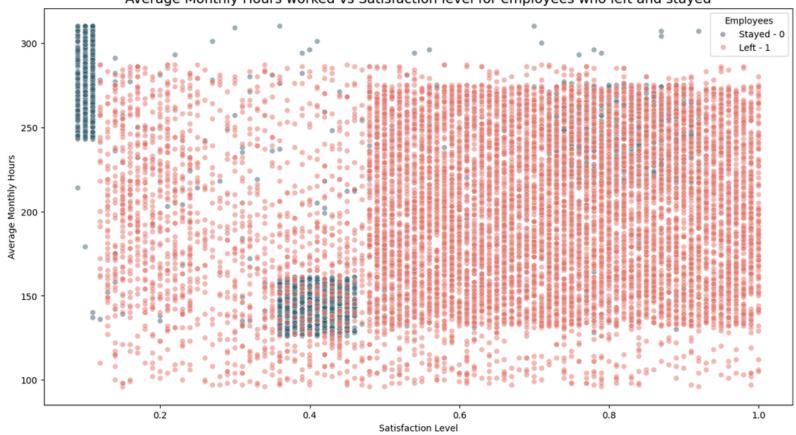


- Employees with over 6 years of tenure stayed, regardless of satisfaction.
- High-satisfaction employees with 5-6 years left unexpectedly.
- Satisfaction peaks at 2-4 years but drops for some after 3-4 years.
- Many with 2 years of tenure left, despite varying satisfaction levels.
- Recommendations:
  - Implement strategies to retain long-tenured employees, such as recognition programs or career development opportunities.
  - Investigate and address reasons for mid-career departures, focusing on improving job satisfaction and addressing potential sources of dissatisfaction.
  - Develop initiatives to sustain satisfaction beyond employees' initial years, including mentorship programs or regular feedback mechanisms to address evolving needs and concerns.

## **AVERAGE MONTHLY HOURS VS SATISFACTION LEVELS**



#### Average Monthly Hours worked vs Satisfaction level for employees who left and stayed



- The company's average monthly hours are around 200h, significantly higher than the standard 173h (assuming working 8 hours a day for 5 days for 52 weeks), with approximately 50% of employees working overtime (7630 employees).
- Employees who worked longer hours despite receiving high last evaluations left the company, as did those working fewer hours with lower last evaluations.
- Last evaluations have some influence on employee turnover, but other factors likely play a significant role.
- Recommendations:
  - Monitor overtime:
    - Assess the impact of long working hours on employee retention and well-being.
  - Evaluate performance metrics:
    - Consider revising performance evaluation criteria to better align with retention goals.

