#### **Predictive Analytics Lecture 4**

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# Churn Example Where $p_0 = 0.10$

	$p_0 = 0.5$	ŷ			Model
		1	0	Totals	Errors
	1	TP = 1012	FN = 857	P = 1869	FNR = 45.9%
У	0	FP = 531	TN = 4632	N = 5163	FPR = 10.2%
	Totals	$\hat{P} = 1543$	$\hat{N} = 5489$	n = 7032	
	Use errors	FDR = 34.3%	FOR = 15.6%		ME = 19.7%

	$p_0 = 0.1$	$\hat{y}$			Model
		1	0	Totals	Errors
	1	TP = 1772	FN = 97	P = 1869	FNR = 5.1%
У	0	FP = 2669	TN = 2494	N = 5163	FPR = 51.6%
	Totals	$\hat{P} = 4441$	$\hat{N} = 2591$	n = 7032	
	Use errors	FDR = 60.1%	FOR = 3.7%		ME = 39.3%

Which numbers did not change? n, P and N. Why? These are fixed according to the dataframe. All other numbers changed! What happend to our first means of evaluation, the Misclassification Error? It increased from  $19.7\% \rightarrow 39.3\%$ . So isn't this a worse model??

Not necessarily... It depends on what your goal is!

## Asymmetric Costs in a Classifier

These are always two types of errors but the costs are not always the same.

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Imagine we really are the Telecom business manager. It costs 5-10x more to acquire a new customer than to engage a customer who is likely to churn. So you give an incentive package to those who are predicted to churn. Which of the two types of errors specifically is *very* costly? The *FN*. Who are they? These are those who you said were not going to churn *and they did*! Cost? You need to acquire a new customer! The other type of error is less costly, the *FP*. Who are they? These are the people you thought were going to churn and did not. Cost? Whatever the incentive package is.

### Weighted Misclassification Error

We now define two costs: (1) the cost of the FP denoted  $c_{FP}$  and (2) the cost of the FN denoted  $c_{FN}$ . We then define the weighted misclassification error evaluation metric:

$$ME_w := \frac{1}{n} \sum_{i=1}^{n} c_{FP} \mathbb{1}_{y_i = 0 \& \hat{y} = 1} + c_{FN} \mathbb{1}_{y_i = 1 \& \hat{y}_i = 0}$$

We now vary  $p_0$  to locate the model that optimizes this error to be minimum.

## Minimum Weighted Misclassification Error

Let's assume that  $c_{FN} = \$1000$  and  $c_{FP} = \$100$  just for the example's sake. Note: this is a **cost ratio** of 10:1.

	Prob	TP	TN	FP	FN	COST
1	0.8117	1	5163	0	1868	1868000
2	0.8104	2	5163	0	1867	1867000
3	0.8093	3	5163	0	1866	1866000
4	0.8092	4	5163	0	1865	1865000
5	0.8090	5	5163	0	1864	1864000
6	0.8085	6	5163	0	1863	1863000
7	0.8083	7	5163	0	1862	1862000
8	0.8082	8	5163	0	1861	1861000
9	0.8079	9	5163	0	1860	1860000

We now calculate the cost and find the minimum model (i.e. the  $p_0$  to ship). [JMP] Or alternatively, we can select the model with the closest  $FN/FP \approx 10:1$  to match the stakeholder preference of the desired cost ratio. Why would this be good?

#### **Expected Value Calculation**

You can also imagine assignment of both costs and benefits:

$p_0 = 0.1$	ŷ	
	1	0
 1	bTP	CFN
 0	$c_{FP}$	$b_{TN}$

and then use the confusion matrix to estimate probabilities:

$$\begin{array}{c|cccc} p_0 = 0.1 & & \hat{y} & \\ & 1 & 0 & \\ \hline y & 1 & 25.1\% & 1.3\% \\ 0 & 40.0\% & 35.5\% \end{array}$$

The expected value would be?

$$\mathbb{E}[T] = p_{TP} \times b_{TP} + p_{TN} \times b_{TN} + p_{FP} \times c_{FP} + p_{FN} \times c_{FN}$$

$$\approx \hat{p}_{TP} \times b_{TP} + \hat{p}_{TN} \times b_{TN} + \hat{p}_{FP} \times c_{FP} + \hat{p}_{FN} \times c_{FN}$$

Highest expected value model is shipped (ex. from Provost & Fawcett, 2013).

# $\hat{p}$ 's as Ordinal Values

One final point... If we were on a mission to find the top m churners. What would we do? Sort the  $\hat{p}$ 's and return the top m.

