CONTRACTS

UNITED STATES OF AMERICA

INDEPENDENT CONTRACTOR AGREEMENT

This Independent Contractor Agreement ("Agreement") is made effective as of by and
between Maplebear Inc., doing business as Instacart, and its subsidiaries, representatives, affiliates,
officers, and directors (collectively, "Instacart" "we", "us," or "our"), and
an individual ("Contractor," "you," or "your"), (collectively referred to as the "Parties").

IMPORTANT: YOU ACKNOWLEDGE AT THE OUTSET THAT, FOR THE PURPOSES OF CARRYING OUTHE PURPOSE OF THIS AGREEMENT, YOU AGREE TO ALL TERMS AND CONDITIONS SET FORTH IN THIS AGREEMENT. PAY ATTENTION TO SECTION 8, WHICH SETS FORTH THAT YOU AND INSTACART MUTUALLY AGREE TO ARBITRATE ANY DISPUTES OR CLAIMS THAT MIGHT ARISE BETWEEN YOU. SECTION 8 REQUIRES THAT, EXCEPT AS PROHIBITED BY LAW OR UNLESS YOU OPT-OUT OF THE ARBITRATION PROVISION (AS SET FORTH IN SECTION 8.10), THE PARTIES WILL RESOLVE DISPUTES OR CLAIMS ON AN INDIVIDUAL BASIS IN AN ARBITRATION PROCEEDING.

1 THE INSTACART PLATFORM

- 1.1 Instacart is a technology company that provides a communications and logistics platform that enables consumers who seek personal shopping and/or delivery services from retailers in their area to be matched with individuals or third party providers interested in providing those services (the "Instacart Platform").
- 1.2 You are an independent provider of personal shopping and/or delivery services. As the Instacart platform is not available to children (persons under the age of 18), you represent and warrant that you are a least 18 years old and that you have the right, authority, and capacity to enter into and abide by the terms this Agreement. You are in lawful possession of all equipment, insurance, and licenses necessary to perfor the shopping and/or delivery services contemplated by this Agreement in accordance with all applicable laws. You desire to enter into this Agreement for the purpose of using the Instacart Platform to obtain business opportunities to perform personal shopping and delivery services on behalf of consumers.
- 1.3 The Parties agree that they will act in accordance with the terms of this Agreement.