

Industrial Organization

- study of firms & markets under perfect competition
- law / focus on Market Power

Demand

$$E_d = \frac{\partial Q}{\partial P} \cdot \frac{P}{Q}$$

Costs

- Sunk costs → don't matter once incurred
- Fixed cost (F) → independent of output
- Variable costs → depend on output
- Average cost → $C(Q)/Q$
- Marginal cost → $\frac{\partial C(Q)}{\partial Q}$

Profit - Maximization

General: $\text{Max } P D V(\pi) = V_f$

One-period Profits:

$$\pi(Q) = P(Q) \cdot Q - C(Q)$$

$$\frac{\partial \pi(Q)}{\partial Q} = P + \frac{\partial P}{\partial Q} \cdot Q - \frac{\partial C(Q)}{\partial Q}$$

$$MR = MC$$

Mark-up Rule

$$P = MC / (1 + 1/E_d)$$

Shutdown & Entry/Exit Decisions

⇒ Profit Maximization works so long as

$$\pi > -\text{Fixed cost}$$

Entry condition $E[\pi|\text{entry}] > 0$

Exit Decisions Should take account of costs saved

14.20

Cheat Sheet

Perfect competition

- | | |
|---------------------------------|------------------------|
| ① Large number Buyers & sellers | ④ No transaction costs |
| ② Homogeneous product | ⑤ Free entry & Exit |
| ③ Complete info | ⑥ No externalities |

Firm Behavior under PC

- $P = MC$
- $P = AC$
- $\pi = 0$ in long-run

shutdown condition:

$$\text{short-run} \quad P < AVC$$

$$\text{long-run} \quad P < AC$$

Monopolies & Dominant Firms

Monopoly → single supplier of a product

Dom. Firm → one "large" seller, many fringe players

Monopolist: firm = Market
Demand = Demand

Dom. firm $d_f = \text{Market} - \text{fringe supply}$

* Market power depends on
Demand Elasticity [8]
Fringe supply elasticity

How Monopolies Created

- Invention / Innovation
- Legal contract / Government
- Merger or Cartel
- exclusivity / predatory actions

How Monopoly Maintained

- Economies of Scale
→ "natural monopoly"
- Substantial sunk cost
- Absolute cost Advantage
not related to size
- Legal / strategic Barriers to entry

Dom. w/ fringe π Max

$$\text{Max}_{\{P\}} \pi_d = P(Q_d + Q_f)Q_d - C(Q_d)$$

$$\text{FOC: } \frac{\partial \pi_d}{\partial P} = 0$$

* see Derivation in Notes

$$\frac{P - MC_d}{P} = \frac{S_d}{-E_m + E_{sf} \cdot S_f}$$

S_d = share of dominant firm

d = dom firm

f = fringe firm

E_m = market demand elasticity

E_{sf} = fringe supply elasticity

Cournot static oligopoly

Assumptions :

- homogenous good
- simultaneous decision
- Price set to clear market

Timing :

- firms choose q_i
- Price adjusts
- Profits realized

Cournot static Equilibrium

→ equations of n individuals

→ Cournot Quantities

are strategic substitutes $\frac{\partial q_i^*}{\partial q_j^*} < 0$

Bertrand Price Competition

→ homogenous good, 2 symmetric firms

Bertrand: A symmetric Firms

• costs: $c_1 < c_2$

• equilibrium

$$\begin{cases} p_1 = c_1 \\ p_1 = \begin{cases} c_2 - \epsilon & \text{if } c_1 \leq p_1^m \\ p_1^m & \text{if } c_1 > p_1^m \end{cases} \end{cases}$$

$$\pi_1 \geq 0, p > c_1$$

Bertrand: Increasing Returns

• costs: $c(q) = F + c(q)$

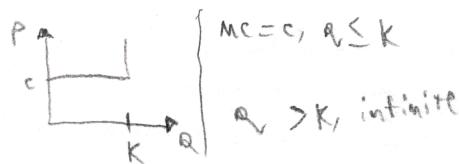
\Rightarrow unstable for more than 1 firm

$P = MC \Rightarrow \pi < 0$; exit

$P > MC \Rightarrow \pi > 0$; entry

Bertrand: capacity constraint

production defined by CRS
due to capacity constraint



2 stage Bertrand \equiv Cournot quantity outcomes w' capacity

Bertrand: Differentiated products

* Workhorse Model

Model

$$D_1(p_1, p_2) \quad C_1(q_1) \quad \frac{\partial D_1}{\partial p_1} < 0$$

$$D_2(p_1, p_2) \quad C_2(q_2) \quad \frac{\partial D_2}{\partial p_2} > 0$$

$$\max \pi_1 = D_1(p_1, p_2) \cdot p_1 - C_1(D(p_1, p_2))$$

$$\frac{\partial \pi_1}{\partial p_1} = D_1(p_1, p_2) + p_1 \cdot \frac{\partial D_1}{\partial p_1}$$

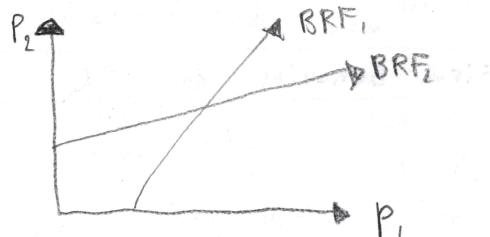
$$- \frac{\partial C_1}{\partial q_1} \cdot \frac{\partial D_1}{\partial p_1} = 0$$

$$\Rightarrow P_1^*(p_2) \quad | \quad BRF_1(p_2)$$

$$\frac{\partial \pi_2}{\partial p_2} = 0 \Rightarrow P_2^*(p_1) \quad BRF_2(p_1)$$

Key Result of Bertrand Differentiated Products

* Both firms on a BRF



Note: Upwards Sloping

Formalizing Games

Describing Game:

(1) Players $\rightarrow \{1, \dots, n\}$

(2) Rules:

• Allowable Actions/strategies

S_i

- information
- Timing

(3) Outcomes/payoffs

$$\pi_i(s_i, s_{-i})$$

$$S_i \in S_i$$

$$S_{-i} = \{\text{strategy set of all other players}\}$$

Usual Game Assumptions

i) Rationality

ii) Common Knowledge about structure of game

* Solving Games **

\rightarrow What is the expected outcome of a game

1) Iterated Elimination of Dominated Strategies

\rightarrow Strategies S_i are strictly dominated if

$$\pi_i(s'_i, s_{-i}) > \pi_i(s_i, s_{-i}) \quad \forall s'_i$$

2) Rationalizable Strategies

S_i is a best response to

s_{-i} : if

$$\pi_i(s_i, s_{-i}) \geq \pi_i(s'_i, s_{-i})$$

\therefore iterate through opponents' s_{-i} , and eliminate s_i that are never Best Response

3) Nash Equilibrium

\rightarrow strategy Profile s.t each player is playing their BRF_i to strategies of all other players

S^* is Nash if

$$\pi_i(s_i^*, s_{-i}^*) \geq \pi_i(s'_i, s_{-i}^*)$$

\rightarrow for $\forall S_i \in S_i$, all players i

Notes on Solution Concepts

① Nash equilibrium is stronger solution concept than others

② can be multiple Nash Equilibria in game

③ ** if no pure strategy Nash equilibria, in finite game there exists at least one mixed Nash Equilibria

Mixed Strategy Equilibria

→ Nash equilibria might involve probabilistic mixing of **pure strategies**

Extensive forms of games

- 1) Players
- 2) Timing
- 3) Strategies/Actions
- 4) Information
- 5) Payoffs

Sequential Move game solutions

- 1) Backwards Induction
- 2) Sub-Game Perfection

Example: Stackelberg competition

=> Cournot competition where firm 1 commits to a_1 before firm 2 moves

Timing

- Firm 1 commits to a_1
- Firm 2 chooses a_2 after observing a_1
- Price clears ($P = a_1 + a_2$)

Key Result: Firm 1 chooses point on BRF₂ that maximizes Π

Edge worth Cycles

→ if firm select non-cournot quantities, markets develop edge worth cycles

Reminder of Timing:

- ① Firms build capacities
- ② Firms then set Prices

SUPPOSE

- | | |
|--------------------|--|
| $K_1 > a_1^*(K_2)$ | exceeds BRF to Firm 2 quantity |
| $K_2 < D(c)$ | Firm can't satisfy full demand at $Price=MC=c$ |

Possible Equilibria

- ① $P_1 = P_2 = c$ { ND, Firm 1 will be tempted to price just higher to capture residual demand
- ② $P_1 > P_2 > c$ { Firm 2 sets price $P_1 - \varepsilon$, to capture highest price possible
- ③ $P_1 = P_2 > c$ { No, firms want to undercut. Not full capacity utilization

No pure strategy equilibrium
But Mixed exist

Repeated Games

→ take airline example, & repeat game $T=100$ times

(The sub-game perfect Nash equilibrium of one shot is solution of super game)

Chain Store Paradox

→ use backwards induction

- 1) Go to last period, solve, then move one period back

BUT what relaxations might deliver a different result

Infinite Repeated Games

Folk Theorem → If games repeated, any set of feasible payoffs can be sustained as equilibrium for some set of beliefs

Example: { upper: joint collusive payoff
Lower: Bertrand compete

Bertrand Trigger strategy

- Homogenous Products
- constant MC , No capacity constraint
- n symmetric firms

Propose

- 1) Strategy: Play $P=P_m$
- 2) if anyone cheats revert to $(P=MC)$ forever

Payoffs: cooperate vs. cheat

$P = P_m$ (cooperate)

$P = P_m - \varepsilon$ (cheating)

cooperate if

$$\frac{\Pi^m}{n(1-\delta)} \geq \Pi^m$$

Payoff (Today)	Future Payoff
Π^m / n	$\delta \Pi^m / n + \delta^2 \Pi^m / n \dots$
Π^m	D

critical value

$$\delta^* \geq \frac{n-1}{n}$$

consider:

- 1) is "punishment" equilibrium?
- 2) How long should punishment last?
- 3) Implications to renegotiation

Collusion	Facilitating Practices	Cartel Take aways
- Collusion more sustainable w/ the following attributes		→ Result is equivalent to <u>Multipoint Monopoly</u> w/ <u>Different Costs</u>
[1] Higher δ (more patience)	① <u>Information exchange</u> <ul style="list-style-type: none"> o reduce uncertainty about rivals' actions o increase effective detection 	
[2] Smaller # of firms	② <u>"Incentive Management"</u> <ul style="list-style-type: none"> o change incentives to reduce cheating 	<ul style="list-style-type: none"> o Marginal costs equalized across firms w/ <u>positive q</u> o Costs differs, $q_i \neq q_j$ o Some firms might be shut down
[3] Shorter Detection Lags	<u>Facilitating Device Examples</u>	
[4] Growing market over time	1) <u>Most Favoured nation clause</u> <ul style="list-style-type: none"> o "if I offer a lower P to another buyer, I give you that P" 	
[5] Severe Punishment	<u>Explicit collusion: cartels</u> <ul style="list-style-type: none"> o Group of firms that explicitly agree to collude what constitutes agreement? o Who participates? o What's coordinated → $P, Q, \text{territory, advertising}$ o Objectives? o Who <u>doesn't</u> participate? 	Key: To incentivize high-price firms to cooperate, side payments are made
[6] Greater contact across across heterogeneous multi-markets. Enable slack to subsidize cooperation		horizontal competition policy
Mechanisms for tacit collusion		
→ successful coordination behavior depends on		
1 Reaching Agreement		<u>Objectives</u>
2 Achieving coordination		<ul style="list-style-type: none"> • Consumer/Social welfare • Promote competition • Limit "Bigness"
3 Maintaining agreement → (Detection & enforcement)		<u>Price - Fixing Policy</u>
All w/o direct communication		→ naked "Price - Fixing" highly criminalized
<u>Difficulty Factors</u>		1) <u>Define Legal Standard</u>
① Many Firms		- Per-s → Did firms agree?
② Non-Identical factors of Demand		- Rule of Reason → More flexible, balanced
③ Differentiated Products		2) <u>Enforcement</u>
④ Differentiated Pricing		Trade off ($E[\text{Price Fixing gains}]$) vs. $E(\text{punishment/caught})$ * $pr(\text{caught})$
⑤ Dynamic uncertainty		o <u>Optimal Punishment</u>
⑥ Info Disparity		→ low probability of detection must mean consequences are high

Notes: US Treatment of Collusion

* Parallelism ALONG DNB Illegality

Rule of Reason: firms can defend by demonstrating "legitimate business function" of agreement/restraint

Merger Theory

1) Market Power

Horizontal: take out competitor
Vertical: foreclose competitors

2) Efficiencies

- synergies in costs
- Align Management incentive w/ shareholder interest

3) Tax advantages

4) Info advantage

HHI as Measure of Concentration

$$HHI = \sum_i (Share_i)^2$$

↳ where Share [0, 100]

For Differentiated Products:

- "effects" analysis & upwards Price Pressure more valuable

How DOJ Analyzes Merger

- Economists propose theory of competitive harm

1) What are relevant Product & Geographic Markets

(2) Develop Economic Models of competition to test market definition

(3) Predict competitive effect on merger

(4) Consider Mitigating factors

- efficiencies
- low entry barrier
- Possible Divestiture?

Strategies in Oligopoly Markets

- idea of charging multiple prices for same object

Price Discrimination Explanations

- 1) costs differ across product types or customers
- 2) Producers discriminate across customers based on willingness to pay

- 3) Consumers pay different prices b/c of information differences

Price Discrimination

- Present when Price Markups over Marginal cost vary across customers for near-identical products

Firm must have

- ① Market Power
- ② Mechanism for sorting customers

③ Ability to prevent re-sale or arbitrage

First Degree Price Discrimination

- charge each their reservation price

- Sell until reservation = MC

* Firm captures all consumer surplus

→ every consumer faces a different price

Third Degree Price Discrimination

- Group Pricing on exogenous characteristics

→ verifiable to firm

→ correlated w/ willingness to pay

Implication

- Different prices across markets or products

Second Degree Price Discrim.

- Induce customers to self-select into product/price targeted at their type

→ Firm sets menu of product/sales characteristics

• consumers reveal their willingness to pay by choice

2nd Degree PD: Self-Selection

→ Firm may be able to charge different prices if they induce to self-select

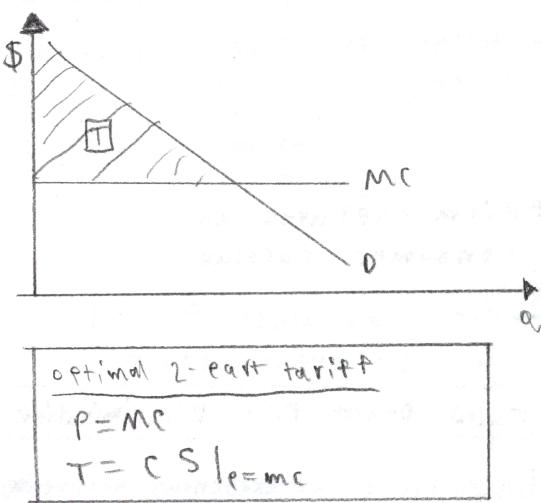
◦ Quantity-Based Pricing

- Offer multiple products, where characteristics

Two - Part Tariff

Access Fee = T

Per-use fee = ρ (maybe 0)



General Solutionconcepts

1) Extract all surplus from low-value users

$$T_L = V_m(P_L)$$

2) Leave some surplus for high-value users in high-end package (so they don't switch to low-end)

$$T_H = V_H(P_H) - [V_H(P_L) - T_L]$$

3) often advantageous to charge $P_L > MC$, but keep $P_H = MC$

$$P_H = MC$$

Modelling Entry

• If no barriers to entry, expect positive profits to lead to increased entry

→ can re-allocate to lower cost incumbents

• entry shifts Firm Demand in

• exit shifts firm demand out

optimal \bar{n} firms: Public vs. Private

Privately
optimal
number

$$\Pi_n(n) \geq 0$$

Socially
efficient
number

$$\frac{\partial(\sum_n \Pi_n(n))}{\partial n} = 0$$

2 reasons the two differ

1) Non-Appropriability of surplus

→ results in private understating socially optimal

2) Business stealing

→ firms don't consider externality imposed on market,

General consequences

• too little variety/few firms where differentiation is strong & scale economies weak

• too much variety/entry where little differentiation

Structural Barriers to entry

1) Fixed costs: minimum efficient scale large relative to market size

2) Operating cost advantage

R&D, learning, capital advantage

3) Demand advantage:

First mover, market niche, brand loyalty

4) Capital

Strategic BTE

1) Blocked entry →

incumbents behave as if no entry threat

2) Preferred entry →

incumbents modify behavior to deter entry

3) "Accommodated" entry → modify behavior to increase expected profits, following anticipated entry

Analyzing choice in entry Game

objective: $\text{Max } E[\text{PDV}(\Pi_{it})]$

Entrant: chooses whether or not to enter

$\text{Max } E[\Pi]$ Incumbent pre-entry strategy & anticipated post entry response

Incumbent:

compares $E[\text{PDV}_{it} | \text{Deterrence}]$
 $E[\text{PDV}_{it} | \text{Accommodation}]$

Deterrence: can they? should they?
what's cost of doing so
likely success?

Post-Entry Behavior

Important to make distinction

- ① "Profitable" short term price wars

$$E(PDV_{H_2}) \geq 0 \text{ if entrant}$$

remains or expands

→ predatory behavior, is sacrificing current profit now, for higher profits later, contingent on changing behavior of rivals

General idea: War of Attrition

- Incumbent can sustain losses longer, and forces exit. Losses recouped in monopolist period

Product Location Models

- How do firms decide
 - what products to produce
 - characteristics of products
- characteristics in 2 dimensions

1. Horizontal → consumers have different tastes for characteristics (Location Models)

2. Vertical → consumers agree on ordinal ranking of product, but disagree on value attached (quality)

Assumptions:

- 1) Consumers have heterogeneous preference over product location
- 2) each firm enters at most one location
- 3) Costless relocation of products in space

Model: Fix Location. What prices are charged?

- consumers have reservation value v
- uniformly distributed w/ density λ
- disutility of travel t/d^2

Firms

- 2 firms, fix locations D_1, D_2
- $\Rightarrow C(q) = F + cq$
- Bertrand Price competition
- Homogeneous apart from location

consumer indifferent at x^*

Model for vertical: Quality

1. Demand increases in quality
- $$\left\{ \begin{array}{l} \frac{\partial P}{\partial q} < 0 \\ \frac{\partial P}{\partial s} > 0 \end{array} \right.$$

2. Cost increases in quality, s
- $$\left\{ \begin{array}{l} \frac{\partial C}{\partial q} > 0 \\ \frac{\partial C}{\partial s} \geq 0 \end{array} \right.$$

Yokohama 07/20/2019

Wetland area - 2019
Sapodilla tree - 2019

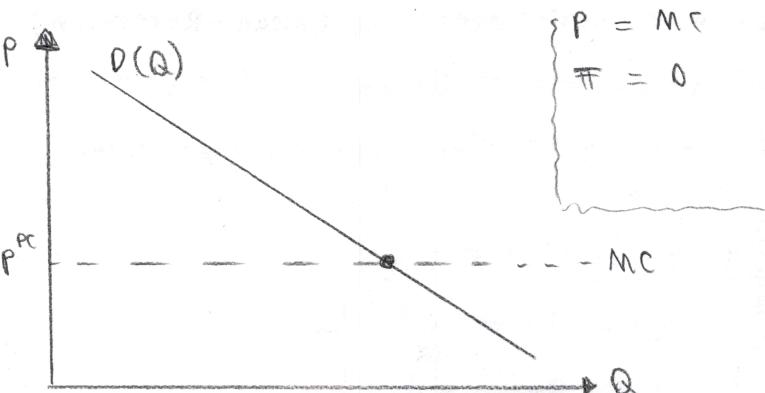
2019 - 07/20/2019
Sapodilla tree - 2019

2019 - 07/20/2019

2019 - 07/20/2019

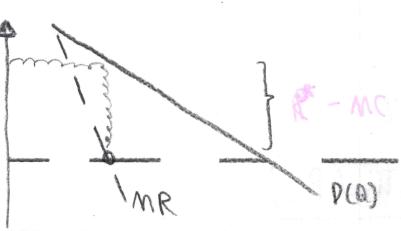
Models

Perfect competition

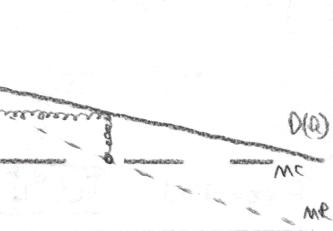


Elasticity of Demand

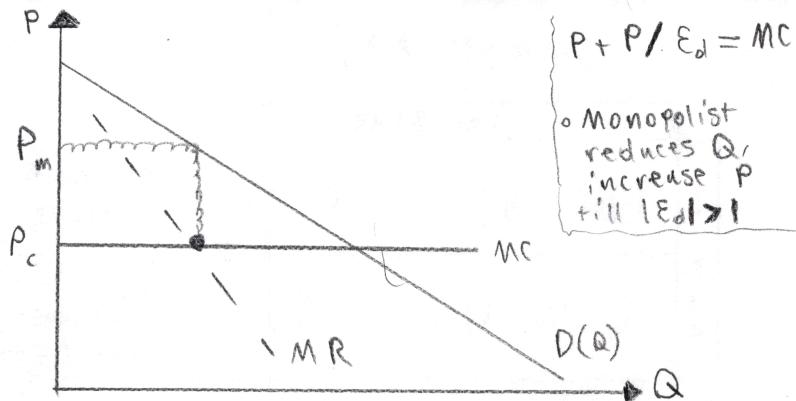
Low Elasticity



High Elasticity



Monopoly

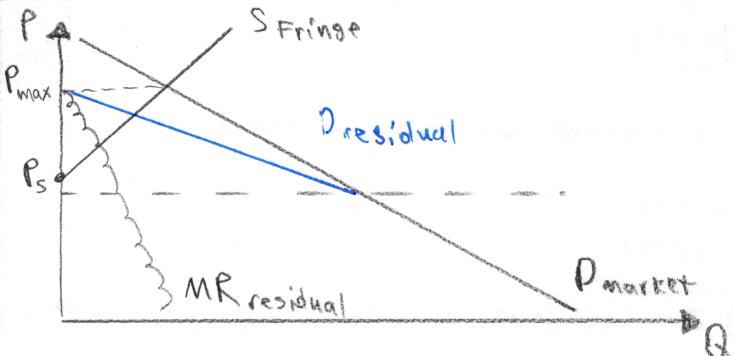


$P + P/E_d = MC$

- Monopolist reduces Q , increase P till $|E_d| > 1$

Mark-up Power

Residual Demand faced by Dom. firm w/ fringe



Cournot static Oligopoly

1) Strategy: Best Response of firm i to a_{-i} :

→ take a_{-i} as given

where $a_{-i} = \{\text{set of competitor's quantities}\}$

$$A \quad \text{Max } \Pi_i = P(\sum a_j) \cdot a_i - C(a_i)$$

$$\frac{\partial \Pi_i}{\partial a_i} = 0 = \text{implicitly implied Best Response Function (BRF)}$$

$$a_i^* = a_i \left(\sum a_{-i} \right)$$

⇒ n equations for n players, allows for solving all BRF

Properties:

Mark-ups dependent only on decision a_i , not Market Q

Decrease w/ number of firms, and Demand Elasticity

Bertrand static Price Competition

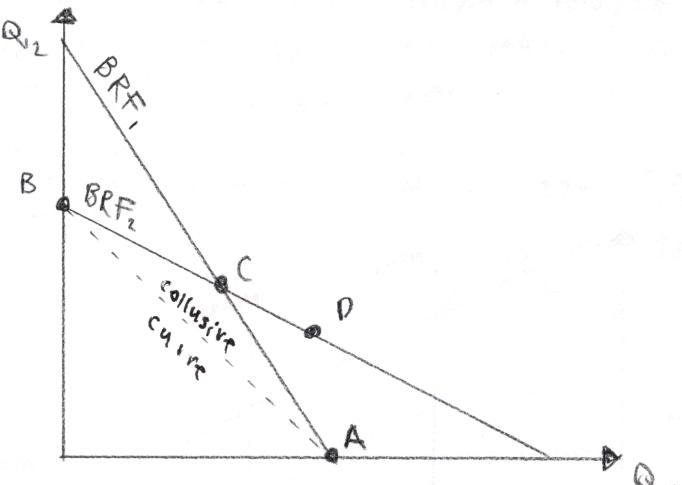
Game:

1) Firms choose P simultaneously

2) Consumers purchase $D(P_{min})$ from lowest price firm

3) Profits realized from sale

Duopoly BRF under different conditions



A - Firm 1 Monopoly

B - Firm 2 Monopoly

C - Cournot

D - Stackelberg (Firm 1 moves first)

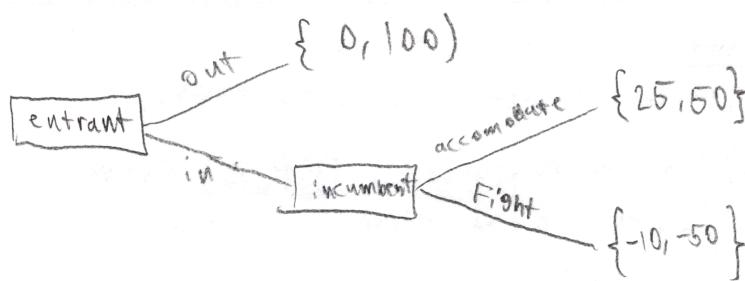
Sequential Move Games: Airlines

Question: Should JetBlue enter route against AA?

Jet Blue	
	(50, 25) (100, 0)
(enter)	(-50, -10) (100, 0)
(stay out)	Maintain service Match entrant service

Timing

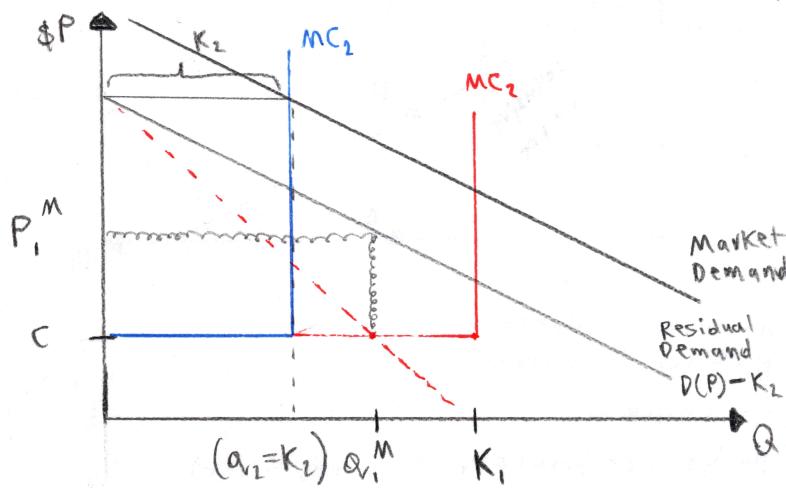
- 0) incumbent monopolist earns profit
- 1) entrant decides whether or not to enter
- 2) Incumbent decides to accommodate or fight



Edgeworth cycles (Illustrated)

- Edgeworth equilibrium involves smaller firm undercutting, w/ Discrete Probability that the larger firm jumps to high price

$$P_i^M = \text{residual Monopoly price} \quad \text{given } a_{i2} = K_2$$



Collusion, Time-Varying Demand, Full Information

- N firms
- Demand varies over time (mean-reversion)
- Firms observe Demand before prices set
- Firms play Bertrand Trigger Price Game

the states

Low Demand L

High Demand H

$$\Pr(D_L(p)) = \Pr(D_H(p)) = 1/2$$

$$\delta \pi_H^M > \pi_L^M$$

$$\begin{aligned} \text{Expected Value of Cooperation} &= \frac{\pi_L(p_L^*) + \pi_H(p_H^*)}{2N(1-\delta)} \end{aligned}$$

→ Implication: Less likely to sustain collusion in high demand states

Simple Cartel Model

Compare

π_i^* = Profits for firm i as inside member of n -firm cartel

π_i^{di} = profits for firm i as the need to know game if some firms aren't in the cartel

i) cartel as dominant firm

ii) Stackelberg leader

iii) Cournot (cartel as single firm)

iv) variant of trigger game
defection incentive factors

① Number of firms

② Nature of Game

③ Relative costs

Models (Page 2)

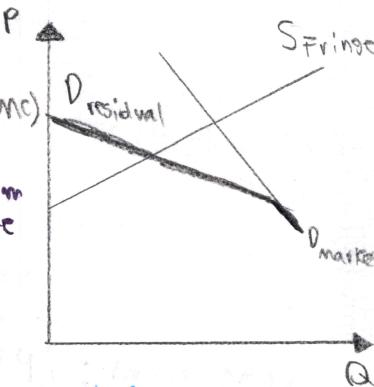
Simile Cartel Model (cont.)

Dominant Firm

o cartel acts as dominant firm

o Non-Members act as competitive fringe ($P = MC$)

* Cartel MR derived from residual demand curve



Cartel as Stackelberg Leader

→ cartel is stackelberg leader that announces production in advance

⇒ must evaluate incentive of 1 or more firms to leave

N symmetric firm cartel

$$\max_{q_i} \sum_{i=1}^N \Pi_i = P(\sum q_i) \cdot (\sum q_i) - \sum C(q_i)$$

$$\sum q_i^* = Q^*, P^*, \Pi^*$$

Case of one defector

→ Cartel announces output Q_{n-1} ,
firm 1 solves:

$$\max_{q_1} \Pi_1 = P(Q_{n-1} + q_1) \cdot q_1 - C_1(q_1)$$

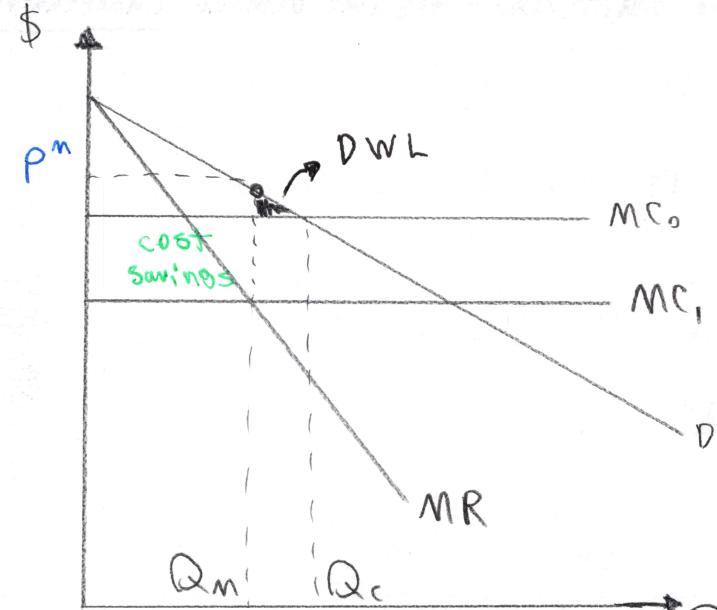
$$\frac{\partial \Pi_1}{\partial q_1} = 0 \quad q_1^*(Q_{n-1}) \text{ BRF}$$

How will cartel choose optimal: Q_{n-1}

$$\Pi = \sum_{i=1}^N \Pi_i = P(\sum q_i + q_1(\sum q_j)) \cdot \sum q_i - C(\sum q_i)$$

$$Q_{n-1} / q_1^* = \left\{ \Pi_i^d, \Pi_1^d \right\} \quad \text{(test for every sub cartel)}$$

Williamson Merger Total Welfare Trade off



Initial Equilibrium

$$MC = MC_0, P^* = MC_0$$

Merged

$$MC_0 \rightarrow MC_1$$

$$MR = MC_1, P = P^M$$

Evaluation

- Losses: DWL
- Gains: cost savings
- Transfers: $(P^M - P^*)Q_m$ from consumer to monopolist

Structural Estimates of Market Power

o we can derive estimates of Market Power from Econometric estimates of Demand

Demand Function

$$P_t = D(Q_t, Y_t, \delta, \epsilon_{dt})$$

P = Price

Q = Quantity

Y = Demand shifters

δ = Demand parameters

Cost Function

$$C_{it} = C_i(a_{it}, w_{it}, z_{it}, \Gamma)$$

i = Firm identifier

a = Firm quantity

w = input price

z = cost shifters

Γ = cost parameters

Modeling 3rd Degree Price Discrimination

□ Consider 2 markets, segmented

→ ~~Assume Demand Independent~~

$$\text{Demand}_1 = P_1(a_1)$$

$$\text{Demand}_2 = P_2(a_2)$$

$$\Pi = P_1 a_1 + P_2 a_2 - C(a_1 + a_2)$$

$$\frac{\partial \Pi}{\partial a_1} = P_1 + a_1 \frac{\partial P_1}{\partial a_1} - \frac{\partial C}{\partial Q} \cdot \frac{\partial Q}{\partial a_1} = 0$$

$$\frac{\partial \Pi}{\partial a_2} = " "$$

$$MR_1 = MR_2 = MC$$

Third Degree PD: An example

- Suppose Nintendo produces video games, 8 faces different demand curves in UK & EU

$$\begin{array}{l} \text{UK Demand} \\ P^{VK} = 20 - a^{VK} \end{array}$$

$$\begin{array}{l} \text{EU Demand} \\ P^E = 40 - a^E \end{array}$$

$$\text{costs } C(Q) = 50 + 5(a^{VK} + a^E)$$

$$\text{Total output } Q = (20 - P^{VK}) + (40 - P^E)$$

Case 1 : no price discrimination

$$\Pi = (60 - 2P)(P - 5) - 50$$

$$\frac{\partial \Pi}{\partial P} = 0 = 60 - 4P + 10$$

$$\begin{aligned} P &= 17.5 \\ a^E &= 22.5 \quad a^{VK} = 2.5 \\ \Pi &= 262.50 \end{aligned}$$

Case 2 : costless market segmentation, no arbitrage

$$\frac{\partial \Pi}{\partial P^{VK}} = 0 = 25 - 2P^{VK} \Rightarrow P^{VK} = 12.5 \quad a^{VK} = 7.5$$

$$\frac{\partial \Pi}{\partial P^E} = 0 = 45 - 2P^E \Rightarrow P^E = 22.5 \quad a^E = 17.5$$

Case 3 : Arbitrage Limits

- (a) if firms set prices as in (1)

→ European consumers will instead buy @ 17.5 = $P^{VK} + \$5(\text{shipping})$

$$P^{VK} = 12.5 \quad a^{VK} = 7.5 \quad a^E(17.5) = 22.5$$

$$\text{Profit} = (12.5 \cdot 30) - 5(30) - 50 = 175$$

- (b) How would firm optimally set price given shipping possibility constraint:

$$\begin{array}{c} \text{constraint: } \\ \boxed{P^E \leq P^{VK} + 5} \end{array}$$

2-part Tariff: Tennis club Example

- 2 customer types: M=MIT, H=Harvard (¹⁰⁰⁰ of each)

$$\begin{array}{l} \boxed{a_M = 3 - 0.5P} \\ \boxed{a_H = 6 - P} \end{array}$$

$$\text{weekly cost: } C(Q) = 5000$$

→ weekly demand for hours Q of tennis as function of price/hr

0) No Price Discrimination: Baseline

$$\Pi = P \cdot 1000 a_M + P \cdot 1000 a_H - 5000$$

$$\frac{\partial \Pi}{\partial P} = 0 \rightarrow P^* = 3 \quad \Pi = 8500$$

1) Priced to capture serious players only

$$\Pi = T \cdot 1000 + P \cdot 1000 a_H - 5000$$

Models (Page 3)

Entry: Accommodation vs. Deterrence

- consider investment choice K_1 that the incumbent can make prior to entry

→ Public tech: low fixed cost, high MC

→ Private tech: high fixed, low MC

→ without entry, would've chosen K_1^M

Scenarios

1) Blocked entry

- if entry blocked by K_1^M , no need

2) Entry Deterrence

entrant only enters if,

$$\Pi_2(K_1, x_1^*(K_2), x_2^*(K_1)) \geq 0$$

→ For some values $K_1 \geq K_1^M$, may be profitable for incumbent to deter entry

3) Entry Accommodation

→ $\Pi_1(K_1, x_1^*(K_1), x_2^*(K_1))$ still varies w/ $x_2(K_1)$

- if investment makes firm 1 tough:

$$\frac{d\Pi_2}{dK_1} < 0 \quad \text{, they want to over-invest}$$

- if investment makes firm 1 soft:

$$\frac{d\Pi_2}{dK_1} > 0 \quad \text{, they want to under-invest}$$

⇒ chart of different strategies

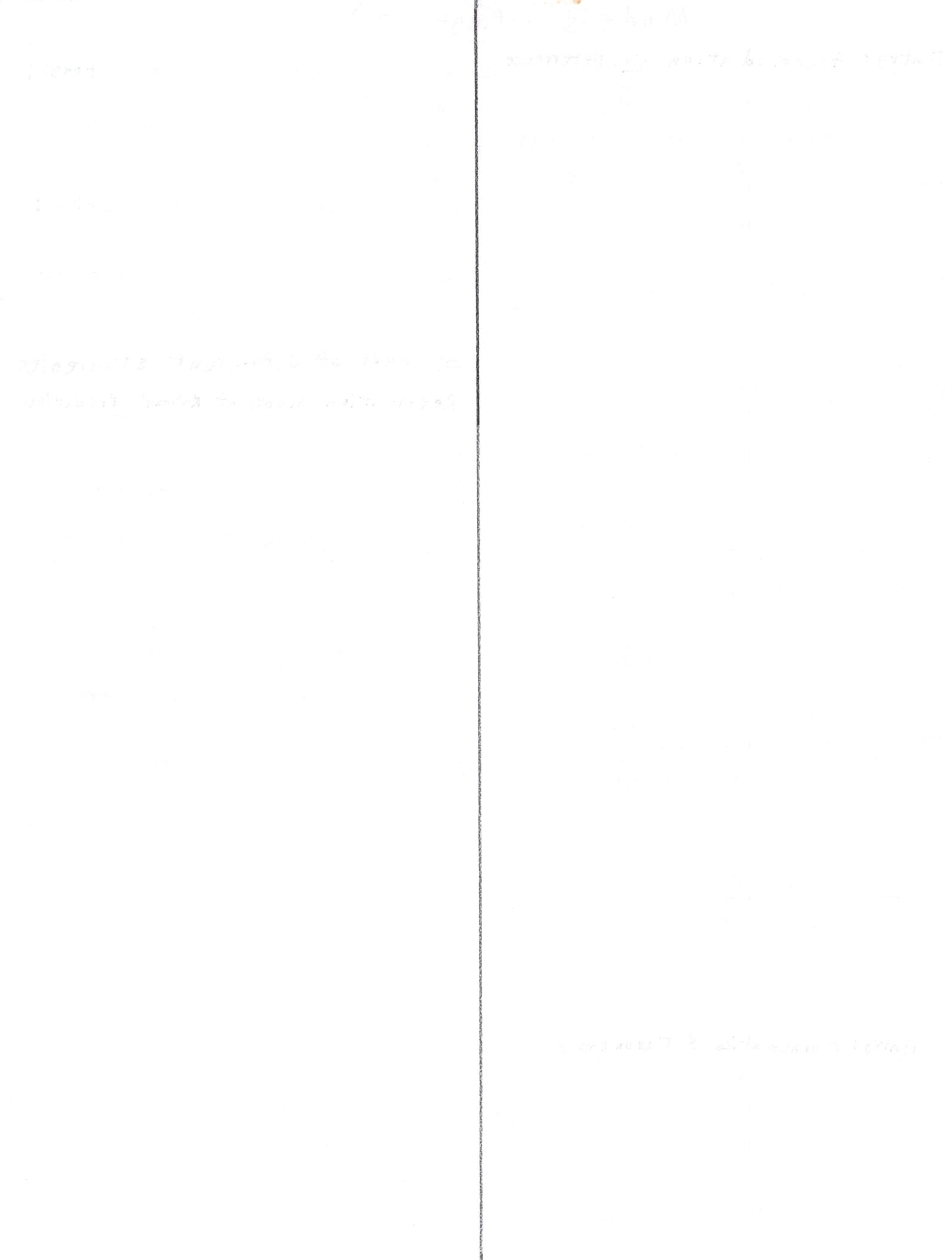
Reputation Model of Rational Predation

Assumptions

- 1) 2 markets or potential entrants
- 2) $\Pi_i(\text{Accommodate}) > \Pi_i(\text{Fight}) \quad \{i: \text{incumbent, entrant}\}$
- 3) 2 possible incumbent types
 - i) crazy → fight all entrants
 - ii) sane → incumbents are rational
- 4) Uncertainty about Incumbent

Entry: Mathematics & Taxonomy

$$\frac{d\Pi_2}{dK_1} = \frac{\partial \Pi_2}{\partial K_2} + \frac{\partial \Pi_2}{\partial x_1} \cdot \frac{\partial x_1^*}{\partial K_1} + \frac{\partial \Pi_2}{\partial x_2} \cdot \frac{\partial x_2^*}{\partial K_1}$$



Competitive Strategy Game Notes

cheat Sheet

What is it	Mechanics of Game itself	CSG Production & Costs
<ul style="list-style-type: none"> strategic interactions → up to $\boxed{8}$ companies → compete in <u>any</u> or all of $\boxed{4}$ markets 	<ul style="list-style-type: none"> Game contains $\{10, p=1/3\}$, $\{11, p=1/3\}$, $\{12, p=1/3\}$ Team strategy submitted via BST on website After 1st submission we learn <ol style="list-style-type: none"> who entered which markets what capacity each entered with what you can update about decisions 	<ul style="list-style-type: none"> to produce & sell goods at market company must <ol style="list-style-type: none"> Enter Market Build Production Capacity Produce Goods each is <u>costly</u> <p>* Each Player issued unique cost profile which does not change (see table for example)</p>
How each company differs		Market Entry Fee
<ul style="list-style-type: none"> Different Companies have <ol style="list-style-type: none"> Different Efficiency Different costs 		<ul style="list-style-type: none"> One-time fee paid for entry → Assessed upon 1st unit of capacity → Re-assessed if capacity allowed to drop to zero
How Markets differ	<ul style="list-style-type: none"> Market Demand curve of different form for each product Different capital intensities <ul style="list-style-type: none"> ↳ Greater Fixed Cost ↳ Greater Marginal cost component? Different Product Substitution Properties <ul style="list-style-type: none"> ↳ dictate dynamics of competition 	<ul style="list-style-type: none"> Firm can enter at most $\boxed{1}$ market/period <p>* Drawn from Normal Distribution (see Appendix)</p>
What's Expected of us	Role + Strategy	Cost of Capacity
<ul style="list-style-type: none"> Each team controls actions of $\boxed{1}$ firm → what markets to enter → how much to invest in facilities → when to invest → when to exit → what price to set <p>Complex set of Decisions</p>	<ul style="list-style-type: none"> Info Publicly available <ul style="list-style-type: none"> → Others' Price → others capacity → substitution properties → Info about Demand Info Known w/ noise <ul style="list-style-type: none"> → Total sales in each market → Range of other firms cost 	<ul style="list-style-type: none"> Before company can use capacity, it must build <u>in prior period</u> <p>* For use in round \boxed{n}, must announce at $\boxed{n-1}$</p> <p>→ entry announcement ↳ capacity expansion known globally</p>

<ul style="list-style-type: none"> No Scale in capacity costs $(C_{10} = 10 * C_{1\text{unit}})$ <p>* Distribution of capacity costs known (see appendix) by Market</p> <p>Capacity Cost: Useful Life</p> <ul style="list-style-type: none"> Productive Life = 4 periods <ul style="list-style-type: none"> Afterwards we receive scrap value <p>* Depreciation dictated by market & capacity age</p> <p>Note: Value can be liquidated after production before end of capacity useful life.</p> <p>Key: A reduction will cull <u>newest</u> capacity first</p> <ul style="list-style-type: none"> At end of game all capacity cashed in <p>Marginal Costs</p> <ul style="list-style-type: none"> Drawn from Distribution cost of producing each unit up to capacity <p>Price & Sales</p> <ul style="list-style-type: none"> Firm Dictates <u>price</u> for available <u>capacity</u> Quantity demanded Q_0 for each firm determined 	<p>* MARKET Clearing Procedure, (Important)</p> <ol style="list-style-type: none"> if $Q_{D,\text{firm}} \leq K_{\text{firm}}$ <ul style="list-style-type: none"> produce & sell $Q_{D,\text{firm}}$ if $Q_{D,\text{firm}} > K$ <ul style="list-style-type: none"> firm produces & sells K allocates out randomly consumers left unserved <ul style="list-style-type: none"> will buy from another if they incur <u>Positive Surplus</u> <p>Cost of Financing</p> <p>every firm starts with $\boxed{\\$1,000,000}$</p> <p>$r_{\text{ending}} = \boxed{2\%}$</p> <p>incurred on positive balance between periods</p> <p>$r_{\text{borrow}} = \boxed{5\%}$</p> <p>incurred on negative balance between periods</p> <p>Market Demands</p> <p>Market Profile general info</p> <ol style="list-style-type: none"> Amount sold w/ variable Price & # of firms Quantity sold depends by prices charged by each firm $\boxed{\\$}$ # of brands in market 	<p>Holding Price Constant</p> <ul style="list-style-type: none"> More firms = More sales Effect differs between markets <p>* Greater degree of heterogeneous products \Rightarrow increase in total quantity demanded</p> <p>→ Though brands are differentiated, no brand has <u>quality advantage</u></p> <p>All else equal (same price \Leftrightarrow equal market share)</p> <p>Strategy & Market Outcome</p> <ol style="list-style-type: none"> Price Capacity Change <p>submitted components of strategy profile</p> <p>Once all strategies received:</p> <ol style="list-style-type: none"> every firm sells to every consumer wishing to buy that brand <p>The readout</p> <ol style="list-style-type: none"> Price charged by each firm Δ capacity privately known quantity sold in each market costs, Revenues, financial Balance <p>Logistics</p> <p>* See Instructions *</p>
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