Flying the JetBlue Skies

Ann Atwater

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Conclusion

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Proposed Spirit Merger and Competition in Aviation

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University of Florida

November 22, 2024

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- JetBlue Attempted to buy Spirit Airlines in 2022
- DOJ Sues to Block the Merger in 2023
- Merger Blocked in 2024 Following Trial
- This Paper Evaluates the Merger's Counterfactual
 Price Effects.

Preview of Results

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Literature Review

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Industry Ridership

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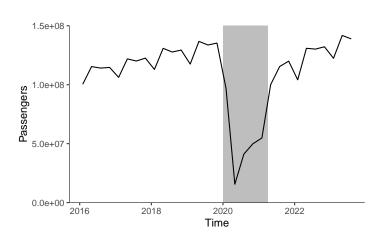
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Model and Result



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United States Aviation Market

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Nodel and Result

- Post-Industry Coronavirus Changes
 - Increased Tourist Travelers
 - Decreased Business Travelers
 - Unclear Expectation of Change to Elasticity

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Spirit and JetBlue

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JetBlue

- Second (?) Largest Low-Cost Carrier
- Spirit
 - Largest Ultra-Low Cost Carrier
 - Maverick Firm Focused on Extremely Budget Focused Travelers
- Both
 - East Coast Focus
 - Airbus A321 Fleets



Data Sources

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- Airline Origin and Destination Survey (DB1B)
 - 10% Sample of Domestic Itineraries
 - Data on Origin, Destination, Price, Route, Carrier
- Energy Information Administration Jet Fuel Spot
 Price
- Census Population Data

Market, Product Definitions

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Model and Result

- Markets defined as Year-Quarter-Origin-Destination
- Market Size is the Geometric Mean of the Population of the Origin, Destination MSA
- Products Further Defined by Carrier, Nonstop Status
 - Connecting Product Characteristics are Weighted
 Average of Connecting Itineraries from a Firm

Summary Statistics

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Strategy for Estimation

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Model of Interest

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Merger Simulation

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Merger Simulation Results

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Merger Simulation Results: Average Market Fares

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Merger Simulation Results: Minimum Market Fares

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Thank You

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