

إدارة المشروعات

9:11

الأحد 28/3/2021

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Faculty of Computers & Information, Assiut University
2nd Level
Final Exam
Duration: 2 hours

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* Required

* الإسم الرباعي (بالعربي فقط). 1.

محمود يوسف الشامي على

* رقم الجلوس. 2.

192016149

* المستوى. 3.

☐ الاول

☒ الثاني

☐ الثالث

☐ الرابع

4. البرنامج *

☒ عام

☐ بايو

☐ هندسة

5. رقم المعمل *

د ٣

6. رقم الكمبيوتر *

11

7. كود المراقب *

DE09

8. إسم الملف بالمسار (تملي بمعرفت المراقب) *

Enter your answer

9. The basic nature of a project is a/an ____ one. *

(1 Point)

- ☐ Permanent
- ☐ temporary
- ☐ (A) or (B)
- ☒ Both (A) and (B)

10. What is a work breakdown structure? *

(1 Point)

- ☐ A depiction of the activities making up a project
- ☐ A list of the activities making up the higher levels of the project
- ☐ A structure that is incompatible with the Critical Path Method
- ☒ A definition of the hierarchy of project tasks, subtasks, and work packages

11. In reviewing the project plan, Mostafa sees that the first prototype is due by October 12. This would be best classified as a *

(1 Point)

- ☐ Project target
- ☐ Project objective
- ☐ Milestone
- ☒ Limit item

12. Why must the project manager and the project team create a WBS? *

(1 Point)

- ☒ The WBS allows the project manager to assign multiple team members to multiple tasks to speed up the implementation
- ☐ The WBS allows the project manager to work backward from the targeted date to assign tasks.
- ☐ The WBS allows the project manager to assign resources to tasks.
- ☐ The creation of the WBS ensures that all of the project deliverables are fully identified and decomposed so that the necessary resources may be obtained and assigned to the work.

13. The project scope only defines what's in the scope. *

(1 Point)

- ☐ True
- ☒ False

14. Cost estimates in the business case include only the anticipated costs of the development of the solution. *

(1 Point)

- ☐ True
- ☒ False

15. Which of the following is not one of the items that would appear on a project scope checklist? *

(1 Point)

- ☐ Deliverables
- ☒ Work breakdown structure
- ☐ Technical requirements

☐ Objectives

16. Mostafa is the project manager for his organization. He believes that project teams can be self-led and want to accomplish the project as long as they understand the work they are to complete. Mostafa believes in challenging the project team and pressing their abilities to learn and do more. What management theory does Mostafa most likely believe in? *

(1 Point)

- ☒ McGregor's Theory of X and Y
- ☐ The Expectancy Theory
- ☐ Maslow's Hierarchy of Needs
- ☐ Herzberg's Theory of Motivation

17. The three forms of matrix management are weak, mixed, and strong. *

(1 Point)

- ☐ True
- ☒ False

18. All of the following are usually included in a work package except *

(1 Point)

- ☐ What will be done?
- ☐ The time needed to complete the work
- ☒ A single person who is responsible for its completion
- ☐ All the costs for the work package
- ☐ All of these are included in a work package

19. What is the 8/80 Rule? *

(1 Point)

- ☒ A heuristic that says a project should last more than 8 months or less than 80 days
- ☐ A heuristic that says a task should not last more than 80 hours or less than 8 hours
- ☐ How long a phase should last
- ☐ A description of a collection of tasks within one phase

20. You are the IT project manager for a project to install a new mail server. Which of the

following best describes the best approach to creating the WBS? *

(1 Point)

- ☐ Work with the project team to create a sample WBS and give it to management.
- ☐ A project of this size does not need a WBS.
- ☐ Create a sample WBS and give it the project team to complete.
- ☒ Work with the project team and the key stakeholders to create the WBS.

21. Which of the following represents the correct project management cycle? *

(1 Point)

- ☐ Initiating→Executing→Planning→Closing
- ☒ Initiating→Planning→Executing→Closing
- ☐ Planning→Initiating→Executing→Closing
- ☐ Planning→Executing→Initiating→Closing

22. When dealing with stakeholders, all the following statements are correct EXCEPT:

*

(1 Point)

- ☒ Only those stakeholders who are project team members should be involved in the creation of project plan.
- ☐ Both stated and unstated needs of stakeholders should be properly identified.
- ☐ Project manager must try to satisfy even the implicit requirements of stakeholders
- ☐ Some stakeholders may provide conflicting requirements.

23. What is the purpose of the project charter? *

(1 Point)

- ☐ To identify the project manager
- ☐ To launch the project team
- ☒ To assign a budget to the project
- ☐ To authorize a project

24. Who is responsible for determining how tasks will be done in a balanced matrix project management structure? *

(1 Point)

- ☐ The functional manager
- ☒ The project manager
- ☐ Both are responsible
- ☐ This is no pattern of who takes responsibility
- ☐ None of these are true

25. Mostafa is proposing a project to management. His project will require \$300,000 to be initiated and will last for two years. Considering that the current rate of return is six percent, what must Mostafa's project be worth in two years as a minimum for management to consider this project? *

(1 Point)

- ☐ \$266,988
- ☐ \$300,000
- ☐ \$300,001
- ☒ \$337,080

26. Mostafa is working on a project involving the upgrade of a management information system. The project is being managed by the information systems department with coordination with other departments occurring through normal channels. He is working in a _____ organization. *

(1 Point)

- ☒ Functional
- ☐ Weak matrix
- ☐ Project
- ☐ Strong matrix
- ☐ Balanced matrix

27. What is the name of the numbering sequence a project manager can use to identify the components of a WBS? *

(1 Point)

- ☐ WBS dictionary index
- ☐ Code of accounts
- ☐ Project glossary
- ☒ Chart of accounts

28. A program is usually a group of *

(1 Point)

- ☐ unrelated projects
- ☐ plans
- ☐ related projects
- ☒ people and work

29. All of the following components are part of the scope baseline except for which one? *

(1 Point)

- ☒ Project charter
- ☐ WBS dictionary
- ☐ Project WBS
- ☐ Project scope statement

30. The assessment of the external and internal environments is called _____ analysis.

*

(1 Point)

- ☒ Market
- ☐ Competitive
- ☐ Industry
- ☐ Strategic
- ☐ SWOT

31. Management is considering several projects that they would like to implement. To determine which projects are the best for the organization, management has created six categories to measure each project: profitability, risk exposure, schedule, marketplace conditions, competency required, experience, and efficiency gained. Each project will receive points in each category, and the project with the most points will be selected. What type of benefits measurement approach is being completed in this organization? *

(1 Point)

- ☐ Cost-benefits analysis
- ☒ Weighted analysis
- ☐ Scoring model
- ☐ Time value of money analysis

32. You are the project manager for your organization and are working with your project team to create the project scope statement. Part of the scope statement is to define the constraints and assumptions that you must work with in the project. Which one of the following is an example of a project assumption? *

(1 Point)

- ☐ Interoperability of the software and existing hardware
- ☒ A requirement to include scalability in the hardware you add to operations
- ☐ A predefined schedule
- ☐ A predefined budget

33. The business case documents both the quantitative and qualitative value of the solution *

(1 Point)

- ☒ True
- ☐ False

34. A project is a series of activities and tasks that: *

(1 Point)

- ☐ Have a specific objective
- ☐ Have defined start and end dates
- ☐ Consume Resources
- ☒ All of the above

35. The quality assurance process is where the project team must create the project work correctly, ideally the first time. *

(1 Point)

- ☒ True
- ☐ False

36. Why must you interview the project decision-makers before starting the project? *

(1 Point)

- ☐ To detail the budget of the project
- ☐ To gain their support and trust
- ☐ To determine the project completion date
- ☒ To determine the project results

37. The document that describes why the project is needed and may include estimated costs and benefits, is called a *

(1 Point)

- ☐ SWOT analysis
- ☐ Program management plan
- ☐ Guiding principle

☒ Business case

38. Operations consist of the ongoing work needed to ensure the organization continues to function effectively. *

(1 Point)

☒ True☐ False

39. You are the project manager for your organization, and management has presented a new project to you. This project requires that you adhere to several government regulations for the project deliverable. In this instance, what are the government regulations considered? *

(1 Point)

☒ Requirements☐ Standards☐ Assumptions☐ Scope

40. Root Cause Analysis: is a study of the effect that's being experienced and then determining the causal factors of the effect. *

(1 Point)

☒ True☐ False

41. Marwan is looking at a document that outlines the specific tasks and subtasks required to complete the writing of a technical support manual. The method that was probably used to develop the document is most likely *

(1 Point)

- ☒ Work breakdown structure
- ☐ Organization breakdown structure
- ☐ Work package
- ☐ Priority matrix
- ☐ Responsibility matrix

42. Business rules define the internal processes to make decisions; provide definitions for operations; define organizational boundaries. *

(1 Point)

- ☒ True
- ☐ False

43. You are the project manager for your organization, and you are preparing a presentation for management. What is the most important thing in your presentation? *

(1 Point)

- ☐ The audience
- ☐ The technology being presented
- ☒ The message
- ☐ The length of the presentation

44. Whether a matrix is weak or strong is determined by the extent to which the project manager has direct authority over project participants *

(1 Point)

- ☒ True
- ☐ False

45. What is project management? *

(1 Point)

- ☐ The ability to complete a task within a given amount of time
- ☐ The ability to administer a series of chronological tasks within a given amount of time and under budget
- ☒ The ability to manage a temporary endeavor to create a unique product or service—on time and within budget
- ☐ The ability to complete a task with a given budget

46. A WBS is important in all projects. It is necessary because it serves as input to which of the following key project management activities: *

(1 Point)

- ☐ Cost estimating
- ☐ Cost budgeting
- ☐ Resource planning
- ☒ All the mentioned

47. Successful project management can be defined as achieving project objectives: *

(1 Point)

- ☐ Within time
- ☐ Within Cost
- ☐ At the desired performance/technology level
- ☒ All of the above

48. If a project criterion indicates that the project must meet a specific date, that criterion is classified as *

(1 Point)

- ☐ Accepted
- ☒ Constrained
- ☐ Enhanced
- ☐ Limited

49. In which of the following is the balance of authority strongly in favor of the functional managers? *

(1 Point)

- ☒ Weak matrix
- ☐ Balanced matrix
- ☐ Strong matrix.
- ☐ Both B and C are correct

50. You are the project manager for your organization and are reviewing the requirements for your new project. You would like to create a table that maps each requirement, its characteristics, when the requirements will be created, and other information. What type of table would you like to create? *

(1 Point)

- ☒ Requirements traceability matrix
- ☐ WBS dictionary
- ☐ RACI chart
- ☐ Roles and responsibility chart

51. The project charter determines if the proposed project can feasibly be accomplished. *

(1 Point)

- ☐ True

☒ False

52. Khadija has just been assigned a project to develop a new advertising campaign for an established product. Her first step should be to *
(1 Point)

- ☐ Assign team members to work on the project
- ☒ Establish project priorities
- ☐ Define the project scope
- ☐ Determine the required completion date

53. You are the project manager for your organization, and you and the project team are creating your WBS for a software development project. You are mapping the WBS to phases within your project. Of the following, which one is the end result of a phase that can help in the WBS creation? *
(1 Point)

- ☒ Milestones
- ☐ Deliverables
- ☐ Project management life cycle
- ☐ Project funding

54. Different project life cycle models are used for different types of projects. *
(1 Point)

- ☒ True
- ☐ False

55. According to Herzberg's theory, the presence of hygiene factors will motivate people to perform well. *

(1 Point)

- ☐ True
- ☒ False

56. Your company does only projects. If the projects performed by your company are for customers external to your company and a profit criterion exists on the project, then your organization is most likely: *

(1 Point)

- ☐ Project-driven
- ☐ Non-project-driven
- ☒ A hybrid
- ☐ All of the above are possible based upon the size of the profit margin

57. The project organization structure that is least likely to have team members who are also members of another team is the _____ organization. *

(1 Point)

- ☐ Project
- ☐ Strong matrix
- ☐ Functional
- ☒ Weak matrix
- ☐ Balanced matrix

58. A grouping of projects is called a..... *

(1 Point)

- ☐ Project template
- ☐ Business template
- ☒ Business plan
- ☐ Program

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