person(s) from secretary or colleagues to know what time of day to call the meeting, based on usual work habits, etc. And know yourself **well** enough to give yourself a break by selecting *your* best time, too. But if these two times are at loggerheads, put your opposite(s)' preference first. Your adrenals will pump you up well enough to overcome *your* lack of energy!

Hunger

Maximum receptivity also has to do with feeding. In our taskoriented work world, hunger sounds like something you should be able to control. But when we near feeding time, two involuntary things happen:

- Our blood sugar gets low. We feel a real drop in energy as well as a heightened drive to get fed. It's hard to concentrate on anything except wanting food! We become cranky and see any obstacle to getting filled up as a decided irritant, to be gotten rid of as soon as possible. Not a good frame of mind in which to concentrate.
- Feeling hungry makes us feel depleted and deprived. We become very needy and self-involved, looking for deposits, not withdrawals. This hardly puts us in a frame of mind to give away anything—whether it's hard cash, acquiescence to a new idea, or even the benefit of the doubt.

Therefore, the hunger factor must always be considered. And not only in relation to lunch.

- Mid-morning is often pick-me-up time, when you need another energy charge to feel sated, especially if lunch **in** your neck of the woods is usually at one o'clock.
- Late in the day also needs a charge to keep us going at work, from a mid-afternoon snack if lunch was early to a four o'clock pick-up if the work day doesn't end till six or beyond.

If you're absolutely stuck with the wrong meeting hour, bring a nibble into the meeting or even just some coffee to take the edge off. No, this isn't overdoing it. Feeding people at a low ebb in their energy not only perks them up; it has the added advantage of putting you psychologically in the position of gift giver *before* you ask for something.

One last thought on this: Don't plan meetings too soon after lunch. Making your opposite number have to cut lunch short to get back to you and your meeting is hardly the mental set you want to begin with. Get