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1. Agile project management works well with projects that take an iterative approach. What does this mean? Select all that apply.

1 / 1 point

☒ Project processes are repeated many times during the life cycle of the project

✓ Correct

☐ The project will take longer to complete

☒ The team operates within many short blocks of time

✓ Correct

☒ Project deliverables improve continuously based on feedback

✓ Correct

2. You are managing a project and your customer does not know which features they want in the end product. How can Agile help solve your customer's problem? Select all that apply.

1 / 1 point

☐ Agile helps you create a product requirements document, formally-approved project plans, and a change control board, with the aim of protecting the team from building something that the customer doesn't want and minimizing any changes.

☒ Agile acknowledges the fact that things change and is designed to embrace these changes as your project progresses.

✓ Correct

☐ Agile enables you to produce more than one version of the product. Then, the customer can decide which one they prefer.

☒ Agile helps your team frequently and quickly get customer feedback. This enables you to make changes as needed and give your customer the product they really want.

✓ Correct

3. As an Agile project manager, why is it important to value customer collaboration over contract negotiation? Select all that apply.

1 / 1 point

☒ It allows the freedom to collaborate with customers early and often.

✓ Correct

☒ It reinforces that customer satisfaction is the highest priority when building a high quality and valuable product.

✓ Correct

☐ It saves your organization time and money.

☒ It encourages your team to seek out every opportunity to include the customer or stakeholder during project execution.

✓ Correct

4. How do Agile teams collaborate with their business partners and stakeholders to create business value for the organization and their users? Select all that apply.

1 / 1 point

☒ Help each other achieve the best outcome

✓ Correct

☐ Gather feedback at the end of the project only

☒ Work together with business people and developers throughout the project

✓ Correct

- ☒ Welcome changing requirements

✓ Correct

5. You're the lead project manager at Office Green LLC, a commercial landscaping company focused on interior plant design. Your company's market research team identifies a major shift to workers setting up home offices. Your team wants to pursue this business opportunity.

1 / 1 point

The goal is to deliver their new service, called Virtual Verde, and you don't have any existing project plans to build off of or time to do a lot of prep work. Which factors do you face? Select all that apply.

- ☐ Budget constraints

- ☒ Complexity

✓ Correct

- ☒ Volatility

✓ Correct

- ☒ Uncertainty and ambiguity

✓ Correct

6. In the VUCA concept, what does *volatility* refer to? Select all that apply.

1 / 1 point

- ☒ A high likelihood of disruptions in your operations

✓ Correct

- ☐ A lack of predictability

- ☒ The rate of change and churn in a business or situation

✓ Correct

- ☐ The high number of interrelated forces that influence a project

7. What is the product owner on your team responsible for? Select all that apply.

1 / 1 point

- ☒ Maximizing the value of the product and the work of the team

✓ Correct

- ☒ Providing the final say on how to prioritize the work

✓ Correct

- ☒ Owning the inventory of work

✓ Correct

- ☐ Running the project team meetings

8. What are the five principles of Lean methodology? Select all that apply.

1 / 1 point

- ☒ Map value stream

✓ Correct

- ☒ Pursue perfection

✓ Correct

- ☒ Create flow

✓ Correct

- ☒ Establish pull

✓ Correct

☐ Collect feedback

☒ Define value

✓ Correct

9. Waterfall and Agile include how many of the same phases and tasks?

1 / 1 point

☐ None

☐ A couple

☒ Most

☐ All

✓ Correct

10. As a Waterfall project manager, your goal is to minimize any changes that could lead to scope creep. You want to protect your team from building something the client or stakeholders don't want. What formal and rigorous process could you set up to safeguard against this?

1 / 1 point

☒ Change Control Board

☐ Formal communication freeze

☐ Daily stakeholder meetings

☐ Kanban board

✓ Correct