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1. A critical stakeholder's responsibilities to support a project include ensuring that the project team produces the deliverables and meets the timeline. Which of the following roles should the project manager annotate on the stakeholder register for the stakeholder in this scenario? **1 / 1 point**

- ☐ A
- ☐ I
- ☒ R
- ☐ C

✔ **Correct**

Correct! The project manager should annotate the stakeholder's role as "R" on the stakeholder register. R stands for responsible, indicating that the stakeholder performs critical work and ensures the desired outcome is met.

2. The project manager has completed the project charter, and the team has just finished a brainstorming session to identify key stakeholders critical to the project's success. Where should the project manager document these stakeholders? **1 / 1 point**

- ☒ Stakeholder register
- ☐ Stakeholder log
- ☐ Stakeholder matrix
- ☐ Stakeholder dictionary

✓ **Correct**

Correct! A stakeholder register lists all key stakeholders associated with a project. The project manager completes the stakeholder register with a project charter during the initiating phase.

3. Which of the following is a weighted method of decision-making in which two or more options are compared and scored?

1 / 1 point

- ☒ Multi-Criteria Decision Analysis
- ☐ Wideband Delphi
- ☐ Nominal Group Technique
- ☐ OARP

✓ **Correct**

Correct! Multi-Criteria Decision Analysis is a weighted method of decision-making that involves choosing between options when multiple criteria must be considered simultaneously.

4. A project team employs a voting method where more than 50% of the voting members determine the decision path. Which of the following criterion describes this scenario?

1 / 1 point

- ☒ Majority
- ☐ Plurality
- ☐ Unilateral
- ☐ Unanimity

✓ **Correct**

Correct! Majority voting criteria occur when more than 50% of the voting members determine the decision path.

5. Review the illustration. Which of the following is the name of this tool?

1 / 1 point

Recommended Level of Commitment Designators	ROLE	DEFINED
	U	Unaware: Stakeholder is unaware of the project
	N	Neutral: Stakeholder has yet to determine level of support
	R	Resistant: Stakeholder does not support the project
	S	Supportive: Stakeholder agrees with the project
	L	Leading: Supportive and actively engaged in the project

- ☐ Commitment level matrix
☒ Stakeholder engagement assessment matrix
☐ UNRSL analysis tool
☐ Strategy development table

✓ **Correct**

Correct! The stakeholder engagement assessment matrix shares five distinct levels of commitment designators that document current and desired commitment levels.

6. There are two projects. Project A has a value of \$60,000. Project B has a value of \$40,000. You can select only one project, and you decide on Project B. By selecting Project B, you "give up" the chance to gain the value of Project A. Which of the following concepts addresses project trade-offs like the one in this scenario?

1 / 1 point

- ☐ Depreciation
☐ Straight line
☐ Time value of money
☒ Opportunity cost

✓ **Correct**

Correct! This scenario illustrates the concept of opportunity cost, which addresses project trade-offs.

7. A project manager discovers that cash flow may be increased by applying tax benefits gained from asset depreciation. The project manager purchased a

1 / 1 point

capital asset valued at \$20,000 with a depreciable lifecycle of 4 years. How much can the manager claim each year using the straight-line depreciation method?

- ☐ \$10,000
- ☒ \$5,000
- ☐ \$7,500
- ☐ \$20,000

✓ **Correct**

Correct! To calculate straight-line depreciation, divide the asset value by the number of years the asset can be depreciated. In this example, \$20,000 divided by 4 equals \$5,000.

8. A project has benefits of \$100,000. The costs are \$50,000. Which is the benefit-cost ratio (BCR) for this scenario?

1 / 1 point

- ☒ 2.0
- ☐ 0.5
- ☐ 100%
- ☐ \$50,000

✓ **Correct**

Correct! BCR compares benefits to costs. In this scenario, \$100,000 divided by \$50,000 equals 2.0.

9. Which of the following estimation techniques uses regression analysis and learning curve techniques to multiply the quantity of work performed times the productivity rate?

1 / 1 point

- ☐ Expert
- ☒ Parametric
- ☐ Bottom-up
- ☐ Top-down

✓ **Correct**

Correct! The parametric estimation technique multiplies the quantity of

work performed times the productivity rate and uses regression analysis and learning curve techniques.

10. The project manager normally provides the rough order of magnitude (ROM) estimate in the project charter. What is the range for a ROM estimate?

1 / 1 point

- ☐ -25%/+25%
- ☒ -25%/+75%
- ☐ -5%/+10%
- ☐ -10%/+10%



Correct

Correct! The rough order of magnitude (ROM) estimate range is -25%/+75%.