

✔ Congratulations! You passed!

Grade
received 100%

Latest Submission
Grade 100%

To pass 70% or
higher

Go to next item

1. The team is classifying various project management models as either adaptive or predictive. Which of the following models would most closely meet the definition of adaptive? **1 / 1 point**

- ☐ Critical path
- ☐ Critical chain
- ☐ Waterfall
- ☒ Kanban

✔ **Correct**

Correct! Kanban is an adaptive model.

2. Ralph Stacey developed a method to objectively determine the type of lifecycle to apply to a project. Which of the following two answers are parameters Stacey recommends in making this decision? **1 / 1 point**

☒ Requirements uncertainty

✔ **Correct**

Correct! One of the parameters Stacey based his model on is requirements uncertainty. Project managers determine the relative level of agreement on what the final project deliverables should be among stakeholders.

☐ Risk exposure

☐ Personnel capacity

☒ Technical degree of uncertainty

✓ **Correct**

Correct! One of the parameters Stacey based his model on is technical degree of uncertainty. Managers should determine the complexity of the technology the team uses to implement the project and what innovation and creativity the project requires.

3. A project sponsor wants to establish an agile methodology to manage certain projects. Which of the following two key roles are essential to the success of this initiative?

1 / 1 point

☐ Program manager

☐ Project manager

☒ Product owner

✓ **Correct**

Correct! The product owner is one of the key roles a sponsor requires to implement agile.

☒ Scrum master

✓ **Correct**

Correct! The scrum master is one of the key roles a sponsor requires to implement agile.

4. A customer requests frequent deliveries during an inventory management upgrade project. Likely, the degree of change impacting the project is low. Which of the following is the best lifecycle choice for this scenario?

1 / 1 point

☐ Predictive

☐ Iterative

☒ Incremental

☐ Agile

✓ **Correct**

Correct! An incremental approach is best when the degree of change is

low, and deliverables are frequent.

5. Another project's customer requests a high degree of deliveries. However, the team anticipates the degree of change to be high as well. Which of the following is the best lifecycle choice for this scenario?

1 / 1 point

- ☐ Incremental
- ☐ Iterative
- ☒ Agile
- ☐ Predictive

✓ **Correct**

Correct! An agile approach is best when the degree of change and deliveries are high.

6. A project manager is overseeing a project and decides to use a Define, Measure, Analyze, Improve, and Control Model. Which of the following types of project is manager overseeing?

1 / 1 point

- ☐ Agile
- ☐ Lean
- ☒ Six Sigma
- ☐ Waterfall

✓ **Correct**

Correct! Six Sigma projects use a Define, Measure, Analyze, Improve, and Control Model.

7. The project management team is reviewing a variety of organizational types. Which two of the following ways will the project manager be impacted depending on the organization type the team selects?

1 / 1 point

- ☐ Contingency reserves
- ☐ Risk appetite

☒ Resource availability

☒ **Correct**

Correct! Resource availability is one of the five ways the type of organization impacts a project manager.

☒ Project manager's authority

☒ **Correct**

Correct! The project manager's authority is one of the five ways the type of organization impacts a project manager.

8. A project manager works in an organization sometimes known as a "silo." In this model, support is minimal and the manager may not be assigned as a project manager. Success in this model is difficult to achieve. Which model fits this scenario?

1 / 1 point

☒ Organic or functional

☐ Strong matrix

☐ Project oriented

☐ Weak matrix

☒ **Correct**

Correct! Functional or organic is an organization sometimes referred to as the "silo." In this model, support is minimal.

9. A project management office (PMO) has a low level of control but does provide best practices, common oversights, and templates. Which type of PMO is this?

1 / 1 point

☐ Controlling

☐ Informational

☐ Directive

☒ Supportive

☒ **Correct**

Correct! A supportive PMO has low level of control, or decision-making,

but does provide best practices, common oversights, and templates.

10. A key infrastructure project has failed twice to achieve the desired objectives. For the third attempt, the team modifies their approach to meet the needs of the project. What method did the team use in this scenario?

1 / 1 point

- ☒ Tailoring
- ☐ Updating
- ☐ Revising
- ☐ Modifying

☒ **Correct**

Correct! Tailoring is the process of modifying a lifecycle to meet the needs of a particular project.