

Project Procurement Management, Outsourcing.
Procurement Activities related to purchased,
bought or subcontracted items.

- Is the process of finding and agreeing to terms
and acquiring goods, services, or works from
an external source, often via a tendering or
competitive bidding process.

* Procurement Management Process

- ① Plan Procurement
- ② Conduct Procurement
- ③ Administer Procurement
- ④ Close Procurement

① Plan Procurement

- Determining which project needs can be fulfilled internally by project team, & which can be best met externally. Also how, when, how many & where these products & services will be acquired.
- The decision to go outside depends on several factors - what products are available in the market as well as its cost, quantity, terms, conditions - it depends on project's deliverable or scope.
- The decision whether to purchase or outsource specific project needs is similar to a "make" or "buy" which compares the total direct & indirect cost of making or buying particular product.

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- The decision can be viewed risk management perspective.
 - For eg. one reason for going to an outsider could be transfer of risk to the seller.
 - This is good idea if the seller has a particular expertise or more experience than the project team.
 - Depending on the project need, Project manager & team may develop formal or informal project procurement plan.
 - This plan may be separate or it may become an integral part of the project's plan, scope & work breakdown etc.
 - The plan procurement also focusses on developing some type of procurement document, such as a req. for proposal (RFP)

② Conduct Procurement.

- The general idea of conduct procurement is for the buyer to obtain a reasonable number of high-quality, competitive proposals.
- To achieve this buyer organization may hold conferences with bidders, contractors, vendors & so on.
- These meetings allows seller to better understanding of what product or services are needed & how to go about submitting the procurement document.
- The proposal developed by the seller may

includes the price of the requested product or service as well description of the seller's ability & willingness.

- Depending on the nature of the product or service requested this could entail something as simple as a phone call or a lengthy, complex & formal written document & a formal presentation to the buyer.

Contracts betⁿ Sellers & Buyers.

- Once the bids, proposals, or quotations are received, the buying organization begins the process of analyzing, evaluating, & selecting a seller.
- The criteria developed in the plan purchases & acquisition process are used as a basis
- Price or cost may be an important consideration
- A number of qualitative & quantitative approaches can be used to select particular seller
- Once the seller is selected, the buyer may enter into contract negotiations, so that a mutual agreement can be reached.
- A contract is a document signed by a buyer & seller that defines the term & conditions of the buyer-seller relationship.

* Types of procurement contracts.

① Fixed-price or lump-sum contract.

A total fixed price is negotiated or set as

the final price for a specific product or service.

- This process could be simple, straightforward.
- This contract may include incentives for meeting certain objects or penalties if those objectives are not met.

② Cost-reimbursable contracts.

These types of contract a payment or reimbursement is made to the seller to cover the seller's actual cost.

- These costs include direct cost (labor cost, materials) & ~~additional fee added to~~ indirect cost (administrative salaries, rent, utilities; insurance).
- An additional fee is added to the total direct & indirect costs as a profit to the seller.
- Also includes incentives for meeting specific objectives or penalties if specific objectives are not met.
- 3 types of cost-reimbursable contract.

i) Cost-plus-fee (CPF) or Cost-plus-percentage of cost (CpPC).

- The ~~seller~~ seller is paid for the costs incurred in performing the work as well as a fee based on an agreed-upon percentage of cost.

ii) Cost-plus-fixed fee (CPFF).

- The seller is reimbursed for the total direct

& indirect costs of performing the work, but receives a fixed amount.

- The fixed amount does not change unless the scope changes.

iii) Cost-plus-incentive fee (CPIF).

- The seller is reimbursed for the costs incurred in doing the work & receives a predetermined fee plus an incentive bonus for meeting certain objective.

③ Time & materials (T&M) contracts.

- It is hybrid of cost-reimbursable & fixed-price contracts.
- Under this the buyer pays the seller for both the time & materials required to ~~last~~ complete the work.

③ Administer Procurements.

- Once the contract is signed, both the buyer & seller enter into a relationshipⁱⁿ which each must fulfill their contractual obligations.
- Administer procurement make sure that both parties are performing in accordance to the terms of the contract.
- This includes
 - Authorizing & coordinating the contracted work at the appropriate time.
 - monitoring the contractor's performance with

- respect to scope, budget, schedule & quality.
- managing scope in terms of its definition & change control.
- Risk identification, assessment & control.
- Monitoring that all payments, as stipulated in the contract are made.
- Reviewing & evaluating seller's performance in fulfilling obligations & also seller's response when problems arise & require corrective actions.
- Determining whether the contract need to be amended.
- Deciding if the contract should be terminated early for just cause, convenience or when the seller is in default.

④ Close Procurements

- This process verifies that all of the work outlined in the contract is finished.
- Also includes updating records to reflect the final results, archiving information for future use, also other administrative activities.
- closure of the contract can result when the buyer and seller mutually agree that the obligations of the contract have been fulfilled.
- Seller may give the buyer a formal notice that all deliverables specified in the contract have been provided.
- Buyer may provide the seller with a notice that the deliverables have been received.

PAGE No.	
DATE	/ /

and are acceptable.

- Early termination of the project may occur when party is unable to fulfill their rights & responsibilities.
- Based on the terms & conditions outlined in the contract, the other party may have right to ~~a~~ terminate the contract or seek punitive damages.