STA240 Final Project

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Scenario 1

Customer Arrival

Poisson process (rate = λ)

- T_k : Arrival time of the kth customer
- W_k : Time between the k-1th arrival and the kth arrival

$$W_k = T_k - T_{k-1}.$$

 $W_k \sim Pois(\lambda)$

where $\lambda = 5$ customers per hour

Service Time

$$S_k \sim Exp(\lambda)$$

where $\lambda=6$ customers per hour, so the average customer needs to wait 1/6 hours = 10 minutes.

Arrival Times

```
library(tidyverse)
library(lubridate)
library(knitr)
set.seed(121)
# simulating the arrival times of customers throughout the day
# Poisson process (lambda = 5)
# Tk= arrival time of the kth customer
# Wk= time between the k-1th customer arrival and the kth customer arrival where Wk \sim Pois(1
# set parameter
lambdaA \leftarrow 5 \# in units: customers per hour
opening_time <- hm("10:00")
closing_time <- hm("22:00")</pre>
hours <- hour(closing_time) - hour(opening_time) # operating hours: 10am to 10pm
total_time <- hours*60 # operating hours in minutes</pre>
lambdaA <- lambdaA/60 # customers per minute</pre>
# converting to minutes because our lambda is low, and we can can get greater precision in a
n <- ceiling(lambdaA*total_time) # max number of customers the store can have throughout the
# generate W1,..,Wn (calculating the time between the arrival times of 2 customers)
W_sample <- rexp(n, rate= lambdaA)</pre>
# calculate T or the arrival times by summing together the Wi arrival times
T_sample <- numeric(n)</pre>
for(i in 1:n) {
  T_sample[i] <- sum(W_sample[1:i])</pre>
# all possible arrival times of customers throughout the day (X minutes after opening)
# however, the store is only open for 12 hours or 720 minutes so we must get rid of the value
arrival_times_s1 <- T_sample[T_sample <= total_time]
arrival_times_s1
```

```
[1] 15.48044 19.99824 21.21837 37.74527 48.04027 56.58220 61.71317 [8] 87.79562 90.61075 98.27931 104.41170 104.58245 106.38726 119.22966 [15] 129.63617 139.66808 156.91180 161.87999 195.55182 199.32194 199.90017 [22] 203.53702 207.00779 207.92471 210.76699 246.48358 255.32026 261.08139 [29] 267.57539 292.35047 334.71035 351.57806 355.43151 378.50418 389.27844 [36] 394.13197 394.80570 423.04531 426.98859 443.30627 445.14078 462.77508 [43] 469.07521 470.41177 482.74142 505.02956 511.81598 548.50360 548.97865 [50] 549.67378 550.72973 565.97825 588.13573 589.15853 591.93323 599.78691 [57] 603.96967 631.88036 653.39341 653.56135
```

```
opening_time + minutes(floor(max(arrival_times_s1)))
```

[1] "10H 653M OS"

Arrival Times Analysis

In this simulation, the number of customers that will be arriving within the operating hours is 60, with the first customer arriving 15 minutes after opening and the last customer arriving 67 minutes before closing

Serving Times

```
# given the output from above, simulate the serving times of customers before they leave
# notice that service time is modeled by exp(6)
lambdaS <- 6 # customers per hour
lambdaS <- lambdaS/60 # customers per minute

# simulate customer's service time
# n= only simulating the service time for those where T_sample <= total_time
service_times_s1 <- rexp(length(arrival_times_s1), rate= lambdaS)

#these are the serving times for each arriving customer before they leave
service_times_s1</pre>
```

```
[1] 18.3226535 3.6118119 23.3500006 6.1564912 72.6485441 11.8925547 [7] 2.4963011 25.2319737 4.5310184 15.6495337 3.7841440 1.1254289
```

[13] 18.2791955 14.6349111 37.8510680 5.4804337 4.8154802 3.7401264

[19] 4.4097259 5.6360781 8.8267210 7.1504251 3.9439739 13.3167754

```
[25] 3.9331742 5.2054586 0.6097514 8.0874264 16.0986024 4.6551948 [31] 5.0889073 6.6017693 10.2738857 16.6394394 5.4733361 15.7197986 [37] 6.6819781 1.6205570 25.0606132 3.8022200 3.6576534 30.6646839 [43] 4.9999949 1.2557795 4.9764633 1.9951685 16.4762087 1.7785269 [49] 11.3563572 4.3010519 1.1843851 17.6175588 8.2691186 7.0229399 [55] 14.1578059 23.6575172 8.8494207 14.7084648 9.8187471 0.2995134
```

Time of the day with arrival time

```
# Start time as POSIXct
start_time <- as.POSIXct("10:00", format = "%H:%M", tz = "UTC")

# Add minutes to the start time

time_of_day <- sapply(arrival_times_s1, function(m) {
    m <- round(m)  # Round to nearest whole number
    new_time <- start_time + (m * 60)  # Add minutes converted to seconds
    format(new_time, "%H:%M")  # Format as "HH:MM"
})

print(time_of_day)

[1] "10:15" "10:20" "10:21" "10:38" "10:48" "10:57" "11:02" "11:28" "11:31"
[10] "11:38" "11:44" "11:45" "11:46" "11:59" "12:10" "12:20" "12:37" "12:42"
[19] "13:16" "13:19" "13:20" "13:24" "13:27" "13:28" "13:31" "14:06" "14:15"
[28] "14:21" "14:28" "14:52" "15:35" "15:52" "15:55" "16:19" "16:29" "16:34"
[37] "16:35" "17:03" "17:07" "17:23" "17:25" "17:43" "17:49" "17:50" "18:03"
[46] "18:25" "18:32" "19:09" "19:09" "19:10" "19:11" "19:26" "19:48" "19:49"</pre>
```

[55] "19:52" "20:00" "20:04" "20:32" "20:53" "20:54"

Waiting Times

```
# determining waiting times
# for each observation (customer), calculate when the service begins and when it ends
# serving ends = service begins + service time
# service begins: either when the customer walks in, or when the previous customer leaves (as # compare this to the arrival time
```

```
# if arrival time > time service ends then wait time = 0
# but if arrival time < service time ends then wait time = time service ends- arrival time
# variable initialization
waiting_times_s1 <- numeric(length(arrival_times_s1)) # generating times for each customer
service_start <- numeric(length(arrival_times_s1))</pre>
service_end <- numeric(length(arrival_times_s1))</pre>
current_end <- numeric(0) # service end time for current customer (i)</pre>
# iterate over each customer
for (i in 1:length(arrival_times_s1)) {
  # only includes observations where service time > arrival time => which means there is a way
  # gets rid of observations where service < arrival time => 0 wait time
  if (length(current_end) > 0) {
    current_end <- current_end[current_end > arrival_times_s1[i]]
  }
 if (length(current_end) == 0) {
   # scenario 1: if there is no waiting time, service starts at the customer arrival
    service_start[i] <- arrival_times_s1[i]</pre>
  } else {
    # scenario 2: if there is a waiting time, service starts at the end of the previous cust
    previous_end <- service_end[i - 1]</pre>
    service_start[i] <- max(arrival_times_s1[i], previous_end)</pre>
  }
  # update the service end time for current customer by adding when service starts and how le
  service_end[i] <- service_start[i] + service_times_s1[i]</pre>
  # add this service end time to current end services
  current_end <- c(current_end , service_end[i])</pre>
  # update waiting time
  waiting_times_s1[i] <- service_start[i] - arrival_times_s1[i]</pre>
scen1_sim_results <- data.frame(</pre>
  customer = 1:length(arrival_times_s1),
  arrival_time = arrival_times_s1,
  service_length = service_times_s1,
```

```
service_start = service_start,
service_end = service_end,
waiting_time = waiting_times_s1,
time_of_day = time_of_day
)

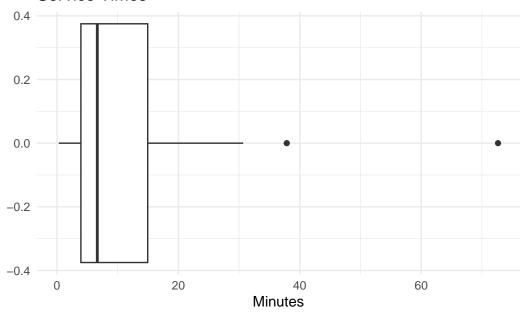
print(head(scen1_sim_results, 5)) # printing first 5 customers
```

```
customer arrival_time service_length service_start service_end waiting_time
1
        1
              15.48044
                            18.322653
                                           15.48044
                                                       33.80309
                                                                     0.00000
        2
2
              19.99824
                             3.611812
                                           33.80309
                                                       37.41490
                                                                    13.80485
3
        3
              21.21837
                            23.350001
                                           37.41490
                                                       60.76490
                                                                    16.19654
4
        4
              37.74527
                             6.156491
                                           60.76490 66.92140
                                                                    23.01963
5
        5
              48.04027
                            72.648544
                                           66.92140 139.56994
                                                                    18.88113
 time_of_day
1
       10:15
2
       10:20
3
       10:21
4
       10:38
5
       10:48
```

Serving and Waiting Times Analysis

```
# boxplot(service_times, horizontal= TRUE, main= "Service Times", xlab= "Minutes")
scen1_sim_results %>%
    ggplot(aes(x= service_length)) +
    geom_boxplot() +
    labs(
        x= "Minutes",
        title = "Service Times"
) +
    theme_minimal()
```

Service Times



```
mean(service_times_s1)
```

[1] 10.65808

The average service time is 11 minutes, with the data skewed right, consistent with an exponential distribution. This indicates that service times tend to lower.

```
# boxplot(waiting_times_s1, horizontal= TRUE, main= "Waiting Times", xlab= "Minutes")
mean(waiting_times_s1)
```

[1] 50.594

```
scen1_sim_results %>%
    ggplot(aes(x= waiting_time)) +
    geom_boxplot() +
    labs(
        x= "Minutes",
        title = "Waiting Times"
) +
    theme_minimal()
```

0.4 0.2 0.0 -0.2 -0.4 0 50 100

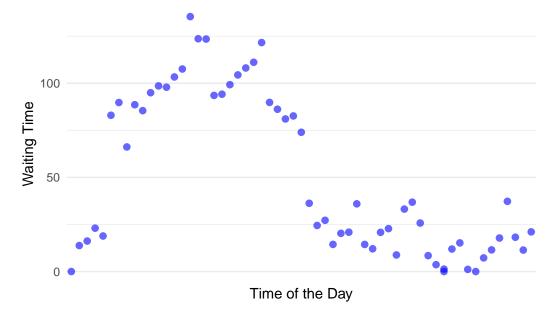
Waiting times tends to be slightly right-skewed and on average, the waiting time is 51 minutes.

Minutes

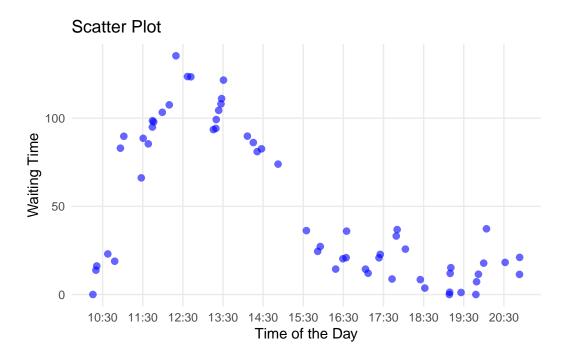
```
#Label for 30 min interval
breaks <- seq(30, 720, by = 30)
labels <- sprintf("%02d:%02d", 10 + breaks %/% 60, breaks %% 60)

ggplot(scen1_sim_results, aes(x = time_of_day, y = waiting_times_s1)) +
    geom_point(color = "blue", size = 2, alpha = 0.6) +
    scale_x_discrete(
    breaks = breaks,
    labels = labels
) +
labs(
    title = "Scatter Plot",
    x = "Time of the Day",
    y = "Waiting Time"
) +
    theme_minimal()</pre>
```

Scatter Plot



```
library(ggplot2)
# Custom breaks and labels for 30-minute intervals
breaks <- seq(30, 720, by = 60)
labels <- sprintf("%02d:%02d", 10 + breaks %/% 60, breaks %% 60)
# Scatter plot with x-axis as numeric time in minutes
ggplot(scen1_sim_results, aes(x = arrival_times_s1, y = waiting_times_s1)) +
 geom_point(color = "blue", size = 2, alpha = 0.6) +
 scale_x_continuous(
   breaks = breaks,
   labels = labels
 ) +
 labs(
   title = "Scatter Plot",
   x = "Time of the Day",
   y = "Waiting Time"
  ) +
  theme_minimal()+
  theme(panel.grid.minor = element_blank())
```



Scenario 2

Arrival and Service

Assumptions:

- $1.\,\,5$ dining tables and L chefs with operating hours $10\mathrm{am}$ $10\mathrm{pm}$
- 2. each table only seats one customer
- 3. service time modeled by an exponential distribution with rate S = 3L, so that the more chefs there are, the faster the service times become (this is not very realistic)

```
# first, we generate the arrival times similar in scenario 1
lambdaA <- 24 # per hour
opening_time <- hm("10:00")
closing_time <- hm("22:00")
hours <- hour(closing_time) - hour(opening_time)
total_time <- hours*60 # operating hours in minutes
lambdaA <- lambdaA/60 # per minute
num_chefs = 2

n <- ceiling(lambdaA*total_time) # max number of customers</pre>
```

```
W_sample <- rexp(n, rate= lambdaA)
T_sample <- numeric(n)

for(i in 1:n) {
    T_sample[i] <- sum(W_sample[1:i])
}

arrival_times <- T_sample[T_sample <= total_time]

# next, we generate the service times similar to scenario 1

# make a function to do this
calc_service_times <- function(arrivals, chefs) {
    # Ensure rate is per unit time
    minute_rate = (3*chefs) / 60
    services = rexp(length(arrivals), rate = minute_rate)
    return(services) # in minutes
}
# if we only have one chef
service_times <- calc_service_times(arrivals = arrival_times, chefs = num_chefs)</pre>
```

Waiting Times

To model waiting times, we iterate through the day minute by minute.

```
tables <- 5
arrival_times_temp <- arrival_times

# number of people in line each minute
queue_size_history <- numeric(total_time)

# number of tables occupied each minute
occupied_tables_history <- rep(0, total_time)

# timer to track remaining waiting time for each table in the restaurant
# each element is one table in the restaurant
# -1 means empty
# otherwise, number of remaining service minutes
tables_timer <- rep(-1, tables)

# the amount of minutes each customer of that day waited
waiting_times <- numeric(0)</pre>
```

```
# the arrival_times indices of the people currently in line
# in order to know how long their eventual service time will be
queue <- numeric(0)</pre>
# an internal counter separate from the time
customers entered <- 0
for (i in 1:total time) {
  occupied_tables_history[i+1] = occupied_tables_history[i]
  # update the waiting timer for all occupied tables
  tables_timer[tables_timer > 0] <- tables_timer[tables_timer > 0] - 1
  # update the number of available tables in the next minute
  # based on the number of tables who have finished timers
  occupied tables history[i+1] = occupied tables history[i+1] - sum(tables_timer == 0)
  # mark the finished tables as available tables for the next minute
  tables_timer[tables_timer == 0] <- tables_timer[tables_timer == 0] - 1
  # has the next customer arrived?
  if(length(arrival_times_temp) > 0){
    if(arrival_times_temp[1] < i) {</pre>
      # if so, add them to the back of the queue
      queue = c(queue, as.integer(customers_entered+1)) # add 1 for 1-indexing
      # remove the 1st element of arrival times
      arrival_times_temp = arrival_times_temp[-1]
      # start the waiting timer for this customer by appending 0
      waiting_times = c(waiting_times, 0)
      customers_entered = customers_entered + 1
    }
  }
  # are any tables currently open and there is a person in line?
  if(occupied_tables_history[i+1] < tables & length(queue) > 0) {
    # if so, then seat the first person in line
    # at the first available table
    for (j in 1:tables) {
      if(tables timer[j] == -1) {
        # queue[1] has the customer index of the first person in line
        tables_timer[j] = round(service_times[queue[1]])
        break
      }
    }
    # the next minute there will be one more occupied table
```

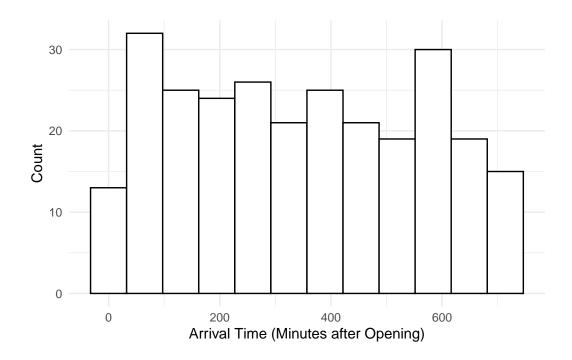
```
occupied_tables_history[i+1] = occupied_tables_history[i+1] + 1
  # remove the first person in the queue
  queue = queue[-1]
}
# update the waiting time for each person in the queue
for (customer_index in queue) {
  waiting_times[customer_index] = waiting_times[customer_index] + 1
}
# keep track of how long the line is at each minute
  queue_size_history[i] = length(queue)
}
occupied_tables_history <- occupied_tables_history[-1]

scen2_sim_results_by_customer <- data.frame(
  customer = 1:length(arrival_times),</pre>
```

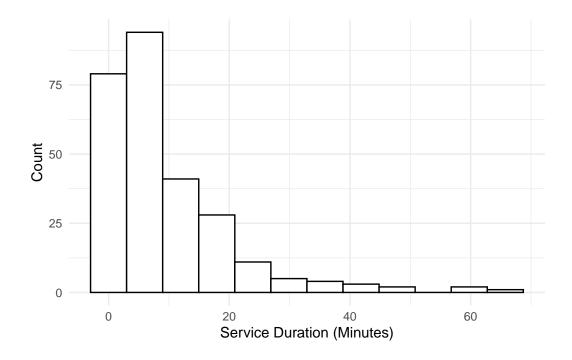
```
scen2_sim_results_by_customer <- data.frame(
  customer = 1:length(arrival_times),
  arrival_time = arrival_times,
  service_length = service_times,
  waiting_time = waiting_times
)</pre>
```

```
scen2_sim_results_by_minute <- data.frame(
   minutes_since_opening = 1:total_time,
   time_of_day = I(lapply(1:total_time, function(i) opening_time + minutes(i))),
   queue_size = queue_size_history,
   occupied_tables = occupied_tables_history
)</pre>
```

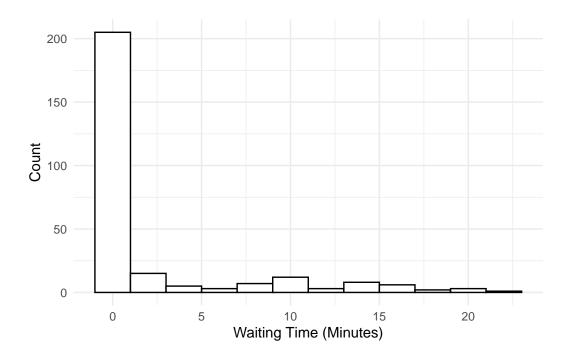
```
scen2_sim_results_by_customer |>
  ggplot(aes(x = arrival_time)) +
  geom_histogram(bins = 12, color = "black", fill = "white") +
  labs(
    x = "Arrival Time (Minutes after Opening)",
    y = "Count"
  ) +
  theme_minimal()
```



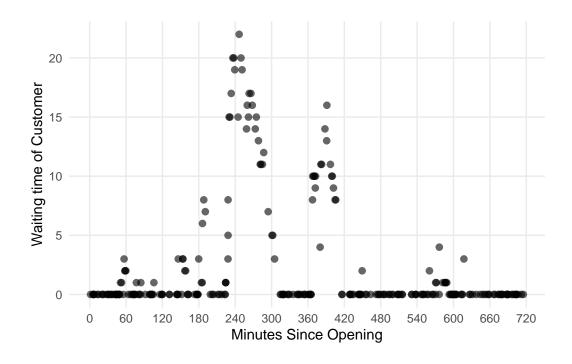
```
scen2_sim_results_by_customer |>
  ggplot(aes(x = service_length)) +
  geom_histogram(bins = 12, color = "black", fill = "white") +
  labs(
    x = "Service Duration (Minutes)",
    y = "Count"
  ) +
  theme_minimal()
```



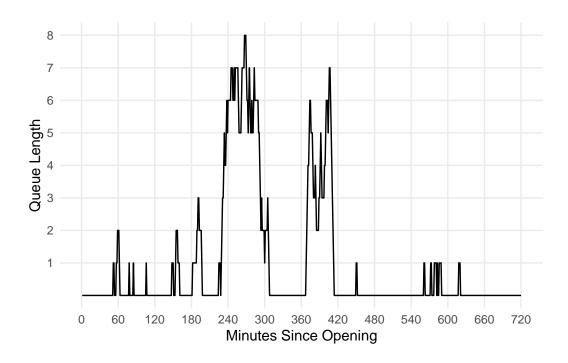
```
scen2_sim_results_by_customer |>
  ggplot(aes(x = waiting_time)) +
  geom_histogram(bins = 12, color = "black", fill = "white") +
  labs(
    x = "Waiting Time (Minutes)",
    y = "Count"
  ) +
  theme_minimal()
```



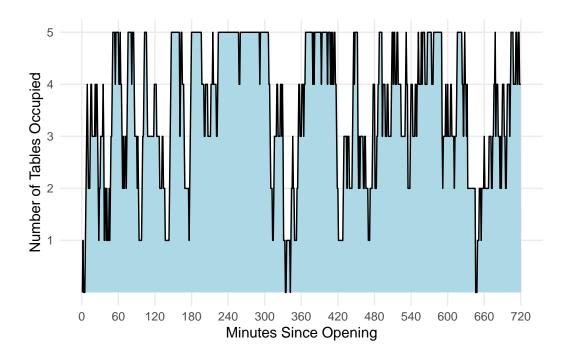
```
scen2_sim_results_by_customer |>
    ggplot(aes(x = arrival_time, y = waiting_time)) +
    geom_point(size = 2, alpha = 0.6) +
    scale_x_continuous(breaks = seq(0, total_time, by = 60)) +
    labs(
        x = "Minutes Since Opening",
        y = "Waiting time of Customer"
    ) +
    theme_minimal() +
    theme(panel.grid.minor = element_blank())
```



```
scen2_sim_results_by_minute |>
    ggplot(aes(x = minutes_since_opening, y = queue_size)) +
    geom_line() +
    scale_y_continuous(breaks = seq(1, max(queue_size_history), by = 1)) +
    scale_x_continuous(breaks = seq(0, total_time, by = 60)) +
    labs(
        x = "Minutes Since Opening",
        y = "Queue Length"
    ) +
    theme_minimal() +
    theme(panel.grid.minor = element_blank())
```



```
scen2_sim_results_by_minute |>
    ggplot(aes(x = minutes_since_opening, y = occupied_tables)) +
    geom_area(fill = "lightblue") +
    geom_line() +
    scale_y_continuous(breaks = seq(1, tables, by = 1)) +
    scale_x_continuous(breaks = seq(0, total_time, by = 60)) +
    labs(
        x = "Minutes Since Opening",
        y = "Number of Tables Occupied"
    ) +
    theme_minimal() +
    theme(panel.grid.minor = element_blank())
```



Restaurant Profits

Assumptions:

- 1. each customer spends \$50 per meal (customers who are still in the queue when the restaurant closes won't pay)
- 2. each chef earns a wage of \$40 per hour (paid for the entire duration of the restaurant's operating hours)
- 3. Each table cost \$200 per day (extra service cost, rent, etc.)
- 4. Customer will not wait longer than 30 minutes

Maximizing Profits

Should we run this simulation multiple times to create a PDF of the total daily profits? How many chefs should we hire?

Down-time of Restaurant

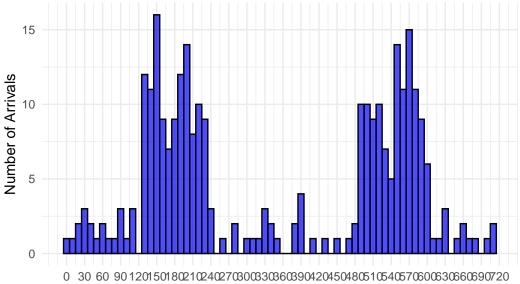
How does the occupancy of the restaurant vary throughout the day? Does that inform any of our recommendations?

Scenario 3

```
simulate_differential_arrival_times <- function(</pre>
    lunch_peak_start,lunch_peak_end,
    dinner_peak_start, dinner_peak_end,
    lambda_down, lambda_peak, total_time
) {
 # Convert arrival rates to per minute
 rate_down <- lambda_down / 60
 rate_peak <- lambda_peak / 60
 # Convert peak times to minutes from opening
 lunch_peak_start_min <- as.numeric(as.duration(lunch_peak_start - opening_time), units = ""</pre>
  lunch_peak_end_min <- as.numeric(as.duration(lunch_peak_end - opening_time), units = "minu"</pre>
 dinner_peak_start_min <- as.numeric(as.duration(dinner_peak_start - opening_time), units =</pre>
  dinner_peak_end_min <- as.numeric(as.duration(dinner_peak_end - opening_time), units = "mi:
  # Initialize list to store arrival times
  arrival_times <- numeric()</pre>
  current_time <- 0 # Start at 0 minutes (opening time)</pre>
  # Generate arrival times
 while (current_time < total_time) {</pre>
    # Determine the arrival rate based on current time
    if ((current_time >= lunch_peak_start_min && current_time < lunch_peak_end_min) ||
        (current_time >= dinner_peak_start_min && current_time < dinner_peak_end_min)) {
      arrival_rate <- rate_peak # Peak time rate
    } else {
      arrival_rate <- rate_down # Downtime rate</pre>
    # Generate the next interarrival time from the exponential distribution
    next_arrival <- rexp(1, arrival_rate)</pre>
    # Update the current time
    current_time <- current_time + next_arrival</pre>
    # If within the operating hours, add the arrival time to the list
    if (current_time < total_time) {</pre>
      arrival_times <- c(arrival_times, current_time)</pre>
```

```
}
  }
  # Return arrival_times
 return(arrival_times)
}
arrival_times <- simulate_differential_arrival_times(</pre>
  lunch_peak_start = hm("12:00"),
  lunch_peak_end = hm("14:00"),
  dinner_peak_start = hm("18:00"),
  dinner_peak_end = hm("20:00"),
  lambda_down = 6, lambda_peak = 60, total_time = total_time)
ggplot(data = data.frame(arrival_times), aes(x = arrival_times)) +
  geom_histogram(binwidth = 10, fill = "blue", color = "black", alpha = 0.7) +
  labs(
    title = "Histogram of Customer Arrival Times",
    x = "Time of Day (Hours)",
    y = "Number of Arrivals"
  ) +
  scale_x_continuous(
   breaks = seq(0, 720, by = 30)
  theme_minimal()
```

Histogram of Customer Arrival Times



0 30 60 90120150180210240270300330360390420450480510540570600630660690720 Time of Day (Hours)

```
restaurant_sim <- function(arrivals, chefs, tables, minutes) {</pre>
  # calculate service times
  service_times = rexp(length(arrivals), rate = (3*chefs) / 60)
  # set up tracking
  arrival_times_temp <- arrival_times</pre>
  queue_size_history <- numeric(total_time)</pre>
  # number of tables occupied each minute
  occupied_tables_history <- rep(0, total_time)
  # timer to track remaining waiting time for each table in the restaurant
  # each element is one table in the restaurant
  # -1 means empty
  # otherwise, number of remaining service minutes
  tables_timer <- rep(-1, tables)</pre>
  # the amount of minutes each customer of that day waited
  waiting_times <- numeric(0)</pre>
  # the arrival_times indices of the people currently in line
  # in order to know how long their eventual service time will be
```

```
queue <- numeric(0)
# an internal counter separate from the time
customers_entered <- 0</pre>
# iterate through the day
for (i in 1:total_time) {
  occupied_tables_history[i+1] = occupied_tables_history[i]
  # update the waiting timer for all occupied tables
  tables_timer[tables_timer > 0] <- tables_timer[tables_timer > 0] - 1
  # update the number of available tables in the next minute
  # based on the number of tables who have finished timers
  occupied tables history[i+1] = occupied tables history[i+1] - sum(tables timer == 0)
  # mark the finished tables as available tables for the next minute
  tables_timer[tables_timer == 0] <- tables_timer[tables_timer == 0] - 1
  # has the next customer arrived?
  if(length(arrival_times_temp) > 0){
    if(arrival_times_temp[1] < i) {</pre>
      # if so, add them to the back of the queue
      queue = c(queue, as.integer(customers_entered+1)) # add 1 for 1-indexing
      # remove the 1st element of arrival times
      arrival_times_temp = arrival_times_temp[-1]
      # start the waiting timer for this customer by appending 0
      waiting_times = c(waiting_times, 0)
      customers_entered = customers_entered + 1
    }
  }
  # are any tables currently open and there is a person in line?
  if(occupied_tables_history[i+1] < tables & length(queue) > 0) {
    # if so, then seat the first person in line
    # at the first available table
    for (j in 1:tables) {
      if(tables_timer[j] == -1) {
        # queue[1] has the customer index of the first person in line
        tables_timer[j] = round(service_times[queue[1]])
        break
      }
    # the next minute there will be one more occupied table
```

```
occupied tables history[i+1] = occupied tables history[i+1] + 1
    # remove the first person in the queue
    queue = queue [-1]
  }
 # update the waiting time for each person in the queue
  for (customer_index in queue) {
    waiting_times[customer_index] = waiting_times[customer_index] + 1
  }
  # keep track of how long the line is at each minute
  queue_size_history[i] = length(queue)
occupied_tables_history <- occupied_tables_history[-1]</pre>
# calculate outputs (the things we actually care about) from the simulation
# average waiting time across all customers
avg_waiting_time <- mean(waiting_times)</pre>
# number of customers who waited >30 minutes (and made us less money)
long_waits <- length(waiting_times[waiting_times > 30])
# average queue length throughout the day
avg_queue_length <- mean(queue_size_history)</pre>
# maximum queue length that day
max_queue_length <- max(queue_size_history)</pre>
# average table occupancy in the restaurant
avg_tables_occupied <- mean(occupied_tables_history)</pre>
# number of customers
num_customers <- length(waiting_times)</pre>
#profit
profit <- 50 * num customers - 1240 * chefs - 200*tables - 25*long waits
# return all of it, as a data frame with one row
sim_output <- data.frame(</pre>
 total_customers = num_customers,
 profit = profit,
 num_chefs = chefs,
 num_tables = tables,
 avg_waiting_time = avg_waiting_time,
 long_waits = long_waits,
  avg_queue_length = avg_queue_length,
 max_queue_length = max_queue_length,
  avg_tables_occupied = avg_tables_occupied
```

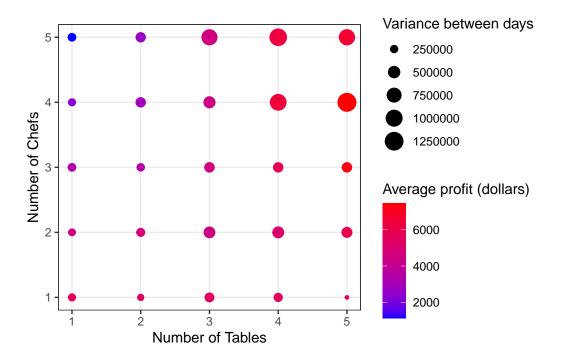
```
)
return(sim_output)
}

total_time <- 720</pre>
```

```
df <- numeric(9)</pre>
for(a in 1:5) {
  num_chefs = a
  for(b in 1:5) {
    num tables = b
    for(i in 1:21) {
      arrival_times <- simulate_differential_arrival_times(</pre>
      lunch_peak_start = hm("12:00"),
      lunch_peak_end = hm("14:00"),
      dinner_peak_start = hm("18:00"),
      dinner_peak_end = hm("20:00"),
      lambda_down = 6, lambda_peak = 60, total_time = total_time)
      df <- rbind(df, restaurant_sim(arrival_times, num_chefs, num_tables, total_time))</pre>
  }
}
df \leftarrow df[-1,]
```

```
#Mean profit
df |>
 group_by(num_chefs, num_tables) |>
 summarise(mean = mean(profit), variance = var(profit)) |>
 ggplot(aes(x = num_tables, y = num_chefs, color = mean, size = variance)) +
 geom_point() +
 scale_color_gradient(low = "blue", high = "red") +
 scale_x_continuous(
   breaks = seq(min(df$num_tables), ceiling(max(df$num_tables)), by = 1),
   labels = seq(min(df$num_tables), ceiling(max(df$num_tables)), by = 1)
 ) +
 scale_y_continuous(
   breaks = seq(min(df$num_chefs), ceiling(max(df$num_chefs)), by = 1),
   labels = seq(min(df$num_chefs), ceiling(max(df$num_chefs)), by = 1)
 ) +
 theme bw() +
 theme(panel.grid.minor = element_blank()) +
```

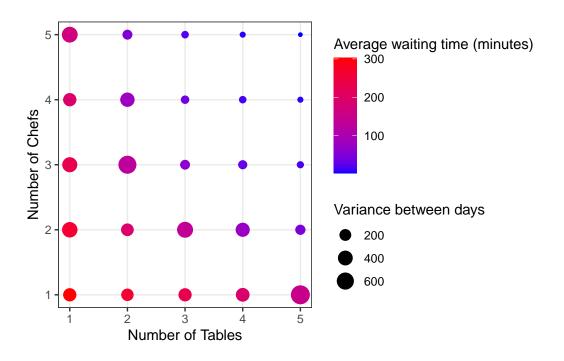
```
labs(
    x = "Number of Tables",
    y = "Number of Chefs",
    color = "Average profit (dollars)",
    size = "Variance between days"
)
```



```
# MEAN WAITING TIMES

df |>
    group_by(num_chefs, num_tables) |>
    summarise(mean = mean(avg_waiting_time), variance = var(avg_waiting_time)) |>
    ggplot(aes(x = num_tables, y = num_chefs, color = mean, size = variance)) +
    geom_point() +
    scale_color_gradient(low = "blue", high = "red") +
    scale_x_continuous(
        breaks = seq(min(df$num_tables), ceiling(max(df$num_tables)), by = 1),
        labels = seq(min(df$num_tables), ceiling(max(df$num_tables)), by = 1)
    ) +
```

```
scale_y_continuous(
  breaks = seq(min(df$num_chefs), ceiling(max(df$num_chefs)), by = 1),
  labels = seq(min(df$num_chefs), ceiling(max(df$num_chefs)), by = 1)
) +
theme_bw() +
theme(panel.grid.minor = element_blank()) +
labs(
  x = "Number of Tables",
  y = "Number of Chefs",
  color = "Average waiting time (minutes)",
  size = "Variance between days"
)
```



```
# MEAN LONGEST WAITING TIME OF THE DAY
df |>
   group_by(num_chefs, num_tables) |>
   summarise(mean = mean(long_waits), variance = var(long_waits)) |>
   kable()
```

`summarise()` has grouped output by 'num_chefs'. You can override using the `.groups` argument.

num_chefs	num_tables	mean	variance
1	1	264.571429	393.5571
1	2	255.095238	309.8905
1	3	244.523809	390.6619
1	4	247.333333	407.9333
1	5	235.238095	304.5905
2	1	258.523810	404.6619
2	2	256.238095	455.9905
2	3	243.761905	708.6905
2	4	208.714286	1048.7143
2	5	163.761905	1098.9905
3	1	253.095238	313.9905
3	2	239.000000	805.6000
3	3	191.000000	518.6000
3	4	126.761905	1477.3905
3	5	61.285714	1430.4143
4	1	250.428571	353.4571
4	2	209.952381	1559.8476
4	3	142.904762	924.7905
4	4	57.809524	1811.8619
4	5	6.666667	209.5333
5	1	250.904762	357.3905
5	2	177.523809	961.5619
5	3	85.619048	1541.0476
5	4	6.333333	138.3333
5	5	0.000000	0.0000

```
# MEAN QUEUE LENGTH
df |>
  group_by(num_chefs, num_tables) |>
  summarise(mean = mean(avg_queue_length), variance = var(avg_queue_length)) |>
  kable()
```

[`]summarise()` has grouped output by 'num_chefs'. You can override using the `.groups` argument.

$\begin{array}{c ccccccccccccccccccccccccccccccccccc$					
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	num_	_chefs	num_tables	mean	variance
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		1	1	114.746429	151.7013224
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		1	2	98.945172	60.5569426
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		1	3	84.609524	91.6522784
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		1	4	72.573479	95.9868902
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		1	5	54.616270	130.4178467
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		2	1	99.660119	152.4411626
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		2	2	75.117857	96.1545028
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		2	3	51.602579	134.3344167
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		2	4	29.787302	68.4497917
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		2	5	18.783201	25.3812438
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		3	1	86.277182	128.6988682
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		3	2	48.724405	172.6226857
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		3	3	24.511243	20.3934112
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		3	4	12.187632	18.0647498
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		3	5	6.695436	5.0311839
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		4	1	74.145899	98.0128394
4 4 6.523743 7.4993295 4 5 2.983201 1.7983945 5 1 63.940013 113.1385302 5 2 20.055886 25.1411811 5 3 8.130026 7.7922790 5 4 2.957672 1.7405262		4	2	30.485450	100.8768952
4 5 2.983201 1.7983945 5 1 63.940013 113.1385302 5 2 20.055886 25.1411811 5 3 8.130026 7.7922790 5 4 2.957672 1.7405262		4	3	14.043320	11.1200591
5 1 63.940013 113.1385302 5 2 20.055886 25.1411811 5 3 8.130026 7.7922790 5 4 2.957672 1.7405262		4	4	6.523743	7.4993295
5 2 20.055886 25.1411811 5 3 8.130026 7.7922790 5 4 2.957672 1.7405262		4	5	2.983201	1.7983945
5 3 8.130026 7.7922790 5 4 2.957672 1.7405262		5	1	63.940013	113.1385302
$5 \qquad \qquad 4 \qquad 2.957672 \qquad 1.7405262$		5	2	20.055886	25.1411811
		5	3	8.130026	7.7922790
5 5 1.192196 0.4385248		5	4	2.957672	1.7405262
		5	5	1.192196	0.4385248

```
# MEAN MAX QUEUE LENGTH FOR EACH DAY
df |>
  group_by(num_chefs, num_tables) |>
  summarise(mean = mean(max_queue_length), variance = var(max_queue_length)) |>
  kable()
```

num_chefs	num_tables	mean	variance
1	1	236.90476	362.09048
1	2	201.80952	309.56190

num_chefs	num_tables	mean	variance
1	3	175.09524	371.19048
1	4	152.95238	420.64762
1	5	119.52381	396.06190
2	1	206.04762	467.74762
2	2	160.04762	323.74762
2	3	109.47619	564.26190
2	4	71.80952	94.16190
2	5	62.19048	134.96190
3	1	177.19048	434.46190
3	2	106.33333	630.53333
3	3	69.57143	40.75714
3	4	46.61905	89.34762
3	5	35.28571	68.31429
4	1	156.23810	323.29048
4	2	73.95238	283.44762
4	3	53.33333	41.83333
4	4	33.38095	91.34762
4	5	21.23810	42.59048
5	1	134.04762	549.94762
5	2	63.38095	71.14762
5	3	38.04762	52.14762
5	4	20.90476	45.99048
5	5	10.28571	24.11429

```
# MEAN TABLES OCCUPIED

df |>
    group_by(num_chefs, num_tables) |>
    summarise(mean = mean(avg_tables_occupied), variance = var(avg_tables_occupied)) |>
    kable()
```

variance	mean	num_tables	num_chefs
0.0005366	0.9671958	1	1
0.0029905	1.9034392	2	1
0.0126391	2.7234788	3	1
0.0104965	3.5510582	4	1

num_	_chefs	num_{-}	_tables	mean	variance
	1		5	4.2777116	0.0164515
	2		1	0.9578042	0.0011795
	2		2	1.7814153	0.0020001
	2		3	2.5942460	0.0061094
	2		4	3.2457011	0.0257477
	2		5	3.6321429	0.0946260
	3		1	0.9415344	0.0012592
	3		2	1.7319444	0.0034448
	3		3	2.3142857	0.0333581
	3		4	2.4783730	0.0497268
	3		5	2.4699074	0.0462892
	4		1	0.8964947	0.0014245
	4		2	1.6140212	0.0132342
	4		3	1.9149471	0.0271879
	4		4	1.9583995	0.0507931
	4		5	1.9179233	0.0525386
	5		1	0.8920635	0.0006196
	5		2	1.4138228	0.0132001
	5		3	1.5390212	0.0304153
	5		4	1.5224206	0.0238077
	5		5	1.6091270	0.0182329

```
}
}
```

Warning in rbind(deparse.level, \dots): number of columns of result, 9, is not a multiple of vector length 8 of arg 1

```
df <- df[-1, ]
restaurant_sim(arrival_times, 1, 1, 20)</pre>
```

```
total_customers profit num_chefs num_tables avg_waiting_time long_waits

1 288 6010 1 1 295.2674 278

avg_queue_length max_queue_length avg_tables_occupied

1 118.1069 252 0.9666667
```

```
df |>
  group_by(num_chefs, num_tables) |>
 summarise(mean = mean(avg waiting time), variance = var(avg waiting time)) |>
 ggplot(aes(x = num_tables, y = num_chefs, color = mean, size = variance)) +
 geom point() +
 scale_color_gradient(low = "blue", high = "red") +
 scale_x_continuous(
   breaks = seq(min(df$num_tables), ceiling(max(df$num_tables)), by = 1),
    labels = seq(min(df$num tables), ceiling(max(df$num tables)), by = 1)
 ) +
 scale_y_continuous(
    breaks = seq(min(df$num_chefs), ceiling(max(df$num_chefs)), by = 1),
    labels = seq(min(df$num_chefs), ceiling(max(df$num_chefs)), by = 1)
 ) +
  theme_bw() +
 theme(panel.grid.minor = element_blank()) +
 labs(
   x = "Number of Tables",
   y = "Number of Chefs",
   color = "Average waiting time (minutes)",
    size = "Variance between days"
```

