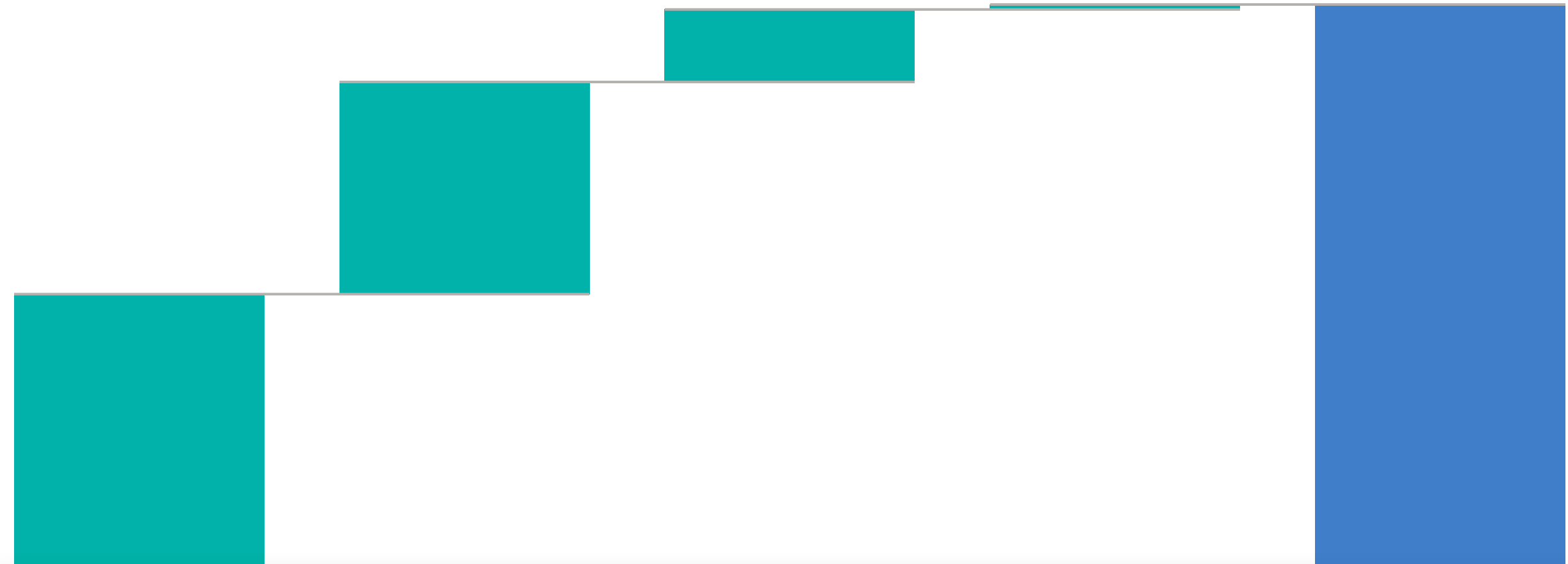


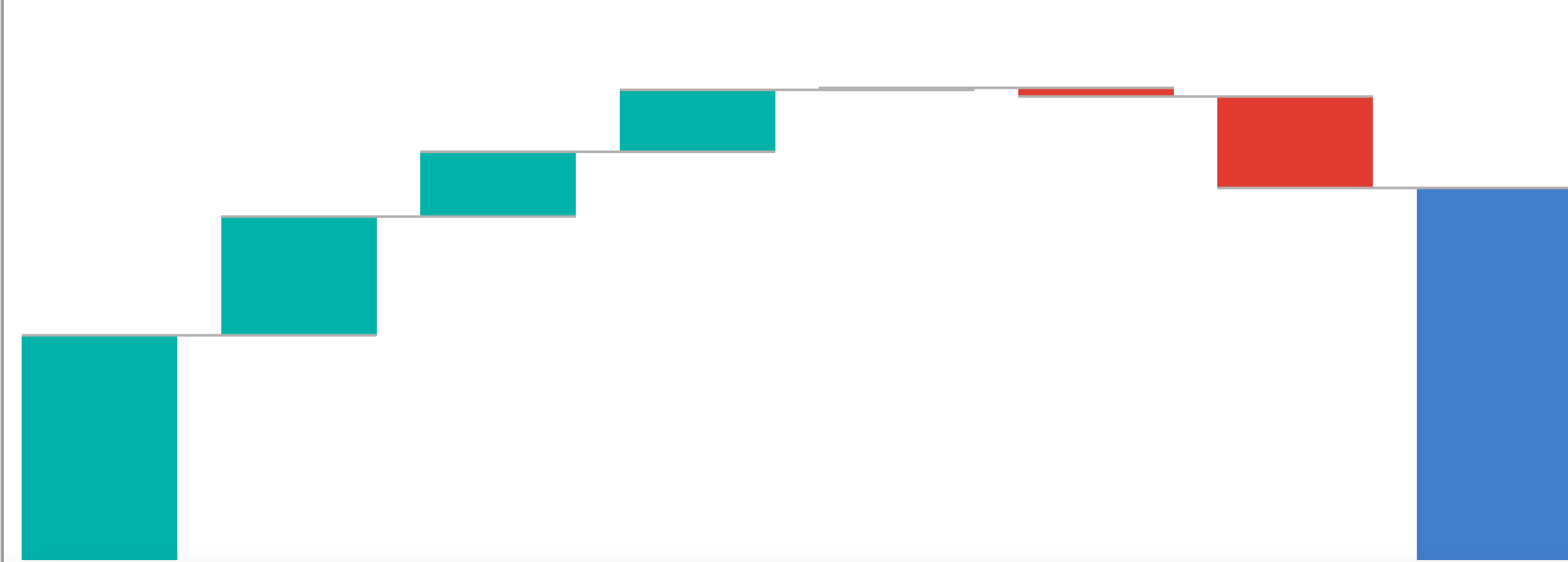


XXXX Costs in MMM (Loss) / Gain

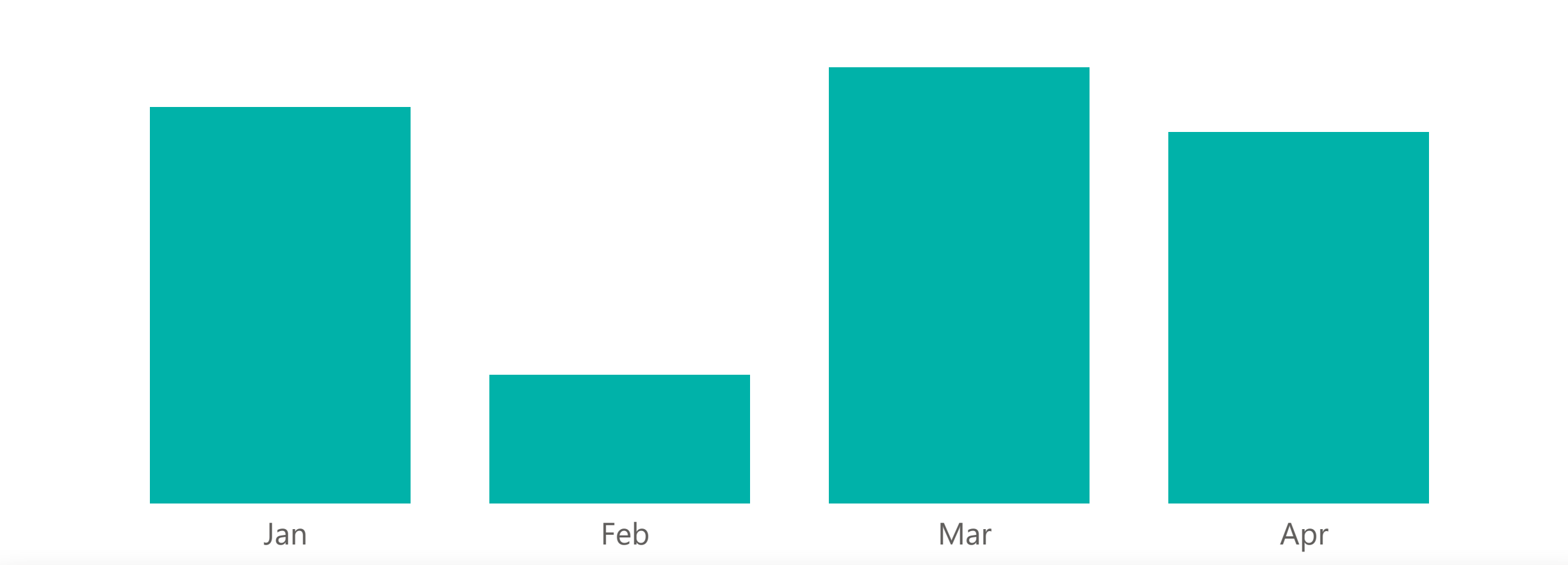
Variance by Categories



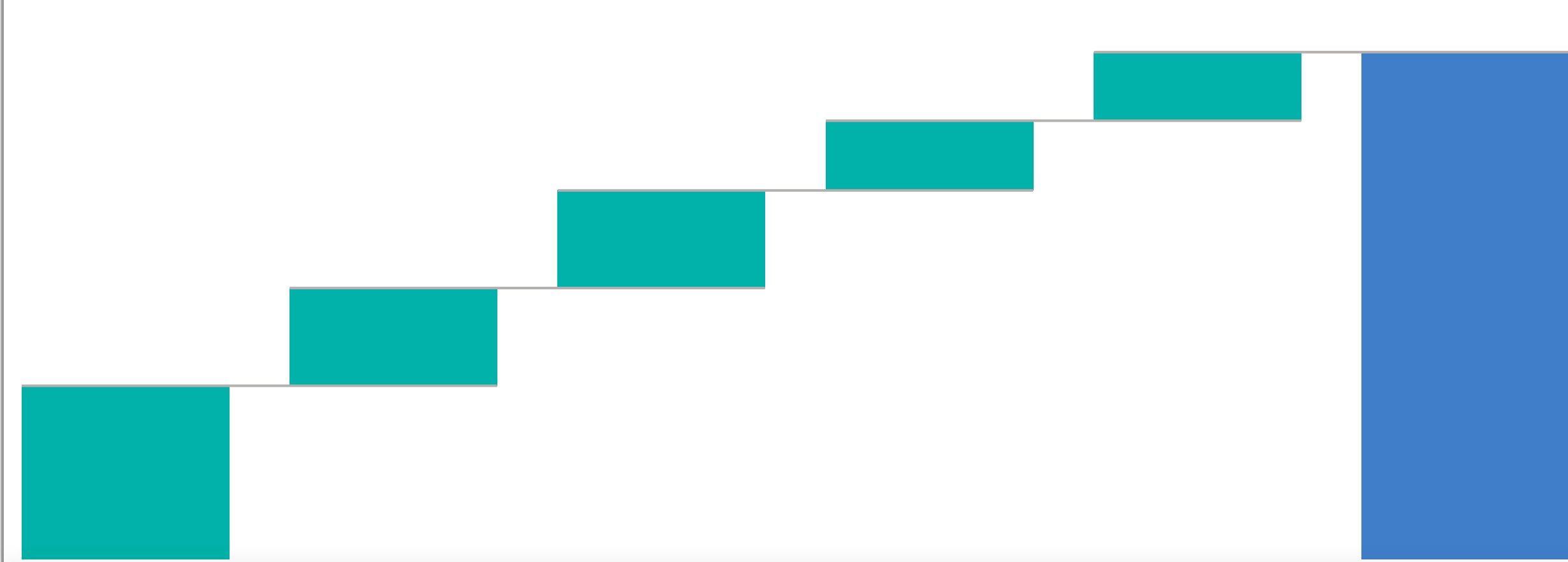
Variance by Regions



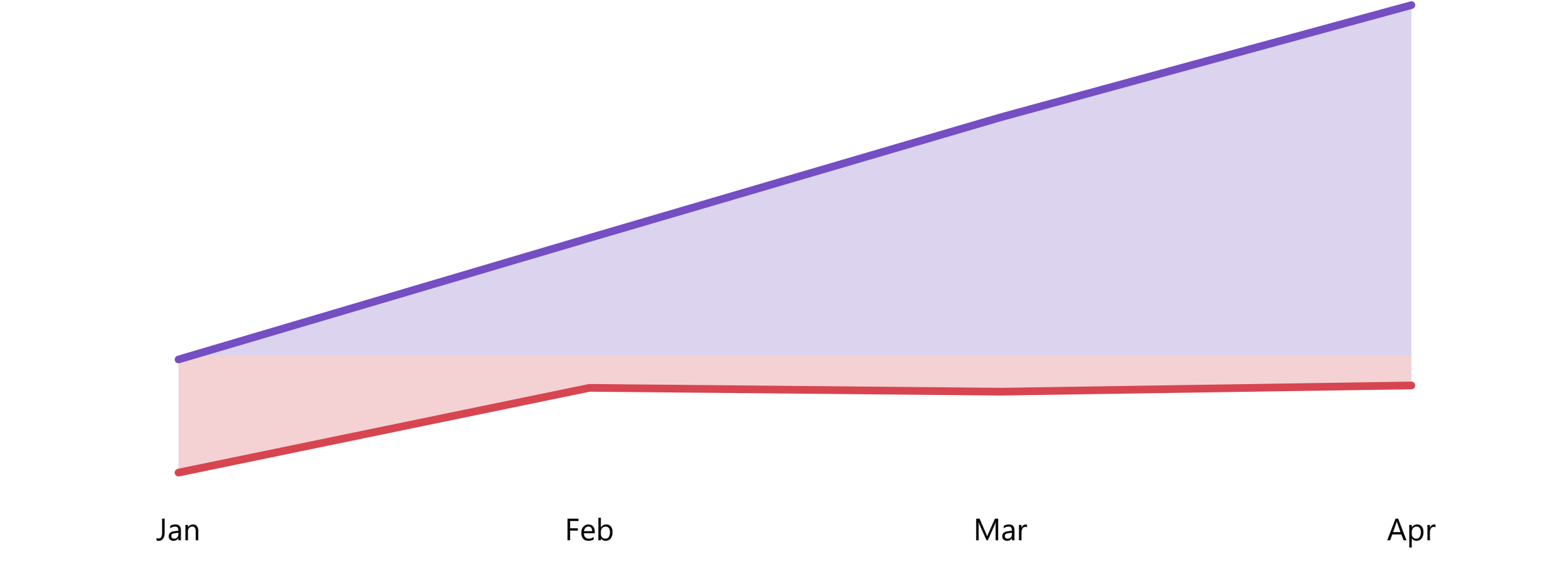
Monthly



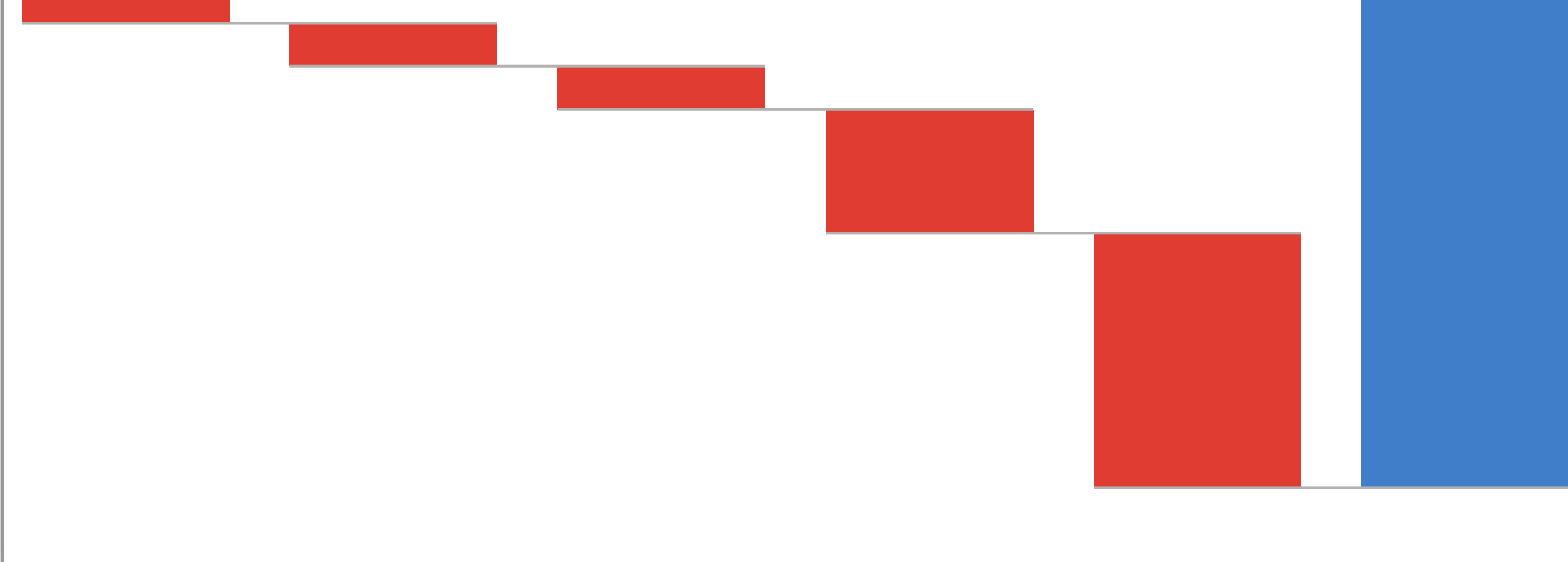
Top 5 OCC Increase



Cumulative YTD



Top 5 OCC Decrease



XXXX Costs in MMM, in OCC (Loss) / Gain

Selected Scenario

Act24

Baseline Scenario

OL02

1

12

Regions / Clusters / Factories

Search

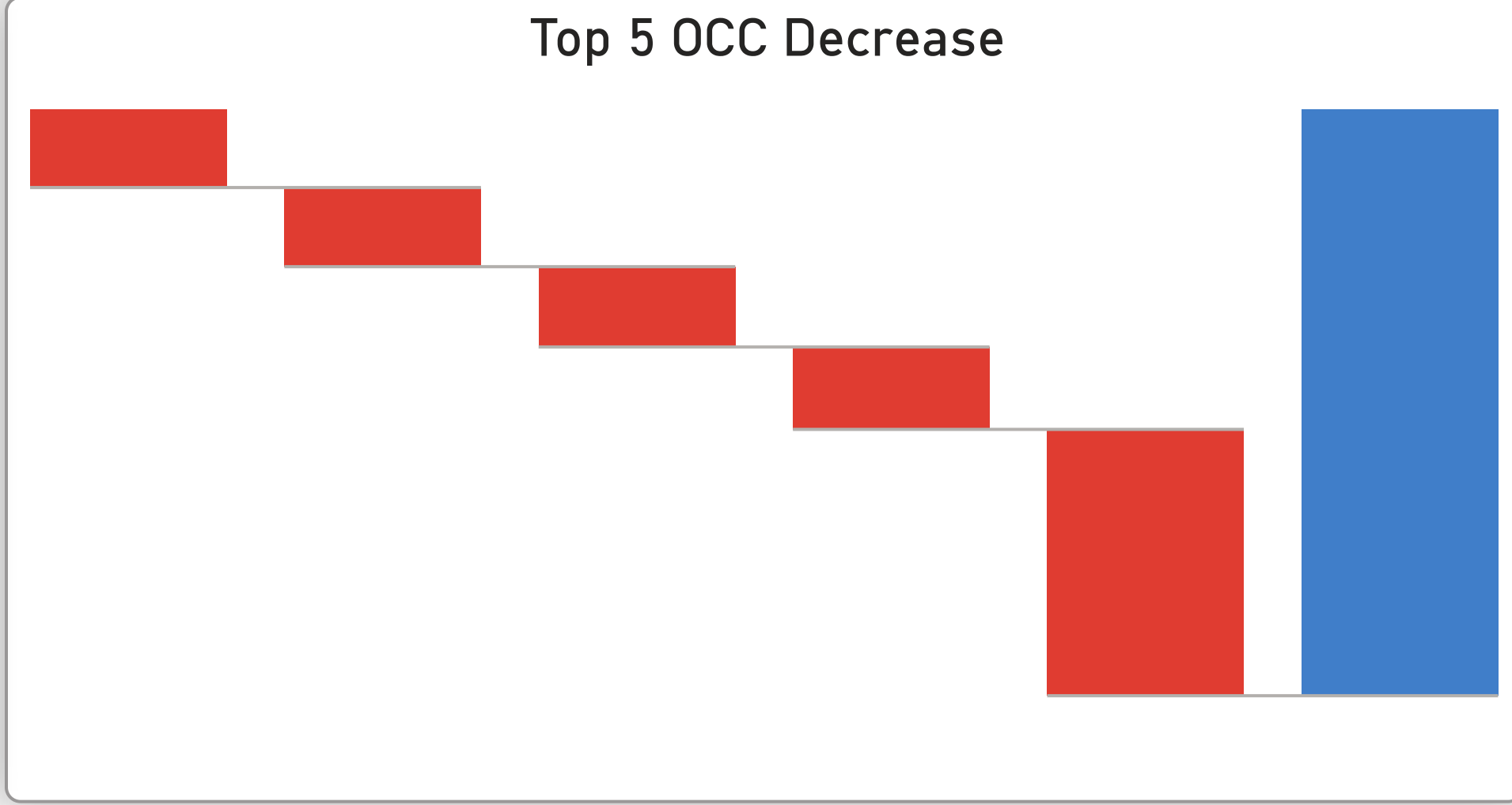
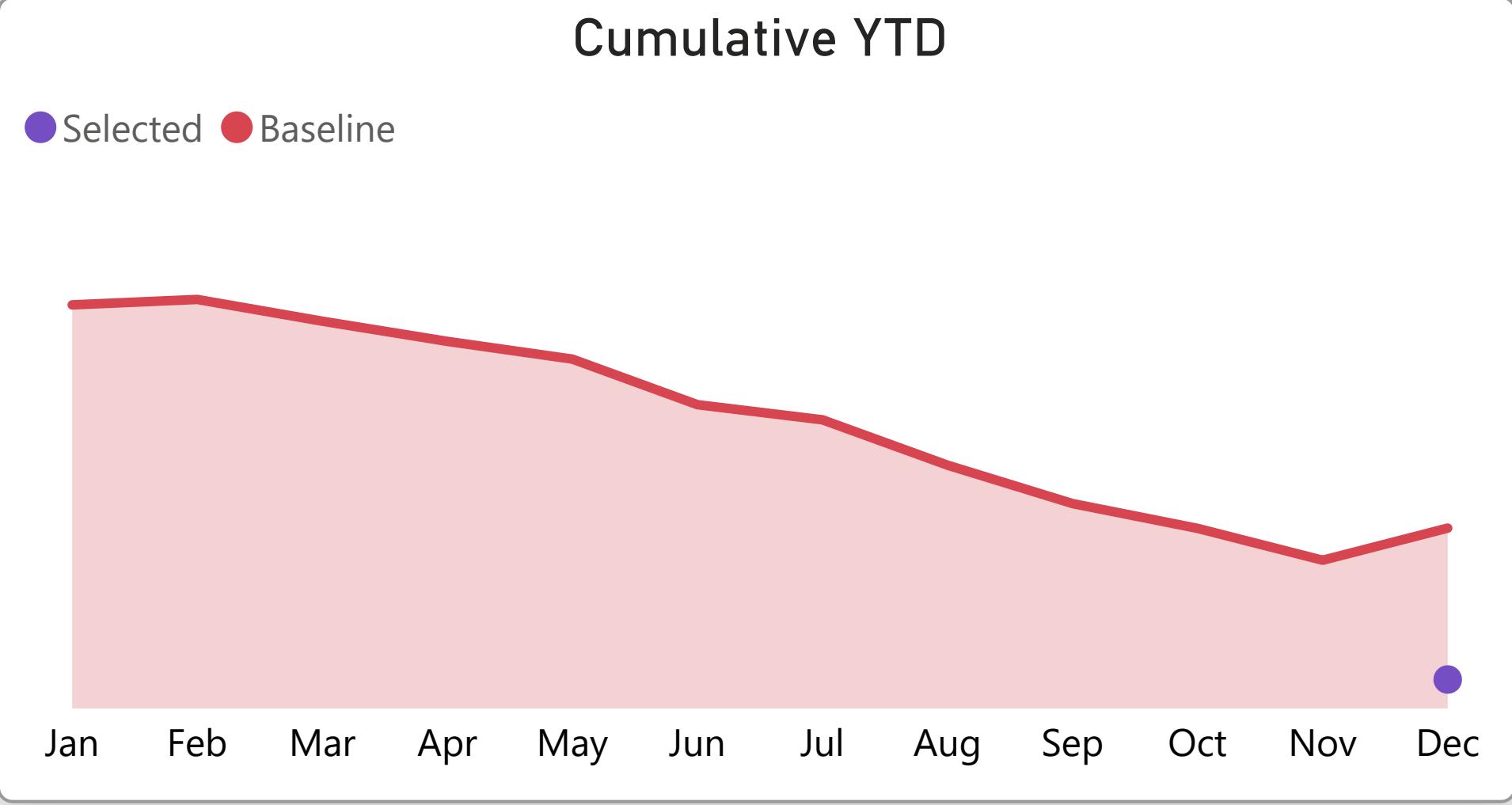
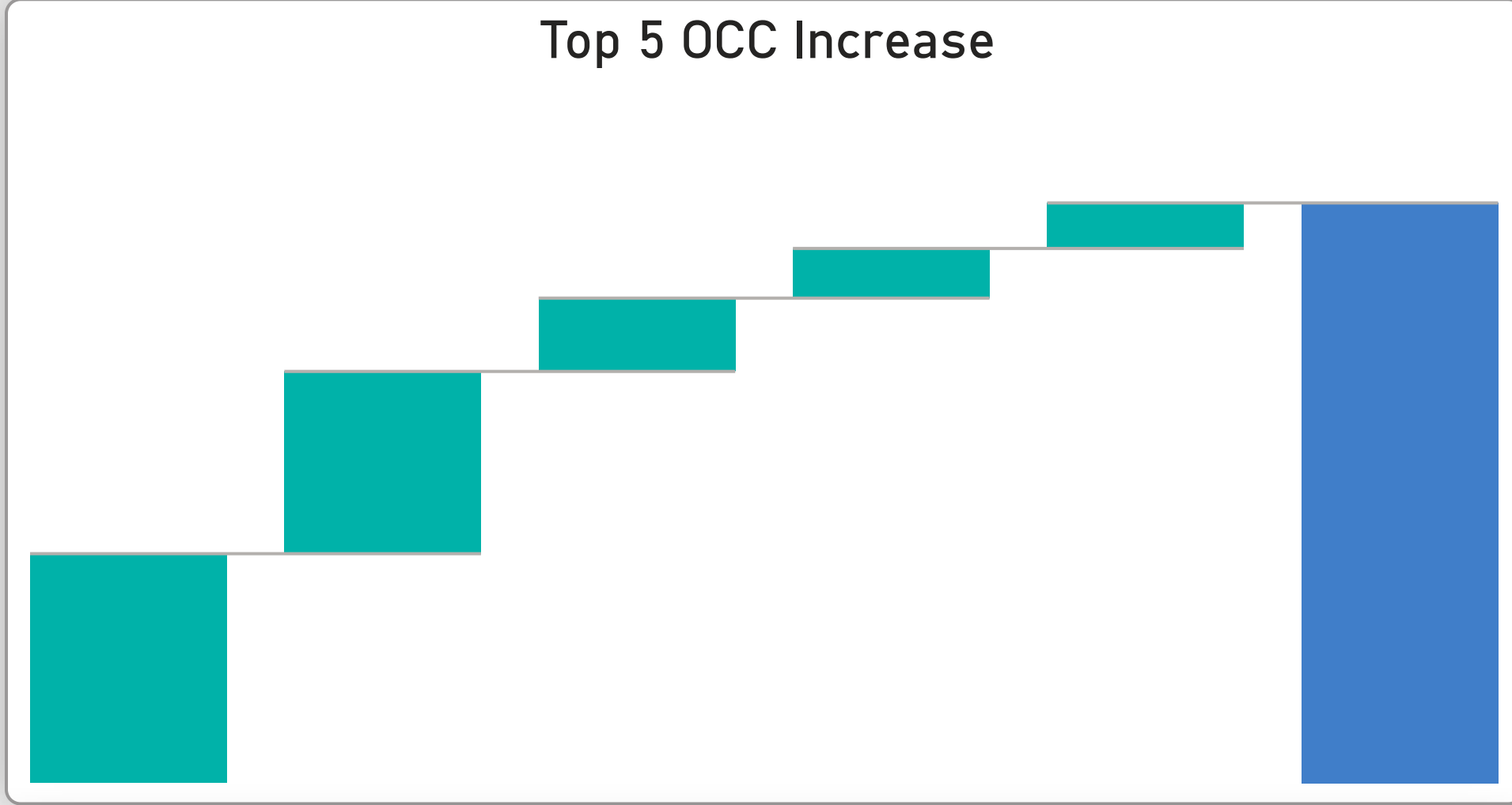
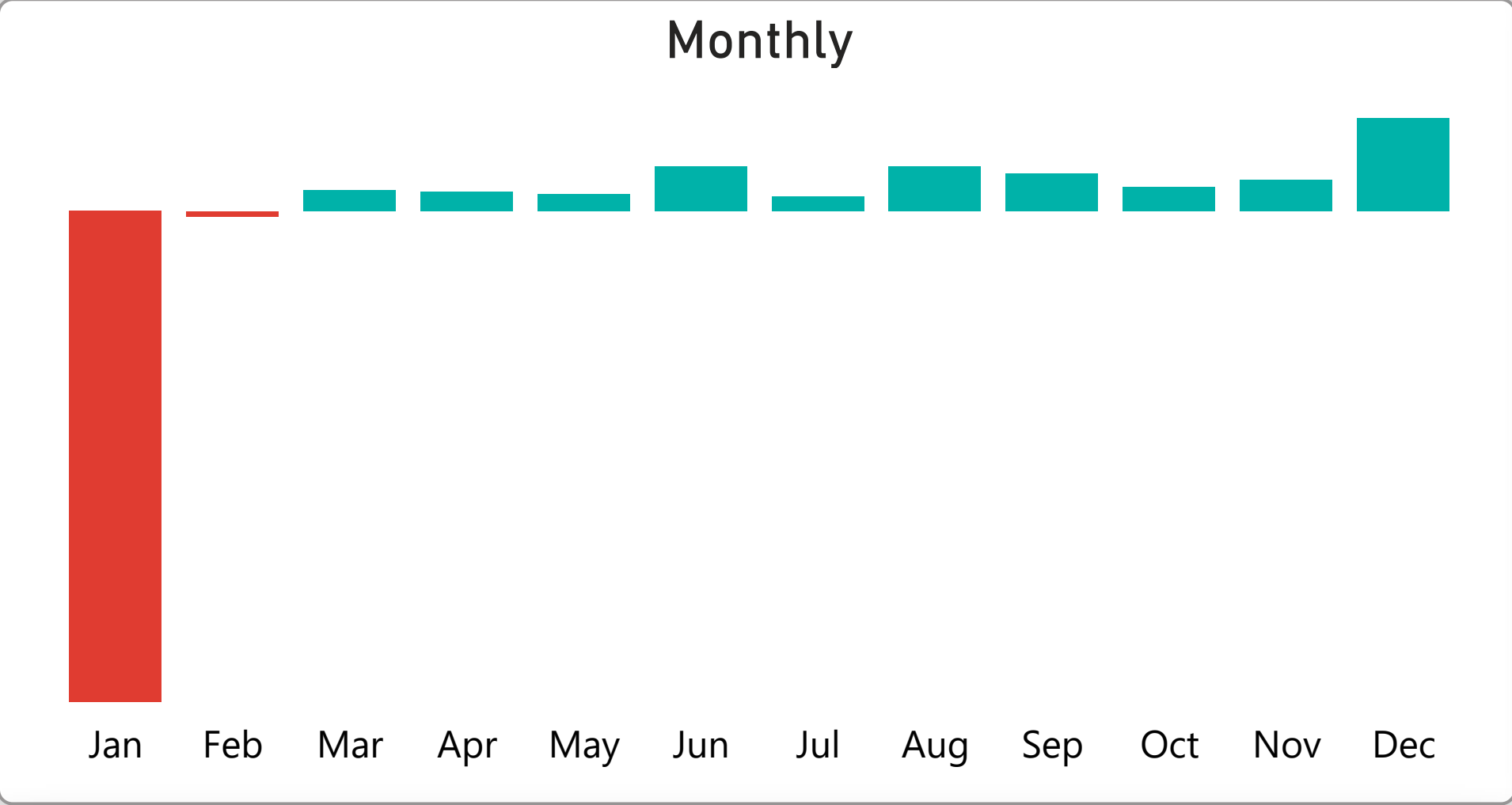
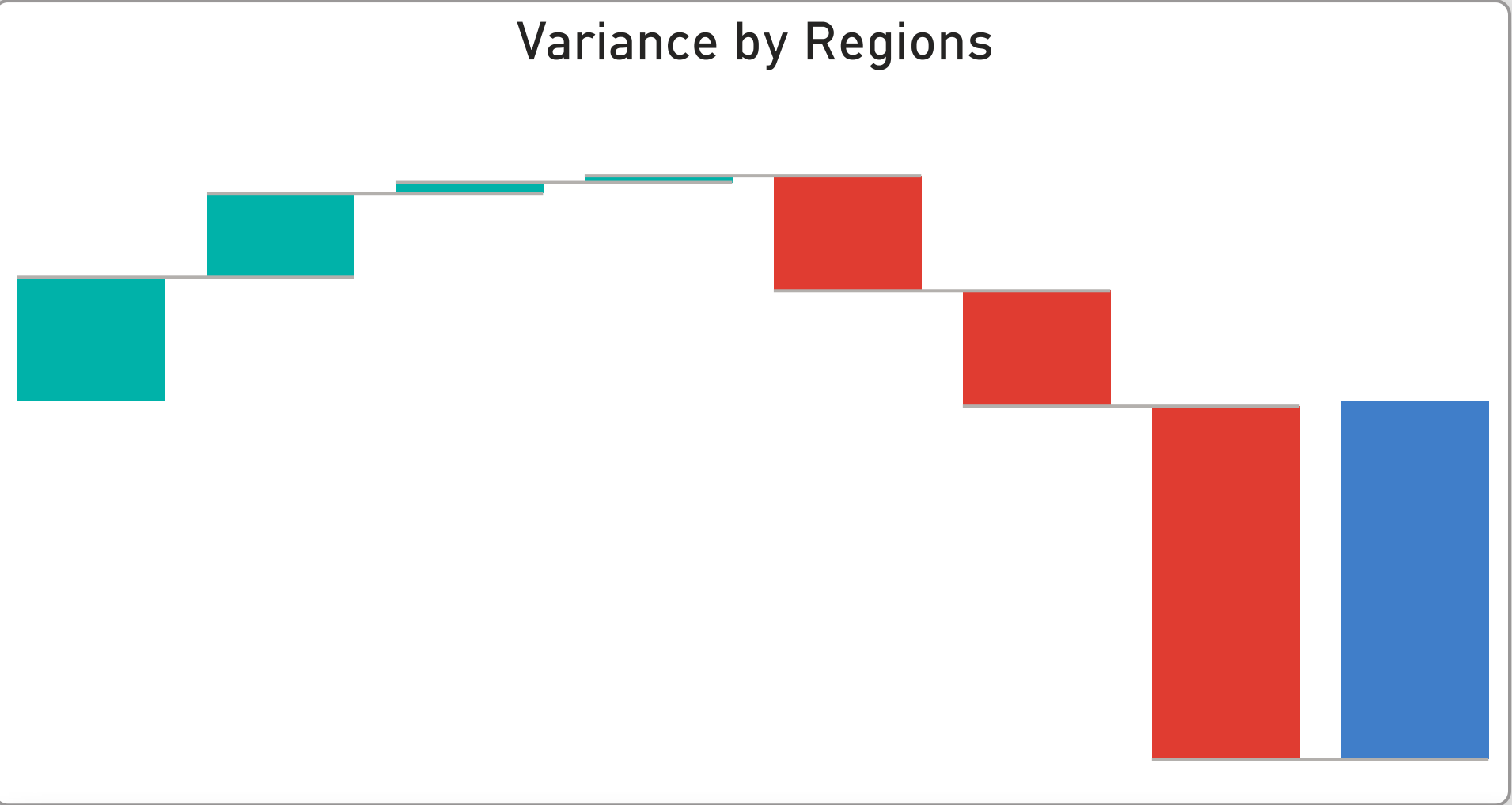
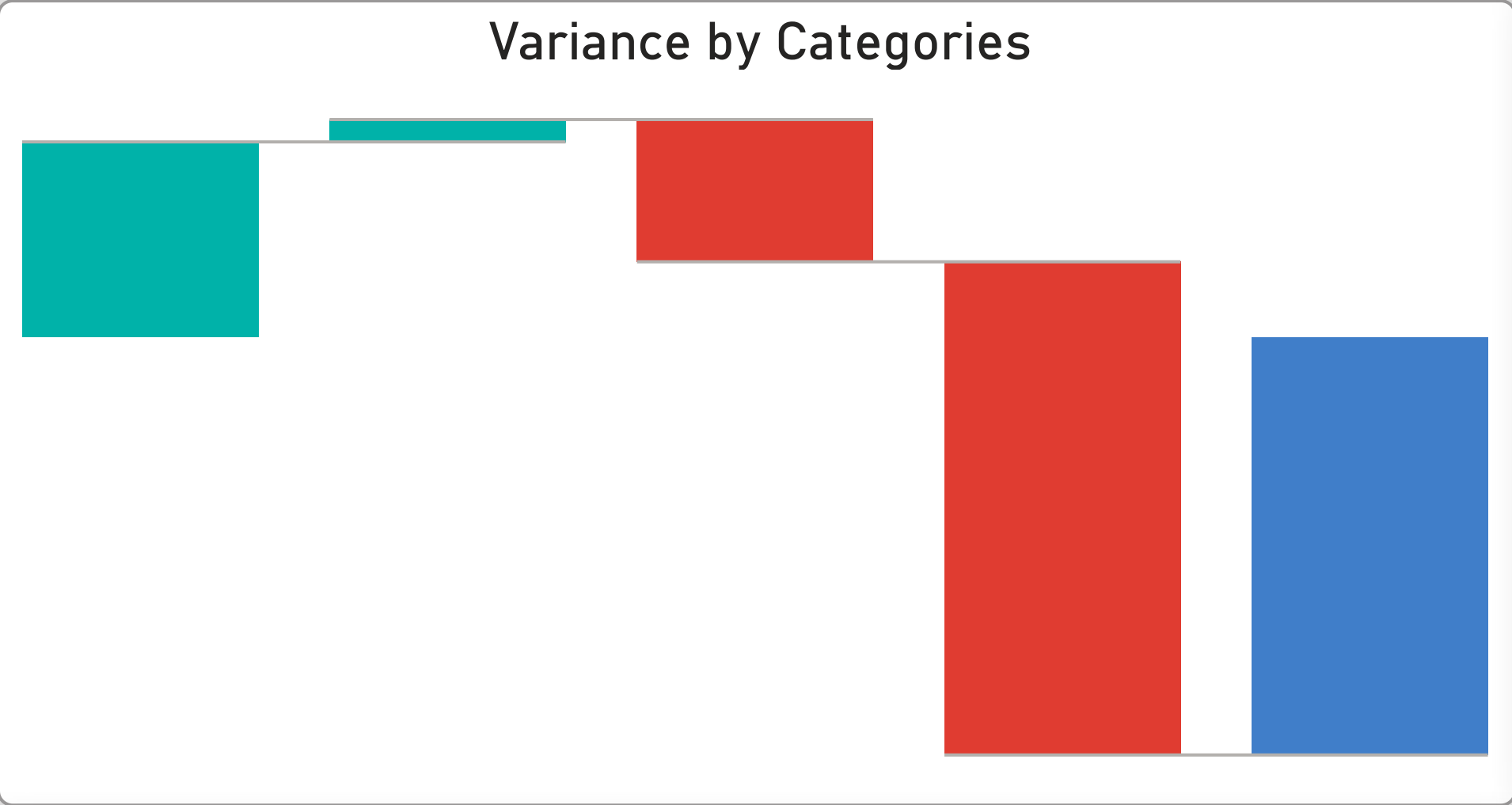
1: Western Europe and Am...

2: Asia Pasific

3: Eastern Europe

4: MENEAT

2025



2025

Base Scenario

Act25

AP Scenario

AP25

OL Scenario

OL05

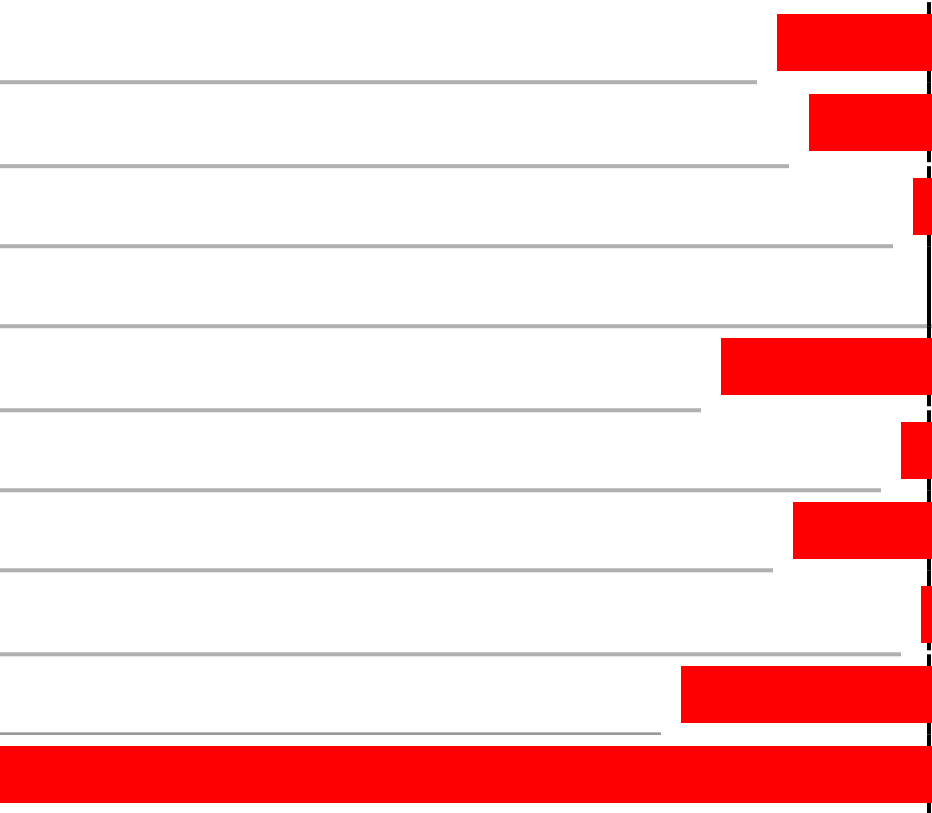
Month

1

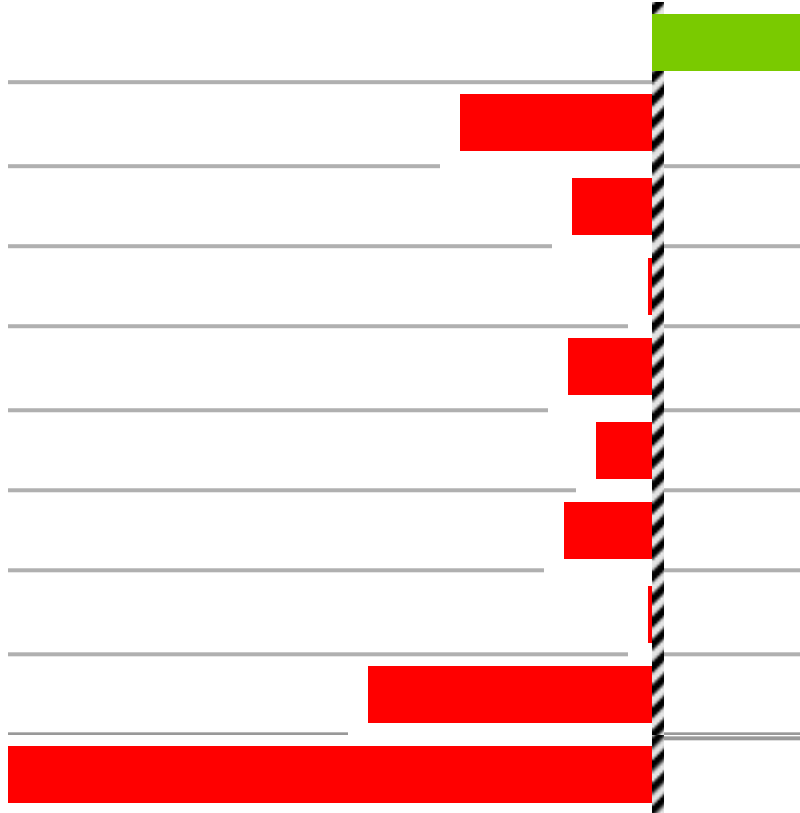
4

Volume Variance by XXX

Act vs AP

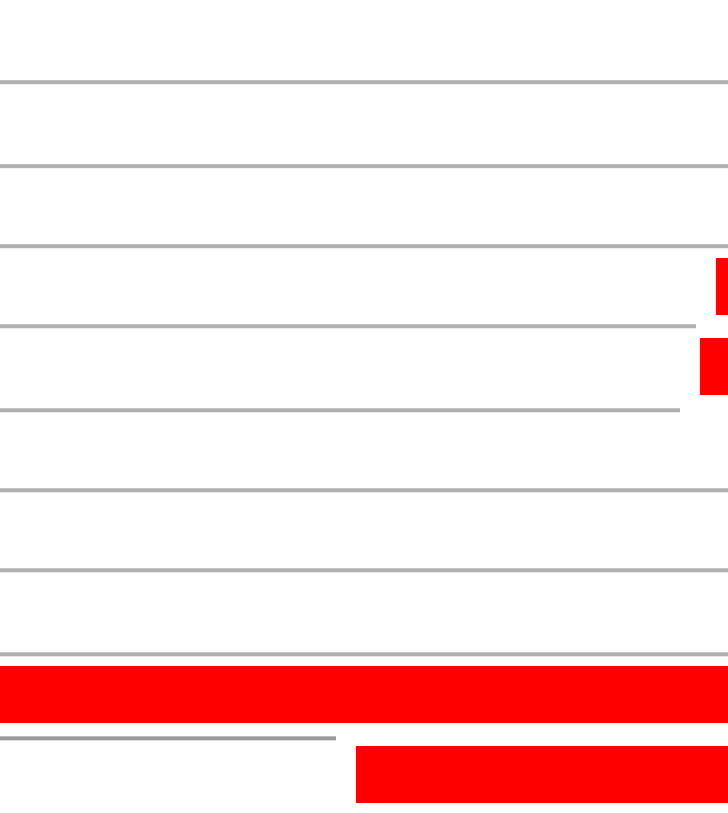


Act vs OL

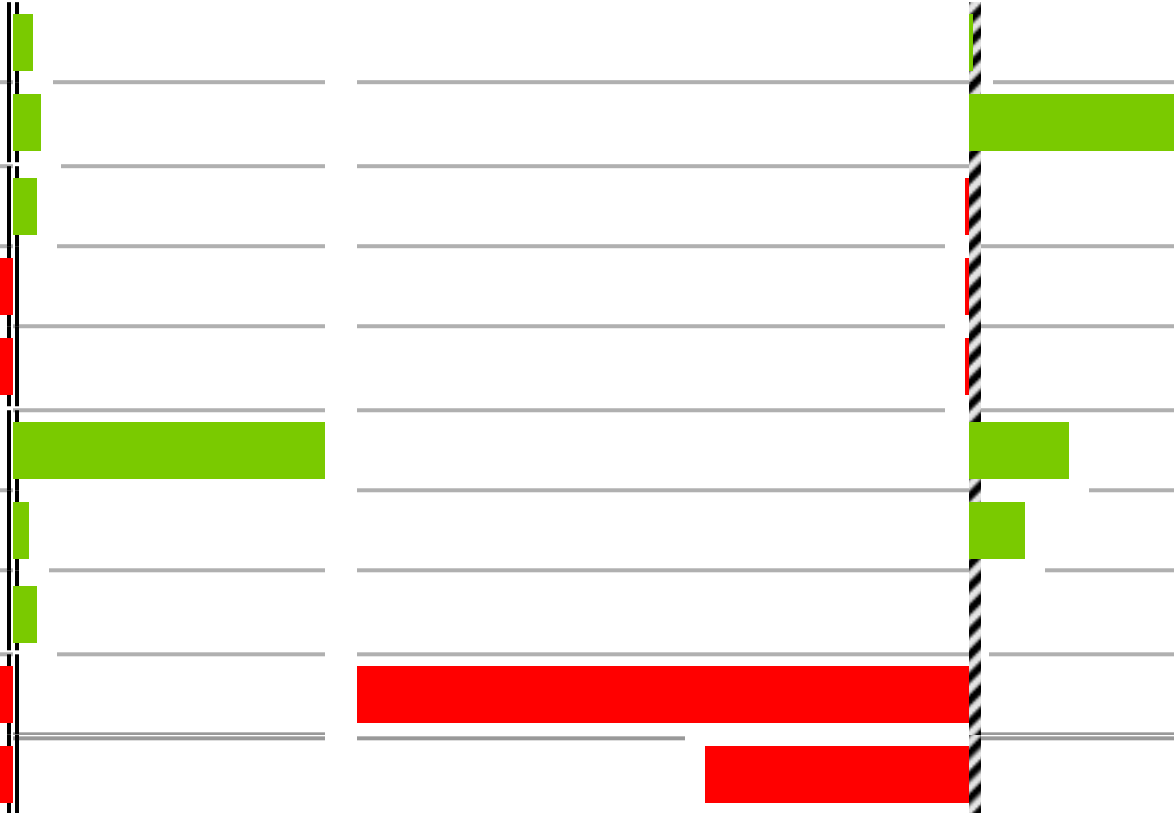


Volume Variance by YYY

Act vs AP



Act vs OL

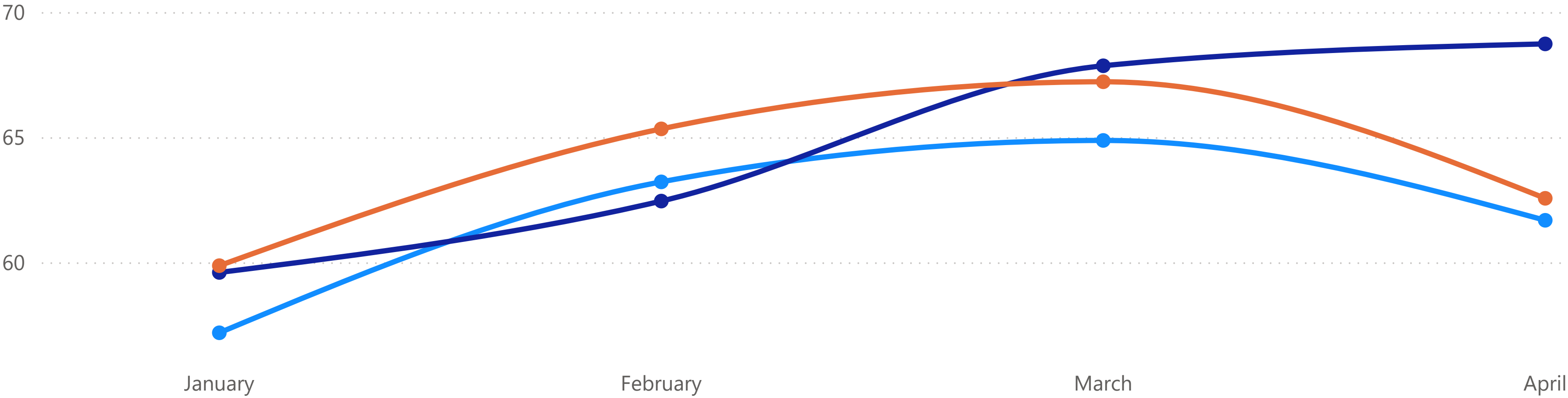


Regions / Clusters / Factories

- Search
- 1: Western Europe and Am...
- 2: Asia Pasific
- 3: Eastern Europe
- 4: MENEAT
- 7: All Other PC's

Monthly Volume Bn Cig

Act AP OL





Level, Custom_level

- ✓ ☐ Purchase Price Variances
- ✓ ☐ Net tobacco weight
- ✓ ☐ Tobacco yield
- ✓ ☐ Blend specification variance
- ✓ ☐ Other Leaf cost
- ✓ ☐ Global Leaf

