A For the 2012 calendar year, or tax year beginning 01-01-2012 , 2012, and ending 12-31-2012

DLN: 93493316002373

# Form **990**

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No 1545-0047

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

Amended	hange turn		B Check if applicable C Name of organization Cherokee County Electric Cooperative				
Initial ret Terminat Amended	turn	Association  Doing Business As				75-0184	514
Terminat Amended							
Terminat  Amended  Application		Number and street (or P O box if mail PO Box 257	is not delivered to street address)	Room/suite		E Telephone	number
						(903)68	3-2248
Application		City or town, state or country, and ZIP Rusk, TX 75785	+ 4			(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	on pending	rasky rx rsros				<b>G</b> Gross recei	pts \$ 38,112,249
		F Name and address of princi	pal officer	Н	(a) Is thi	s a group ret	
		Greg Jones PO Box 257			affilia	tes?	┌ Yes ┌ No
		Rusk,TX 75785		н	<b>(b)</b> Are a	ll affiliates ir	ncluded?
							ıst (see ınstructions)
I Tax-exe	empt status	501(c)(3)	nsert no )   4947(a)(1) or		(c) Grou	p exemption	number 🌬
J Websit	te:► N/A			"	( <b>c)</b> 0100	p exemption	number P
<b>K</b> Form of c	organization	Corporation Trust Association	Other 🕨	<u>'</u>	Year of fo	mation 1939	M State of legal domicile TX
Part I	Sumn	nary		<u> </u>			•
1	Briefly des	cribe the organization's mission	or most significant activitie:	s			
	To provide	e electric energy to rural areas at	cost on a cooperative basis	5			
<u> </u>							
<u> </u>							
Governance	Check this	box দ if the organization disc	ontinued its operations or di	sposed of mo	ore than 2	5% of its ne	t assets
ဒီ							1
ან   3 თ   ".		voting members of the governing				_	3 7
ë   ⁴		independent voting members of				_	<b>4</b> 7
=		ber of individuals employed in ca					<b>5</b> 73
		ber of volunteers (estimate if nec lated business revenue from Par				`	<b>7a</b> 0
		ted business taxable income from				<u> </u>	7b
-						r Year	Current Year
8	Contribi	utions and grants (Part VIII, line	1h)	🖯			0
enrie 9		service revenue (Part VIII, line		39,831,172	37,993,039		
E 10	_	nent income (Part VIII, column (		<u> </u>		143,149	
10 11		evenue (Part VIII, column (A), lir		<b>├</b>		70,240	
12	Total re	venue—add lines 8 through 11 (r					
		<u> </u>				40,044,561	
13		and similar amounts paid (Part I)		<b>—</b>			0
14		paid to or for members (Part IX,		<u> </u>		605,526	380,922
g 15	5-10)	, other compensation, employee	Denents (Part 1X, column (A	), lines		2,124,311	
∯ 16a	a Professi	onal fundraising fees (Part IX, co	olumn (A), line 11e)	[			0
75   ±VQ	Total fund	raising expenses (Part IX, column (D),	ıne 25) <b>▶</b> 0				
<u>क</u>   100		xpenses (Part IX, column (A), lin	, -			35,735,766	33,181,488
<b>*</b>   .	Other e.	penses Add lines 13-17 (must	equal Part IX, column (A), lı	ne 25)		37,745,685	35,686,721
		e less expenses Subtract line 18	3 from line 12			2,298,876	2,425,528
_   17	Total ex	ress expenses subtract fine re					
17 18 19	Total ex	ress expenses subtract fine re				of Current	
17 18 19	Total ex Revenue					ear	End of Year
17 18 19	Total ex Revenue Total as	sets (Part X, line 16)		_		<b>ear</b> 77,916,350	End of Year 79,042,177
17 18 19 5000 2000 2000	Total ex Revenue Total as Total lia			[		ear	End of Year 79,042,177 41,263,181

4e Total program service expenses ►

Part IV	Chec	rklist	of Re	auired	Scher	dules
	CHE	LKIISL	OI NO	uuncu	SCILC	Juics

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		Νo
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line $1^7$ If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
_		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νo
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,  Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part $I$	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line $2 \cdot \cdot \cdot$ .	35b		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Yes	

Раг	Statements Regarding Other IRS Fillings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   42		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		No
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
52	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7.0		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		Νo
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		No
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		Νo
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		No
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		No
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Se	ection A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year						
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O						
b	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes				
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo			
6	Did the organization have members or stockholders?	6	Yes				
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes				
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No			
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)			
			Yes	No_			
	Did the organization have local chapters, branches, or affiliates?	10a		No_			
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b					
11a	11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?						
	the form?	10b	Yes				
	the form?		Yes				
12a	the form?		Yes Yes				
12a b	the form?	11a					
12a b	the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a	Yes				
<b>12a</b> b c	the form?	11a 12a 12b	Yes Yes				
12a b c	the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes Yes				
12a b c 13	the form?	11a 12a 12b 12c 13	Yes Yes Yes				
12a b c 13 14 15	the form?	11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes				
12a b c 13 14 15	the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes				
12a b c 13 14 15	the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes				
12a b c 13 14 15 a b	the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No			
12a b c 13 14 15 a b	the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
12a b c 13 14 15 a b	the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
12a b c 13 14 15 a b	the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			

- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website V Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization FKenneth Hicks PO Box 257 Rusk, TX (903)683-2248

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours	more pers	than on is	one bot	not box h ar	checl c, unle n office	ess er	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) Keith Youngblood	5 50	х						6,290	0	C	
Director	0 00										
(2) Jim Tarrant Jr Director	2 00	х						24,494	0	C	
(3) DB Langford	2 00										
Director	0 00	X						4,468	0	C	
(4) Kyle Griffith	5 00	Х						25,163	0	0	
Director	0 00	^						25,163	U		
(5) BR Darby Jr	3 00	х		х				4,536	0	C	
Sec/Treas/Dir	0 00	^		^				4,550	0		
(6) Wes Barron	2 00	х		x				29,531	0	O	
V P / Director	0 00							ŕ			
(7) Jack Cheek	6 00	×		x				4,936	0	C	
President/Dir	0 00										
(8) Kenneth Hicks	40 00			x				70,511	0	44,941	
Acct Manager (9) Greg Jones	0 00	<u> </u>									
General Manager	0 00			Х				137,084	0	75,086	
							_				

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	.   '	(F) Estima mount o compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustiee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)		rganizati relate organiza	d
											+		
											+		
											_		
	Sub-Total							<u></u>			_		
C	Total from continuation sheet							Þ					
<u>d</u> 	Total (add lines 1b and 1c) .  Total number of individuals (in						d abov	e) w	307,013 ho received more th				120,027
	\$100,000 of reportable comp	ensation from th	e organ	ızatı	on <b>⊫</b> 1	<u> </u>							
3	Did the organization list any fo					key	emplo	yee,	, or highest compen	sated employee		Yes	No
4	on line 1a? If "Yes," complete S For any individual listed on lin organization and related organ individual	e 1a, is the sum	of repo	rtabl	e co						3		No
5	Did any person listed on line 1 services rendered to the organ									or individual for	5	Yes	No
	ection B. Independent Co	ntractors											
1	Complete this table for your five compensation from the organization	ve highest comp										tax year	

(A) Name and business address	( <b>B</b> ) Description of services	(C) Compensation
Power Engineers Inc 3940 Glenbrook Drive Hailey ID 83333	Engineer Consultants	959,920
Hilton Services 1548 N Dickerson Rusk TX 75785	Clearing	227,363
Harris Line Service Co Inc Po Box 7165 Longview TX 75607	Clearing	1,779,531
East Texas Utility Service Po Box 1673 Jacksonville TX 75766	Construction	422,132
Cold Creek Construction PO Box 829 Jewett TX 75846	Construction	504,021
3. Total number of independent contractors (including but not limited to the	salisted above) who reserved more than	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶8

Part V	777	Statement of Revenue Check if Schedule O contains a respo	nce to any question	in this Part VIII			
		encek ii Schedule S contains a respo	nse to uny question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
u 22	1a	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b					
ا <u>ي</u> ورز	c	Fundraising events 1c					
ffs, ⊏A	d	Related organizations 1d					
ا ﷺ وَ:   ﷺ							
ns,	е				ļ		ļ
er.	f	All other contributions, gifts, grants, and similar amounts not included above					
들 등	g	Noncash contributions included in lines	į		i		İ
ont nd	h	Total. Add lines 1a-1f		0			
ਹ ਜ਼		Total. Add filles 1a-11	<b>P</b>				
en	-		Business Code				
wen	2a	Patronage Capital - G&T	221000	1,327,908	1,327,908		
æ	b	Patronage Capital - CFC	221000	168,603	168,603		
ž F	C	Electricity Energy	221000	36,496,528	36,496,528		
Program Serwce Revenue	d						
Ē	e	All other programs common review					
5	f	All other program service revenue					
	g	<b>Total.</b> Add lines 2a-2f		37,993,039			
	3	Investment income (including divident and other similar amounts)		50,628			50,62
	4	Income from investment of tax-exempt bond	i i	0			
	5	Royalties	🕨	1,609			1,609
		(ı) Real	(11) Personal				
	6a	Gross rents					
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss)		О			
		(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory					
	b	Less cost or other basis and sales expenses					
	C	Gain or (loss)					
	d	Net gain or (loss)	· · · · •	0			
Other Revenue	8a	Gross income from fundraising events (not including  \$ of contributions reported on line 1c) See Part IV, line 18					
<u>ت</u>		a					
the	b	Less direct expenses <b>b</b>					
•	C	Net income or (loss) from fundraising	events 🛌	0			
	9a	Gross income from gaming activities See Part IV, line 19 a					
	ь	Less direct expenses <b>b</b>					
	c	Net income or (loss) from gaming acti		О			
	10a	Gross sales of inventory, less returns and allowances .	-				
	h	loss cost of goods sold h					
	b c	Less cost of goods sold <b>b</b> Net income or (loss) from sales of inv	entory -	0			
}		Miscellaneous Revenue	Business Code				
}	11a	Pole Rental	221000	62,895			62,89
	 Ь	Miscellaneous Income	221000	4,078			4,078
	c	semaneous meome					
	d	All other revenue					
	e	Total. Add lines 11a-11d	▶				
			}	66,973			
	12	<b>Total revenue.</b> See Instructions .		38,112,249	37,993,039		119,210

		Statement of Functional Expenses				
Section	on 501	1(c)(3) and $501(c)(4)$ organizations must complete all columns All	other organızatı	ons must comp	lete column (A )	
	(	Check if Schedule O contains a response to any question in this Par	tIX			<u> </u>
		ude amounts reported on lines 6b, and 10b of Part VIII.	<b>(A)</b> Total expenses	( <b>B</b> ) Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1		ts and other assistance to governments and organizations e United States See Part IV, line 21	0			
2		ts and other assistance to individuals in the ed States See Part IV, line 22	0			
3	orgar	ts and other assistance to governments, nizations, and individuals outside the United es See Part IV, lines 15 and 16	0			
4	Bene	fits paid to or for members	380,922			
5		pensation of current officers, directors, trustees, and employees	381,704			
6	(as d	pensation not included above, to disqualified persons efined under section 4958(f)(1)) and persons ribed in section 4958(c)(3)(B)	0			
7	Othe	r salaries and wages	1,615,796			
8		ion plan accruals and contributions (include section 401(k) 403(b) employer contributions)	104,611			
9	Othe	r employee benefits	22,200			
10	Payro	oll taxes	0			
11	Fees	for services (non-employees)				
а	Mana	agement	0			
b	Lega		16,860			
C	Acco	ounting	20,091			
d	Lobb	yıng	0			
e	Profe	essional fundraising services See Part IV, line 17	0			
f	Inves	stment management fees	4,433			
g	colun	r (If line 11g amount exceeds 10% of line 25, mn (A) amount, list line 11g expenses on dule O)	29,105			
12		ertising and promotion	7,268			
		e expenses	259,823			
14		mation technology	233,023			
15			0			
	-	Ities				
16		ıpancy	199,350			
17		el	0			
18	state	nents of travel or entertainment expenses for any federal, e, or local public officials	0			
19		erences, conventions, and meetings	16,603			
20		rest	1,443,243			
21	-	nents to affiliates	0			
22		eciation, depletion, and amortization	2,537,604			
23		rance	60,621			
24	misc	er expenses Itemize expenses not covered above (List ellaneous expenses in line 24e If line 24e amount exceeds 10% e 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Cons	sumer Accounts	956,014			
b	Dıstr	ribution-O perations	1,430,585			
С	Dıstr	ibution-Maintenance	3,306,971			
d	Cost	of Purchased Power	22,405,778			
e	Allot	ther expenses	487,139			
25	Total	functional expenses. Add lines 1 through 24e	35,686,721	0	0	(
26	Joint repor	costs. Complete this line only if the organization rted in column (B) joint costs from a combined ational campaign and fundraising solicitation Check	. ,			

Part X Balance Sheet

FGI	LA	Check if Schedule O contains a response to any question in this	Part	x			
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			5,628,968	1	5,123,405
	2	Savings and temporary cash investments			508,490	2	488,025
	3	Pledges and grants receivable, net				3	0
	4	Accounts receivable, net			4,539,319	4	4,054,719
	5	Loans and other receivables from current and former officers, demployees, and highest compensated employees. Complete Paschedule L	recto rt II o	of		5	0
Assets	6	Loans and other receivables from other disqualified persons (as 4958(f)(1)), persons described in section 4958(c)(3)(B), and cand sponsoring organizations of section 501(c)(9) voluntary enorganizations (see instructions) Complete Part II of Schedule L	ontrib nploye	outing employers		6	0
% %	7	Notes and loans receivable, net				7	0
₹	8	Inventories for sale or use			799.679	8	804,942
	9	Prepaid expenses and deferred charges			362,400	ЬŤН	362,697
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	88,638,940			<u> </u>
	ь	Less accumulated depreciation	10b	31,470,062	56,307,121	10c	57,168,878
	11	Investments—publicly traded securities			11	0	
	12	Investments—other securities See Part IV, line 11				12	0
	13	Investments—program-related See Part IV, line 11			9,763,690	13	11,032,828
	14	Intangible assets			, ,	14	0
	15	Other assets See Part IV, line 11			6,683	15	6,683
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) .			77,916,350		79,042,177
	17	Accounts payable and accrued expenses			4,679,941	17	4,646,513
	18	Grants payable			.,,	18	-,,
	19	Deferred revenue			3,944,420		4,426,812
	20	Tax-exempt bond liabilities			3,511,125	20	1, 120,012
	21	Escrow or custodial account liability Complete Part IV of Sche				21	
es	22	Loans and other payables to current and former officers, director				21	
Liabiliti	22	key employees, highest compensated employees, and disqualif	ied	•		22	
<u>.e</u>		persons Complete Part II of Schedule L			33,173,053	22	24 429 607
_	23	Secured mortgages and notes payable to unrelated third parties			33, 173,033	23	31,438,607
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to relat and other liabilities not included on lines 17-24) Complete Pai D	rt X of	Schedule	745,000	25	751,249
	26	<b>Total liabilities.</b> Add lines 17 through 25			42,542,414	26	41,263,181
es —		Organizations that follow SFAS 117 (ASC 958), check here ▶ ∫ lines 27 through 29, and lines 33 and 34.					
ärc	27	Unrestricted net assets				27	
<u> </u>	28	Temporarily restricted net assets				28	
Ē	29	Permanently restricted net assets				29	
r Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check he complete lines 30 through 34.	ere 🟲	<b>▽</b> and			
0	30	Capital stock or trust principal, or current funds			508,491	30	488,025
Ř	31	Paid-in or capital surplus, or land, building or equipment fund			,	31	, -
Assets	32	Retained earnings, endowment, accumulated income, or other fu			34,865,445	32	37,290,971
Net /	33	Total net assets or fund balances			35,373,936		37,778,996
ž	34	Total liabilities and net assets/fund balances			77,916,350	34	79,042,177
		rotar nabilities and het assets/fulla balalites	•	• •	11,910,330	34	13,042,111

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		38,1	112,249
2	Total expenses (must equal Part IX, column (A), line 25)	2		35,6	586,721
3	Revenue less expenses Subtract line 2 from line 1	3		2,4	125,528
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			 373,936
5	Net unrealized gains (losses) on investments	5			,.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			-20,468
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		37,7	778,996
Par	t XIII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				. $ abla$
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ved on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separ basis, consolidated basis, or both	rate			
	▼ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	<b>)</b>	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

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OMB No 1545-0047

Department of the Treasury Internal Revenue Service

**SCHEDULE D** (Form 990)

> ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
>
> ► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Open to Public

	rm 990. F See Separate Instructions.		Піэрсскіоп
Name of the organization Cherokee County Electric Cooperative Association			oloyer identification number
Organizations Maintaining Donor Ad organization answered "Yes" to Form 990			
0. gazatio a	(a) Donor advised funds		(b) Funds and other accounts
L Total number at end of year			
Aggregate contributions to (during year)			
Aggregate grants from (during year)			
Aggregate value at end of year			
Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		nor adv	rsed Yes No
Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene conferring impermissible private benefit?			
Part II Conservation Easements. Complete if	f the organization answered "Yes"	to Forn	<u> </u>
Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held	n or education)  Preservation of a	certifie	d historic structure
easement on the last day of the tax year			T
Tabal and base of a consequence of a consequence		<u> </u>	Held at the End of the Year
a Total number of conservation easements		2a	
b Total acreage restricted by conservation easements		2b	
c Number of conservation easements on a certified hist	` ,	2c	
d Number of conservation easements included in (c) acc historic structure listed in the National Register		2d	
Number of conservation easements modified, transfer the tax year ►	red, released, extinguished, or terminat	ed by th	ne organization during
Number of states where property subject to conservat	tion easement is located ►		
Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, hai	ndling of	f violations, and Yes No
Staff and volunteer hours devoted to monitoring, insper	ecting, and enforcing conservation ease	ments o	during the year
A mount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easemen	ts durın	g the year
Does each conservation easement reported on line 2( and section 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of se	ction 1	70(h)(4)(B)(ı)
In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	ne footnote to the organization's financia		
Part III Organizations Maintaining Collection Complete if the organization answered "\		or Ot	her Similar Assets.
If the organization elected, as permitted under SFAS is works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote	ets held for public exhibition, education	, or rese	earch in furtherance of public
b If the organization elected, as permitted under SFAS is works of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	ets held for public exhibition, education		
(i) Revenues included in Form 990, Part VIII, line 1			<b>▶</b> \$
(ii) Assets included in Form 990, Part X			<b>►</b> \$
If the organization received or held works of art, historical following amounts required to be reported under SFAS			'
a Revenues included in Form 990, Part VIII, line 1	-		<b>►</b> \$

**b** Assets included in Form 990, Part X

Part	Urganizations Maintaining Co	liections of Art	t, HIS	itori	cai i	reası	ires, or (	tne	r Similar As	ssets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds, cl	neck	any of	the foll	owing that	are a	significant us	e of its	-
а	Public exhibition		d	Γ	Loan	orexc	hange prog	rams			
b	Scholarly research		e	$\vdash$	Othe	r					
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ain ho	w the	v furth	er the	organizatioi	ı's ex	cempt purpose	ın	
•	Part XIII						_				
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								nılar	┌ Yes	□ No
Par	t IV Escrow and Custodial Arrang								es" to Form	<u> </u>	, 110
	Part IV, line 9, or reported an an										
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interm	edıary	forc	ontribi	utions	or other as:	ets	not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follov	wing t	able		_				
									Aı	mount	
C	Beginning balance							1c			
d	Additions during the year						<u> </u>	1d			
e	Distributions during the year							1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?				_			┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	evnla	anatı	nn has	heen r	rovided in I	Part '	XIII		$\sqcap$
Pa	t V Endowment Funds. Complete										-
		(a)Current year		<b>)</b> Prior					Three years back		ears back
<b>1</b> a	Beginning of year balance										
b	Contributions										
c	Net investment earnings, gains, and losses										
d	Grants or scholarships					+		+			
e	Other expenditures for facilities					+		+			
_	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the cur	rent year end balan	ce (lır	ne 1g	, colun	nn (a))	held as				
а	Board designated or quasi-endowment 🕨										
ь	Permanent endowment -										
c	Temporarily restricted endowment ►										
_	The percentages in lines 2a, 2b, and 2c show	uld equal 100%									
За	Are there endowment funds not in the posses	ssion of the organiz	ation	that	are hel	d and a	admınıstere	d for	the		
	organization by									Yes	No
	(i) unrelated organizations		•			•		•		(i)	<u> </u>
	(ii) related organizations							•		(ii)	<u> </u>
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the	•						•	3	8 <b>b</b>	<u> </u>
	t VI Land, Buildings, and Equipme					10					
	Description of property	cite See Form 3.	70, 10	(a)	Cost or	rother	(b)Cost or o	ther	(c) Accumulated	<b>(d)</b> Bo	ok value
				bas	s (inves	tment)	basıs (oth	er)	depreciation		
	and		_	1							
	Buildings										
	easehold improvements		-							+	
	quipment										
	• •		-	-		$\longrightarrow$				+	7 160 070
e '	Other					l	88,638	3,940	31,470,06	52 I '	7,168,878

	Form 990, Part X, line 12.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests Other		
Other		
- <u>-</u>		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		2
Part VIII Investments—Program Related. Sec (a) Description of investment type	(b) Book value	3. (c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	//	
Part IX Other Assets. See Form 990, Part X, III		(h) Paak value
(a) Descrip	JUIOII	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	·	
Part X Other Liabilities. See Form 990, Part >	(, line 25.	
Part X Other Liabilities. See Form 990, Part >	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	
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Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value	

Par	XI Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	leturn
1	Total revenue, gains, and other support per audited financial statements	1	38,112,249
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII ) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	38,112,249
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII ) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	38,112,249
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	36,067,643
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	380,922
3	Subtract line <b>2e</b> from line <b>1</b>	3	35,686,721
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	35,686,721
Part	XIII Supplemental Information		
Com	olete this part to provide the descriptions required for Part II lines 3.5, and 9. Part III lines 1a and 4. Pa	art IV	lines 1 h and 2 h

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
•	Part XII, Line 2d Other expenses and losses per audited F/S	retired patronage capital \$380922

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OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization Cherokee County Electric Cooperative **Employer identification number** 

75-0184514

- 6	Questions Regarding Compensation		V	NI-
1.	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form		Yes	No
Ia	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	☐ Compensation committee ☐ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		
b	Any related organization?	5b		
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		
b	Any related organization?	6b		
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
	(i) (ii)	137,084			61,955	13,131	212,170	

Schedule J (Form 990) 2012

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2012

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OMB No 1545-0047

2012

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization Cherokee County Electric Cooperative Association Employer identification number

75-0184514

ldentifier	Return Reference	Explanation
Form 990, Part XI, Line 9	Other Changes In Net Assets Or Fund Balances - Other Decreases	Decrease in Scholarship & Economic Dev Funds = - \$20468

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	The cooperative's governing documents, conflict of interest policy and financial statements are available to the public by submitting a written request on a member information request form to the General Manager. If the request meets certain requirements described in the cooperative's policy, the member will be furnished the information requested.

ldentifier	Return Reference	Explanation
VI, Line 15b	Review and Approval Process for Officers and	The salaries of all other cooperative employees are set by the General Manager using comparable information for employees with similar responsibilities in cooperatives of similar size

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 15a	Form 990, Part VI, Line 15a Compensation Review & Approval Process - CEO, Top Management	The compensation of the General Manager is determined by the Board of Directors and is reviewed annually. Surveys of area cooperatives and national compensation surveys are used in determining compensation. The Board of Directors compares the compensation packages with other cooperatives of comparable size for General Managers and Executives with comparable responsibilities and assesses the performance of the cooperative and the General Manager through the year.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	Each director, officer, and key employee of the cooperative is covered under the conflict of interest policy. The board of directors interprets and enforces the policy the cooperative's legal counsel annually reviews the policy with all officials. The minutes of all board meetings record all disclosures, votes, authorizations, and other actions taken under the policy. Each official annually completes and signs the conflict of interest certification and disclosure form and delivers the completed and signed form to the President or General Manager. If an official discovers any information or fact that could impact another official's compliance with the policy, then the official must disclose the information or fact to the President or General Manager.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 11b	Form 990, Part VI, Line 11b Form 990 Review Process	The board of directors determines whether the Form 990 will be reviewed by all directors, an existing committee, or a special committee appointed for such purpose prior to filing. Once the return is completed, it is provided to the directors or the committee responsible for reviewing. Employees of the cooperative responsible for filing are available to respond to questions or provide background as needed. Once the directors responsible for reviewing the Form 990 are satisfied it is accurate and complete, the return is filed. Subsequently, the return is made available to all directors for their review.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 7b	Form 990, Part VI, Line 7b Describe Decisions of Governing Body Approval by Members or Shareholders	See above

Identifier	Return Reference	Explanation
	Form 990, Part VI, Line 7a How Members or Shareholders Elect Governing Body	The members of the cooperative have the right to vote for directors or any other matter noted on the ballot at the annual meeting of the membership. An appointed nominating committee composed of 1 member from each director district selects 1 nominee from each appropriate district. A member may also be nominated by petition with a minimum of fifty (50) signatures of members from the appropriate district. Directors are then elected by mail ballot. Ten percent (10%) of the total number of members of the cooperative constitutes a quorum for the mail ballot election. The elected directors are responsible for governing the cooperative.

Identifier	Return Reference	Explanation
Form 990, Part VI, Line 6		The cooperative has one class of members Each member has the right to receive electricity, to vote, and to receive patronage capital

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 4	Form 990, Part VI, Line 4 Description of Significant Changes to Organizational Documents	The Bylaws were amended as follows Article III Directors, Section 2 Tenure and Qualifications, (b) Qualifications was changed it previously read. No member shall be eligible to become or remain a director or to hold any position of trust in the Cooperative who it now reads. No member shall be eligible to become or remain a director in the Cooperative who