

21/5/2024

## Process Mining

### Type of events

- i) causal: (a & b are events)  
if a comes before b then b can not come before a. ( $a \rightarrow b$ )
- ii). parallel:  
can happen simultaneously
- iii). choice:  
a & b are not consecutive

### Steps:

- i). define all events
- ii). Identify start event
- iii). identify all possible end events
- iv) calculate footprint table
- v). make sets
- vi) Drop max. sets
- vii). Draw petrinets

events:

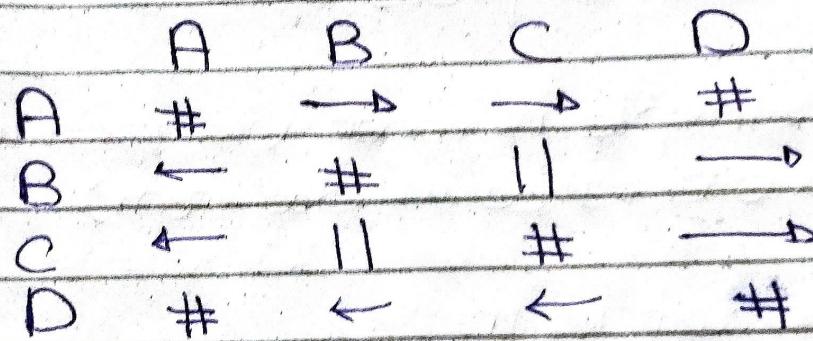
$\langle A, B, C, D \rangle$

$\langle A, C, B, D \rangle$

$\langle A, B, D \rangle$

$\langle A, C, D \rangle$

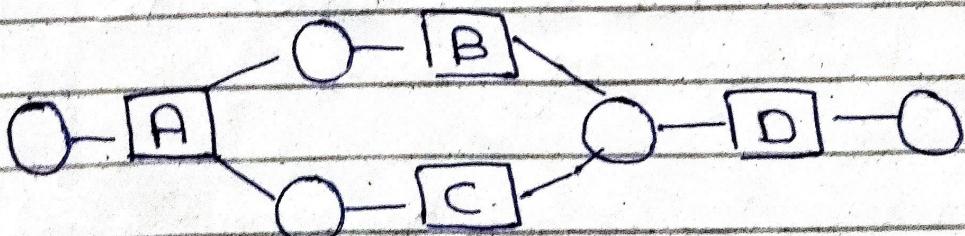
$A \rightarrow B$ ,  $A \rightarrow C$ ,  $B \parallel C$   
 $C \rightarrow D$ ,  $B \rightarrow D$



Sets:

$(A, B)$ ,  $(A, C)$ ,  $(B, D)$ ,  $(C, D)$

Drop Sets



# Data

## o Data

- collection of facts & figures that represent something in real world
- can be numbers, symbol, text, images.

## o Datapoint:

- individual unit or piece of data
- can be simple number (temperature) or complex (sentence in document)

## o Importance of structure & organization

- Data exists in raw form (collection of datapoint)
- it gains its true value when it's structured and organized.

## o Unstructured: does not follow any format.

o Semistructured: has some internal  
<sup>(organization)</sup> format but does not conform to strict format

## Sources of data:

- events over the Internet (Internet of events).

TWO Type



Data Centric  
(focuses on amount of  
event data generated  
from source)



Process Centric  
(use of data to  
analyze & improve  
process)

- o Internet of Content
- o Internet of people
- o Internet of things
- o Internet of location

1). IoC - all information created by humans to increase knowledge i.e. Wikipedia, youtube, ebook etc.

2). IoP - all data related to social interaction i.e. email, facebook etc.

3). IoT - all physical objects connected over internet

4). IoL - all data that have geographical & spatial dimension.

so IOE in this context means,  
collecting, analyzing, utilizing data  
to gain insights, understand process  
and make decisions

## Data Centric

- all event data

## Process Centric

- analyzing event sequence.

## Big data

- refers to complex, voluminous & rapidly growing that traditional processing techniques are inadequate for it.
- It is characterized by 3V's:
  - i) Volume (massive data)
  - ii) Variety (Structured, semi Structured, UnStructured)
  - iii) Velocity (speed at which data is being generated).

## Data Science

- interdisciplinary field aiming to convert data into real values
- value can be in form of predictions automated decisions , models learned from data.
- includes:
  - o data extraction
  - o data preparation
  - o exploration
  - o transformation

- o storage & retrieval
  - o computing infrastructure
  - o various type of mining's
- learning
- o presentation of explanation
  - o prediction

Data mining - process of extracting patterns or insights from large dataset using some algorithm.

Process Mining - Missing link b/w data mining / data science & process science

Process Science - focuses on understanding, designing and improving business process

## Simulations (virtual models)

- imitation of operation of real world process.

Purpose (Why we do it):

- i). to study behaviour of system
  - ii). to study behaviour & operation without impacting realworld
  - iii). allows experimentation.
  - iv). can be done at low cost using a software
- 

Purpose of studying behaviour:

- allows studying of complex system and modeling & understanding systems that are difficult to study in real world due to their intricate interactions & variables.
  - helps in understanding various conditions and making informed decisions
  - insights are used for improvements.
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Importance:

- understand complex systems
- reduce risk
- cost efficiency
- time saving
- training and education
- Testing, Optimization and Innovations

## - Scenario analysis

Other ways of studying behaviour:

- i) BPMN models
- ii). flowcharts • Data flow diagrams  
but all of these are symbolic  
(graphs, notations. cannot capture  
dynamic behaviour)

## Analytical Model (i.e Queue models)

- use mathematical equations

## Simulation (combination of both symbolic & analytical model)

System (group of objects joined  
together for accomplishment  
of a task)

↳ Components:

- i). Entities (real world objects)
- ii). Attributes (properties of system)
- iii). Activities (Something happening over period of time)
- iv). Events (anything that brings a change in system)
- v). State (description of entities, attributes, activities at one point in time)

## Types of Event Simulations

### i). Event simulation:

#### ↳ Discrete Event Simulation

→ process of ~~co~~ modifying a complex system as an ordered set of well defined events

OR how a system with discrete flow units or jobs evolves over time.

- State Variables change as a result of event.

#### ◦ State variables in Queueing Model:

- Arrival rate, service rate, queue length

- In DES, we can keep a track of how and when state variables change. (they usually change as a result of an event).

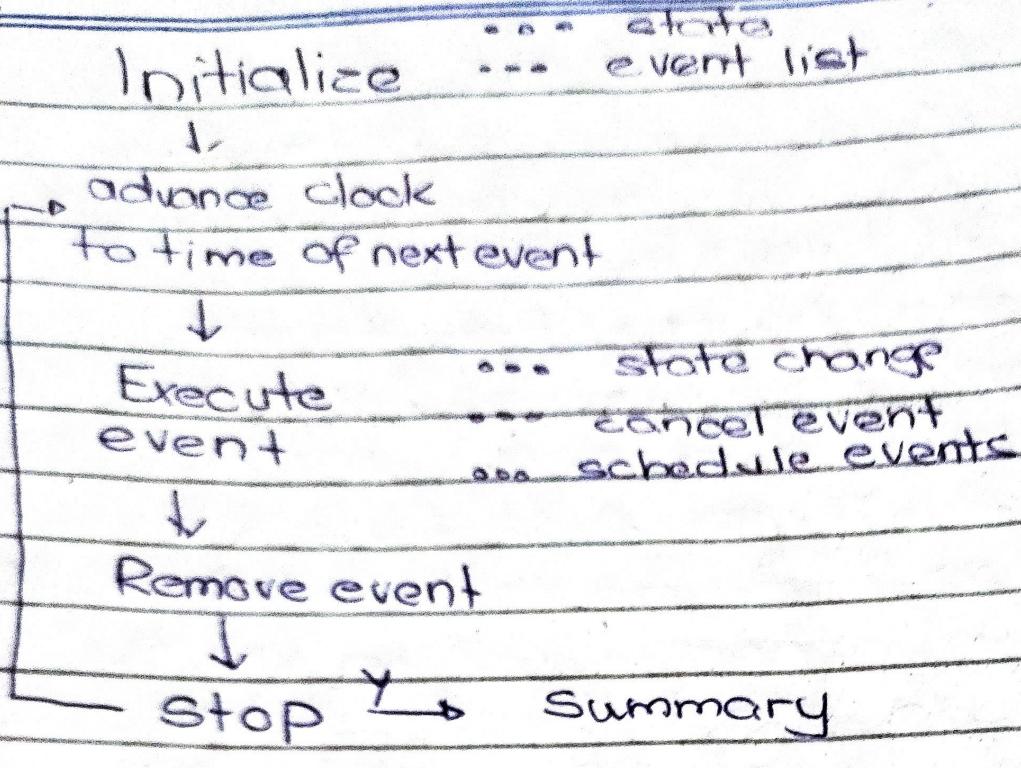
- DES is not concerned about how much time customer spends in line, service, entire system is only concerned about time when event occurs

- o so as it is not concerned about any other time it assumes that nothing has happened between two consecutive events.
- o DES can also be called Event-Driven Simulation (why? because it considers state variables, and state variables change when events occur).

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DES is designed on components:

- o System State - collection of variables that represent state of system.
- o Simulation clock - tracks time in simulated system
- o Event list - chronological (ordered) list of events scheduled to occur in simulation
- o Initialization routine - defines how first event (at time 0) is selected.
- o Report generator
- o Random number generator (optional)
- o Main program - invokes the model's routine to perform simulation.



## Monte Carlos Simulation

- process of playout scenarios  
(hundred, thousands or millions of time)
- to get uncertainty /variability in inputs to reach closer to reality
- done using random numbers.
- has three cases
  - i). Best case (lowest)
  - ii). Most likely (estimated)
  - iii). Worst (highest)

Steps of Monte-Carlos:

- i). Establish Probability distribution
- 2). Cumulative Probability distribution
- 3). Setting Random Number Intervals
- 4). Generating Random Numbers
- 5). finding answer.

## Pseudocode for Monte Carlos

- 1). Define parameters  
(best case (lowest value),  
most likely, worst case)
- 2). Initialize (Set) number of simulations
- 3). generate random numbers:  
for i(1 to number of simulations)
- 3). Calculation mean of sample and standard deviation.

## Simulation: Designing

- 1). Define Problem (what needs to be solved)
  - ↳ list mod questions model will answer
    - ↳ Questions are either key (must be answered) or desirable
- 2). Understand process
  - ↳ identify entities
  - ↳ define/design simulation only to answer question instead of imitating the whole system
  - ↳ Use Pareto's law:  
80% of behaviour can be understood by action of 20% of components
- 3). Determine goal & objectives:
  - ↳ define evaluation criteria
  - ↳ key performance measures

- 4) Obtaining support from management
  - ↳ educate management
  - ↳ set realistic expectation
  - ↳ highlight similar projects
  - ↳ communicate

## 5). Choosing Simulation Software

### 6). Data

↳ Data Sources

i). Direct observation

2). time studies & history

3) employee estimates (<sup>often</sup> unreliable)

4). Vendor claims (overly optimistic abt reliability)

↳ Challenges with Data:

1) limited availability

2) Data Quality

3) Data source reliability

## Incase of Insufficient Data:

7). Assumptions

8). Determining desired output

9). Building Model

10). Project Kickoff.