



# Faculty of Engineering

## End Semester Examination May 2025

### ME3EL19 Operations Management

<b>Programme</b>	<b>:</b>	<b>B.Tech.</b>	<b>Branch/Specialisation</b>	<b>:</b>	<b>ME</b>
<b>Duration</b>	<b>:</b>	<b>3 hours</b>	<b>Maximum Marks</b>	<b>:</b>	<b>60</b>

**Note:** All questions are compulsory. Internal choices, if any, are indicated. Assume suitable data if necessary. Notations and symbols have their usual meaning.

<b>Section 1 (Answer all question(s))</b>					<b>Marks</b>	<b>CO</b>	<b>BL</b>
<b>Q1.</b>	Operations management is primarily concerned with :				<b>1</b>	<b>1</b>	<b>1</b>
	<input type="radio"/> Managing people	<input checked="" type="radio"/> Managing resources to produce goods and services					
	<input type="radio"/> Managing marketing campaigns	<input type="radio"/> Managing financial accounts					
<b>Q2.</b>	Which approach in operations management focuses on eliminating waste?				<b>1</b>	<b>1</b>	<b>1</b>
	<input checked="" type="radio"/> Lean manufacturing	<input type="radio"/> Mass production					
	<input type="radio"/> Batch processing	<input type="radio"/> Job production					
<b>Q3.</b>	Which of the following is a key advantage of Integrated Product Development (IPD)?				<b>1</b>	<b>2</b>	<b>1</b>
	<input type="radio"/> Increased lead times	<input type="radio"/> Higher costs of production					
	<input checked="" type="radio"/> Faster time-to-market	<input type="radio"/> Reduced cross-functional collaboration					
<b>Q4.</b>	Capacity Planning is concerned with:				<b>1</b>	<b>2</b>	<b>1</b>
	<input checked="" type="radio"/> Determining production output levels	<input type="radio"/> Setting financial goals					
	<input type="radio"/> Hiring more employees	<input type="radio"/> Increasing advertising budgets					
<b>Q5.</b>	Which type of layout is most suitable for mass production?				<b>1</b>	<b>3</b>	<b>1</b>
	<input type="radio"/> Process layout	<input checked="" type="radio"/> Product layout					
	<input type="radio"/> Fixed position layout	<input type="radio"/> Cellular layout					
<b>Q6.</b>	Which is a key characteristic of an FMS?				<b>1</b>	<b>3</b>	<b>1</b>
	<input type="radio"/> Low flexibility	<input type="radio"/> Single product production					
	<input checked="" type="radio"/> Automation of material handling and processing	<input type="radio"/> High production lead time					
<b>Q7.</b>	Which system aims to minimize inventory levels by synchronizing production and demand?				<b>1</b>	<b>4</b>	<b>1</b>
	<input type="radio"/> Material Requirements Planning	<input type="radio"/> Enterprise Resource Planning					
	<input checked="" type="radio"/> Just-in-Time (JIT)	<input type="radio"/> Aggregate Planning					
<b>Q8.</b>	Which is not a strategy used in Aggregate Planning?				<b>1</b>	<b>4</b>	<b>1</b>
	<input type="radio"/> Level strategy	<input type="radio"/> Chase strategy					
	<input type="radio"/> Subcontracting	<input checked="" type="radio"/> Fragmentation strategy					
<b>Q9.</b>	Which of the following is not a characteristic of services?				<b>1</b>	<b>5</b>	<b>1</b>
	<input type="radio"/> Intangibility	<input type="radio"/> Perishability					
	<input type="radio"/> Heterogeneity	<input checked="" type="radio"/> High Inventory Levels					

**Q10.** What is the main focus of the Theory of Constraints (TOC)?

1 5 1

- ☐ Eliminate all machines in production
 ☒ Identify and manage system bottlenecks
 ☐ Maximize buffer stock
 ☐ Minimize customer interaction

**Section 2 (Answer all question(s))**

Marks CO BL

**Q11.** Define operations management. What are the key responsibilities of an operations manager?

3 1 1

Rubric	Marks
Describing any 3 key responsibilities of an Operations Manager 0-5 marks each	1.5
Define Operations Management	1.5

**Q12. (a)** What are the key differences between goods and services in terms of production and consumption?

7 1 2

Rubric	Marks
Write any 4 between goods and services in terms of production	3.5
Write any 4 between goods and services in terms of consumption	3.5

(OR)

**(b)** Describe the historical evolution of operations management. How did industrial revolution impact the field of operations management?

Rubric	Marks
Describe the historical evolution of Operations Management	3.5
How did Industrial Revolution impact the field of Operations Management?	3.5

**Section 3 (Answer all question(s))**

Marks CO BL

**Q13.** Differentiate between short-term and long-term capacity planning.

3 2 1

Rubric	Marks
write 3 difference ( 1 EACH)	3

**Q14. (a)** Discuss the role of qualitative and quantitative factors in selection of facility location.

7 2 2

Rubric	Marks
role of qualitative factors in selection of facility location	3.5
role of quantitatively factors in selection of facility location	3.5

(OR)

**(b)** What are the risks and challenges associated with Business Process Outsourcing (BPO)?

Rubric	Marks
Explain any 7 risks and challenges associated with Business Process Outsourcing (BPO)	7

**Section 4 (Answer all question(s))**

Marks CO BL

**Q15.** Define form design and functional design. How are they interrelated in product development?

4 3 2

Rubric	Marks
Define Form Design and Functional Design.	3
How are they interrelated in product development	1

**Q16. (a)** A project has the following times schedule-

6 3 3

Activity	Times in Weeks	Activity	Times in Weeks
(1 – 2)	4	(5 – 7)	8
(1 – 3)	1	(6 – 8)	1
(2 – 4)	1	(7 – 8)	2
(3 – 4)	1	(8 – 9)	1
(3 – 5)	5	(8 – 10)	8
(4 – 9)	6	(9 – 10)	7
(5 – 6)	4		

Construct the network and compute

- (i)  $T_E$  and  $T_L$  for each event
- (ii) Float for each activity
- (iii) Critical path and its duration

Rubric	Marks
Construct the network	2
Calculate $T_E$ and $T_L$ for each event	2
Calculate Float for each activity	1
Critical path and its duration	1

(OR)

- (b)** Describe the steps involved in solving a line balancing problem using the largest candidate rule. Support your explanation with a flowchart or diagram.

Rubric	Marks
Describing the steps involved in solving a Line Balancing problem	4
Drawing flowchart or diagram.	2

### Section 5 (Answer any 2 question(s))

Marks CO BL

**Q17.** Explain the concept of a Master Production Schedule (MPS) and its role in production planning.

5 4 2

Rubric	Marks
Explain the concept of a Master Production Schedule (MPS)	3
Explain its role in production planning.	2

**Q18.** Explain the concept of safety stock and its importance in material management.

5 4 2

Rubric	Marks
Explain the concept of safety stock	2.5
Explain its importance in material management.	2.5

**Q19.** Compare centralized and decentralized purchasing systems. Which is better and why?

5 4 2

Rubric	Marks
Compare centralized and decentralized purchasing systems	4
Which is better and why?	1

**Section 6 (Answer any 2 question(s))**

Marks CO BL

**Q20.** Explain the difference between pull and push production systems with examples.

5 5 2

Rubric	Marks
Explain the difference between pull and push production systems	3
giving examples.	2

**Q21.** What is Kaizen? Explain its significance in lean manufacturing.

5 5 2

Rubric	Marks
What is Kaizen	2
Explain its significance in Lean Manufacturing.	3

**Q22.** Explain the concept of service operations management and its challenges.

5 5 2

Rubric	Marks
Explain the concept of Service Operations Management	3
Explain its challenges.	2

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