

# Faculty of Engineering

## End Semester Examination May 2025

### ME3EL19 Operations Management

<b>Programme</b>	:	B.Tech.	<b>Branch/Specialisation</b>	:	ME
<b>Duration</b>	:	3 hours	<b>Maximum Marks</b>	:	60

**Note:** All questions are compulsory. Internal choices, if any, are indicated. Assume suitable data if necessary. Notations and symbols have their usual meaning.

<b>Section 1 (Answer all question(s))</b>				<b>Marks</b>	<b>CO</b>	<b>BL</b>
<b>Q1.</b> Operations management is primarily concerned with :				1	1	1
<input type="radio"/> Managing people	<input checked="" type="radio"/> Managing resources to produce goods and services					
<input type="radio"/> Managing marketing campaigns	<input type="radio"/> Managing financial accounts					
<b>Q2.</b> Which approach in operations management focuses on eliminating waste?				1	1	1
<input checked="" type="radio"/> Lean manufacturing	<input type="radio"/> Mass production					
<input type="radio"/> Batch processing	<input type="radio"/> Job production					
<b>Q3.</b> Which of the following is a key advantage of Integrated Product Development (IPD)?				1	2	1
<input type="radio"/> Increased lead times	<input type="radio"/> Higher costs of production					
<input checked="" type="radio"/> Faster time-to-market	<input type="radio"/> Reduced cross-functional collaboration					
<b>Q4.</b> Capacity Planning is concerned with:				1	2	1
<input checked="" type="radio"/> Determining production output levels	<input type="radio"/> Setting financial goals					
<input type="radio"/> Hiring more employees	<input type="radio"/> Increasing advertising budgets					
<b>Q5.</b> Which type of layout is most suitable for mass production?				1	3	1
<input type="radio"/> Process layout	<input checked="" type="radio"/> Product layout					
<input type="radio"/> Fixed position layout	<input type="radio"/> Cellular layout					
<b>Q6.</b> Which is a key characteristic of an FMS?				1	3	1
<input type="radio"/> Low flexibility	<input type="radio"/> Single product production					
<input checked="" type="radio"/> Automation of material handling and processing	<input type="radio"/> High production lead time					
<b>Q7.</b> Which system aims to minimize inventory levels by synchronizing production and demand?				1	4	1
<input type="radio"/> Material Requirements Planning	<input type="radio"/> Enterprise Resource Planning					
<input checked="" type="radio"/> Just-in-Time (JIT)	<input type="radio"/> Aggregate Planning					
<b>Q8.</b> Which is not a strategy used in Aggregate Planning?				1	4	1
<input type="radio"/> Level strategy	<input type="radio"/> Chase strategy					
<input type="radio"/> Subcontracting	<input checked="" type="radio"/> Fragmentation strategy					
<b>Q9.</b> Which of the following is not a characteristic of services?				1	5	1
<input type="radio"/> Intangibility	<input type="radio"/> Perishability					
<input type="radio"/> Heterogeneity	<input checked="" type="radio"/> High Inventory Levels					

**Q10.** What is the main focus of the Theory of Constraints (TOC)?

1 5 1

- Eliminate all machines in production
- Identify and manage system bottlenecks
- Maximize buffer stock
- Minimize customer interaction

### Section 2 (Answer all question(s))

**Q11.** Define operations management. What are the key responsibilities of an operations manager?

Marks CO BL  
3 1 1

Rubric	Marks
Describing any 3 key responsibilities of an Operations Manager 0-5 marks each	1.5
Define Operations Management	1.5

**Q12. (a)** What are the key differences between goods and services in terms of production and consumption?

7 1 2

Rubric	Marks
Write any 4 between goods and services in terms of production	3.5
Write any 4 between goods and services in terms of consumption	3.5

**(OR)**

**(b)** Describe the historical evolution of operations management. How did industrial revolution impact the field of operations management?

Marks CO BL  
3 2 1

Rubric	Marks
Describe the historical evolution of Operations Management	3.5
How did Industrial Revolution impact the field of Operations Management?	3.5

### Section 3 (Answer all question(s))

**Q13.** Differentiate between short-term and long-term capacity planning.

Marks CO BL  
3 2 1

Rubric	Marks
write 3 difference ( 1 EACH)	3

**Q14. (a)** Discuss the role of qualitative and quantitative factors in selection of facility location.

7 2 2

Rubric	Marks
role of qualitative factors in selection of facility location	3.5
role of quantitatively factors in selection of facility location	3.5

**(OR)**

**(b)** What are the risks and challenges associated with Business Process Outsourcing (BPO)?

7 2 2

Rubric	Marks
Explain any 7 risks and challenges associated with Business Process Outsourcing (BPO)	7

### Section 4 (Answer all question(s))

Marks CO BL

**Q15.** Define form design and functional design. How are they interrelated in product development?

4 3 2

Rubric	Marks
Define Form Design and Functional Design.	3
How are they interrelated in product development	1

**Q16. (a)** A project has the following times schedule-

6 3 3

Activity	Times in Weeks	Activity	Times in Weeks
(1 – 2)	4	(5 – 7)	8
(1 – 3)	1	(6 – 8)	1
(2 – 4)	1	(7 – 8)	2
(3 – 4)	1	(8 – 9)	1
(3 – 5)	5	(8 – 10)	8
(4 – 9)	6	(9 – 10)	7
(5 – 6)	4		

Construct the network and compute

- (i)  $T_E$  and  $T_L$  for each event
- (ii) Float for each activity
- (iii) Critical path and its duration

Rubric	Marks
Construct the network	2
Calculate $TE$ and $TL$ for each event	2
Calculate Float for each activity	1
Critical path and its duration	1

**(OR)**

- (b)** Describe the steps involved in solving a line balancing problem using the largest candidate rule. Support your explanation with a flowchart or diagram.

Rubric	Marks
Describing the steps involved in solving a Line Balancing problem	4
Drawing flowchart or diagram.	2

### Section 5 (Answer any 2 question(s))

**Q17.** Explain the concept of a Master Production Schedule (MPS) and its role in production planning.

**Marks CO BL**

5 4 2

Rubric	Marks
Explain the concept of a Master Production Schedule (MPS)	3
Explain its role in production planning.	2

**Q18.** Explain the concept of safety stock and its importance in material management.

5 4 2

Rubric	Marks
Explain the concept of safety stock	2.5
Explain its importance in material management.	2.5

**Q19.** Compare centralized and decentralized purchasing systems. Which is better and why?

5 4 2

<b>Rubric</b>	<b>Marks</b>
Compare centralized and decentralized purchasing systems	4
Which is better and why?	1

**Section 6 (Answer any 2 question(s))**

**Q20.** Explain the difference between pull and push production systems with examples.

**Marks CO BL**  
5 5 2

<b>Rubric</b>	<b>Marks</b>
Explain the difference between pull and push production systems	3
giving examples.	2

**Q21.** What is Kaizen? Explain its significance in lean manufacturing.

5 5 2

<b>Rubric</b>	<b>Marks</b>
What is Kaizen	2
Explain its significance in Lean Manufacturing.	3

**Q22.** Explain the concept of service operations management and its challenges.

5 5 2

<b>Rubric</b>	<b>Marks</b>
Explain the concept of Service Operations Management	3
Explain its challenges.	2

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