

## Anna (Any) Shchetkina

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Education	<b>The Wharton School, University of Pennsylvania</b>	<b>2026</b>
	Ph.D. in Marketing Committee: Ron Berman (chair), Ryan Dew, Raghuram Iyengar	(expected)
	<b>New Economic School, Moscow, Russia</b>	<b>2021</b>
	B.A. in Economics, <i>Summa Cum Laude</i>	
Research Interests	Probabilistic Machine Learning and Causal Inference applied to Advertising, Targeting and Personalization, Privacy, and Experimentation	
Job Market Paper	<b>"Blind Targeting: Personalization under Third-Party Privacy Constraints"</b> Anya Shchetkina	
Working Papers	<b>"When Is Heterogeneity Actionable for Personalization?"</b> Anya Shchetkina and Ron Berman. Accepted for publication as an extended abstract at ACM Conference on Economics and Computation (EC'24). Major revision at <i>Management Science</i> .	
	<b>"Your MMM is Broken: Identification of Nonlinear and Time-Varying Effects in Marketing Mix Models"</b> Ryan Dew, Nicolas Padilla, and Anya Shchetkina. <i>Authors contributed equally</i> . Risky revision at <i>Journal of Marketing Research</i> .	
	<b>"Increasing Interest in Claiming a Tax Credit: Evidence from Two Large-Scale A/B/n Field Experiments Among Lower Income People"</b> Wendy De La Rosa et al. Reject and Resubmit at <i>Marketing Science</i> .	
Honors and Awards	<b>American Marketing Association - Sheth Foundation Doctoral Fellow</b>	<b>2025</b>
	<b>INFORMS Society for Marketing Science Doctoral Fellow</b>	<b>2025</b>
	<b>The Winkelman Fellowship</b>	<b>2023-2025</b>
	Awarded to one rising 3rd year PhD student annually who has shown the greatest academic job potential across all departments at Wharton	
	<b>Andrei Bremzen Award for Contribution to the Dissemination of Economic and Financial Knowledge to a Wide Audience</b>	<b>2023</b>
	New Economic School	
	<b>Bachelor of Excellence Award</b>	<b>2021</b>
	New Economic School	
	<b>Best Undergraduate Thesis Award</b>	<b>2021</b>
	New Economic School, for "Why Do Customers Return More Over Time?"	
	<b>Increased Academic Scholarship</b>	<b>2019</b>
	<b>Alfa-Bank Scholarship</b>	<b>2017-2019</b>
	<b>First female winner of Russian National Olympiad for High School Students in Economics</b>	<b>2017</b>

<b>Research Talks</b>	<b>"Blind Targeting: Personalization under Third-Party Privacy Constraints"</b>	
	Marketing Science Conference (Washington DC)	2025
	<b>"Your MMM is Broken: Identification of Nonlinear and Time-Varying Effects in Marketing Mix Models"</b>	
	Conference on Digital Experimentation (CODE) at MIT (poster session)	2024
	<b>"When Is Heterogeneity Actionable for Personalization?"</b>	
	ACM Conference on Economics and Computation (EC'24)	2024
	Causal Data Science Meeting	2023
	Conference on Digital Experimentation (CODE) at MIT (poster session)	2023
<b>Teaching Experience</b>	<b>"Autoregressive Difference-in-differences"</b>	
	Marketing Science Conference (Miami)	2023
	11 <sup>th</sup> Wharton-INSEAD Doctoral Consortium	2022
	<b>The Wharton School, University of Pennsylvania</b>	
	Teaching Assistant, Pricing Policy	2023-2025
	<b>New Economic School</b> , Moscow, Russia	
	Teaching Assistant, Introduction to Economics	2019
	Teaching Assistant, Microeconomics I	2018
<b>Work Experience</b>	Teaching Assistant, Calculus I	2018
	<b>Jellyfish (advertising and marketing analytics agency)</b>	2023
	Data Science Intern	
	<b>Columbia Business School</b>	2019-2021
	Research Assistant	
	<b>New Economic School</b>	2019
<b>Service</b>	Research Assistant	
	Organizer of the 13 <sup>th</sup> Wharton-INSEAD Doctoral Consortium	
<b>References</b>	Ad-hoc reviewer for ACM EC'24	
	Ron Berman	Ryan Dew
	Associate Professor of Marketing	Assistant Professor of Marketing,
	The Wharton School	Govil Family Faculty Scholar
	<a href="mailto:ronber@wharton.upenn.edu">ronber@wharton.upenn.edu</a>	The Wharton School
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	Raghuram Iyengar	
	Miers-Busch, W'1885 Professor of Marketing	
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## **Research abstracts**

**“Blind Targeting: Personalization under Third-Party Privacy Constraints”** Anya Shchetkina (Job market paper).

Major advertising platforms have recently increased privacy protections by limiting advertisers' access to individual-level data. Instead of providing access to the granular raw data, the platforms only allow a limited number of aggregate queries to a dataset, which is further protected by adding differentially private noise. This paper studies whether and how advertisers can design effective targeting policies within these restrictive privacy preserving data environments. To achieve this, I develop a method based on Bayesian optimization that includes two innovations over the classic setup: (i) integral updating of posterior which allows to select best regions to query rather than points and (ii) targeting-aware acquisition function that dynamically selects regions most informative for the targeting task. I identify the conditions of the dataset and privacy environment that necessitate the use of such a “smart” querying strategy. I also show when a simple strategy, such as uniform binning, is sufficient. Finally, I apply the strategy to the Criteo AI Labs dataset for uplift modeling. I show that a simple benchmark strategy fails under differential privacy requirement in some settings. However, the strategic querying method delivers a robust performance that achieves the same level as a non-privacy-protected state-of-the-art machine learning method.

**“When Is Heterogeneity Actionable for Personalization?”** Anya Shchetkina and Ron Berman.

Targeting and personalization policies can be used to improve outcomes beyond the uniform policy that assigns the best performing treatment in an A/B test to everyone. Personalization relies on the presence of heterogeneity of treatment effects, yet, as we show in this paper, heterogeneity alone is not sufficient for personalization to be successful. We develop a statistical model to quantify “actionable heterogeneity,” or the conditions when personalization is likely to outperform the best uniform policy. We show that actionable heterogeneity can be visualized as crossover interactions in outcomes across treatments and depends on three population-level parameters: within-treatment heterogeneity, cross-treatment correlation, and the variation in average responses. Our model can be used to predict the expected gain from personalization prior to running an experiment and also allows for sensitivity analysis, providing guidance on how changing treatments can affect the personalization gain. To validate our model, we apply five common personalization approaches to two large-scale field experiments with many interventions that encouraged flu vaccination. We find an 18\% gain from personalization in one and a more modest 4\% gain in the other, which is consistent with our model. Counterfactual analysis shows that this difference in the gains from personalization is driven by a drastic difference in within-treatment heterogeneity. However, reducing cross-treatment correlation holds a larger potential to further increase personalization gains. Our findings provide a framework for assessing the potential from personalization and offer practical recommendations for improving gains from targeting in multi-intervention settings.

**“Your MMM is Broken: Identification of Nonlinear and Time-Varying Effects in Marketing Mix Models”** Ryan Dew, Nicolas Padilla, and Anya Shchetkina. *Authors contributed equally.*

Recent years have seen a resurgence in interest in marketing mix models (MMMs), which are aggregate-level models of marketing effectiveness. Often these models incorporate nonlinear effects, and either implicitly or explicitly assume that marketing effectiveness varies over time. In this paper, we show that nonlinear and time-varying effects are often not separately identifiable: while certain data patterns may be suggestive of nonlinear effects, such patterns may also emerge under simpler models with time-varying effects. Moreover, problematically, these two types of effects may suggest fundamentally different optimal marketing allocations. We examine this identification issue through theory and simulations, describing the conditions under which conflation between the two types of models is likely to occur. We show that conflating the two types of effects is especially likely in the presence of autocorrelated marketing variables, which are common in practice, especially given the widespread use of stock variables to capture long-run effects of advertising. We illustrate these ideas through numerous empirical applications to real-world marketing mix data, showing the prevalence of the conflation issue in practice. Finally, we show how marketers can avoid this conflation, by designing experiments that strategically manipulate spending in ways that pin down model form.