

TEAM NAME
THE FOUR WIZARDS



- 1) MSC Cruises
- 2) The Internet Age
- 3 Pricing Strategy
- 4) Strategic Advancement



#### **MSC CRUISES**

Founded as Lauro Lines, acquired by MSC in 1999 and later rebranded as MSC Cruises

World's largest privately held cruise company

Offices in 45 different countries

Fleet of 17 cruise ships

Released a ship every year for the last decade No of employees: 16,500



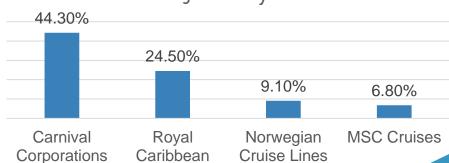
#### **MARKET SHARE**

Major Players

MSC Cruises aims to become the world's third largest cruise line by 2025

800% growth in passenger capacity since 2004

Set to grow its passenger capacity at an average annual rate of 9.9% over the next decade



### CRUISE OVER TRADITIONAL HOLIDAY

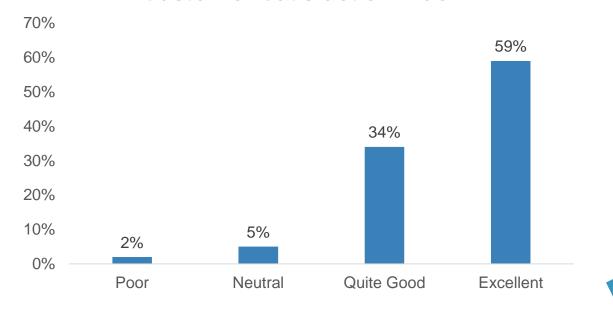
No transportation logistics and hassle of packing luggage

All in one package versus scattered attractions

Unique experience and more customer oriented services

Due to the customer oriented nature, cruise industry has a very high customer satisfaction as compared to airlines or any other means

#### **Customer Satisfaction Index**



# A PREMIUM PRICE FOR CRUISES

The experience, relaxation and potpourri of activities from over the globe attract customers willing to pay premium price for cruises

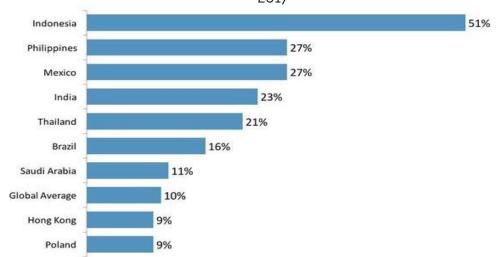
A part of Traditional resort holiday customers with lower budgets seek more of adventure and tourism and seldom stay in their rooms





## THE INTERNET AGE

Year-over-year comparison January 2016 vs. January 2017



**Global Internet Penetration Growth** 



## TOURISM AND INTERNET

Enhanced preplanned vacations and excursions

Remote access to far flung destinations

More choices of packaged deals from diverse sources

Increased price sensitivity of customers



## THE PRICING STRATEGY

#### **COMPETITOR BASED**

Cruising industry is known for its low brand loyalty. With the internet penetrating deep into tourism, price sensitivity of this market has increased

MSC has more dominance in mid-range areas where facilities are not unique, thus making price a deciding factor

With the lack of a differentiating factor , MSC needs price based marketing strategy to retain its market share



### THE LOW UPFRONT APPROACH

Involves adding additional charges for further services

Often used as a marketing strategy to attract price sensitive customers

Allows various packages of products and services to coexist together

#### **STRENGTHS**

Helps to increase both market share and sales volume  This strategy aims to bring more customers on board, which is crucial as MSC doesn't have a differentiating factor to compete with its deep pocketed peers

Targets price sensitive category

 By providing cruising opportunity at a lower basic cost, this strategy inevitably broadened MSC's customer spectrum

#### **WEAKNESSES**

Misleading upfront prices lead to low customer retention

Not ideal for the elite customers Doesn't align with the industries' image of a unique experience

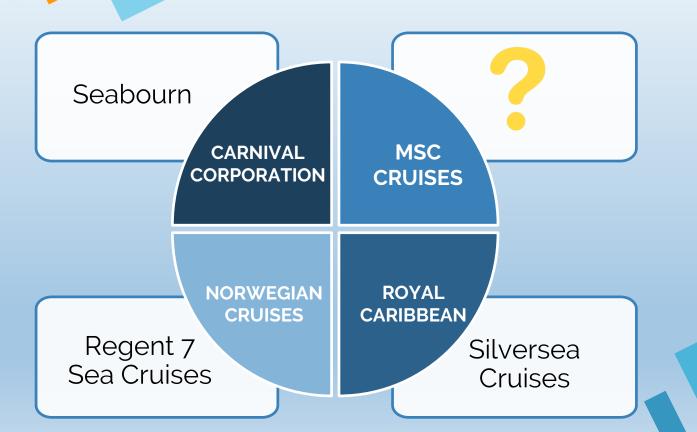
### A DIFFERENT APPROACH

#### **MSC CRUISES**





#### WHAT MSC NEEDS



#### THE LUXURY SEGMENT

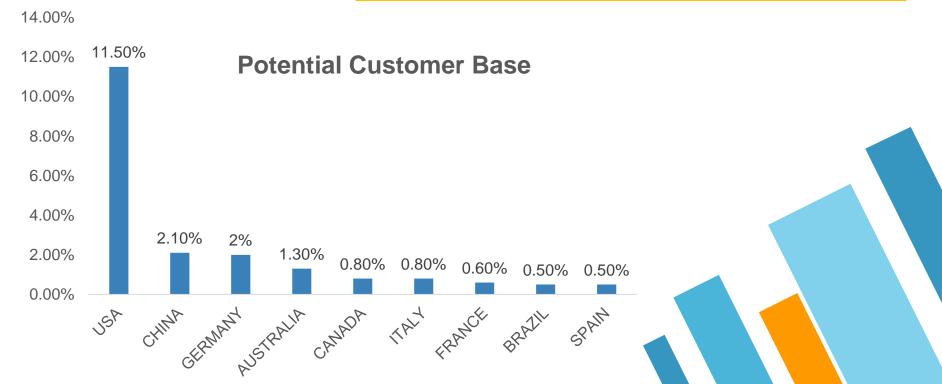
MSC should launch another brand targeting young people and couples

This segment requires extravagant facilities like adventurous activities, casinos, bars, and cafes

This will boost up overhead charges which constitute 25% of the total revenue



With United States as the largest customer base for cruising industry and MSC's shallow presence in this vast market, US can serve as the ideal target for the luxury segment of MSC





#### IN A NUTSHELL

Price sensitivity in the standard segment restricts MSC to competitor based pricing strategy The luxury segment following value based pricing will help take consumer's focus off price

Adding a premium luxury segment will diversify MSC's portfolio and increase its expedition offerings

#### REFERENCES

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### THANK YOU!

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