



All Questions Copyright ©2021
Scrum.org. All Rights Reserved.

Title: Scrum Open

Percentage: 73.3%

Duration: 00:13:03

Date started: Mon 19 Apr 2021 10:08

Date finished: Mon 19 Apr 2021 10:21

Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered ✗ Incorrectly answered ➡ Missed correct option

[All Questions](#) | 22 Correct | 1 Partially Correct | 7 Incorrect

Question 1 of 30

True or False: The purpose of a Sprint is to produce a valuable and useful Increment of working product.

Correct answer: **A)**

You chose: **A)**

✓ **A) True**

B) False

Feedback

The heart of Scrum is a Sprint, a timebox of one month or less during which a done, useful, and valuable working product Increment is created.

Question 2 of 30

When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

- ✓ **A)** Never. The entire Scrum Team is accountable for creating value every Sprint.
- B)** During the Daily Scrum.
- C)** Whenever a team member can accommodate more work.
- D)** At the Sprint Planning Event.

Feedback

All members of the Scrum Team share in the accountability for creating value every Sprint.

Question 3 of 30

What is the recommended size for a Scrum Team?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A)** Minimum of 7.
- B)** 9.
- ✓ **C)** Typically 10 or fewer people.
- D)** 7 plus or minus 2.

Feedback

A Scrum Team is small enough to remain nimble and large enough to complete significant work within a Sprint, typically 10 or fewer people. Generally smaller teams communicate better and are more productive

Question 4 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A) The Project Manager
- ✓ B) The Product Owner
- C) The Scrum Master
- D) The Developers

Feedback

The Product Owner is the sole person responsible for ordering the Product Backlog. Their responsibilities include making the Product Backlog visible, transparent, and clear to all.

Question 5 of 30

When does a Developer become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answers in random order during the test.

- A) Whenever a team member can accommodate more work.
- B) At the Sprint Planning event.
- C) During the Daily Scrum.
- ✓ D) Never. All Sprint Backlog items are "owned" by the Developers on the Scrum Team even though each item may be implemented by an individual Developer.

Feedback

The Sprint Backlog and all of its items are collectively owned by the Developers. No individual Developer can claim ownership over an item as this would block communication and collaboration.

Question 6 of 30

True or False: Scrum has a role called "project manager."

Correct answer: B)

You chose: B)

- A) True
- ✓ B) False

Feedback

A Scrum Team has a Scrum Master, a Product Owner and Developers. As a whole they have all controls needed.

Question 7 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: C)

You chose: A)

Note: This question displayed answers in random order during the test.

- ☒ A) Managing the project and ensuring that the work meets the commitments to the stakeholders.
- ☐ B) Keep stakeholders from distracting the Developers.
- ☒ C) Optimizing the value of the work the Scrum Team does.
- ☐ D) Directing the Developers.

Feedback

The Product Owner is accountable for maximizing the value of the product and the work of the Scrum Team.

Question 8 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answers in random order during the test.

- ☐ A) When all the tasks are completed.
- ☐ B) When all Product Backlog items meet their Definition of Done.
- ☐ C) When the Product Owner says it is done.
- ☒ D) When the timebox expires.

Feedback

Sprints are fixed length events of one month or less to create consistency. A new Sprint starts immediately after the conclusion of the previous Sprint.

Question 9 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

- A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
- ✗ B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C)** Management may feel less anxious.
- D)** All of the above.

Question 10 of 30

During a Sprint, a Developer determines that the Scrum Team will not be able to complete the items in their forecast. Who should be present to review and adjust the Product Backlog items selected?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A)** The Developers.
- ✓ B)** The Product Owner and the Developers.
- C)** The Product Owner and all stakeholders.
- D)** The Scrum Master, the project manager, and the Developers

Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and the Developers as more is learned. It is important to be transparent when challenges arise since ultimately the entire Scrum Team is accountable for creating a valuable, useful Increment.

Question 11 of 30

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A)** When it becomes clear that not everything will be finished by the end of the Sprint.
- ✓ **B)** When the Sprint Goal becomes obsolete.
- C)** When the Developers feel that the work is too hard.
- D)** When the sales department has an important new opportunity.

Feedback

A Sprint could be cancelled if the Sprint Goal becomes obsolete. Only the Product Owner has the authority to cancel the Sprint.

Question 12 of 30

The three pillars of empiricism are:

(choose the best answer)

Correct answer: **C)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A)** Planning, Demonstration, Retrospective.
- ✗ **B)** Planning, Inspection, Adaptation.
- ➔ **C)** Inspection, Transparency, Adaptation.
- D)** Respect For People, Kaizen, Eliminating Waste.
- E)** Transparency, Eliminating Waste, Kaizen.

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known. Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

Question 13 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

- ✓ **A)** Empirical
- B)** Complex
- C)** Hybrid
- D)** Defined

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is observed.

Question 14 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: **B) C) D)**

You chose: **B) C) D)**

Note: This question displayed answers in random order during the test.

- A)** Project Manager.
- ✓ **B)** The Scrum Master.
- ✓ **C)** Developers.
- ✓ **D)** The Product Owner.

Feedback

The Scrum Team consists of the Scrum Master, the Product Owner and Developers. The Scrum Team is a cohesive unit of professionals focused on one objective at a time, the Product Goal.

Question 15 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A) The Scrum Master and Product Owner.
- B) The Developers and Scrum Master.
- ✓ C) The Developers.
- D) The Developers and Product Owner.
- E) The Scrum Team.

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Product Owner or Scrum Master are actively working on items in the Sprint Backlog, they participate as Developers, they will need to be at the Daily Scrum.

Question 16 of 30

The timebox for the Sprint Planning event is?

(choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answers in random order during the test.

- A) Monthly.
- B) Whenever it is done.
- ✓ C) 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
- D) 4 hours.

Feedback

Sprint Planning is timeboxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

Question 17 of 30

The Developers should not be interrupted during the Sprint and the Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: D)

You chose: A)

Note: This question displayed answers in random order during the test.

- ✗ A) As a decomposition of the selected Product Backlog items, the Sprint Backlog changes and may grow as the work emerges.

- B) The Developers may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.
- C) The Product Owner can help clarify or optimize the Sprint when asked by the Developers.
- D) The Sprint Backlog is fully formulated in the Sprint Planning event and does not change during the Sprint.

Feedback

The Sprint Backlog makes visible all of the work that the Developers identify as necessary to meet the Sprint Goal. The Developers modify the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

Question 18 of 30

The CEO asks the Developers to add a "very important" item to a Sprint that is in progress. What should the Developers do?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answers in random order during the test.

- A) Add the item to the next Sprint.
- B) Add the item to the current Sprint without any adjustments.
- C) Add the item to the current Sprint and drop an item of equal size.
- ✓ D) Inform the other members of the Scrum Team so the team can decide what to do.

Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Developers.

Question 19 of 30

When should the Developers on a Scrum Team should be replaced?

(choose the best answer)

Correct answer: C)

You chose: D)

Note: This question displayed answers in random order during the test.

- A) Never, it reduces productivity.

B) Every Sprint to promote shared learning.

→ C) As needed, while taking into account a short-term reduction in productivity.

✗ D) As needed, with no special allowance for changes in productivity.

Feedback

Scrum Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

Question 20 of 30

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: A)

You chose: A)

Note: This question displayed answers in random order during the test.

- ✓ A) It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.
- B) It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
- C) It is a mechanism to control Developer activity during a Sprint.

Feedback

Every event in Scrum, besides the Sprint, which is a container for the other events, is an opportunity to Inspect and Adapt.

Question 21 of 30

Which two things should the Scrum Team do during the first Sprint?

(choose the best two answers)

Correct answer: A) D)

You chose: D)

Note: This question displayed answers in random order during the test.

- A) Deliver an Increment of useful and valuable product.
- B) Develop a plan for the rest of the release.
- C) Determine the complete architecture and infrastructure for the product.
- ✓ D) Develop and deliver at least one piece of functionality.

E) Create the complete Product Backlog to be developed in subsequent Sprints.

Feedback

The heart of Scrum is a Sprint, which is one month or less during which a done, usable, valuable product Increment is created. This applies to every Sprint.

Question 22 of 30

Which statement best describes Scrum?

(choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answers in random order during the test.

- A) A cookbook that defines best practices for software development.
- B) A defined and predictive process that conforms to the principles of Scientific Management.
- ✓ C) A framework for creating complex products in complex environments.
- D) A complete methodology that defines how to develop software.

Feedback

Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems.

Question 23 of 30

True or False: When multiple Scrum Teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: B)

You chose: B)

- A) True
- ✓ B) False

Feedback

Products have one Product Backlog, regardless of how many Scrum Teams are used. Any other setup makes it difficult for the Developers to determine what they should work on.

Question 24 of 30

Why is the Daily Scrum held at the same time and same place?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answers in random order during the test.

- A) Rooms are hard to book and this lets it be booked in advance.
- B) The place can be named.
- C) The Product Owner demands it.
- ✓ **D) The consistency reduces complexity.**

Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

Question 25 of 30

How much work must the Developers complete for each Product Backlog item they select for a Sprint?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answers in random order during the test.

- A) All development work and at least some testing.
- ✓ **B) Enough so that each Product Backlog item they select meets the Definition of Done.**
- C) Analysis, design, programming, testing and documentation.
- D) As much as it can fit into the Sprint.

Feedback

The purpose of each Sprint is to deliver useful and valuable Increments that adhere to the Scrum Team's current Definition of Done.

Question 26 of 30

What does it mean to say that an event has a timebox?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

- ✓ **A)** The event can take no more than a maximum amount of time.
- B)** The event must take at least a minimum amount of time.
- C)** The event must happen by a given time.
- D)** The event must happen at a set time.

Feedback

Timeboxed events are events that have a maximum duration.

Question 27 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: **D)**

You chose: **C)**

Note: This question displayed answers in random order during the test.

- A)** To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
- B)** To gather status and progress information to report to management.
- ✗ **C)** To make sure every team member answers the three questions.
- ➔ **D)** He or she does not have to be there; he or she only has to ensure the Developers have a Daily Scrum.

Feedback

The Scrum Master only ensures that all Scrum events take place and are positive, productive, and kept within the timebox.

Question 28 of 30

Select three incorrect, untrue, or misleading statements about Scrum?

(choose the best three answers)

Correct answer: **B) C) D)**

You chose: **B) C) D)**

Note: This question displayed answers in random order during the test.

- A) Each component of Scrum serves a specific purpose and is essential to your ability to use Scrum to develop complex products.
- ✓ B) Scrum is a framework that eliminates complexity.
- ✓ C) Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
- ✓ D) Scrum is like traditional processes but with self-organization to replace Project Managers.
- E) Scrum is based on empirical process control theory.
- F) Scrum is a framework for developing and sustaining complex products.

Feedback

1. Scrum is meant to be implemented as prescribed in the Scrum Guide. For example, the five events in the Scrum Guide are mandatory, each event has a specific purpose.
2. Scrum does not eliminate the complexity that is inherent in delivering a product in today's world, instead it offers a framework for dealing with complexity. By regularly delivering Increments of value teams gain the ability to inspect and rapidly adapt based on the feedback received.
3. Project Managers are not simply replaced by self-managing teams. Scrum is a framework for optimizing decision making based on the knowledge and experience of the entire team.

Question 29 of 30

Who has the final say on the order of the Product Backlog?

(choose the best answer)

Correct answer: E)

You chose: E)

Note: This question displayed answers in random order during the test.

- A) The Developers.
- B) The CEO.
- C) The Stakeholders.
- D) The Scrum Master.
- ✓ E) The Product Owner.

Feedback

The Product Owner is the sole person responsible for ordering the Product Backlog.

Question 30 of 30



The Developers should have all the skills needed to:

(choose the best answer)

Correct answer: **B)**

You chose: **A)**

Note: This question displayed answers in random order during the test.

-  **A)** Do all of the development work, except for specialized testing that requires additional tools and environments.
-  **B)** Turn the Product Backlog items they select into an Increment of useful and valuable product functionality.
- C)** Complete the project as estimated when the date and cost are committed to the Product Owner.

Feedback

The Developers are a group of professionals who do the work of delivering an Increment of done product at the end of each Sprint. As a team, Developers have all of the skills necessary to create a product Increment.