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# Fairfax Financial Holdings Limited TSX:FFH

# FY 2017 Earnings Call Transcripts

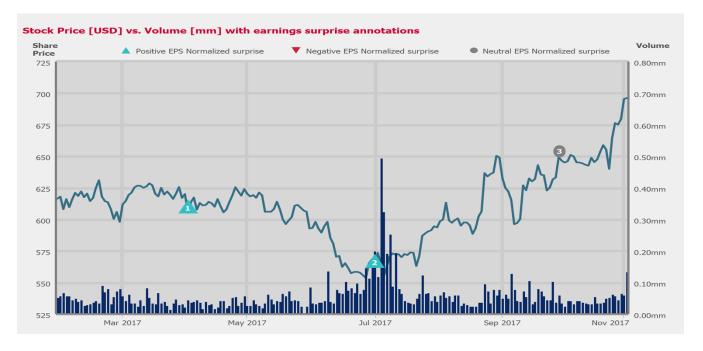
Friday, February 16, 2018 1:30 PM GMT

# S&P Capital IQ Estimates

	-FQ4 2017-			-FQ1 2018-	-FY 2017-		
	CONSENSUS	ACTUAL	SURPRISE	CONSENSUS	CONSENSUS	ACTUAL	
<b>EPS Normalized</b>	5.10	1.07	<b>(</b> 79.02 %)	4.67	(4.80)	(9.59)	
Revenue (mm)	4769.95	5321.50	<b>1</b> 1.56	3736.45	14994.00	16224.60	

Currency: USD

Consensus as of Jan-23-2018 2:35 AM GMT



# **Call Participants**

#### **EXECUTIVES**

**David J. Bonham**Chief Financial Officer and Vice
President

# **Derek Bulas**

**V. Prem Watsa** Founder, Chairman and Chief Executive Officer

# **ANALYSTS**

# **Christopher Lafayette**

Mark Alan Dwelle RBC Capital Markets, LLC, Research Division

# Mikel Abasolo

**Paul David Holden** CIBC Capital Markets, Research Division

**Tom MacKinnon** BMO Capital Markets Equity Research

# **ATTENDEES**

# **Unknown Attendee**

# **Presentation**

# Operator

Good morning, and welcome to Fairfax's 2017 Year-End Results Conference Call. [Operator Instructions] After the presentation, we will conduct a question-and-answer session. [Operator Instructions]

Today's conference is being recorded. If you have any objections, you may disconnect at this time. Your host for today's call is Prem Watsa, with opening remarks from Mr. Derek Bulas. Mr. Bulas, please begin.

#### **Derek Bulas**

Good morning, and welcome to our call to discuss Fairfax's year-end 2017 results. This call may include forward-looking statements. Actual results may differ, perhaps materially from those contained in such forward-looking statements as a result of a variety of uncertainties and risk factors, the most foreseeable of which are set out under risk factors in our base shelf prospectus, which has been filed with Canadian securities regulators and is available on SEDAR.

I'll now turn the call over to our Chairman and CEO, Prem Watsa.

#### V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Thank you, Derek. Good morning, ladies and gentlemen. Welcome to Fairfax's conference call on our 2017 results. I plan to give you some of the highlights and then pass it on to Dave Bonham, our Chief Financial Officer, for additional financial details.

Our results in 2017 were the best in our 32-year history. We had record net earnings of over \$1.7 billion, resulting in a 24.7% increase in book value per share, adjusted for the \$10 per common share dividend. We also ended the year with \$2.4 billion in cash and marketable securities at the holding company, 2017, however, reminded us yet again that our industry is a risk business. In 2017, the insurance industry experienced some of the largest catastrophe losses in its history, as a result of Hurricanes Harvey, Irma, Maria and the fires in California. Losses for the property and casualty insurance industry from catastrophes are estimated to be about \$130 billion. Our company's share of the losses amounted to approximately \$1.3 billion, well within our expectation that in a year of extreme catastrophe losses, we expect to break even and will not suffer any significant loss of capital.

Fortunately, the reduction of our shareholding in ICICI Lombard to about 10% resulted in cash and shares of ICICI Lombard of \$1.4 billion and a net after-tax gain of \$930 million. And through our strategic alliance with Mitsui Sumitomo, it resulted in a net after-tax gain of \$1 billion on the sale of First Capital. Fairfax had an excellent year in 2017 in spite of the catastrophe losses. As I said, the cash and marketable securities had record levels at the holding company. Insurance

companies had a combined ratio of 106.6%, which included 11.2 points of catastrophe losses from the hurricanes and California fires. Excluding these losses, our insurance companies had a combined ratio of 95.4% for the full year 2017. OdysseyRe had an outstanding year with a combined ratio of 97.4%, notwithstanding all of these historic catastrophe losses.

For the year, Fairfax had an operating loss of \$216 million, resulting primarily from these hurricane losses, but it was more than offset by the \$1 billion gain on the sale of First Capital and investment gains of \$1.5 billion, which arose primarily from the reduction of our holding in ICICI Lombard. All in all, we had net earnings of \$1.7 billion for the year ended December 31, 2017. Our insurance and reinsurance business' net premium written was up 26% in 2017, primarily due to modest growth of our insurance and reinsurance operations and the acquisitions of Allied World, Bryte Insurance, AIG operations in 3 Latin American countries and the branches in Central and Eastern Europe and our insurance operations in Indonesia, AMAG. Excluding these acquisitions, our net premiums written were up 8.3%. Net investment gains of \$1.5 billion for 2017 consisted of the following, and I would ask you to refer to Page 2 of our press release. As I mentioned earlier, the table shows we realized gains of \$930 million from the reduction press release. As a mendoned earner, and table should be a second of the of our shareholding in ICICI Lombard. Net gains on other equity exposures of \$649 million, resulted from net gains of \$1.1 billion on long equities and a \$418 million net loss on individual short positions. We realized gains of \$201 million, that's actually sold on equities. We've mentioned in our annual meetings, annual reports and quarterly calls with IFRS accounting, the stocks and bonds are recorded at market and subject to mark-to-market gains or losses, quarterly and annual income will fluctuate and investment results will only make sense over the long term. Our individual short positions have been reduced to minimal levels at year-end and early in 2018. As I said at our AGM, we continue to hold our CPI-linked derivatives with a notional value of \$117 billion, with the remaining life of 4.6 years, which produced unrealized losses of \$71 million in the year. If some of the unexpected risks come to pass, the CPI-linked derivatives could become very valuable. We will hold them for some time. They are on our books for only \$40 million.

Now when you review our statements, please remember, and I mentioned this before, that when we own more than 20% of a company, we equity account, and when we own above 50%, we consolidate, so that mark-to-market gains in these companies are not reflected in our results. The fair value of our investments in associates and certain consolidated noninsurance subsidiaries exceeds the carrying value by approximately \$1.2 billion and unrealized gain of about \$44 per share that's not on our balance sheet.

Now as we've said in the past, we believe the new U.S. administration's policies of reducing corporate income tax to 21%, rolling back regulation on business and significant possible infrastructure spending has the potential of boosting economic growth significantly in the United States. Already, sentiment among small businesses improved dramatically and animal spirits in the U.S. are alive and well. When the U.S. economy, which is approximately \$20 trillion, does well, much of the world does well too. To us, this means our concerns on China or Europe precipitating a worldwide recession or potentially depression have been significantly reduced, but not eliminated. The fundamentals of the -- for the United States may well be excellent for the next few years. Of course, the trade policies in the -- of the United States could precipitate a collapse in world trade. So these risks will continue to be very much monitored by us, but we continue to think the new administration's policies may make this a stock picker's market and one in which we have thrived over the past 32 years. In the past few years, as you know, we have played defense. We're now playing offense, but always, always with a long-term value-oriented investment philosophy. We will continue to pick good companies, which provide significant downside protection and potential appreciation over the long term.

Recently, we invested \$250 million in debt and warrants of Seaspan. We are very excited to be partners in Seaspan under David Sokol's leadership and Dennis Washington's sponsorship. David has one of the most outstanding records I have come across, as he built MidAmerican Energy from revenues of \$116 million in 1991, the revenues of \$11 billion in 2010, while net income increased from \$27 million to \$1.2 billion. Dennis, of course, is one of North America's most successful entrepreneurs, and his family is Seaspan's largest shareholder. This investment will add approximately \$14 million in investment income annually plus potential capital gain in the future. We continue to build our annual investment income with significant downside protection. It is now 3 years since we began Fairfax India and it has done extremely well under Chandran Ratnaswami's leadership. Since inception, the company's book value per share has compounded at 15.5% per year, 13.5% after performance fees versus the Bombay SENSEX Index of 5.9% over the same period. Fairfax Financial earned an incentive fee of \$114 million or 7.7 million shares of Fairfax India. We hope Fairfax Africa, which began -- which just began in 2017 does as well.

Speaking of exceptional performance, Quest, (sic) [ Quess ] a subsidiary of our Thomas Cook, has done really well since Thomas Cook acquired a 78% interest in Quess for \$47 million in 2013. In 2017, Thomas Cook sold a 5.4% interest for cash proceeds of \$97 million. The remaining 50% in Quess, that Thomas Cook owns, is now worth more than \$1 billion. In October, Colonnade acquired the business and renewal rights of the insurance operations of AIG in Romania. This is the last deal that closed as part of the AIG Eastern European acquisition. On December 31, 2017, the company increased its unsecured revolving credit facility with a syndicate of lenders to \$2 billion from \$1 billion and extended the expiry to December 21, 2021, from May 11, '19. There were no amounts drawn on the company's credit facility as at December 31, 2017. On December 4, we completed a public bond offering of CAD 650 million principal amount of 4.25% unsecured senior notes, due December 6, 2017, a 10-year note. Proceeds from

this offering were used to repay \$125 million principal amount of purchase consideration payable upon maturity, the old Xerox note, and we redeemed our CAD 388 million of our 2019 bonds paying 7.5%.

We are refinancing our maturities in the next few years at much lower rates. The company's total debt to total capital decreased from 28.7% at the end of '16 to 25.8% at the end of '17. Our fixed charge coverage improved to 6x in 2017, and our average coverage ratio for the 5 years ending 2017, excluding the effects of the company's hedge, was about 5.4x. Cash and marketable securities in the holding company amounted to \$2.4 billion. The company is extremely strong financially and reflecting these improvements, DBRS upgraded us to BBB high. Subsequent to year-end, Fairfax entered into an agreement to sell its 51% ownership interest in Keg Restaurants to Cara for consideration of \$76 million, comprised of cash of \$8 million and 3.4 million shares of Cara, subordinate voting shares. David Aisenstat, our partner and the inspiring leader of Keg Restaurants, has also agreed to sell his ownership interest to Cara, and we hope will work as magic on Cara's high-end restaurants.

Fairfax also entered into an agreement with Carillion Canada to acquire the very profitable services business carried on by the company in Canada, relating to facility management of airports, commercial and retail properties, defense facilities, select health care facilities and on behalf of oil and gas and mining clients. It is expected the transaction will close in the first quarter of 2018. We are very pleased to have the fantastic operators of Carillion Canada, of these service businesses and over 4,500 employees in Carillion Canada, join our group.

The U.S. enacted tax reform legislation late in 2017. The reduction in the corporate income tax from 35% to 21% resulted in a \$326 million loss in 2017 from a decrease in the company's net deferred tax asset. The repeal of this additional minimum tax regime and the mandatory redeemed repatriation of post 1990 -- 1986 undistributed foreign earnings and profits of a specified foreign corporation did not have a significant impact on the company. I'm sure Dave will have more information for you on that. The company does not expect any significant exposure to the minimum base erosion and anti-abuse tax on certain payments to foreign affiliates. Fairfax will benefit from the lower rates in the United States going forward.

As of December 2017, we have \$19 billion in cash and short-term investments in our portfolio, which is 49% of our total investment portfolios, that's including the holding company cash to take advantage of opportunities that come our way. Rising short-term rates will increase our investment income.

During the fourth quarter, we bought back about 184,000 shares for \$96 million and -- at approximately \$522 per share. With a run rate of \$15 billion in gross premium, our huge focus on underwriting discipline, our portfolio of approximately \$40 billion and HWIC playing offense, all grounded on our fair and friendly culture built over 32 years. We expect we will generate a 15% return for our shareholders. For 2018, this means around \$2 billion net income or \$70 per share.

Now I would like to turn it over to Dave Bonham, our Chief Financial Officer, so he can give you some more information on the underlying financials. Dave?

# David J. Bonham

Chief Financial Officer and Vice President

Thank you, Prem. So in the fourth quarter of 2017, Fairfax reported net earnings of \$870 million or \$30 per share on a fully diluted basis, and that compared to the fourth quarter 2016 when we reported a net loss of \$702 million or \$30.77 per share on a fully diluted basis. For the full year in 2017, Fairfax produced net earnings of \$1.7 billion or almost \$65 per diluted share and that was an improvement over 2016 when we reported a net loss of \$513 million or \$24.18 per diluted share.

Underwriting losses at our insurance and reinsurance operations in the fourth quarter and full year of 2017 were \$24 million and \$642 million, and that would translate into combined ratios of 101% and 107% and that compared with the underwriting profits of \$197 million and \$576 million, combined ratios of 90% and 93% in each of those respective periods in 2016. The decrease in underwriting profitability principally reflected the pretax impact of the third quarter hurricanes, Harvey, Irma and Maria, which totaled \$906 million and the California wildfires, which totaled \$184 million -- \$185 million occurring in the

fourth quarter. Cat losses in the fourth quarter and full year of 2016 were \$107 million and \$353 million, respectively, about the 5 combined ratio points in each of those periods and the full year effect was inclusive of the Fort McMurray wildfires and Hurricane Matthew. Our combined ratios benefited from net favorable prior year reserve development in the fourth quarter and full year of 2017 of \$193 million and \$492 million and that translated into 7 and 5 combined ratio points in each of those respective periods. So that was somewhat lower than the net favorable development that we had in the prior year of \$257 million in quarter, \$655 million year-to-date, which represented 13 combined ratio points in the quarter, 9 in the year-to-date 2016.

And turning to the net premiums written and adjusting for the recent acquisitions that Prem has mentioned. Net premiums written by our insurance and reinsurance operations increased by 14% in the fourth quarter, 8% in the full year and that primarily reflected a growth at OdysseyRe, Northbridge, Bryte and Crum & Forster.

Turning to our operating company results, starting with Northbridge. Northbridge's underwriting profit was \$4 million in the fourth quarter, \$9 million in the full year of 2017, that resulted in the combined ratio of about 99% in each of those respective periods. That compared to underwriting profit of \$19 million and \$46 million and combined ratios of 92% and 95% in those same periods in 2016. The underwriting results in 2017 included \$9 million of current period catastrophe losses, while current period catastrophe losses in 2016 were \$29 million, mostly related to the Fort McMurray wildfires. Northbridge's underwriting results in the fourth quarter and full year of 2017 included the benefit of net favorable prior year reserve development of \$28 million and \$94 million representing 11 and 9 combined ratio points for those periods. When we look in Canadian dollar terms, net premiums written by Northbridge in the fourth quarter and full year of 2017 increased by 12% and 11%, respectively, and that reflected increased renewal in new business writings, combined with price increases across the group.

OdysseyRe reported underwriting profits of \$124 million and \$60 million and combined ratios of 80% and 94% -- 97% in the fourth quarter and full year of 2017 and that was despite the current period catastrophe losses, mostly related to Harvey, Irma, Maria and the California wildfires. Those total current period catastrophe losses at OdysseyRe amounted to \$76 million in the quarter, \$392 million year-to-date and translated into 17 -- 13 combined ratio points in the quarter, 17 on a year-to-date basis.

Odyssey's combined ratios in the fourth quarter and full year benefited from \$178 million and \$288 million of net favorable prior year reserve development, that's 29 combined ratio points and 12 combined ratio points, respectively, and that principally related to catastrophe and casualty loss reserves.

Odyssey wrote \$618 million and \$2.5 billion of net premiums in the fourth quarter and full year of 2017. Net premiums written increased 27% in the quarter, 19% in the full year and now is reflective of increases across most basically all of their divisions.

Crum & Forster produced underwriting profits of \$15 million and \$3 million in the fourth quarter and full year of 2017, with combined ratios of 97% and 99.8%, respectively, compared to underwriting profits of \$9 million and \$32 million and combined ratio points of 98% in each of those respective periods in 2016. Net prior year reserve development was not significant in the fourth quarter's or full year's of 2017 or 2016 at Crum & Forster. Current period catastrophe losses of \$42 million or 2.3 combined ratio points in 2017 mostly reflected the impact of Hurricane Irma in the third quarter and that compared to current period catastrophe losses of \$26 million or 1.5 combined ratio points in 2016.

Crum & Forster's net premiums written increased by 5% and 3% in the fourth quarter and full year of 2017, respectively, primarily reflecting growth in their accident and health, commercial transportation lines of business, partially offset by decreases in excess and surplus in marine lines of business.

Zenith National reported underwriting profits in the fourth quarter and full year of \$25 million and \$117 million, that translates into combined ratios of 88% and 86%, and that's relative to underwriting profits in the same periods last year of \$50 million and \$164 million. Those combined ratios in 2017 included 7 combined ratio points in the quarter, 9 combined ratio points year-to-date of net favorable reserve development and that was slightly lower than the 12 and 13 combined ratio points that we had in the fourth quarter and full year of 2016. Zenith wrote \$161 million and \$837 million of net premiums in the

fourth quarter and full year of 2017, just slightly higher than the \$148 million and \$819 million that they wrote in the same respective periods last year. The increases in net premiums written in 2017 primarily reflected increases in exposure, partially offset by modest price decreases.

Turning to Bryte. In the fourth quarter and full year of 2017, Bryte produced an underwriting loss of \$3 million and \$202 million and represented combined ratios of 101% and 113%. That was comparable to underwriting profits last year of \$3 million and \$29 million and combined ratios of 99% and 98%. Current period catastrophe losses in the fourth quarter and full year of 2017 were \$14 million and \$259 million, respectively. That's 3 and 17 combined ratio points, primarily comprised of hurricanes Harvey, Irma, Maria and the California wildfires. Net favorable prior year reserve development was \$10 million in the full year of 2017, relative to \$54 million in the full year 2016. Bryte's net premium written increased 19% in the quarter, 3% for the full year. The increase in the full year of 2017 primarily reflected increased contribution from certain initiatives that they've launched in prior years. It represented measured growth in their core lines of business, partially offset by reductions in other lines of business through active portfolio management, modest price decreases and the unfavorable impact of foreign currency translation. And also on the net premium written side, the impact of additional reinsurance purchased in 2017.

Allied World. We acquired Allied World on July 6, 2017, and it contributed \$992 million to net premiums written since its date of acquisition. Allied World's underwriting loss of \$587 million and its combined ratio of 157% since July 6, 2017, were significantly impacted by \$542 million of current period catastrophe losses, about 53 points since the time that we've owned them, principally related to hurricanes Harvey, Irma, Maria and the wildfires of California.

Fairfax Asia's underwriting profits of \$6 million and \$38 million, combined ratios of 92% and 88% in the fourth quarter and full year of 2017 were comparable to the same periods in 2016. And looking at the insurance and reinsurance segment, it produced underwriting losses of \$25 million and \$81 million, combined ratios of about 110% in both the fourth quarter and full year of 2017, and that compared to underwriting profits last year of \$10 million in the quarter, \$28 million year-to-date last year, combined ratios of 91% and 94%. The full year of 2017 underwriting results, again, were negatively impacted by current period catastrophe losses of \$79 million or 10 combined ratio points.

Turning to Runoff. Runoff reported operating losses of \$90 million and \$185 million in the fourth quarter and full year of 2017, compared to operating losses of \$121 million and \$149 million in the same periods of 2016. The increase in the year-to-date operating loss reflected higher net adverse prior year reserve development that was primarily related to asbestos exposures, partially offset by net favorable development and workers compensation loss reserves that they have and finally, there was net favorable development in the European Runoff segment upon a settlement in the Lloyd's Aviation market in connection with World Trade Center losses. On the consolidated interest and dividend income, it increased quarter-over-quarter from \$136 million in the fourth quarter of 2016 to \$172 million in the fourth quarter of 2017. Those increases primarily reflected the acquisition of Allied World and its contribution also reflected lower total return swap expenses year-over-year, and those benefits were essentially offset by lower interest income earned as a result of extensive sales of U.S. treasury and municipal bonds in late 2016 and in the first quarter of 2017.

Fairfax recorded an income tax expense of \$366 million at a 30% effective tax rate in the fourth quarter of 2017. And then in the full year, it recorded an income tax provision of \$408 million at a 20% effective tax rate. So if we look at the effective tax rate for the full year 2017 of 20%, it was lower than the Canadian statutory income tax rate of 26.5% for a couple of principal reasons. The \$930 million gain on the sale of ICICI Lombard and the just over \$1 billion gain on the sale of First Capital were not taxable in the jurisdictions in which we held them, and those proceeds were able to be repatriated back to Canada, back to the holding company without incurring any additional taxes in Canada. So partially offsetting those great benefits was the impact of the U.S. enacted tax reform, which added \$326 million to our provision for income taxes. That's mainly the result of the reduction in the U.S. corporate income tax rate from 35% to 21% and that caused us to revalue our deferred tax asset to the lower rate.

We ended the year with an investment portfolio inclusive of holding company cash of \$39 billion compared to \$28 billion at the end of 2016. And as at December 31, Allied World had added approximately \$8 billion

to the year-over-year increase. Our total debt to total capital ratio decreased to 25.8% at December 31, 2017, from 28.7% at December 31, 2016. That was reflective of an increase in our shareholders activity and noncontrolling interest, partially offset by higher long-term debt, mainly the long-term debt of Allied World that we consolidated.

So with that, Prem, I'll pass it back over to you.

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Thank you very much, Dave. Now we are happy to answer your questions. Please give us your name, your company name and try to limit your question, so that it's fair to all on the call. Okay, Aubrey, we are ready for the questions.

# **Question and Answer**

# Operator

[Operator Instructions] Our first question comes from Mr. Tom MacKinnon from BMO Capital.

# **Tom MacKinnon**

BMO Capital Markets Equity Research

Prem, I was wondering about, if I look at the cash position that's increased and the holdco cash position has increased by \$1 billion just quarter-over-quarter and the total cash position is up to the 48% range. What's driving some of that? And, again, maybe what are some of the plans with respect to that, especially given that you've issued 5 million in shares for the acquisition of Allied World?

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes. Tom, as Dave said, the ICICI Lombard gain and the First Capital gain, the proceeds of ICICI Lombard were \$1.4 billion, about \$550 million, something like that in ICICI Lombard stock, which is the 10%. And the First Capital was about \$1.6 billion, \$1.7 billion. So we had very little tax, as Dave said, and so those were the 2 primary flows into the holding company, Tom. And we've just wanted to be very, very strong financially, always have. And so this provides a net \$2.4 billion after we acquired -- after we digested the largest acquisition in our history, Allied World. And so this gives us tremendous flexibility. Our focus is -when we -- when you look at Fairfax today, Tom, and you've followed it for some time, we've got a run rate, as I said, about \$15 billion in premium, \$40 billion of investments and our focus very simply is to make a return for our shareholders, which we said was 15%, and I've always said 15%. We're playing old friends now and the investment portfolios are \$40 billion. So we're not looking for acquisitions. And any additional money is very much focused on buying back our stock. We think our stock is attractive. We just told you we bought stock at \$522 per share U.S. So we would look at buying back our stock. We think that's the best thing we can do for our shareholders now that we've got a very significant operation. You remember we've come from \$10 million in 1985, we've got \$15 billion of premium worldwide, very well diversified. And so that just allows us a lot of flexibility to make a return for our shareholders, and we really don't need to buy another company.

# **Tom MacKinnon**

BMO Capital Markets Equity Research

So when you talk about being on the offense in your investment portfolio and then very much focused on buying back stock, would it be safe to say that the excess cash position would be more than likely deployed in terms of buying back stock as opposed to beefing up your concentration in equities, because I think you might be running around 25% or so?

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes, that's right. We've got about 25%. So we like this idea, like we mentioned about Seaspan and where we have a bond, a 5.5% coupon and \$250 million, it's 5 years, sometimes 7 years and then we have a warrant, which gives us the warrant -- the stock price was at \$650 at the time. Stocks are already above that. And -- but it's a 7-year warrant and companies, Tom, in Canada across the piece and in the United States want us as their partner. And very selectively, particularly through Paul Rivett, our president, he has come to us and -- I mean, you just examined what we did with Seaspan, with Chorus in Canada, with AGT in Canada, Altius, a smaller company in Canada, just examine those, and you'll see what we're doing is building a lot of investment income with capital gain possibilities that we get on the side. But the investment income of our company is going forward. Now interest rates we think will go up, Tom. And when those interest rates, short-term rates have gone up significantly, another 100 basis points for the 2-year bond in the United States, so our investment income starts going up because of that. But more importantly, we haven't reached for yield. You are going to find out a lot of insurance companies have

reached for yield -- reached for yield in high-yield junk bond debt reached free yield in terms of all sorts of credit structures. And we think in a higher interest rate environment, some of those may be costly. We don't have that. But we have the ability to deploy our capital to continue to raise investment income with capital gain on the side, and we're very -- have -- like Greece. We've put money into Greece, and we haven't made much money. We think Greece is -- this is the year for Greece, that it's a good chance that Greece will do very well. It's coming out of its access to bond market, you've probably seen they've done a \$3 billion bond issue, 7-year bond issue. They will do more. The key for them was to access the bond market, they've done that. So we've got Eurobank, which we think is very well poised to do well in Greece. We've had it for 3 or 4 years. We've had BlackBerry, we think is doing extremely well. So when you put all of that investment income, plus our equity exposures, is how we expect to make \$2 billion or 15% after-tax return on our capital, which is, as you know, \$12.5 billion, Tom. So we're very much focused on using what we have. All of our companies, I told you we've got disciplined underwriting operations, very, very disciplined, and using them, plus our investments, to make that 15% return. And let there be no doubt, we are on the offense, playing offense to buy -- to increase our investment income and to have capital gains on the side.

# **Tom MacKinnon**

BMO Capital Markets Equity Research

Okay. And if I could squeeze in one more for Dave. How should we think about the impact of tax reform in terms of going forward? You might have a lower tax rate on some of your domestic U.S. business, but then you've got all kinds of different structures associated with these taxes. So I'm wondering, is it going to be a material impact going forward?

# David J. Bonham

Chief Financial Officer and Vice President

Yes. No, that's a great question, Tom. Obviously, it's going to be a great benefit for Fairfax to be paying tax at the lower rate. So I think you can kind of look at when our annual report will come out and so you can look at the historical because that won't change too much, and you will see where we earn our income in the tax note and you will be able to, I think, come up with a kind of a blended rate of what you should expect going forward. But it'll be a good benefit. Some of the other impacts, Prem alluded to, was the base erosion and anti-abuse tax, that's something that is punitive to companies that are moving -- making payments to offshore affiliates. So I think that's causing a lot of companies in the industry to kind of reevaluate some of the reinsurance structures, including us. So as we mentioned in our press release, we don't think the impact of that is going to be overly significant after we take a few actions to do a little bit of restructuring in the way that we manage our reinsurance structures.

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Tom, we are worldwide, of course, but the United States is more than 60% of our operations. And so going from 35% to 21% has to be very significant, as Dave said. And yes, so we -- and we think, it's -- as I said earlier, we think it will be significant for the U.S. economy. So that 21%, by the way, Tom, you have to go back to the '30s. The United States has never had a 21% corporate income tax in the modern day, and after the Second World War they've never had it. You have to go back into the '30s before you get 21% tax. So it's a very significant move that has happened in the United States.

# **Tom MacKinnon**

BMO Capital Markets Equity Research

If I'm hearing correctly, with 60% of the operations in the U.S., you will benefit and the issue in terms of erosion in this benefit as a result of offshore affiliates, et cetera, is not material with respect to you guys?

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes, it's insignificant as we said, yes. We will continue to examine. It just came out at year-end, as you know, but our feeling is it's not significant.

# Operator

The next question comes from Mr. Paul Holden from CIBC.

#### **Paul David Holden**

CIBC Capital Markets, Research Division

Just one question for you. So it was a very tough year for the industry because of cat losses. So I know rates are going up and maybe you can talk a little bit about your rate renewal experience, both on the reinsurance side and U.S. commercial side, to start 2018?

#### V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes. So in the \$130 billion of losses, the rates have gone up, but it's not -- hasn't gone up huge, Paul. So rates have gone up and -- if you -- they're no longer going down, that's the important thing. It's no longer -- rates are not going down. If it's casualty premiums, it's going up like 0% to 5% in that area. But if it's loss affected, property business that's loss affected, 20%, 25% and maybe higher depending on where the business is. And if it's property business, that's not had any losses to the hurricanes or California fires, about 10% in that area. But the prices aren't going up. They haven't gone up as they did after September 11, or after in 2005, Katrina, Rita, Wilma, they haven't gone up significantly 25%, 30%, 40%, all across the board, that hasn't happened. But they're not going down and they're going up some.

# Operator

The next question comes from Mark Dwelle of RBC Capital Markets.

#### **Mark Alan Dwelle**

RBC Capital Markets, LLC, Research Division

Prem, I want to start by asking for a little bit of clarification on something you've said a couple of times. You've mentioned \$2 billion of earnings at a 15% ROE rate. I want to make sure you're not trying to give us guidance there. You're just doing a little bit of math for us on...

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

No, never gave you a guidance, Mark. No guidance at all. I'm just saying that we have to make 15%. That's the amount of net income that we have to make. And I'm making a point that our company is focused on our existing business, worldwide business of \$15 billion, worldwide. Each and every company is focused on making that 15%, sometimes more depending on where they're located. And if you add all of that up, it will come to \$2 billion, if we make that 15%. No guarantees at all that we'll make 15%, and we've never provided guidance, we never will. But I'm just telling you that if you add up all of that, Mark, then you will get that \$2 billion. Like so we are very focused on building our investment income with \$40 billion that investment income compounds very nicely. And so when I gave you the Seaspan, I gave you Chorus, you just look at those things, they have a very significant investment income, very little downside, financially sound companies. With the kicker, if I may add, of our warrant or stock position that perhaps can increase significantly. So that's our structure. And the most important thing, and Mark you followed us for some time, is that we are being -- people are coming to us if they want capital for expansion, if they want to partner, they're coming to us both from the United States and Canada. And also in Fairfax India and Fairfax Africa, we've got many opportunities that come our way. So we're feeling very good. And the key for us is to always, always have a very strong financial position.

#### Mark Alan Dwelle

RBC Capital Markets, LLC, Research Division

That's entirely what I thought. I just wanted to make double sure of it and for anybody who hasn't listened to the call for 15 years, to make sure they knew it too.

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Thank you, thank you for clarifying that.

## **Mark Alan Dwelle**

RBC Capital Markets, LLC, Research Division

A couple of quick questions for Dave. I noticed in favorable or adverse development tables that Allied World had about \$50 million reserve addition. Could you talk about that a little bit, is that just sort of harmonizing reserving practices? Or was there something more detailed underlying that?

# David J. Bonham

Chief Financial Officer and Vice President

Yes. No, that was just related to one specific claim at Allied World that developed unfavorably in the quarter. Other than that, no, there was nothing. There is no action that we've had to take to harmonize Allied World's reserving. Their practices were relatively consistent with ours.

### **Mark Alan Dwelle**

RBC Capital Markets, LLC, Research Division

Could you share what the line of business that was in?

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

That was in -- across a couple of lines of business, casualty.

#### **Mark Alan Dwelle**

RBC Capital Markets, LLC, Research Division

Casualty.

#### V. Prem Watsa

Founder, Chairman and Chief Executive Officer

So Mark, you know that they have said they have reserve redundancies before we took them over. At the end of the year, we continue to think they are very well reserved and this came up and they just decided to book it and we said, fine. Their cat losses were a little higher than we'd have expected. And as part of our company, they've -- their cat losses in the future would be significantly reduced. We just -- we are very careful about cat losses across our company. And so -- but we've got -- we're very happy with Scott Carmilani. We've got to know Scott and the management team, and we are very excited to have them as -- join our Fairfax family.

# **Mark Alan Dwelle**

RBC Capital Markets, LLC, Research Division

Okay. And one other quick numbers question, if I may. The incentive fee income that you earned related to Fairfax India and, hopefully someday, Fairfax Africa. What line on the P&L does that show up in?

#### David J. Bonham

Chief Financial Officer and Vice President

That amount actually eliminates fund consolidation because it's -- we consolidate Fairfax India. So it comes out of Fairfax India, it goes into Fairfax, so there is no real increase or decrease in the resources of the consolidated entity. But it becomes a value that gets transferred from Fairfax India to the holding company.

#### V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Our equity interest in Fairfax India increases from 30% to approximately...

# **David J. Bonham**

Chief Financial Officer and Vice President

33% or so.

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

33%. So as long as continue to do well, we have -- if the Fairfax India stock price, market selling, above 2x book value, then we can take cash. But our agreement is very simply that if it's below 2x book, 2x net asset value, we have to take shares and which we are very happy to take. And so that \$114 million was in shares of Fairfax India. And it's a good thing for the shareholders, as I mentioned to you, after incentive fees 13.5% rate of return in the last 3 years compounded versus 5.96% for the Bombay Index. So we did well for our shareholders. And Mark, you follow this company, I must tell you that the -- when you read Chandran's annual report of Fairfax India, annual report, you will find that there is a lot of intrinsic value that's been built in that company already. So it's only 3 years old, we are very excited about the possibilities of Fairfax India going forward.

# Operator

The next question comes from Mikel Abasolo of Solo Capital Management.

# Mikel Abasolo

This is a very quick one because the other one I got has been thoroughly answered. And this is on your real estate investments, and in particular on Kennedy Wilson and Grivalia in Greece. I know that they are quite different and they live in different positions in their respective cycles, but if you could elaborate or comment on those 2 that would be very helpful?

#### V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes. No, on real estate in Greece, particularly Grivalia, you're talking about, there is a terrific CEO there, George Chryssikos, and we were very happy to have gone above 50% in that company. You have an exceptional manager, an exceptional person running it. To survive in the last 5 or 6 years in Greece was very tough. He survived, basically unlevered net cash and now he is reinvesting it very well, has been in the last few years. And we're just very excited to participate with George in Grivalia. And if Greece improves -- the Greece has come down from the top, something like 25% plus the economy. And it's been -- and it's come -- has done that and stayed down for like 8, 9 years. So it's been a depression that Greece has gone through. Unemployment has gone from 30%, as you perhaps know, down to -- it's improved, it's down to 20%. But when the economy moves up, it can move up significantly. We saw it in Ireland and that will be good for the banks, good for Grivalia, good for Greece as an economy. And so we are very positive. Greece lost its access to the bond market. It's just got it, got it a little in last year, got it more recently this year. And once it gets regular access to the bond market, then we think that Greece would benefit significantly. It will be out of the ECB program. Long rates -- 10-year rates in Greece went up above 20% a few years ago and now they've gone through 10%, gone through 5% and they're now just up 4%. It went down to 3.6% a few weeks ago. And that's still high compared to German rates, the spread is still high. And because now they -- I think the risk of leaving the EU has been eliminated now, and so we're very positive on Grivalia and real estate. Kennedy Wilson is another company that we have stock position, and we've made a lot of investments in Dublin with them. Really, well, another gentleman by the name of Bill McMorrow has an outstanding track record, 30-year track record. By the way, he'll be speaking at the Ivey Business School, Ben Graham seminar, the day before our annual meeting. And I'd recommend you all come and hear him. But that's another company that we participate in the real estate area. Those are the main real estate investments we have.

# **Operator**

Our next question comes from a private investor by the name of [ Junior Rah. ]

# **Unknown Attendee**

Quick questions for you, 2 questions. So what would contribute to a dividend increase on Fairfax Financial? And the second question is, if you could touch on Bangalore Airport and how the expansion and stuff is going?

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Okay. No, good question, [ Junior. ] Dividends, we paid a \$10 dividend. We've got -- our focus will be -our focus will be very much on our stock, retirement of our stock, first. Our focus will also be on -- we've got investors with -- in Eurolife and in Bryte and in Allied our partners there. Over time, we can take them -- we can take it private 100% and that will be very much our focus and it's only then that we look at dividend. It's highly unlikely that our dividend would increase. So this is to let you know that we think our \$10 dividend works and that's where we would keep it. So just so that I'm not misleading you. And your question on Bangalore International Airport, that is a phenomenal investment. We own 48% of it now. And so basically we have controlling interest. We have a quy who runs it, just about 50 years old, Hari Marar. And just -- he's been there for 10, 11 years, he's running the airport, and we're very impressed with Hari. And it was designed for about 20 million passengers. Chandran was telling me recently, it's got 25 million. They're on their expansion path to 65 million and then perhaps ultimately to 100 million. The 65 million in the next 3 or 4 years. They've got a second terminal, second runway. And we've got about -- the better part of 500 acres that we can develop. So you'll see in Chandran's message in his annual report that comes out on Fairfax India, it's going to be a phenomenal investment for us, and it's great for Bangalore, it's the third largest city in that country. And so it'll be -- it's a win-win for everyone, but we're very excited about the possibilities with Hari leading the charge.

# **Operator**

Next question comes from Chris Lafayette from Clark Estates.

# **Christopher Lafayette**

In relation to your CPI-linked derivatives position, could you talk about the prospect for inflation versus deflation, particularly in relation to the U.S. tax cuts being deficit finance?

#### V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes. No, Chris, I think it's -- inflation is very likely now as the economy -- we think the economy could grow significantly in the next few years. Interest rates could go up because of inflation coming up, supply/ demand of money, the Federal Reserve backing up from its QE program. And so interest rates could go up significantly and the spreads could widen. The spreads, as you know, high-yield spreads are at very minimum levels today, they could expand. And we think it is expected that inflation will start going up as the United States has full employment. It's already at 4%. There is the prospect of a higher participation rate in the United States. As you know, it's 62% and perhaps likely go up from here, as better jobs and more high-paying jobs come along. But I think it's -- you're right, it's likely inflation will pickup. The deflation bonds, there are risks, right. There are risks in terms of China, something happening there. There is risks in terms of world trade. We think all well-contained. But if the unexpected happens and we go into a recession, then, of course, those -- you might get deflation. And we've got very little market value in it, there's \$40 million in our book, so -- and it was 4.5 years ago. So we'll continue to hold it, insurance, for the worst case.

# **Christopher Lafayette**

And there is one quick follow-up to that. It seems like those tax cuts were at least partially responsible for you changing to more a offensive position in your investment portfolio. How do you think about the durability to those tax cuts given that you could have a regime change. We have U.S. midterm elections coming up next year and then eventually a change?

# V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes, so you've got it for 4 years. I don't think that you could change it -- another 3 years rather, and they'll not get changed before that. And then, of course, if you have a new administration that could change. But remember that it doesn't take much of an increase in economic growth. The deficit is forecasted to be \$1.5 billion -- \$1.4 billion -- \$1.4 trillion over 10 years. 0.25%, maybe .375% or 0.5% increase in economic growth and that deficit gets wiped out and you have a surplus. So you have all these assumptions that go forward. No one is expecting the economic growth in the United States to be, say 3%, for example, and I don't know what it will be. But if it is 3%, you're not going to get the deficit, I think, it's pretty well gone. And so you've got these balancing factors. And so in 3 years, you'll know -- I know -- when Reagan put those tax decreases in place, the economy in the 4 years after he did that, I think, went up at 4% a year and the tax revenues increased significantly. So not a long period of time, but -- that we have. But the incentives are very significant and when you drop the tax rates as you have -- and we'll just have to wait and see.

# Operator

The next question comes from a private investor by the name of Srideep Banerjee.

#### **Unknown Attendee**

Prem, so can you share any updates regarding NCML and Sanmar. I mean, I am specifically asking about these 2 because as a Fairfax India shareholder, very few information come out in press regarding these 2 privately held holdings, right? And second part of this, we all know that WTI crude prices is going up. Does that have any negative impact on Sanmar?

#### V. Prem Watsa

Founder, Chairman and Chief Executive Officer

Yes. So the 2 questions -- this Fairfax India has got about 6 investments and 2 smaller ones. And the 2 in the main are public, IIFL and Fairchem. The others are private, as you said, Srideep. And so Sanmar is doing very well, as you know, and Chandran's going to discuss it further. But their Egyptian expansion gets completed in June 2018, and it's going on time, on budget, and so that's going to be a very positive development. It's a very good company run by very good people. And NCML is doing extremely well, another private company in the green management business, and we like it a lot. And so those are 2 investments, Srideep, you mentioned in Fairfax India and they are all doing well. We got another -- a few more there that Chandran will discuss in more detail. But suffice to say that they're doing well. Fairfax India is building a lot of intrinsic value. I've just came out with these results, anything you look at is growing at 30% a year. This is the big plus of India. There is a -- with the business-friendly government, the economy is moving very, very significantly. The price of oil going to \$60, we don't think will affect it in any significant way, the Sanmar you're talking about will not impact it significantly. So Srideep, thank you for your question. And Aubrey, now I think the time is over, and we want to thank all of you for joining the call. We look forward to seeing you at our annual meeting on Thursday, April 26, where you will get a chance to meet our outstanding CEOs and partners in our group. So Aubrey, thank you very much for arranging this call.

# Operator

You're welcome. That concludes today's conference. Thank you all for joining. You may now disconnect.

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