

# AXIS Capital Holdings Limited NYSE:AXS

## FQ2 2018 Earnings Call Transcripts

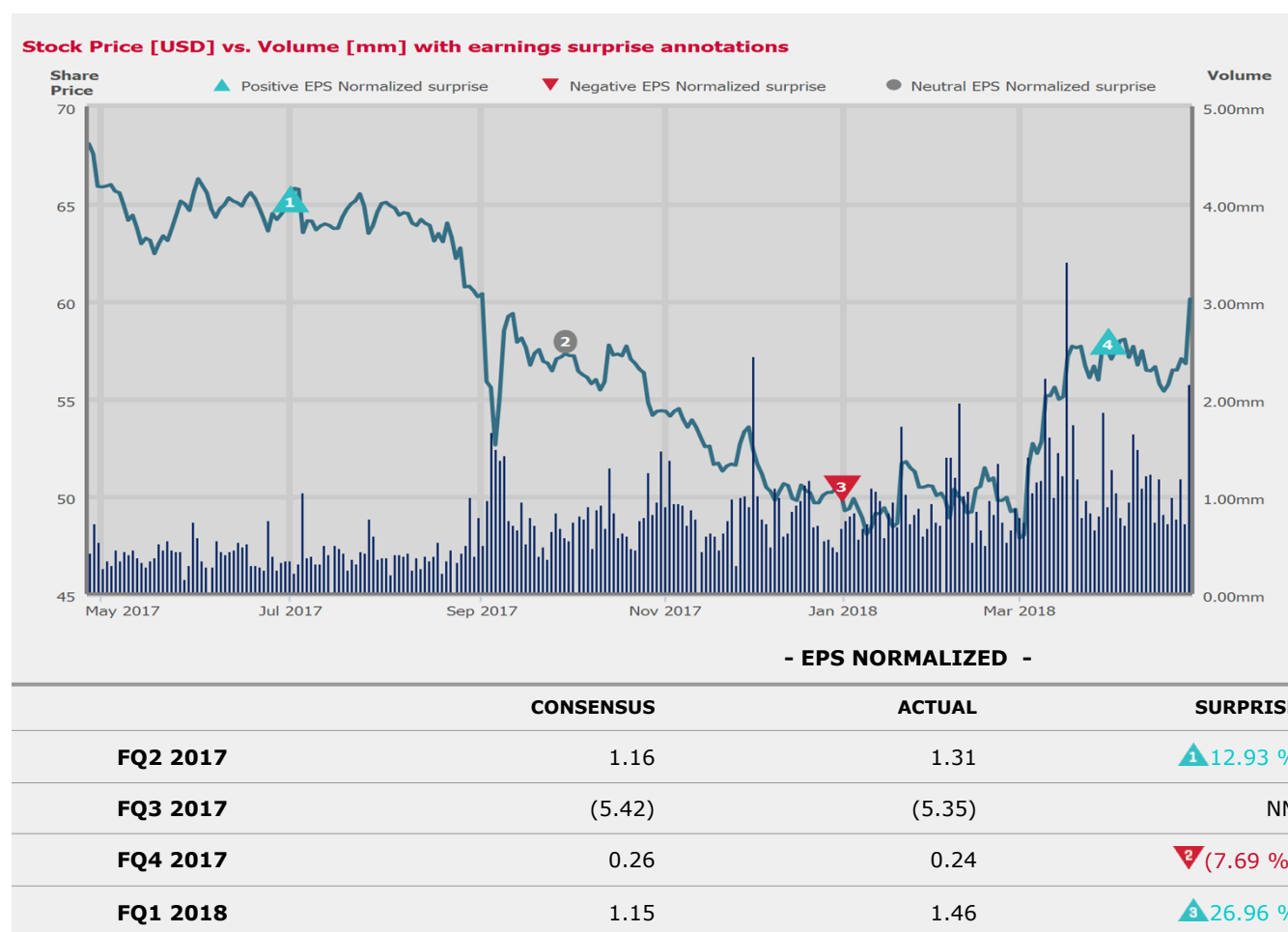
Thursday, July 26, 2018 1:30 PM GMT

S&P Global Market Intelligence Estimates

	-FQ2 2018-			-FQ3 2018-	-FY 2018-	-FY 2019-
	CONSENSUS	ACTUAL	SURPRISE	CONSENSUS	CONSENSUS	CONSENSUS
EPS Normalized	1.15	1.27	▲10.43	0.81	4.86	5.07
Revenue (mm)	1232.63	1000.46	▲(18.84 %)	939.61	4711.90	5101.87

Currency: USD

Consensus as of Jul-26-2018 11:28 AM GMT



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# Call Participants

## EXECUTIVES

**Albert A. Benchimol**  
*President, CEO & Director*

**Matthew Jay Rohrmann**  
*Head of Investor Relations*

**Peter John Vogt**  
*Chief Financial Officer*

## ANALYSTS

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*Wells Fargo Securities, LLC, Research Division*

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**Kai Pan**  
*Morgan Stanley, Research Division*

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# Presentation

## Operator

Good morning, and welcome to the AXIS Capital Second Quarter 2018 Earnings Conference Call. [Operator Instructions] Please note, this event is being recorded.

I would now like to turn the conference over to Mr. Matt Rohrmann, Head of Investor Relations. Please go ahead.

## **Matthew Jay Rohrmann** *Head of Investor Relations*

Thank you, operator. Good morning, ladies and gentlemen. I'm happy to welcome you to our conference call to discuss our financial results for AXIS Capital for the second quarter period ended at June 30, 2018. Earnings press release and financial supplement were issued yesterday evening after the market closed. If you would like copies, please visit the investor information section of our website at [axiscapital.com](http://axiscapital.com). We set aside an hour for today's call, which also available as an audio webcast in the investor information section of our website. A replay of the teleconference will be available by dialing (877) 344-7529 in the Ignited United States, and international number (412) 317-0088. The conference code for both replay dial-in numbers is 10121836.

With me today on today's call are Albert Benchimol our President CEO; and Pete Vogt, our CFO. Before I turn the call over to Albert, I will remind everyone that the statements made during this call, including the question-and-answer session, which are not historical facts, may be forward-looking statements. Forward-looking statements involve risks, uncertainties and assumptions. Actual events or results may differ materially from those projected in the forward-looking statements due to a variety of factors, including the risk factor set forth in AXIS' most recent report on Form 10-K as well as the additional risk identified in the cautionary note regarding forward-looking statements in our earnings press release issued yesterday evening. We undertake no obligation to update or revise publicly any forward-looking statements. In addition, this presentation may contain non-GAAP financial measures. Reconciliations are included in our earnings press release and financial supplement, which can be found on the investor information section of our website, which is located at [www.axiscapital.com](http://www.axiscapital.com).

With that, I'd like to the call over to Albert.

## **Albert A. Benchimol** *President, CEO & Director*

Thank you, Matt. Good morning, everyone, and thank for joining us to review our second quarter results. For AXIS, the story of the second quarter is that we continue to see very encouraging performance and further evidence that our transformation efforts and focus on market leadership are generating real traction.

This was the second consecutive quarter in which we delivered double-digit ex-PGAAP operating ROE. The integration of Novae into our business is progressing as planned, and Novae's business is delivering an underwriting profit. We're also seeing progress with our transformation program to become more effective, efficient and agile to position AXIS for enhanced profitability under a wide range of market conditions.

While people provide more detail on the numbers, I have to put our results within context of our transformation and provide you a sense of sustainability of our progress. Through the hard work of our talented team, AXIS has evolved from an intelligent and opportunistic provider of large capacity for volatile lines in what was once a hard market to now becoming a profitable and leading player in attractive specialty lines markets. To achieve this repositioning, we've concentrated our resources in both our insurance and reinsurance operations on lines where we have the opportunity to be profitable market leaders on the base of our expertise, agility, service and strong, mutually beneficial relationships with key

business partners. Concurrently, we've exited a number of lines where we did not see a path to leadership or profitable growth.

We've also invested in areas where we see exciting potential for profitable growth, including renewable energy, cyber, agriculture reinsurance and mortgage reinsurance. We grew our geographic footprint and made targeted acquisitions, including Novae and Aviabel. We've empowered our underwriters with stronger tools and made our business more customer-centric, committing to greater engagements with our clients and partners in distribution.

By the end of last year, these actions positioned AXIS as a relevant, top-10 player in substantially all of its chosen markets, including U.S. E&S wholesale, North American professional lines and the London market for international specialty risks. While much work remains, our efforts are building momentum.

This quarter's results provide some insights into the earnings potential of our progress to date. We reported operating income of \$106 million or \$1.27 per share, an operating ROE of 9.5% in the quarter. But we believe this understates the true run rate profitability of our business due to PGAAP adjustments. Pete will speak to how the net drag from PGAAP will substantially run off by mid-2019. However, for now, adjusting for PGAAP, our second quarter results would've been earnings per share of \$1.43 with ex-PGAAP operating ROE of 10.7%. Similarly, the 6-month results represent ex-PGAAP operating ROE of 11.1%.

As I also emphasized during our last earnings call, this performance still does not reflect the full benefit of the recent and ongoing underwriting actions on both the legacy AXIS and Novae portfolios nor the synergies we expect to achieve from the integration. You'll recall, we announced revised integrations synergy projections of \$50 million by year-end 2020. This quarter reflects \$10 million of achieved synergies or \$40 million on an annualized basis.

In addition, we've made good progress with regards to the redesign of our operating model, while reinvesting savings into our business to provide better tools to our teams, enhance our ability to leverage data and analytics and position the company to take advantage of change in the marketplace.

From an organizational design standpoint, we completed the realignment of our A&H operations into the insurance and reinsurance segments, restructured our finance and IT functions around an integrated organizational structure and are continuing to build out our new global underwriting and analytics office.

Separately, our new reinsurance CEO, Steve Aurora, has worked with the reinsurance leadership team to establish a new structure for our reinsurance operations that will result in greater engagement with our clients, a differentiated service offering that will deliver innovative solutions and help us gain market leadership. These actions put AXIS on a strong path forward while improving our efficiency and profitability.

We continue to expect that our ongoing transformation will deliver a net additional expense reductions of \$40 million by year-end 2020, even as we invest in our people and in our business. Coupled with a \$60 million in synergies from the integration of Novae, we continue to project total expended cost savings of \$100 million by year-end 2020.

As we close the first half of 2018, we're encouraged by the continued improvements in our results as well as the progress we're making against our strategy. We see a clear runway to enhance profitability and remain committed to a journey that we believe will provide substantial rewards to all our key stakeholders.

And with that, I'll turn the call over to Pete, who will go through the figures in more detail. Pete?

**Peter John Vogt**  
*Chief Financial Officer*

Thank you, Albert. Good morning, everyone. As Albert noted, the story of our second quarter is that AXIS is continuing to see very encouraging results and further evidence that our strategy is working. During the quarter, we generated net income of \$93 million. Our operating income for the quarter was strong at \$106 million, generating an annualized operating ROE of 9.5%.

On an ex-PGAAP basis, our operating income was \$120 million, generating an ex-PGAAP annualized operating ROE of 10.7%. The quarter benefited from good underlying underwriting results, a low level of catastrophe and weather-related losses, continued favorable prior year reserve development and strong investment income. These positive factors were partially offset by modest non-cat weather property losses, net unrealized and realized investment losses and amortization of value of business acquired, VOBA, and intangible assets.

Before I get into specifics of the income statement, I'd like to provide an update on several items. With regard to the acquisition of Novae, in the quarter we recognized amortization of intangibles of \$57 million, including amortization of VOBA of \$53 million. This expense affected the company's consolidated operating income, what was not included in the segment results. As previously disclosed, VOBA is expected to be immaterial beyond mid-2019. At June 30, \$160 million or 62% of the pretax VOBA has been amortized. Underwriting income in the quarter continue to include the earn out of Novae's earned premium as of the closing date, without the recognition of the associated acquisition costs since the DAC asset was written off at closing. We estimate that the consolidated acquisition cost on an as-if basis would have been approximately \$40 million higher, resulting in an acquisition cost ratio of 22.9% versus the reported 19.6%, a difference of 3.3 points. The net drag on operating income from the VOBA DAC adjustments was \$40 million after-tax or approximately \$0.16 per share. We have added exhibits to both the press release and the supplement that detail this information for you.

With respect to the integration of Novae and our transformation program, we still expect to deliver \$100 million in run rate savings by 2020, of which we recognized \$10 million in this quarter, up sequentially from \$7 million in the first quarter of 2018. These savings were essentially all related to the Novae integration. Nonoperating, reorganization expenses of \$19 million were recognized in the quarter, associated with our transformation program and the integration of Novae.

Moving into the details of the consolidated income statement. The current quarter consolidated combined ratio was 93.1%, an improvement of 4.5 points from the second quarter of 2017. As I have mentioned earlier, it is important to note that the quarter benefited from the absence of the amortization of some acquisition costs. The as-if combined ratio of 96.4% is a 1.2 better than the comparable period last year. The more than 1.2 point improvement is driven by a 2.3 improvement in the current accident year loss ratio, ex-cat and weather, driven by business mix largely rated to the addition of the Novae book, favorable impact rate over trend across a number of lines, partially offset by noncat weather losses in the insurance property book and large loss experienced in the reinsurance book. We reported favorable prior period development of \$60 million in the quarter, of which \$24 million came from insurance and \$36 million from reinsurance.

This includes a reduction in our estimates of -- for the catastrophes of 2017. It was increase in the acquisition cost ratio of 2.1 points, primarily driven by business mix associated with the addition of the Novae book. There was a 1.9 point improvement in the cat and weather loss ratio and an improvement in G&A ratio. This was offset by a lower level of favorable prior year reserve development. As we've stated before, the addition of the Novae book to legacy AXIS book has resulted in lower loss ratios but higher acquisition ratios due to the characteristics of the Novae portfolio.

During the second quarter, the consolidated G&A expense ratio of 13.9% improved by 1.2 points compared to the second quarter of 2017. There were some timing differences in the quarter and a normalized ratio would have been 14.1%. Fee income from strategic capital partners of \$11 million was broadly consistent to the prior year.

As we will now discuss in detail, we're delivering more profitable underwriting in both insurance and reinsurance. Insurance segment reported an increase in gross premiums written of \$262 million in the second quarter. The increase is mostly driven by \$291 million of premium associated with the acquisition of Novae.

The legacy AXIS insurance book decreased by \$29 million or 4%. This decrease was primarily driven by decrease in property lines following our exit from the onshore energy business and the retail U.S. P&C business. This decrease was partially offset by an increase in professional [indiscernible] driven by new business across a number of business units. Insurance net premiums written decreased by \$102 million

-- increased, I'm sorry, by \$102 million compared to the same period in 2017. Excluding the impact of Novae, the net premiums written decreased in the quarter, reflecting the decrease in gross premiums written together with an increase in premium ceded in property and professional lines.

The reported current quarter combined ratio was 90.4%. Again, we think the best way to look at this ratio is adjusting for PGAAP. So adjusting for \$38 million of acquisition costs, the as-if combined ratio would be 97%, which is almost a 4-point improvement over the same period last year. The insurance segment current accident year loss ratio, ex-cat and weather, of 57.2% improved 3.6 points. The improvement was driven by mix of business largely related to the Novae book, favorable rate over trend actions and lower attritional loss experienced in liability and professional lines. On the other hand, as we've seen across the industry, the quarter was hurt by an unusual increase in the frequency of property losses. The insurance segment's acquisition cost ratio on an as-if basis was 22.3%, an increase of 7.4 points over prior year. The increase was predominantly driven by the addition of the Novae book to the AXIS portfolio. As we noted before, the Novae book has a lower loss ratio and a higher acquisition cost ratio. Pretax catastrophe and weather-related losses were \$23 million, primarily attributable to weather events this quarter, compared to \$41 million in the same period of 2017. The reinsurance segment reported an increase in gross premiums written of \$26 million in the second quarter. The increase is driven by \$33 million of premium associated with the acquisition of Novae. The legacy AXIS reinsurance book decreased by \$7 million or 1%, primarily attributable to a decrease in liability and catastrophe lines, partially offset by an increase in credit maturity lines. Reinsurance net premiums written decreased by \$58 million compared to the same period in 2017. The decrease in net premiums written reflected the decrease in legacy AXIS gross premiums written, together with an increase in the premium ceded in Accident & Health, catastrophe and agricultural lines. The reported current quarter combined ratio is 90.7%. Again, we think the best way to look at this ratio is adjusting for PGAAP. So adjusting for \$2 million of acquisition costs, the as-if combined ratio would be 90.9%, which at 1.2 point improvement over the same period last year. The reinsurance segment's current accident year loss ratio, ex-cat and weather, at 65.5% improved 0.6% from 66.1%. The improvement was largely driven by rate over trend in the motor and property books, offset by mix of business with the benefit of the lower loss ratio in the Novae book was offset by a higher motor premiums, which carry a higher attritional loss ratio as well as a modest increase in noncat weather losses. The reinsurance segment's acquisition cost ratio on an as-if basis was 23.4%, a decrease of 1.8 points over the prior year. This was primarily driven by law-sensitive features. Pretax catastrophe and weather-related losses were \$15 million, primarily attributable to U.S. weather-related events in the quarter. This was compared to \$9 million reported during the same period in 2017.

I would like to provide some insight on our new cat covers that we put in to place in May. Our new covers, which utilize both the traditional and ILS reinsurance markets, bring our PML's back down to similar levels we reported prior to our acquisition of Novae with a better balance of frequency and severity protection, our coverages across all of our peak zones and event types around the globe. As a quick example of how our cat protection has improved, we would see an approximate \$100 million reduction or approximately 15% to 20% decrease in retained losses from the 2017 hurricanes under our new covers. We think that protecting our capital is critical, but when components of enhanced earnings protection are available at economically attractive levels, it's prudent to leverage those opportunities. Net investment income of \$110 million for the quarter was comparable to \$106 million in the second quarter of 2017. With an increase in income from fixed maturities, securities attributable to a larger investment base from the acquisition of Novae and Aviabel and an increase in interest rates. This was partially offset by decrease in income from alternative investments attributable to credit fund's returns, which were negatively impacted by the weakening of the euro against the U.S. dollar. Diluted book value per share declined by 0.2% in the quarter to \$52.47, principally driven by net realized and unrealized losses on investments.

With that, I'll turn the call back over to Albert.

**Albert A. Benchimol**  
*President, CEO & Director*

Thank you, Pete. I'll spend a few minutes reviewing market trends and then we'll open the call for questions. We continue to see an improved pricing environment. In insurance, the average rate change in the quarter was almost 4% across the entire book. While this is less than the 5% increase observed

in the first quarter, I would note that 2/3 of the delta is due to business mix renewed in the respective quarters. Specifically, property lines, which have experienced stronger increases, made up a much larger percentage of renewals in the first quarter. Our average rate change year-to-date was over 4% across the insurance book. Within our U.S. insurance division, we achieved average rate change of over 7% in the second quarter as compared to more than 11% in the first quarter.

We continue to see double-digit improvement in both E&S property and excess casualty while primary casualty and programs were up in the mid-single digits. Our average rate change year-to-date was over 9% in the U.S. P&C book. In our London-based international insurance division, the average rate change for the second quarter was a bit over 3% as compared to 4% in the first quarter. While a number of lines exhibited smaller rate increases in the second quarter, there were still many lines showing positive momentum.

Encouragingly, 89% of business renewed at flat or better terms in the quarter. Our average year-to-date price change was close to 4% in our international division. With specialty lines increases about 1 point stronger than professional lines.

Within our U.S. professional lines division, market conditions are stable with about 1% increase in average rates, consistent with our experience in the first quarter. As usual, primarily lines are stronger than excess layers, strongest as primary D&O, reacting to elevated industry loss activity in that line. And I would note that we're not a major underwriter of primary public D&O.

Across all insurance lines and geographies, we're continuing to focus our efforts on growing our business where we see opportunities for profitable growth. We remain aggressive in pushing price where it's warranted. As I noted last quarter, this has resulted in lower retention ratios, but our emphasis is on profits, not volume. Turning to the reinsurance market, conditions are generally following the positive trends in primary lines. In many cases, quarter share treaties are renewed at lower ceding commissions. However, pricing for excess of loss treaties is more subdued as excess capacity remains a challenge.

In our Europe, Middle East and Africa division, the market is improving modestly and at a slow pace. Pricing was generally flat in the second quarter with some pockets of improvement in liability and motor.

In our North American reinsurance division, pricing was also relatively flat. We're seeing improved performance among other regional and middle market accounts. Ceding commissions are generally flat to down, although we still see certain players hungry to grow at expiring ceding commissions.

The property market remains challenging as rates continue to be at levels that we believe are unsustainable. In Asia, we're seeing improved profitability but based on our own underwriting actions. On the other hand, pricing for catastrophe lines written out of Bermuda was disappointing, particularly the Florida renewals. Even some loss affected accounts were able to renew flat. Overall, the Florida renewal was completed at an average rate change in the low single digits, in large part due to the strong appetite shown by the collateralized reinsurance market.

As to our own portfolio, overall, in both insurance and reinsurance, conditions are still moving in the right direction. While in the prior quarter I advised that rate was ahead of trend on a written basis, this quarter rate was also ahead of trend on an earned basis, leading to a small favorable impact in the loss ratio. We're hopeful to see this trend continue into future periods. I'm cautiously optimistic on the outlook despite excess capacity, as some leading indicators point towards further discipline. We continue to believe that stresses in the market are such that more improvement is inevitable.

I'm encouraged by recent actions such as Lloyd's compelling syndicates to an address unprofitable business. The increasing number of carriers exiting lines or markets, and the significant re-underwriting and costing programs announced across our industry. I see these developments as signs that management teams are recognizing that in the world of excess capacity, we must take control of our own profitability rather than wait for some mythical market turn. What this tells me is that improvements in results will not be generalized across the industry but rather limited to companies with the discipline, commitment and talent to make the right decisions and follow through with the required actions. I'm confident AXIS is one of those companies.



While we have plenty of work ahead of us, we have a head start, as we've been on this journey for some time now, and we're showing encouraging results. I'm bullish about our prospects. We continue to execute on our strategy, and our core underwriting results are improving as we exit unprofitable business and increase our relevance in attractive lines where we can hold leadership positions. We're also just beginning to see the results from our acquisition of Novae, which has strengthened our position in a number of markets.

Our differentiated market positioning, underwriting actions and progress along the targeted \$100 million of cost savings by 2020 provide a clear path to continued improved performance and superior results for our stakeholders.

And with that, we'd be happy to answer your questions. Operator, please open the lines.

# Question and Answer

## Operator

[Operator Instructions] The first question comes from Elyse Greenspan with Wells Fargo.

### Elyse Beth Greenspan

*Wells Fargo Securities, LLC, Research Division*

First off, I just have to say, I do appreciate all the additional disclosure that you guys provided in the press release and supplement this quarter, so thanks for that. My first question on that 2017 hurricanes, Pete, you mentioned that there were some takedown on the losses, can you quantify that? And how much was that from insurance and reinsurance? And then some other players in the space have seen a pickup in losses, especially in Florida with reopened for Irma. Have you guys observed that? And was that originally reserved for in your current estimates?

### Peter John Vogt

*Chief Financial Officer*

Yes, Elyse, we had \$60 million in favorable prior period development. Of that, \$31 million, which related to the 2017 catastrophes. I know that \$31 million, \$17 came from insurance and \$14 million came from reinsurance. I'd say, overall, we're comfortable without reserve levels as they are, and we're looking at the storms in total. And just to add some color, I'd say, we just saw a slight uptick in Irma, but we saw some significant reductions coming from the other storms.

### Elyse Beth Greenspan

*Wells Fargo Securities, LLC, Research Division*

Okay. And then in -- in the segments, you had pointed to, I think, in both insurance and reinsurance noncat weather losses in both of the segments. Can you quantify the impact? And then since there is a lot more -- the seasonality is a little bit different in terms of the margins, would you expect -- with the Novae deal, sorry, would you expect sequential improvement in the segments in the back half of the year? And maybe that's more an insurance versus reinsurance question.

### Peter John Vogt

*Chief Financial Officer*

Yes, let's take the 2 segments, Elyse. On the reinsurance side, we really didn't see a lot of what would I call, noncat weather, the property coming out of the reinsurance side. We've actually focused in a couple other areas there. However, on the insurance side, we really did see an uptick in that noncat weather-related stuff. I would put it at about on the insurance loss ratio probably about 3 to 4 points, Elyse, more than we expected to see in the quarter. Sequentially, again, we don't see a trend in this, so with all the underwriting actions we've been doing on our property class as well as the sequentiality of the seasonality, I would suggest that we should see -- we are expecting to see that improve over the next coming quarters.

### Elyse Beth Greenspan

*Wells Fargo Securities, LLC, Research Division*

Okay, great. And then in terms of the -- your net growth fell to 61% in the quarter. You guys highlighted a lot more reinsurance that you've been purchasing. Is that about like the run rate that we should model going forward? Or will it be lower going forward? Just any color there.

### Peter John Vogt

*Chief Financial Officer*

Yes, again, Elyse, I'd take a look at that and split it between the 2 segments. On the reinsurance side, there were some, I call them, one-time transactions in the second quarter as well as some catch up for some treaties that got backdated to 1-1. So on the reinsurance side, I think if you're going to look

at the ceding percent, looking at the year-to-date number would be a better way to look at it. And on the insurance side, you had ceding percentage of about 42% in the quarter. We did put, as part of our reinsurance buying, a new quota share treaty in place on some of our property book. So that is probably a pretty good number on a go-forward basis for the insurance side.

**Elyse Beth Greenspan**

*Wells Fargo Securities, LLC, Research Division*

Okay, great. And one last question. You guys highlighted on -- still the \$100 million of cost saves you expect to come out by 2020. So is the right way think about that, that we should take about the \$700 million of pro forma G&A that you guys had set for 2017 for the 2 companies? And if you think that \$100 million will come out of that number when we get to 2020?

**Peter John Vogt**

*Chief Financial Officer*

Yes, I would suggest that we're looking at this two ways, Elyse. One is on the absolute dollar basis and the other is on a ratio basis. But if you start with the \$700 million and you take a \$100 million off of that, that's a good start. But I would suggest that there will be some inflationary pressures on the rest of the expenses, but when we get to 2020, I expect those inflationary pressures to be more than offset by our ability to put new business and additional growth on the book in an efficient manner to not have to grow the rest of the expense base.

**Operator**

The next question comes from Kai Pan with Morgan Stanley.

**Kai Pan**

*Morgan Stanley, Research Division*

My first question on premium growth. It's down about 20% in each of the business on constant currency basis and ex-Novae. Part of that probably is the ceding commission. Could you talk a little bit more about the premium growth trends? And I understand you're repositioning your portfolio, but it wrote that sort of -- are you more careful in terms of what you write? Or we'll expect going to possibly growth going forward?

**Albert A. Benchimol**

*President, CEO & Director*

I think what you're saying is optimization of our portfolio and we're continuing to do that. I think that -- obviously, we were very happy to see significant growth that came through to us both from the Novae acquisition as well as in individual lines of business. But some of the changes that you've seen are a reflection of actions that we've already announced. So the exit that we announced from on Onshore Energy at the end of last year is in large part driving what you think is the reduction in the legacy AXIS portfolio. In the reinsurance portfolio, there were a loss of a couple of treaties and there was, as you saw in our notes, some timing issues both with regard to pushing a renewal of a large casualty treaty as well as writing less multiyear treaties. So I wouldn't read into these numbers anything new. As I said, we've already indicated the driver of the reduction in insurance. But by and large, we are happy with where our book is, we will continue to optimize the portfolio. We're not afraid to walk away from business if it doesn't meet the returns we want, but we're also seeing some nice opportunities and we expect that, that will drive some new growth opportunities for us.

**Kai Pan**

*Morgan Stanley, Research Division*

But just to clarify, those repositioned optimization of the portfolio when run through the rest of the year and then next year, you were starting for sort of like a comparable basis would be probably more growth trajectory?

**Albert A. Benchimol**

*President, CEO & Director*

I think generally that's right. But what I can't tell you is what the opportunities will be at the moment. As you know, I'd say that our job is to optimize our portfolio at each opportunity. But my expectation is that today we are a stronger company upfront. We have more relevance, better relationships with our producers, we have more commitment around the lines that where we are a leader and profitable. We've made some nice investments in lines that have strong growth potential, including cyber, including non -- sorry, renewable energy. I think the efforts Steve and the reinsurance team are doing on the reinsurance side should provide us with more opportunities. So we're on the front foot, we're looking to grow, but we will make the right decisions based on the opportunities that we see in the market.

**Kai Pan**

*Morgan Stanley, Research Division*

Okay. And then on lost cost trend you mentioned U.S. professional line, maybe there is some hotspots. But in general, where do you see the inflation trend relative to your expectation? Which area you should be sort of like most concerned about?

**Albert A. Benchimol**

*President, CEO & Director*

I'll tell you, we're spending a fair amount of time monitoring every single one of these lines of business. I would tell you that if there is one area that we are looking at and which, in fact, is impacting our appetites today, it's in excess casualty in the U.S. We think that there is real inflation there. We're very cautious about low levels of excess, because we think that with recent inflation, the frequency of penetration into low excess layer should be higher, and we don't believe that pricing is fully reflecting that yet. So we're very cautious in that area. So I would say that's probably the one that I worry about the most or that we're focusing on the most. I would say that in every other line of business, we're not surprised with what we see. We're not surprised with what we're seeing in the primary layers of D&O. And as I noted in my prepared remarks, we've exited substantially most of the primary D&O market. So the inflation that we're seeing there is not affecting us and the performance in the excess layers continue to be good. You know there -- in the past have been 1 or 2 risks that have given us a loss, but we don't see anything systemic there. We don't see any real issues around the property lines, generally. Obviously, motor excel was an issue in Europe and particularly the U.K. last year, but the pricing has certainly addressed that and we're actually pleased with the pricing we're seeing on the motor excel. So I would say, by and large, things are looking good. As I mentioned, rate is ahead of trend now on both a written and earned basis, and we're making sure that we're reacting properly, in particular in U.S. excess casualty.

**Kai Pan**

*Morgan Stanley, Research Division*

That's great. Last one, if I may, on capital management. You're achieving, like, double-digit earning ROE in the last 2 quarters. You're going generate \$100 million cost savings through the next couple of years. I just wonder, in term of your capital position, when do we expect that the share buybacks will return?

**Albert A. Benchimol**

*President, CEO & Director*

That is perfectly tied to your first question, which is where the growth opportunities are going to be next year. So to the extent that we see significant growth opportunities that might reduce the amount of buybacks that we'll looking to do. If we see less growth opportunities, then obviously that will increase the amount. But as you know, we look at share repurchases on an annual basis based on the plan and our positioning. And I think as we get closer to evaluating 1-1 conditions and our plan, we'll be giving guidance at that point.

**Operator**

[Operator Instructions] Next question comes from Brian Meredith with UBS.

**Brian Robert Meredith**

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*UBS Investment Bank, Research Division*

I've got couple of questions for you. The first one, I'm just curious, U.K. primary motor insurance prices have actually been coming down pretty substantially. Does that at all impact your reinsurance business? How do we think about that?

**Albert A. Benchimol**

*President, CEO & Director*

Well, we have both -- primary and excess of loss. So they are affected on a pricing basis differently. Most of the primary quarter share business that we write tends to be on a sliding scale basis, so we tend to target a fixed technical ratio. And by and large, our experience tends to be very close to that 6 technical ratios, so we don't see much there. With regards to the excess, we absolutely have been achieving a pricing increases in some cases 30%, 35%, 40%. Through the second quarter, we've now seen the second renewal post-Ogden. So you'll recall, we started to see pricing increases in the second quarter of 2017, and those treaties have now renewed in 2018 and we've seen prices hold. So we continue to believe that the U.K. motor excel business is now back to where we want it to be.

**Brian Robert Meredith**

*UBS Investment Bank, Research Division*

Great. And then just curious, on the A&H business, growth slowed down from the first quarter. Is that something we should see here, kind of, continuing going forward?

**Peter John Vogt**

*Chief Financial Officer*

Well, we certainly continue to see growth. We're very excited about what we're doing. So I think that reinsurance growth in A&H was strong. The reason it was less strong in insurance is that we're seeing a good growth in the U.S. but not so in Europe. So we're seeing less opportunities for us in Europe in A&H and that's what's affecting it. But other than that, I will say, team's done a great job of kind of repositioning themselves within our insurance and reinsurance segments and they're continuing to engage with the market and I'm continuing to expect both continued growth and continued improvement in underwriting results for A&H operations.

**Brian Robert Meredith**

*UBS Investment Bank, Research Division*

Great, great. And then just last question, just going back on the expense. Maybe you can just remind us here -- initiatives. Are we expecting that some of this savings is going to be reinvested back in the business? So is there kind of an underlying, kind of, expense growth number that we should be thinking about, 3%, 4% with inflation that will, kind of, offset some of this \$100 million that will would be coming through?

**Albert A. Benchimol**

*President, CEO & Director*

Well, to Pete's point earlier, absolutely. So if you were to take the 700 down to 600, you would expect that, that 600 would be growing by inflation no matter what. But I will say that the \$100 million that we announced is net of additional investments that we're making in the business. So we're actually targeting gross savings in excess of \$100 million. We intend to allocate a good chunk of those savings in our business, in developing our staff, in new tool and the \$100 million is what we're targeting on a net basis.

**Brian Robert Meredith**

*UBS Investment Bank, Research Division*

Very helpful. And then lastly, just curious, on the additional insurance that you guys bought in the quarter, I understand some of it's excess, some of it is -- there's some quota share. Should we consider that margin accretive? Margin neutral? Or does it hurt margins, at least, initially?

**Albert A. Benchimol**

*President, CEO & Director*

Well, from our perspective, it's ROE accretive, which is really what matters. The big change for us is that last year we bought a lot of event cover, but we didn't buy aggregate cover. And this year we have both events cover and aggregate cover. So we think it's a much more balanced book of business -- I mean, reinsurance protection.

**Operator**

The next question comes from Meyer Shields with KBW.

**Meyer Shields**

*Keefe, Bruyette, & Woods, Inc., Research Division*

Albert, just a couple of quick questions. One, if I understand your comments correctly, the insurance pricing, excluding business mix changes, slow down a little bit. And I guess my question is, should we be concerned at all that it didn't accelerate?

**Albert A. Benchimol**

*President, CEO & Director*

I'm not so that concern is the right word because I think what we're dealing with is an environment with a fair amount of excess capacity. What I am seeing is that where pricing is warranted, it's happening. So there's a real clear correlation in our book with where are we getting increases and where do we think we need them. So I think the market is, in my mind, behaving in a rational way. We never expected strong double-digit across-the-board increases. But as I've mentioned to you, I do believe that we're going to continue to see pricing increases. And frankly, if this industry can deliver mid-single digit increases 2, 3, 4 years in a row, color me happy, because that's a good way of doing it. Where it's necessary, and you see that in E&S we're continuing to see double-digit earnings growth. In U.S. casualty -- excess casualty that's had some issues around motor business and other factors, we're seeing double-digit rate increases. So we're getting the rate increases where we need them. And as I mentioned, on the specialty side in London, I would say a third of the lines actually showed higher rate increases in second quarter than in the first quarter. So I wouldn't -- excess concern.

**Meyer Shields**

*Keefe, Bruyette, & Woods, Inc., Research Division*

Okay. No, that's perfect. That clarifies things a lot. And second, I'm trying to understand the thought process. Where we're seeing heightened, I guess, litigation activity or social inflation in some professional lines, when you're not seeing it in particular products, but you're seeing it in, what might be, adjacencies that have similar exposures, how do you evaluate the possibility that, I don't know, lawyers that are targeting large ticket public P&O will target other professional liability lines?

**Albert A. Benchimol**

*President, CEO & Director*

I think it's something we do as part of our study of our markets. So it's one of the nice things that you should always be looking at is what kind of seminars are lawyers giving to other lawyers about what the new trend is. That's always a good indicator of where you're going to see some trends grow. We're obviously looking at a number of factors including increasing litigation funding, which might give certain lawyers more courage to pursue cases. Those kinds of things we incorporate in our pricing and reserving. And as you know, our practice has been, for as long as I remember, to incorporate in our pricing and reserving loss cost trends that are over the longer term, which certainly have been higher than what they've been recently. So we continue to reflect for that in using what we consider to be prudent loss cost trends to each line of business.

**Operator**

The next question comes from Josh Shanker with Deutsche Bank.

**Joshua David Shanker**

*Deutsche Bank AG, Research Division*

Albert, I was listening to your comments about the reinsurance purchasing you called kind of onetime in nature. Why wouldn't you be making the same type of purchases next year? And were there any retrospective or lost portfolio transfers done in this purchasing?

**Albert A. Benchimol**

*President, CEO & Director*

I think -- I'm not sure that I recall the context of the onetime in nature.

**Peter John Vogt**

*Chief Financial Officer*

I think we did mention, Josh, on our reinsurance side, we did do a special funding deal. That showed up as reinsurance, that was just a specific deal, Josh, that I would suggest is not part of our core purchasing of reinsurance. I'd say what we purchase on a core basis, you can see us continue to look at on a go-forward basis.

**Joshua David Shanker**

*Deutsche Bank AG, Research Division*

So I don't want too much guidance, but if I'm thinking about 2Q '19, is this going to recur 1 year from today?

**Albert A. Benchimol**

*President, CEO & Director*

No. I mean, I can't tell you that. That just happened to be a one-off specific opportunistic deal that we did in the reinsurance side. They come and go as they showed themselves in the market. But I wouldn't say you're going to see it again in second quarter of '19. There's nothing specific about it.

**Peter John Vogt**

*Chief Financial Officer*

Look, this is -- precisely, this is a third-party capital partner of ours that had an opportunity to do something and we were very happy to help them. Obviously, in the broad \$2.5 billion reinsurance portfolio, we're going to have a few transactions up and down. But to your point, Josh, to the extent that we find continuing attractive opportunities to purchase reinsurance, we will certainly do so. There may not -- we may not renew every single one of those transactions. I will tell you, we did do 1 transaction in the quarter that had a retro -- retrospective or retroactive nature to it. It was actually a small transaction between ourselves and Harrington. And the reason for doing that, frankly, was for us to build the muscle memory around creating LPT expertise within ourselves and Harrington as an opportunity to offer that as a product going forward. But we did not need to with excess to make any purchases of retroactive reinsurance.

**Albert A. Benchimol**

*President, CEO & Director*

Yes, I was going to mention that, Josh. We did do an LPT between ourselves and Harrington Re in the quarter. That all occurs on the balance sheet, so that didn't affect the ceded premium rate or anything like that. So it doesn't -- that didn't affect any of the ratios you may be looking at.

**Joshua David Shanker**

*Deutsche Bank AG, Research Division*

That's Harrington ceding to you or you ceding to Harrington?

**Albert A. Benchimol**

*President, CEO & Director*

Us ceding to Harrington.

**Joshua David Shanker**

*Deutsche Bank AG, Research Division*

Okay. And can you just give a little complexion around the nature of the European market versus the U.S. market? Are they generally equivalent? Or do you think the U.S. market has better opportunities going forward? Or where do you think geographically the opportunities lie?

**Albert A. Benchimol**

*President, CEO & Director*

I think we find attractive opportunities in both markets. So I will tell you that right now, obviously, we feel that the liability and the motor business in Europe is good for us and so we've been growing that. I think in the U.S., we like what we're doing [indiscernible] we like what we're doing in the regional and middle-market accounts. We still need to see more work, certainly, in professional lines and liability. We've spoken about that. So I think what we're doing is we're focusing not simply on the lines of business but increasingly on our core accounts. And as you may recall, we announced this in late May, part of our redesign of the reinsurance is to add our global specialty division, which will include strategic partners -- focus on strategic partners, which are top accounts. So we're going to be focusing very hard to ensure that we have provide a broad range of treaties and services to our larger accounts. So it's not just geography, not just lines, but it's also around enhancing the value of our top relationships on the reinsurance side.

**Operator**

The next question comes from Ian Gutterman with Balyasny.

**Ian Gutterman**

*Balyasny Asset Management L.P.*

Most of mine were asked. So I'll just follow-up, Albert, on Kai's question. When you discuss excess liability and avoiding the lower excess because -- I presume because of the defense cost risk as we're seeing litigation pressure. I guess, my question is, what about the flip side of that, which is it seems we're also seeing more severity in cases. So I would think going up high also poses risks because you obviously get less premium and if we see some of these massive verdicts continue, the whole tower goes down. So you get less premium for essentially the same loss. So how do you evaluate? I understand why you won't want to be low, but isn't there also in this environment risk to being high?

**Albert A. Benchimol**

*President, CEO & Director*

Yes, but that's why we have underwriters. I mean, they're focused on these issues. But bottom line, 10 years ago, excess casualty attached to \$1 million. Today, excess casualty attaches at \$1 million. It isn't the same world. We think excess casualty should attach \$2 million or \$3 million. And so I think that if you're pricing it and you're looking at the same way you're going to get a lot more frequency and severity in that early layer than you would have had 10 years ago. And we just think that either it should be priced properly or we should push ourselves a little bit further up. I fully agree with you with the concept of where do you want to be if a loss is going to hit the entire tower, you might as well get more premium for that. But as I said, I'm very, very proud of the talent that we have in our underwriting staff and they do a really good job of identifying where in the tower they feel most comfortable in terms of risk and return. But my comment was really about the fact that we need to attach more like \$2 million, \$3 million, \$4 million before we get to the same kind of risk return that we used to have at \$1 million.

**Ian Gutterman**

*Balyasny Asset Management L.P.*

And I assume part of that is because of defense cost creep?

**Albert A. Benchimol**



*President, CEO & Director*

Yes, defense cost creep and just social inflation.

**Operator**

[Operator Instructions] We have a follow-up question from Elyse Greenspan with Wells Fargo.

**Elyse Beth Greenspan**

*Wells Fargo Securities, LLC, Research Division*

Yes, I had a follow-up question on investment income. So Pete, you had alluded to there not being onetime I guess away from alternative portfolio in the quarter. But you're stick -- your investment income was actually up about 16% year-over-year, if you back out the other investments, also up nicely sequentially. So is the Q2 level, I guess, ex-all, is that the right investment income to think about modeling going forward?

**Peter John Vogt**

*Chief Financial Officer*

Yes, I guess I'll give you a couple of facts there, Elyse. Our book yield on the fixed income is up to 2.8% in the second quarter. I mean, sequentially, that's up from 2.7% in the first quarter. And our new money yield right now is 3.4% and in Q1 it was at 3.2%. So all directions on the fixed income portfolio are trending a bit higher.

**Elyse Beth Greenspan**

*Wells Fargo Securities, LLC, Research Division*

Okay. So if anything, it's sequentially we might continue to see uptick in the investment income from here?

**Peter John Vogt**

*Chief Financial Officer*

Yes, in the fixed income portion of that, yes, I would agree with that, Elyse.

**Operator**

Okay, seeing no further questions in the queue, this concludes our question-and-answer session. I would like to turn the conference back over to Albert Benchimol for any closing remarks.

**Albert A. Benchimol**

*President, CEO & Director*

Thank you very much, operator. And thank you to all for participating in our call. As you can see, we're very proud of the progress that we've achieved. We're not declaring victory. We still have a lot of work to do, but the results to date are very encouraging. So we look forward to reporting to you further progress in future quarters. Thank you very much.

**Operator**

The conference has now concluded. Thank you for attending today's presentation. You may now disconnect.

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