

# D5-A: Securing Manpower

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PE Manager	PE SPV	PE Engineer

- ① **Purpose of “Securing Manpower”**
- ② **Rule for taking leave**
- ③ **Compliance with the rule of taking leave**
- ④ **Manpower adjustment**

## Purpose

To **secure** and **train personnel** in a planned manner to respond to **fluctuations** in production plans.

## ② Rule for taking leave

# RULES

# 1

Have a **rule** regarding **taking a leave**.

To allow it after checking if it's within the acceptable range.

Must *have a rule in taking leave:*

- ❑ Must be stated in the rule that the leave application will be approved after checking if it's "**within the acceptable range**"
- ❑ The rule is to submit leave application form **in advance** to take a leave.

**"within acceptable range"**  
means there's enough reliever who can replace to the operator who want to file leave application.

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### 3.4 Handling flow when assembly process operator file vacation leave 組立工程作業員届出休暇時の対応フロー

Leader/Staff will check the planned leave date of operator if cannot affect to the production line & capacity to produce the target output based on the total no. of operator present versus no. of operator having their planned vacation leave.

**NOTE:** For emergency type of leave, Leader/Staff shall consider to approve the application

班長/スタッフは、合計在籍作業員数と休暇を予定している作業員数をもとに、作業員の予定している休暇日が、生産ラインと予定生産数の生産能力に影響がないかを確認する。

注記: 緊急欠勤については班長/スタッフは当該申請書を検討し承認する。

If No, Operator shall submit the leave application form to immediate Superior 3 days before the date indicated in the leave form.




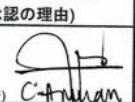


作業者は申請書に記載した日付の3日前までに休暇申請書を直属の上司へ提出する。



### ③ Compliance with the rule of taking leave

# # 2

Rule must be **followed by people** when they take a leave.

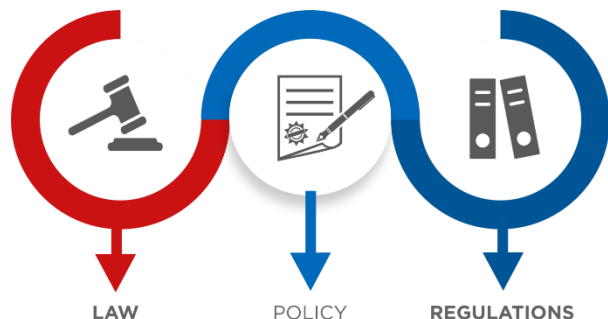
 <b>BROTHER INDUSTRIES (PHILIPPINES), INC.</b> Lot 1 - B-2 Phase 1B, FPIP, Brgy. Ulango, Tanauan City, Batangas <b>APPLICATION FOR LEAVE OF ABSENCE (不在届け出用紙)</b>				
Employee No. (従業員番号)	Employee Name (氏名)	Department/Section (部署名)	Date Hired (雇用日)	Date Prepared (日付)
BIPH2017-01801	Jenny Tadaran	Prod / Painter	Jan 16, 2017	July 29, 2021
<b>Employment Status (雇用形態)</b> <input checked="" type="checkbox"/> Regular (正規) <input type="checkbox"/> Probationary (試用期間) <input type="checkbox"/> Contractual (契約)	<b>Type of Leave (欠勤の種類)</b> <input checked="" type="checkbox"/> Vacation (休暇) <input type="checkbox"/> Sick (病気) <input type="checkbox"/> Emergency (緊急) <input type="checkbox"/> Bereavement (忌引)	<b>Others (その他):</b> Need additional requirement/ documents <input type="checkbox"/> Wedding (結婚) <input type="checkbox"/> Maternity (出産育児休暇) <input type="checkbox"/> Paternity (夫育児休暇) <input type="checkbox"/> Solo Parent (ソロペアレント)		
<b>Reason/s: (理由)</b> attending Christening			<b>Fit to Work Clearance</b> <b>Clinic Remarks (for sick leave/ maternity leave)</b> With medical certificate dated: _____ No medical certificate Others: _____	
<b>Inclusive date/s (不在日付)</b> From: 8/2/2021 To: 8/8/2021		<b>Duration (working days only)</b> (継続期間)(実働日のみ) Days: 1 day		
<b>Requested by (申請者)</b>  Employee Signature (従業員署名)			<b>Fit to Work Clearance</b> <input type="checkbox"/> FIT TO WORK <input type="checkbox"/> UNFIT TO WORK Company Doctor / Date 担当医師 / 日付 Nurse on duty / Date 担当看護師 / 日付	
<b>Checked by (確認)</b> <input checked="" type="checkbox"/> Approved <input type="checkbox"/> Disapproved	<b>Reason for disapproval (不承認の理由)</b>   Supervisor (スーパーバイザー)	<b>Noted by (注意者)</b> <input type="checkbox"/> Approved <input type="checkbox"/> Disapproved	<b>Reason for disapproval (不承認の理由)</b> 	<b>Received by (受取)</b>  HR Staff / Date (HRスタッフ/日付) REC0101-010-04

Taking a leave procedure should be based on the rule.

**Application for Leave of Absence**

### ③ Compliance with the rule of taking leave

#### COMPLIANCE



Leave application should be based on the rule.

**Note:** If the leave application of the operator was disapproved, he/she cannot file their planned leave and leader will ask the operator to change the leave application date if it is not urgent.



1. Sub leader and above will gather the operator's schedule of leave if there is any.



2. Leader/Staff must check the planned leave date of operator if cannot affect to the production line



3. If the planned leave was approved, operator shall submit the leave application form to immediate superior 3 days before the date of leave for the signatories of staff and supervisor



4. Leader will update/record the planned vacation of the operator on Manpower Arrangement Monitoring Sheet

# ④ Manpower adjustment

# 3

Secure operators according to **increase** and **decrease** of production plan.

- **Compute required manpower** according to increase and decrease of production plan.
- **Conduct manpower adjustment** within company (or department) if excess or short.

Line	Series	Shift	June					July					Aug
			Wk1	Wk2	Wk3	Wk4	Wk5	Wk1	Wk2	Wk3	Wk4	Wk1	Wk2
A	Mini17	DS	June 14 - Additional Shift/New Operators		o			July 12 - Additional Shift/New Operators		o	o	o	o
		NS								o	o	o	o
B	Mini19	DS	o	o	o	o	o	o	o	o	o	o	o
		NS	o	o	o	o	o	o	o	o	o	o	o
C	Mini19	DS	June 14 - Transfer Line F Operators		o	o	o	July 26-27 - Training of Line D operators		o	o	o	o
		NS			o	o	o	July 28 - Mass Production		o	o	o	o
D	Mini17	DS	June 14 - Transfer of Line F Operators NS		o	o	o						
		NS											
E	Mini19	DS	o	o	o	o	o	o	o	o	o	o	o
		NS											
F	Mini19	DS	o	o	LINE F MODIFICATION					o	o	o	o
		NS	o	o						o	o	o	o
G	Mini19	DS	o	o	o	o	o	o	o	o	o	o	o
		NS	o	o	o	o	o	o	o	o	o	o	o
H	Mini19	DS	o	o	o	o	o	o	o	o	o	o	o
		NS	o	o	o	o	o	o	o	o	o	o	o

## Production Plan

		21JUL					21JUL					21JUL					21JUL				
KEY		GPM Request					GPM Request					Prod Plan					Delay to				
Model		Last Month					GPM					Prod Plan									
1		17_Reg					-					16,347					16,450				



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