

# THE SIMPLEX ALGORITHM

## HOW TO CONVERT AN LP TO STANDARD FORM

$$\begin{array}{ll}\text{Min } Z = 2x_1 - 3x_2 \\ \text{s.t. } & x_1 + x_2 \leq 4 \\ & x_1 - x_2 \leq 6 \\ & x_1, x_2 \geq 0\end{array}$$

Convert the LP's objective function to the row 0 format.

$$-Z + 2x_1 - 3x_2 = 0$$

To put the constraints in standard form, we simply add slack variables  $s_1$  and  $s_2$ , respectively, to the two constraints.

$$\begin{array}{ll}x_1 + x_2 + s_1 & = 4 \\ x_1 - x_2 + s_2 & = 6\end{array}$$

Before the simplex algorithm can be used to solve an LP, the LP must be converted into an equivalent problem in which all constraints are equations and all variables are nonnegative. An LP in this form is said to be in standard form.

$$\begin{array}{ll} \text{Max } Z = 60 x_1 + 30 x_2 + 20 x_3 & \\ \text{s. t } 8 x_1 + 6 x_2 + x_3 & \leq 48 \\ 4 x_1 + 2 x_2 + 1.5 x_3 & \leq 20 \\ 2 x_1 + 1.5 x_2 + 0.5 x_3 & \leq 8 \\ & x_2 \geq 5 \end{array}$$

$$x_1, x_2, x_3, x_4 \geq 0$$

## Row 0 format of the objective function

$$Z - 60 x_1 - 30 x_2 - 20 x_3 = 0$$

$$8 x_1 + 6 x_2 + x_3 + s_1 = 48$$

$$4 x_1 + 2 x_2 + 1.5 x_3 + s_2 = 20$$

$$2 x_1 + 1.5 x_2 + 0.5 x_3 + s_3 = 8$$

$$x_2 - e_1 = 5$$


- If the  $i$ th constraint is a  $\leq$  constraint, we convert it to an equality constraint by adding a slack variable  $s_i$  and the sign restriction  $s_i \geq 0$ .
- If the  $i$ th constraint is a  $\geq$  constraint, we convert it to an equality constraint by adding a excess variable  $e_i$  and the sign restriction  $e_i \geq 0$ .

# Standard Maximization Problem

A **standard maximization problem** in  $n$  unknown is a linear programming problem in which we are required to **minimize** (not maximize) the objective function.

This is not unique?

## Standard Maximization Problem

A **standard maximization problem** in  $n$  unknowns is a linear programming problem in which we are required to maximize (not minimize) the objective function, subject to constraints of the form

$$x \geq 0, y \geq 0, z \geq 0, \dots,$$

and further constraints of the form

$$Ax + By + Cz + \dots \leq N,$$

where  $A, B, C, \dots$  and  $N$  are numbers with  $N$  nonnegative.

Note that the inequality here must be a " $\leq$ " and not " $=$ " or " $\geq$ ".

$$\text{Max(orMin)} Z = c_1x_1 + c_2x_2 + c_3x_3 + \dots + c_nx_n$$

s.t

$$a_{11}x_1 + a_{12}x_2 + a_{13}x_3 + \dots + a_{1n}x_n \leq = \geq b_1$$

$$a_{21}x_1 + a_{22}x_2 + a_{23}x_3 + \dots + a_{2n}x_n \leq = \geq b_2$$

.

.

.

$$a_{m1}x_1 + a_{m2}x_2 + a_{m3}x_3 + \dots + a_{mn}x_n \leq = \geq b_m$$

$$x_i \geq 0$$

If we define

$$A = \begin{bmatrix} a_{11} & a_{12} & \dots & a_{1n} \\ a_{21} & a_{22} & \dots & a_{2n} \\ \cdot & \cdot & \cdot & \cdot \\ a_{m1} & a_{m2} & \dots & a_{mn} \end{bmatrix}$$

$$x = \begin{bmatrix} x_1 \\ x_2 \\ \cdot \\ \cdot \\ \cdot \\ x_n \end{bmatrix} \quad b = \begin{bmatrix} b_1 \\ b_2 \\ \cdot \\ \cdot \\ \cdot \\ b_m \end{bmatrix}$$

the constraints may be written as the system of equations  $\mathbf{Ax} = \mathbf{b}$

Consider a system  $Ax = b$  of  $m$  linear equations in  $n$  variables (**assume  $n \geq m$** ).

### **Definition**

**A basic solution to  $Ax = b$  is obtained by setting  $n-m$  variables equal to 0 and solving for the values of the remaining  $m$  variables.**

*To find a basic solution to  $Ax = b$  we choose  $n - m$  variables (the **nonbasic variables, or NBV**) and set each of these variables equal to zero. Then solve for the values of the remaining  $n - (n - m) = m$  variables (**the basic variables or BV**) that satisfy  $Ax = b$ .*

#### **Basic Solution**

To get the **basic solution** corresponding to any tableau in the simplex method, set to zero all variables that do not appear as row labels (these are the **inactive** variables).

The value of a variable that does appear as a row label (an **active variable**) is the number in the rightmost column in that row divided by the number in that row in the column labeled by the same variable.

**DIFFERENT CHOICES OF NONBASIC VARIABLES WILL LEAD TO DIFFERENT BASIC SOLUTIONS**

### **Definition**

Any basic solution to  $Ax = b$  in which all variables are nonnegative is a basic feasible solution (or bfs).

### **Theorem**

The feasible region for any linear programming problem is a convex set. Also, if an LP has an optimal solution, there must be an extreme point of the feasible region that is optimal.

### **Theorem**

For any LP, there is a unique extreme point of the LP's feasible region corresponding to each basic feasible solution. Also there is at least one bfs corresponding to each extreme point of the feasible region.



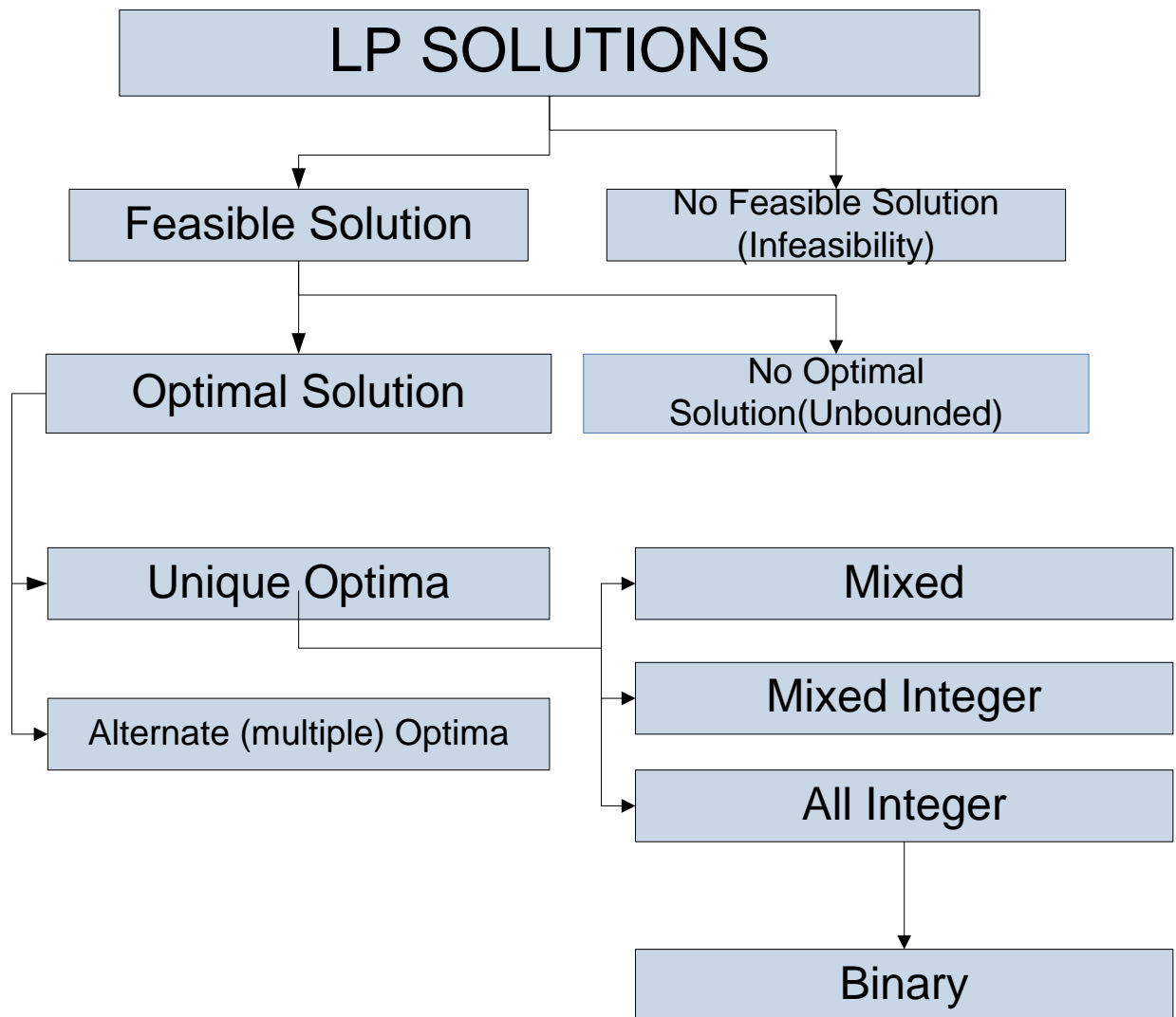
If an LP in standard form has **m** constraints and **n** variables, there may be a basic solution for each choice of **non-basic** variables. Since some basic solutions may be not be feasible, an LP can have at most

$$\binom{n}{m}$$

basic feasible solutions. If we were to proceed from the current bfs to a better bfs we would surely find the optimal bfs after examining at most

$$\binom{n}{m}$$

basic feasible solutions. This means that the simplex algorithm will find the optimal bfs after a finite number of calculations.



## Example

$$\begin{aligned}\text{Max } Z &= 2x_1 + 4x_2 \\ \text{s.t } 3x_1 + 4x_2 &\leq 1700 \\ 2x_1 + 5x_2 &\leq 1600 \\ x_1, x_2 &\geq 0\end{aligned}$$

standard form

$$Z - 2x_1 - 4x_2 = 0$$

$$\begin{aligned}3x_1 + 4x_2 + s_1 &= 1700 \\ 2x_1 + 5x_2 + s_2 &= 1600\end{aligned}$$

or

$$\begin{aligned}3x_1 + 4x_2 + x_3 &= 1700 \\ 2x_1 + 5x_2 + x_4 &= 1600\end{aligned}$$

$$n=4 \quad m=2$$

### All basic solutions

Basic solutions	$x_1$	$x_2$	$x_3$	$x_4$	$z$
<b>1</b>	<b>0</b>	<b>0</b>	<b>1700</b>	<b>1600</b>	<b>0</b>
<b>2</b>	<b>0</b>	<b>425</b>	<b>0</b>	<b>-525</b>	not a bfs
<b>3</b>	<b>0</b>	<b>320</b>	<b>420</b>	<b>0</b>	1280
<b>4</b>	<b>566.66</b>	<b>0</b>	<b>0</b>	<b>466.66</b>	1133.4
<b>5</b>	<b>800</b>	<b>0</b>	<b>-700</b>	<b>0</b>	not a bfs
<b>6</b>	<b>300</b>	<b>200</b>	<b>0</b>	<b>0</b>	1400

bfs: basic feasible solution

# The Simplex Algorithm

- Step1**    **Convert the LP to standard form**
- Step2**    **Obtain a bfs (if possible) from the standard form**
- Step3**    **Determine whether the current bfs is optimal**
- Step4**    **If the current bfs is not optimal, determine which non-basic variable should become a basic variable and which basic variable should become a non-basic variable in order to find a new bfs with a better objective function value and go to step 3.**
- Step5**    **Use ero's to find the new bfs with better objective value and go to step 3.**

$$\begin{aligned}
&\text{Max } Z = 2 x_1 + 4 x_2 \\
&\text{s.t } 3 x_1 + 4 x_2 \leq 1700 \\
&\quad 2 x_1 + 5 x_2 \leq 1600 \\
&\quad x_1, x_2 \geq 0
\end{aligned}$$

$$Z - 2 x_1 - 4 x_2 = 0$$

$$\begin{aligned}
3 x_1 + 4 x_2 + s_1 &= 1700 \\
2 x_1 + 5 x_2 + s_2 &= 1600
\end{aligned}$$

or

$$\begin{aligned}
3 x_1 + 4 x_2 + x_3 &= 1700 \\
2 x_1 + 5 x_2 + x_4 &= 1600
\end{aligned}$$

$$\mathbf{BV}=(\mathbf{x}_3,\mathbf{x}_4)=\mathbf{1700,1600} \quad \mathbf{NBV}=(\mathbf{x}_1,\mathbf{x}_2)=\mathbf{0}$$

$$BV=(x_3, x_4) = 1700, 1600$$

$$NBV=(x_1, x_2)=0$$

### Initial Simplex Tableau

PIVOT

BASIS	$x_1$	$x_2$	$x_3$	$x_4$	RHS	RATIO
$x_3$	3	4	1	0	1700	425
$x_4$	2	5<	0	1	1600	320<
Z	-2	-4<	0	0	0	

- Is the current basic feasible solution optimal?
- Determine the entering variable (Pivot Column)
- The ratio test

When entering a variable into the basis, compute the ratio Right-hand side of row Coefficient of entering variable in row for every constraint in which the entering variable has a positive coefficient. The constraint with the smallest ratio is called winner of the ratio test.

- Determine the leaving variable (Pivot Row)

## Initial and First Simplex Tableau

BASIS	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	RHS	RATIO
x <sub>3</sub>	3	4	1	0	1700	425
x <sub>4</sub>	2	5<<	0	1	1600	320<
Z	-2	-4<	0	0	0	
x <sub>3</sub>	7/5<<	0	1	-4/5	420	300<
x <sub>2</sub>	2/5	1	0	1/5	320	800
Z	-2/5	0	0	4/5	1280	

## Initial, First and Second Simplex Tableau

BASIS	x <sub>1</sub>	x <sub>2</sub>	x <sub>3</sub>	x <sub>4</sub>	RHS	RATIO
x <sub>3</sub>	3	4	1	0	1700	425
x <sub>4</sub>	2	5<<	0	1	1600	320<
Z	-2	-4<	0	0	0	
x <sub>3</sub>	7/5<<	0	1	-4/5	420	300<
x <sub>2</sub>	2/5	1	0	1/5	320	800
Z	-2/5	0	0	4/5	1280	
x <sub>1</sub>	1	0	5/7	-4/7	300	
x <sub>2</sub>	0	1	-2/7	3/7	200	
Z	0	0	2/7	4/7	1400	

$$x_1 = 300$$

$$x_2 = 200$$

$$Z = 1400 \text{ max}$$

## DIFFERENT SIMPLEX TABLEAU

		$x_1$	$x_2$	$x_3$	$x_4$		
BASIS	$c_j$	2	4	0	0	RHS	RATIO
$x_3$	0	3	4	1	0	1700	425
$x_4$	0	2	5<<	0	1	1600	320<
	$Z_j$	0	0	0	0		
	$C_j-Z_j$	2	4<	0	0		
$x_3$	0	7/5<<	0	1	-4/5	420	300<
$x_2$	4	2/5	1	0	1/5	320	800
	$Z_j$	8/5	4	0	4/5	1280	
	$C_j-Z_j$	2/5<	0	0	-4/5		
$x_1$	2	1	0	5/7	-4/7	300	
$x_2$	4	0	1	-2/7	3/7	200	
	$Z_j$	2	4	2/7	4/7	1400	
	$C_j-Z_j$	0	0	-2/7	-4/7	1400	

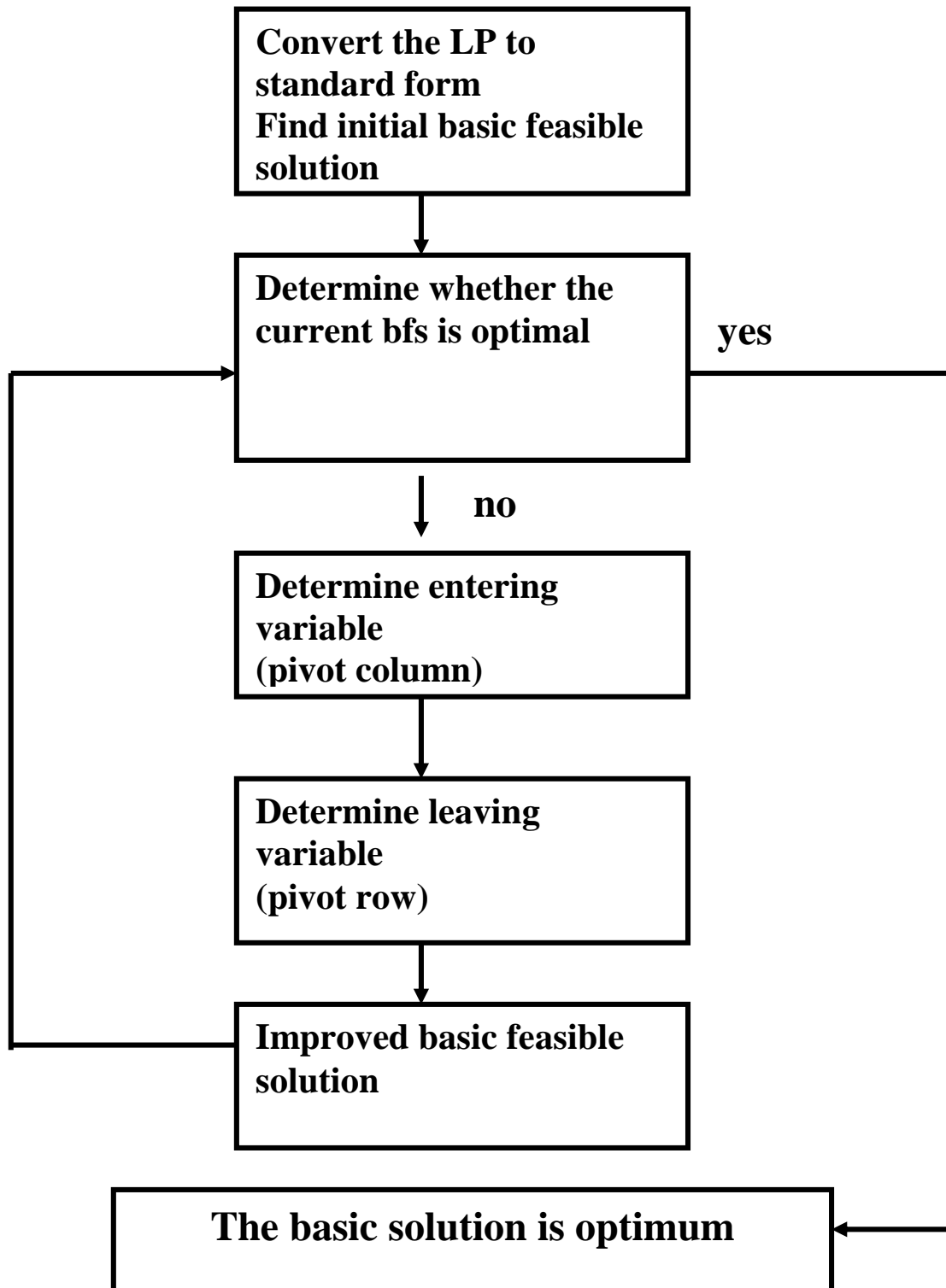
The elements in the  $Z_j$  row are the sum of the products obtained by multiplying the elements in the  $C_i$  column of the Simplex tableau by the corresponding elements in the columns of the  $A$  matrix.

### Stopping Criterion

The optimal solution to a linear programming problem has been reached when all of the entries in the net evaluation row ( $C_j-Z_j$ ) are zero or negative. In such cases the optimal solution is the current basic feasible solution.



## The Simplex Algorithm



### **Standard maximization problem**

A linear programming (LP) problem is called a **standard maximization problem** if:

- We are to find the *maximum* (not minimum) value of the objective function.
- All the decision variables  $x_1, x_2, \dots, x_n$  are constrained to be *non-negative*.
- All further constraints have the form  $bx_1 + bx_2 + \dots + bx_n \leq c$  (and not  $\geq$ ) with  $c$  nonnegative.

### **Example**

The following is a standard maximization problem:

Maximize  $p = 2x - 3y + z$       Objective function

subject to  $x + y + z \leq 10$

$4x - 3y + z \leq 3$

$2x + y - z \leq 10$

$x \geq 0, y \geq 0, z \geq 0$

Constraints

### Step 1: Convert the LP problem to a system of linear equations.

#### Step 1: Convert the LP problem to a system of linear equations.

We do this by turning each constraint inequality into a linear equation by adding new variables we call **slack variables**, and rewriting the objective function as illustrated in the following example:

#### Example

Start with the following LP problem:

Maximize  $p = 2x - 3y + z$  Objective function

subject to  $x + y + z \leq 10$

$4x - 3y + z \leq 3$  Constraints

$2x + y - z \leq 10$

$x \geq 0, y \geq 0, z \geq 0$

This is the LP problem we will be using throughout this tutorial to explain the steps. We will refer to it throughout the tutorial as the **demonstration LP problem**. For practice, you will be given a different problem to work on below. To turn the constraints into equalities, we will add new nonnegative "slack variables" to the left-hand side "take up the slack." In addition we will rewrite the objective function by bringing all the unknowns to the left-hand side:

$$\begin{array}{rclcl} x + y + z & + s & = & 10 \\ 4x - 3y + z & + t & = & 3 \\ 2x + y - z & + u & = & 10 \\ -2x + 3y - z & + p & = & 0 \end{array} \quad \text{Objective function rewritten}$$

Note that we omit the constraints  $x \geq 0, y \geq 0, z \geq 0$ ; the simplex method assumes that all variables are nonnegative.

### Step 2: Represent the system of equations obtained above in the form of an augmented matrix.

This matrix is called the **first tableau**, and we set it up as shown in the example below.

#### Example

For the system in the demonstration LP problem

$$\begin{array}{rclcl} x + y + z & + s & = & 10 \\ 4x - 3y + z & + t & = & 3 \\ 2x + y - z & + u & = & 10 \\ -2x + 3y - z & + p & = & 0 \end{array}$$

we obtain the following first tableau:

	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans
$s$	1	1	1	1	0	0	0	10
$t$	4	-3	1	0	1	0	0	3
$u$	2	1	-1	0	0	1	0	10
$p$	-2	3	-1	0	0	0	1	0

**Step 3: Select a pivot column.**

The rule for the selecting a pivot column is this: Look at all the numbers in the bottom row, excluding the last entry on the right (in the Answer column).

	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans
$s$	1	1	1	1	0	0	0	10
$t$	4	-3	1	0	1	0	0	3
$u$	2	1	-1	0	0	1	0	10
$p$	-2	3	-1	0	0	0	1	0

**Step 4: Select the pivot.**

Use the following rules to decide which of the entries in the column you selected to use as the pivot:

- 1) The pivot must always be a positive number (zeros or negative numbers are not permitted as pivots).
- 2) For each positive entry  $b$  in the pivot column, compute the ratio  $a/b$ , where  $a$  is the number in the rightmost column in that row. We call this a **test ratio**.
- 3) Of these ratios, choose the smallest one. The corresponding number  $b$  is the pivot.

**Example**

In the demonstration example we are working with, the pivot will be either the 4, the 1 or the 2 in the  $x$ -column. Here are the test ratios for these candidates:

	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans	
$s$	1	1	1	1	0	0	0	10	Test ratio: 10/1
$t$	4	-3	1	0	1	0	0	3	Test ratio: 3/4 <i>smallest</i>
$u$	2	1	-1	0	0	1	0	10	Test ratio: 10/2
$p$	-2	3	-1	0	0	0	1	0	

Because the smallest test ratio is in row 2, our pivot will be the 4 as shown.

**Step 5:** Use the pivot to clear the pivot column in the normal manner. This gives the next tableau.

**Example**

In the demonstration example we are working with, we clear the pivot column using the row operations shown:

	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans	
$s$	1	1	1	1	0	0	0	10	$4R_1 - R_2$
$t$	4	-3	1	0	1	0	0	3	
$u$	2	1	-1	0	0	1	0	10	$2R_3 - R_2$
$p$	-2	3	-1	0	0	0	1	0	$2R_4 + R_2$

and thereby obtain the second tableau:

	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans
$s$	0	7	3	4	-1	0	0	37
$x$	4	-3	1	0	1	0	0	3
$u$	0	5	-3	0	-1	2	0	17
$p$	0	3	-1	0	1	0	2	3

ü Notice that the label on the left of the pivot row has been changed from " $t$ " to  $x$ , which is the heading of the pivot column.

**Step 6:** Repeat Steps 3–5 until there are no more negative numbers in the bottom row (with the possible exception of the Answer column).

### Example

Here is the second tableau of the demonstration example we are working with:

	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans
$s$	0	7	3	4	-1	0	0	37
$x$	4	-3	1	0	1	0	0	3
$u$	0	5	-3	0	-1	2	0	17
$p$	0	3	-1	0	1	0	2	3

Since the third entry of the bottom row is negative, we need to repeat Steps 3–5 to clear its column:

	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans	
$s$	0	7	3	4	-1	0	0	37	Test ratio: 37/3
$x$	4	-3	1	0	1	0	0	3	Test ratio: 3/1 <i>smallest</i>
$u$	0	5	-3	0	-1	2	0	17	
$p$	0	3	-1	0	1	0	2	3	
	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans	
$s$	0	7	3	4	-1	0	0	37	$R_1 - 3R_2$
$x$	4	-3	1	0	1	0	0	3	
$u$	0	5	-3	0	-1	2	0	17	$R_3 + 3R_2$
$p$	0	3	-1	0	1	0	2	3	$R_4 + R_2$
	$x$	$y$	$z$	$s$	$t$	$u$	$p$	Ans	
$s$	-12	16	0	4	-4	0	0	28	
$z$	4	-3	1	0	1	0	0	3	
$u$	12	-4	0	0	2	2	0	26	
$p$	4	0	0	0	2	0	2	6	

$$\begin{aligned}x &= 0 \text{ (inactive); } y = 0 \text{ (inactive); } z = 3/1 = 3; \\s &= 28/4 = 7; \quad t = 0 \text{ (inactive); } u = 26/2 = 13; \\p &= 6/2 = 3;\end{aligned}$$

Thus, the maximum value of  $p$  is 3, and occurs when  $(x, y, z) = (0, 0, 3)$ .