

[20604001]

In 1988 , Kidder cked out a \$ 46 million profit , mainly because of severe cost cutting .

[20604016]

Its 1,400-member brokerage operation reported an estimated \$ 5 million loss last year , although Kidder expects it to turn a profit this year .

[20604017]

In fact , Kidder is a minor player in just about every business it does except computer-driven program trading ; in that controversial business , only Morgan Stanley & Co. rivals Kidder .

[20604018]

But even that niche is under attack , as several Wall Street firms pulled back from program trading last week under pressure from big investors .

[20604019]

Mr. Carpenter , a former consulting-firm executive who has a love for " task forces " , says he has done a " complete rethink " of Kidder in recent months .

[20604023]

Mr. Carpenter says that when he assumes full control , Kidder will finally tap the resources of GE .

[20604024]

One of GE 's goals when it bought 80 % of Kidder in 1986 was to take advantage of " synergies " between Kidder and General Electric Capital Corp. , GE 's corporate-finance unit , which has \$ 42 billion in assets .

[20604025]

The leveraged buy-out group of GE Capital now reports to Mr. Carpenter .

[20604026]

So far , instead of teaming up , GE Capital staffers and Kidder investment bankers have bickered .

[20604028]

The units have worked on 37 investment banking deals this year , he says , though not all of them have panned out .

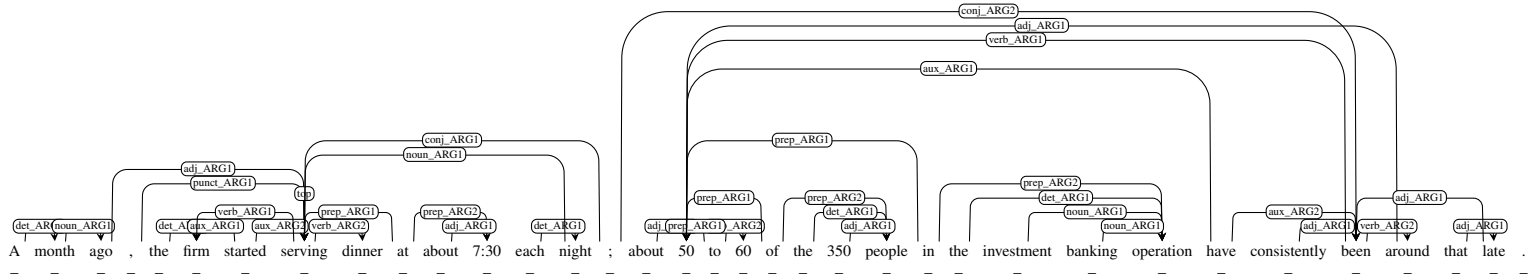
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" We 've had a good relationship with GE , which is the first time you could say that - uh , let me withdraw that .

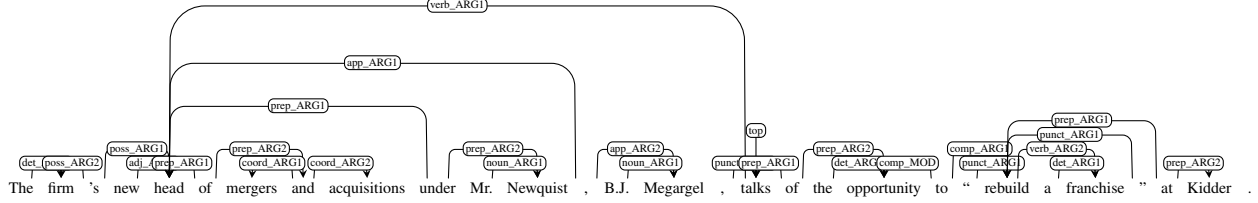
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It 's been a steadily improving relationship , " says Mr. Carpenter .

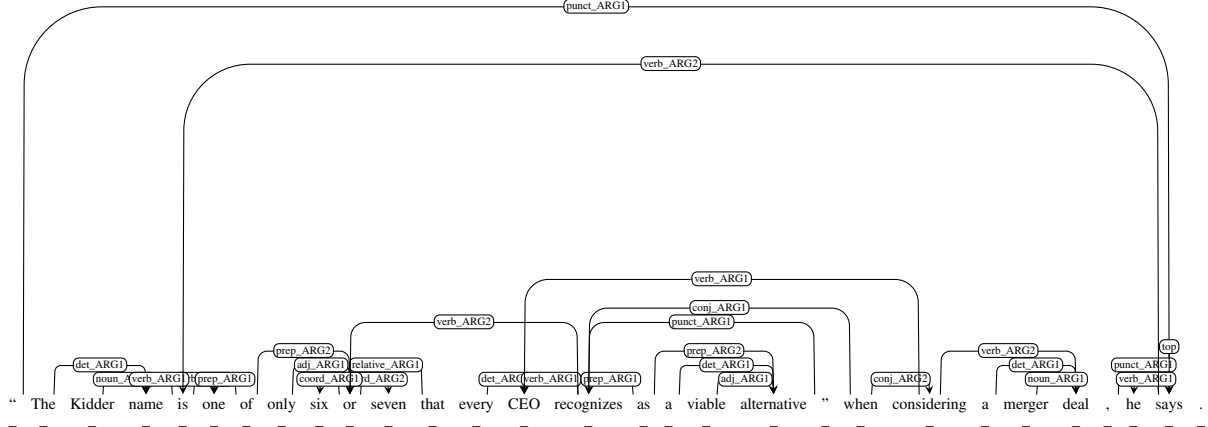
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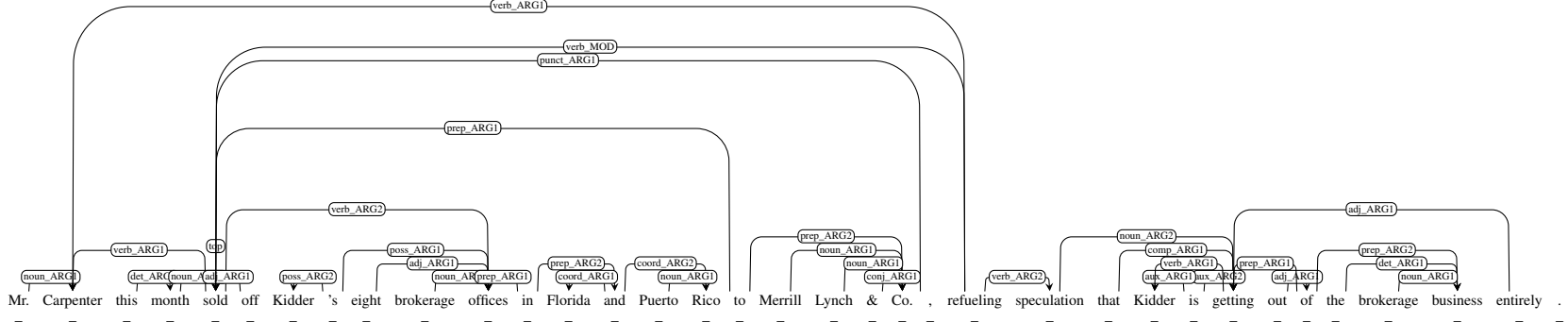
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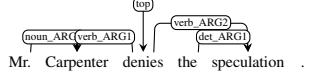
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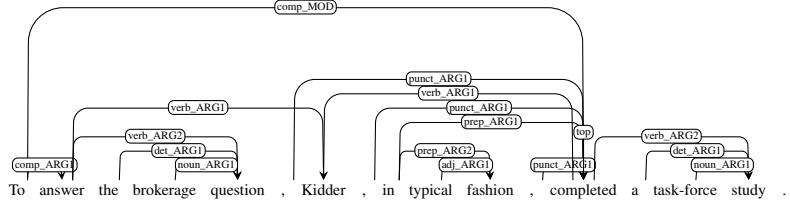
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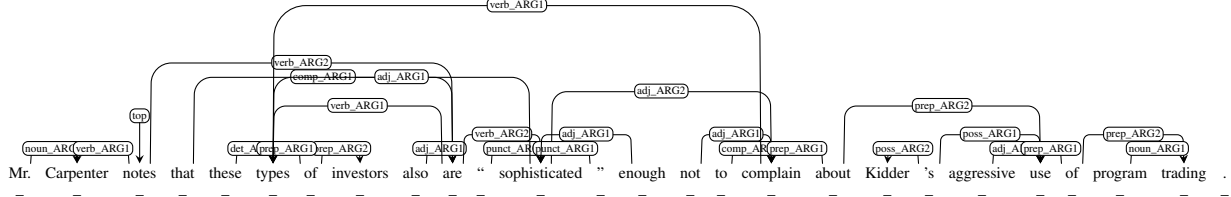
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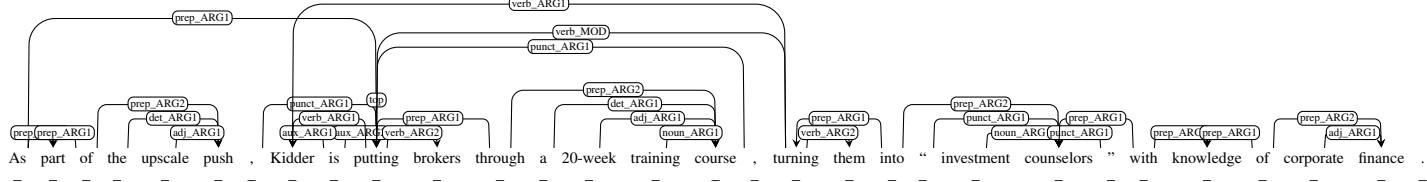
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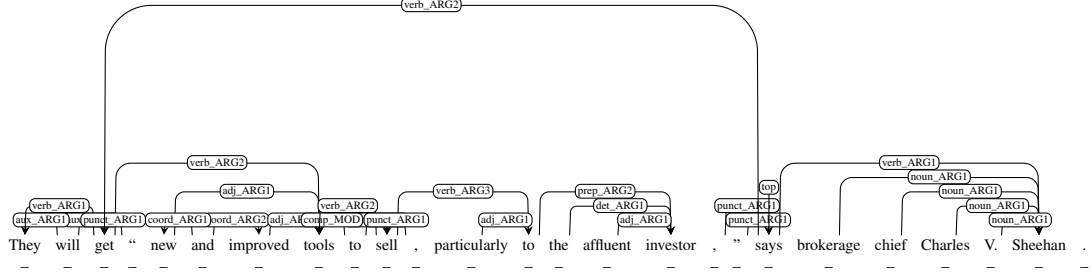
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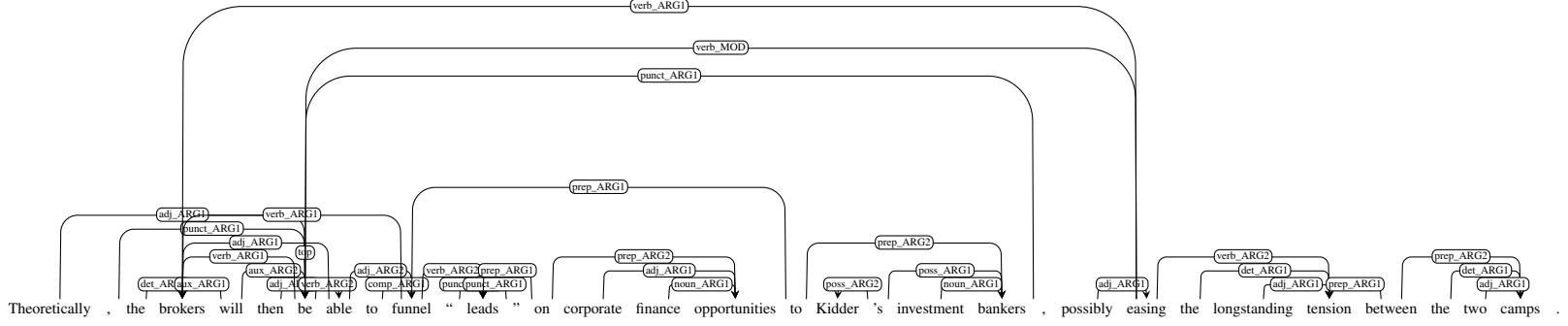
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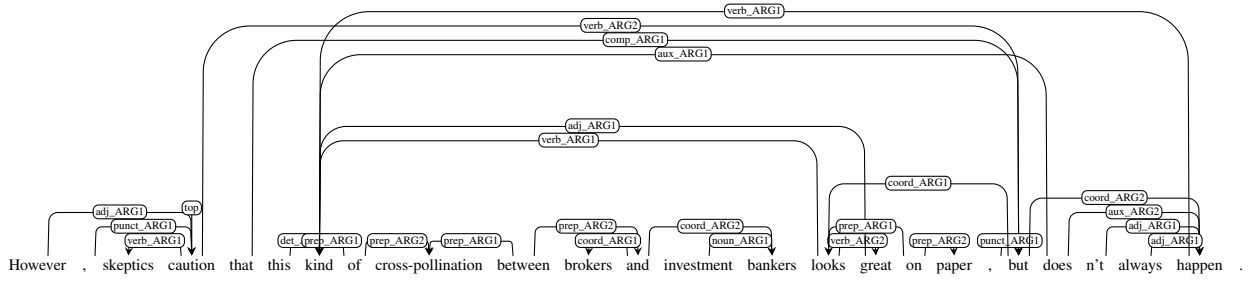
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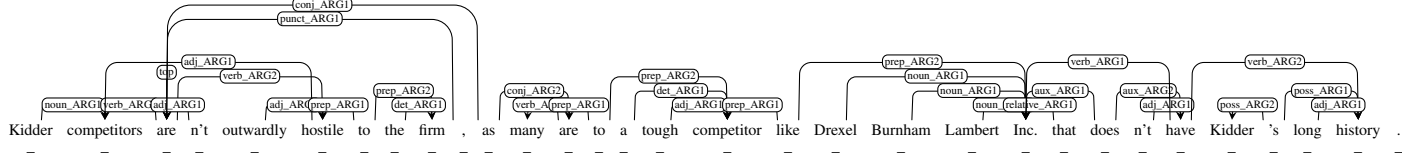
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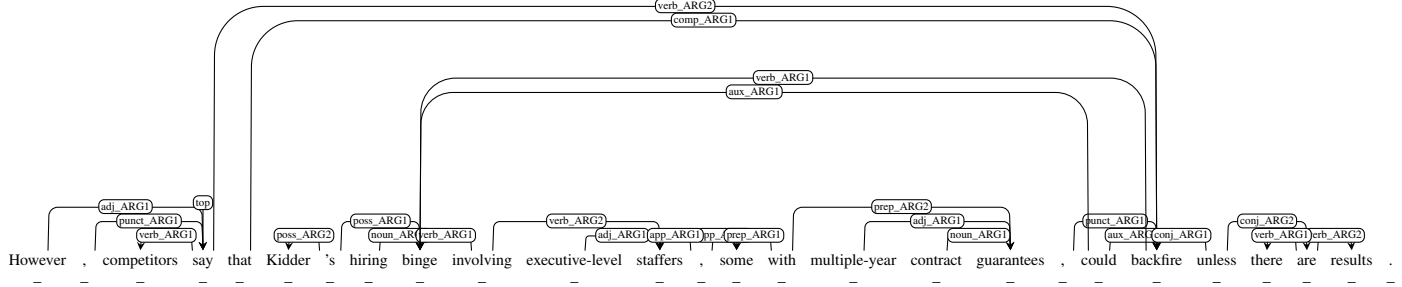
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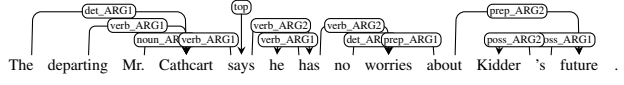
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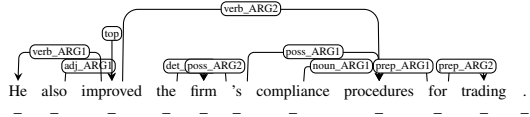
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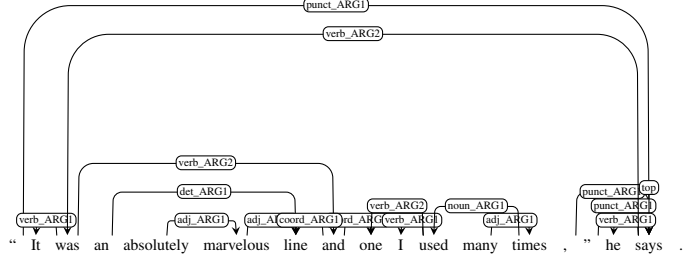
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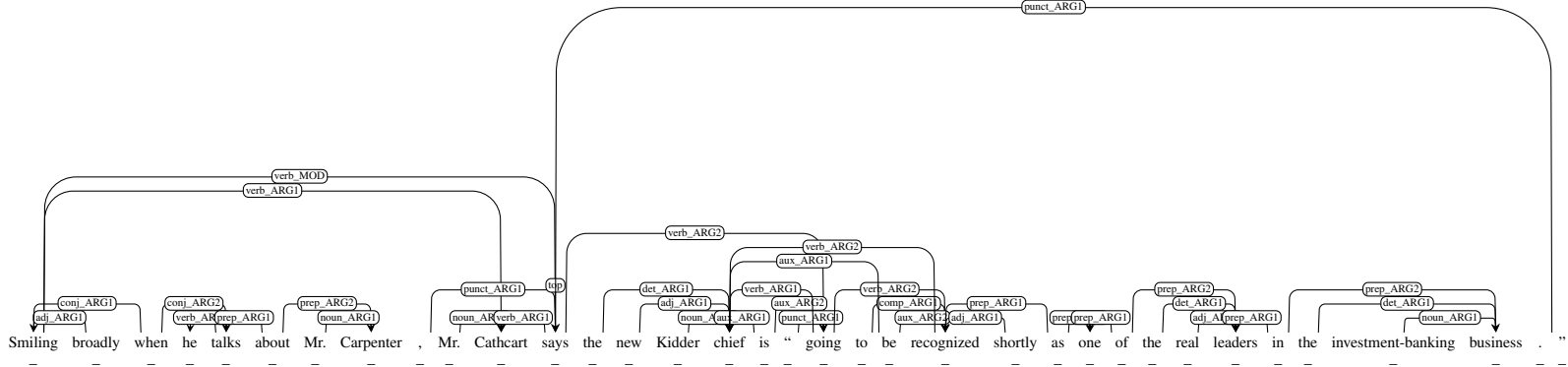
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