

Document 0331

[20331001]

Santa Fe Pacific was the kind of story Wall Street loved .

ev-w218f2 ev-w1908f1

[20331002]

Since the value of its assets was n't known , analysts were free to pick a number .

ev-w1810f1 ev-w218f2 ev-w2265f5

[20331003]

In one of many rosy scenarios , Bear Stearns 's Gary Schneider wrote in March that its real estate alone had a value of \$ 4.5 billion .

ev-w3674f4 ev-w1566f3

[20331004]

Throw v-w115\_u\_nobodyf1\_u\_nobody in its railroad , minerals , pipeline and oil assets , he and others argued , and the Chicago-based conglomerate should be worth 30 a share .

ev-w131f2 ev-w218f2

[20331005]

And why should holders expect to realize that presumed " worth ? "

ev-w1239f1 ev-w2517f1

[20331006]

That was another reason the Street loved Santa Fe .

ev-w218f2 ev-w1908f1

[20331008]

But value , it turns out , is only what a buyer will pay .

ev-w3472f4 ev-w218f2 ev-w2223f7

[20331009]

And with the company 's recent announcement that it is contemplating a partial sale of its real estate , the values suddenly look poorer .

ev-w680f1 ev-w1899f9

[20331010]

Santa Fe has disclosed that it is negotiating to sell a 20 % interest in its real estate unit to the California Public Employees Retirement System for roughly 400 million .

ev-w961f1 ev-w2066f1 ev-w2888f2

[20331011]

Since the real estate unit also includes debt , the imputed value of the real estate itself is close to \$ 5 billion .

ev-w1676f2 ev-w218f2

[20331013]

" The upside was in the intangible real estate ... which is no longer an intangible . "

ev-w218f7 ev-w218f2

[20331015]

If the railroad is valued on a private market basis - at the same multiple of earnings as in the recent sale of CNW - it would have a value of \$ 1.65 billion .

ev-w3535f1 ev-w1566f3



