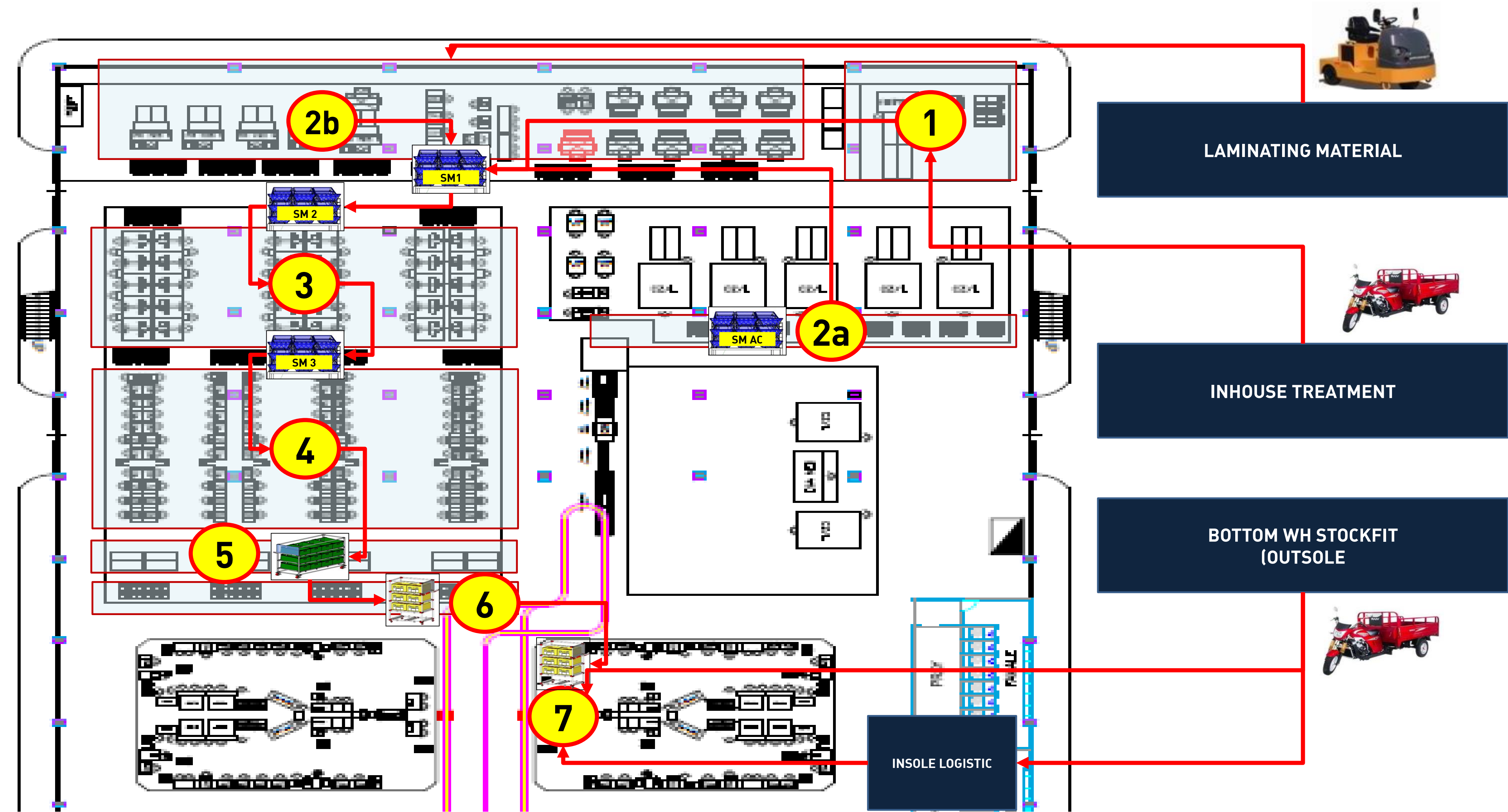
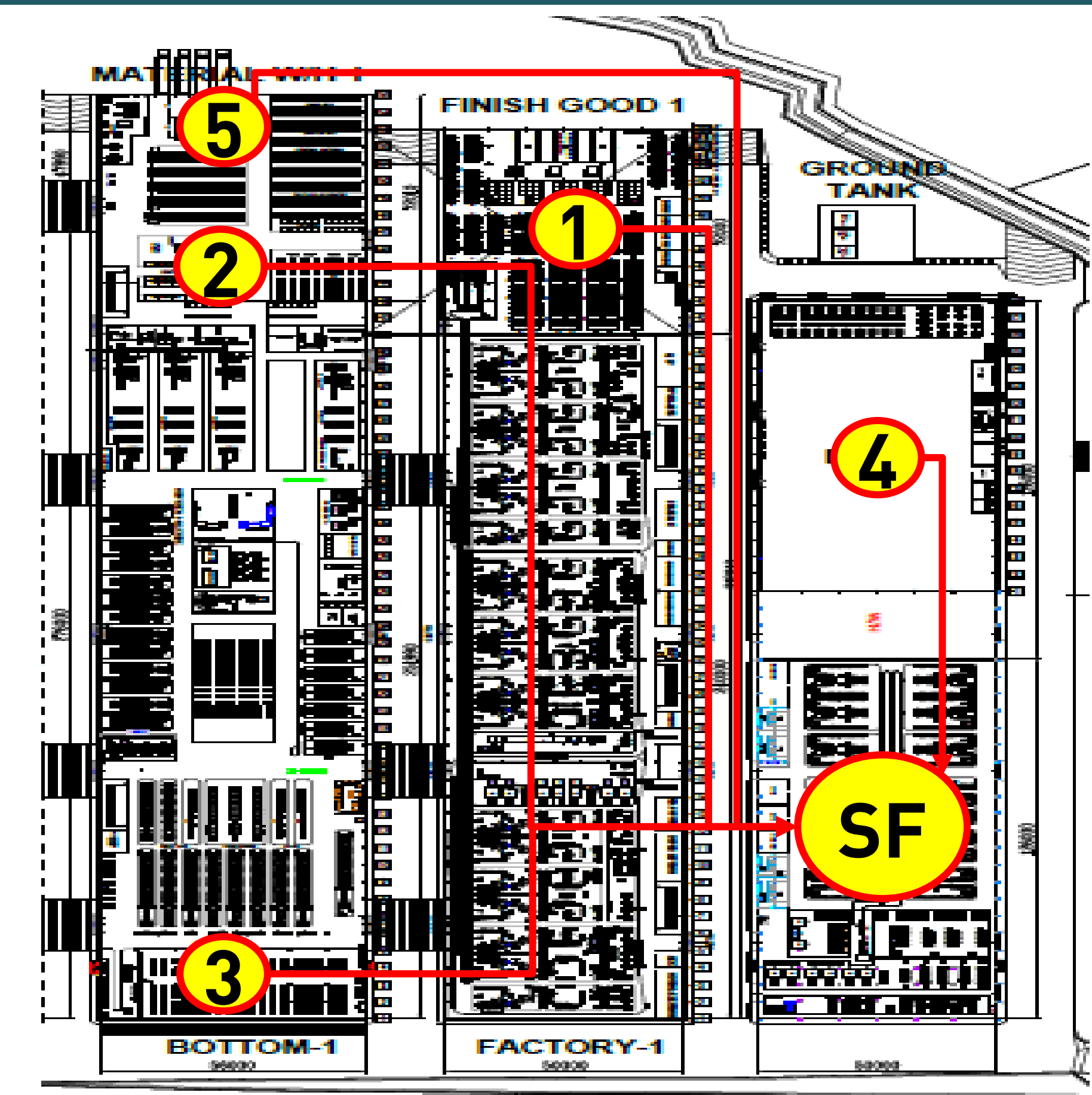


MATERIAL FLOW – SPECIAL FACTORY



| Proses Sebelumnya | | Proses Setelahnya | | Nama Material |
|-------------------|------------------------------------|-------------------|------------------------------------|---|
| - | Laminating material | 2b | Manual Cutting area | • Raw Material cutting |
| - | Inhouse Treatment Process | 1 | Subcont Incoming FTY | • Subcont component setting |
| - | Bottom Warehouse Stockfit | 8 | Assembly Cell | • Outsole component |
| 1 | Subcont Incoming FTY | SM1 | Supermarket Output central cutting | • Subcont component setting (upper) |
| 2a | Supermarket Output Autocutting | SM1 | Supermarket Output central cutting | • Autocutting output component setting (upper) |
| 2b | Manual cutting Area | SM1 | Supermarket Output central cutting | • Manual cutting and skiving output component setting (upper) |
| SM1 | Supermarket Output central cutting | SM2 | Supermarket Input COS | • Setting Input component upper (COS & tongue) |
| SM2 | Supermarket Input COS | 3 | COS Central Process | • Semi upper |
| 3 | COS Central Process | SM3 | Supermarket Output COS | • Semi upper |
| SM3 | Supermarket Output COS | 4 | Tongue Central process | • Semi upper, tongue, collar component and other |
| 4 | Tongue Central process | 5 | Trolley Output central preparation | • Semi upper, tongue, collar component and other |
| 5 | Trolley Output central preparation | 6 | Distribution Center | • Semi upper, tongue, collar component and other |
| 6 | Distribution Center | 7 | Cell | • Semi upper, tongue, collar component and other |

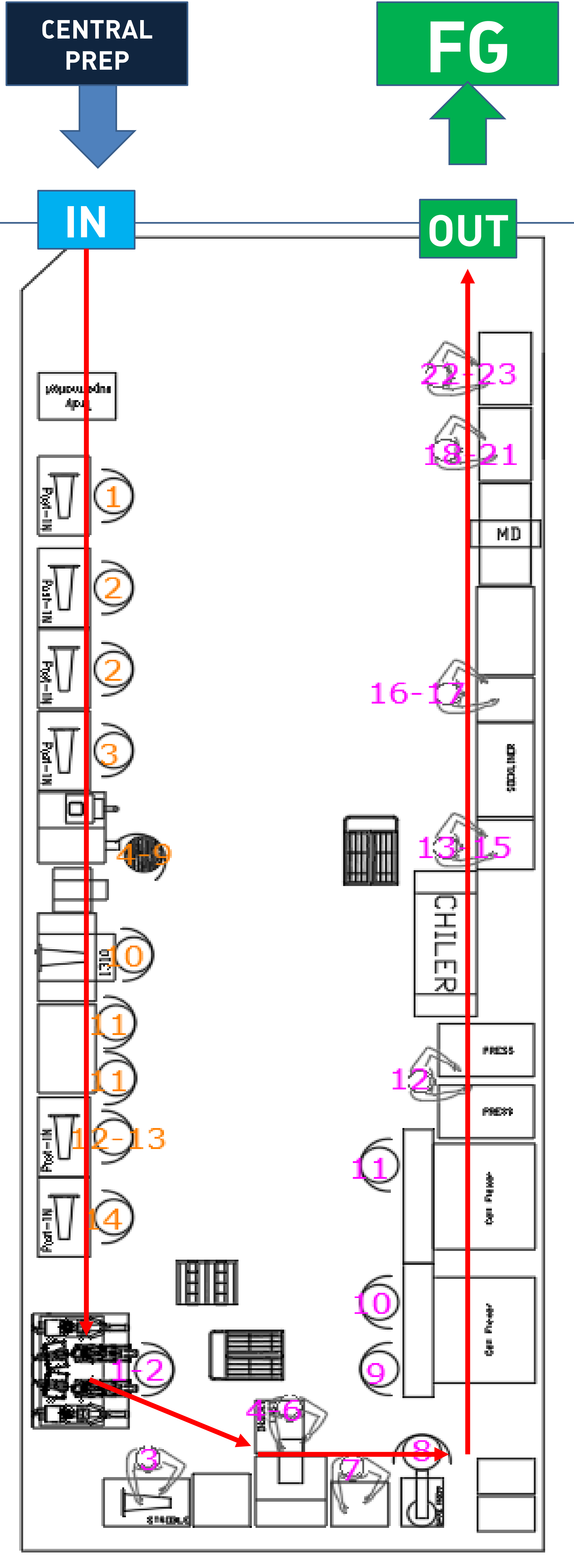
FTY OVERALL FLOW – SPECIAL FACTOTY



| CODE | AREA | MATERIAL |
|------|---------------------------|--|
| 1 | WH RAW Material | <ul style="list-style-type: none">• RAW material before laminating process• Accesories component (Webbing, Handtag, loop, etc)• Thread• Karton• Inner Box• Wrapping paper |
| 2 | Laminating Process | <ul style="list-style-type: none">• RAW material after laminating process |
| 3 | Bottom Warehouse Stockfit | <ul style="list-style-type: none">• Insole• Outsole |
| 4 | Inhouse Treatment | <ul style="list-style-type: none">• Subcont Component |
| 5 | Chemical Warehouse | <ul style="list-style-type: none">• Chemical material (cementing, primer, etc) |

Tracking IE Data Actual

Model : Racer TR 21 I



| NO | Process | CT STD | MP Std | MP Act | Remark |
|----------------|--|--------|--------|--------|--------|
| 1 | Stitch Heel Cap To upper, | 48.50 | 1 | | |
| 2 | Stitch Eyestay to Upper, | 64.44 | 2 | | |
| 3 | Stitch Collar Lining to Upper, | 47.02 | 1 | | |
| 4 | Spray Area Padding 2 Lat/Mad to Upper, | 9.71 | 1 | | |
| 5 | Attaching Collar Padding 2 Lat/Mad to Upper, | 9.71 | | | |
| 6 | Spray Upper, | 12.03 | | | |
| 7 | Attaching Collar Padding to Upper, | 7.64 | | | |
| 8 | Reverse Collar Lining, | 10.37 | | | |
| 9 | Hammer Upper, | 9.68 | | | |
| 10 | Stitch Connection Tounge to Upper, | 29.03 | 1 | | |
| 11 | Insert Shoe Lace, | 79.63 | 2 | | |
| 12 | Stitch lock lace to upper, | 42.83 | 1 | | |
| 13 | Stitching Lasting Margin, | 16.84 | | | |
| 14 | Stitch Quarter Deco (Padding 2), | 56.63 | 1 | | |
| Total Sewing | | 444.03 | 10 | | |
| 1 | Toe Vamp Molding, | | | | |
| 2 | Stitch Strobel, | 49.54 | 1 | | |
| 3 | Setting Laste, | 21.9 | 1 | | |
| 4 | Insert Last, | 16.93 | | | |
| 5 | Heel Last, | 10.03 | | | |
| 6 | Tightening Velcro, | 27.74 | 1 | | |
| 7 | Prepare Outsole, | 12.03 | | | |
| 8 | Cleaner Upper, | 19.6 | | | |
| 9 | Gauge Marking, | 28.52 | 1 | | |
| 10 | Gauge Toe, | 23.59 | | | |
| 11 | Primer Upper, | 54.07 | 1 | | |
| 12 | Primer Outsole, | 23.83 | 1 | | |
| 13 | Chamber 1 | | | | |
| 14 | Cement Upper, | 57.98 | 1 | | |
| 15 | Cement Outsole, | 26.75 | 1 | | |
| 16 | Chamber 2 | | | | |
| 17 | Attach Outsole, | 58.9 | 1 | | |
| 18 | Universal Pressing, | 25.13 | 1 | | |
| 19 | Cleaning Shoes, | 28.84 | | | |
| 20 | Chiller | | | | |
| 21 | Open Velcro,Open Last, | 21.53 | 1 | | |
| 22 | Cement & Insert Sockliner, | 22.17 | | | |
| 23 | Lacing, | 28.18 | 1 | | |
| 24 | Repairing | 21.44 | | | |
| 25 | Inspection, | | | | |
| 26 | Metal detector | | | | |
| 27 | Innerbox Folding, | 17.3 | 1 | | |
| 28 | Insert Paper, | 11.98 | | | |
| 29 | Attach UPC, | 14.61 | | | |
| 30 | Attach Hantag, | 12.28 | | | |
| 31 | Wrapping, | 27.2 | 1 | | |
| 32 | Packing, | 28.24 | | | |
| Total Assembly | | 690.31 | 14 | | |

LINE BALANCING

| | |
|---------------------------|----------------|
| FTY Name | PWJ |
| Model Name | Racer TR21 Inf |
| Season | FW21 |
| Model ID | LLB66 |
| Upper ID | 41088 |
| Forecast (Pairs) | |
| Latest Update | 9-Mar-21 |
| Inline EOLR | 60 |
| LC CTB | 147,32 |
| LB Efficiency | 76,7% |
| Theoritical CT Efficiency | 101,7% |
| LLER | 81% |

| Module | TCT Module | EOLR Module | MP Module | MP Module conversion | PPH | LLER |
|---|---------------|----------------|--------------|----------------------------|-------------|------------|
| Cutting Central | 10,6 | 240 | 1 | 0,20 | 300 | 88% |
| Pre-coating Insole Central | 5,5 | 2400 | 4 | 0,10 | 600 | 92% |
| Stockfitting - Buffing | 51,9 | 300 | 5 | 1,00 | 60 | 87% |
| Stockfitting - Degreaser | 22,9 | 1200 | 8 | 0,40 | 150 | 95% |
| Stockfitting - UV Light | 46,1 | 1000 | 15 | 0,90 | 67 | 85% |
| Stockfitting - Attaching Rubber to Phylon | 261,1 | 300 | 25 | 5,00 | 12 | 87% |
| STOCKFITTING - Painting Outsole | 207,9 | 400 | 25 | 3,75 | 16 | 92% |
| Cutting Inline | 88,4 | 360 | 9 | 2 | 40 | 98% |
| Preparation | 304,3 | 360 | 31 | 5 | 12 | 98% |
| Sewing | 444,0 | 60 | 10 | 10 | 6 | 74% |
| Assembly | 596,1 | 60 | 14 | 14 | 4 | 71% |
| SUBTOTAL | 2038,9 | 60 | 147 | 42 | 1,43 | 81% |
| Water Spider | 198,8 | 60 | | 7 | | |
| TOTAL Incl WS | | 60 | | 49 | 1,21 | |

Racer TR21 Inf

| AREA | Allowance | MACHINERY | NO | PROCESS DESCRIPTION | CYCLE TIME | THEORITICAL | # MP | THROUGHPUT | LLER |
|----------------|-----------|-----------|----|-----------------------------------|------------|-------------|------|------------|------|
| CUTTING INLINE | 15% | Manual | 1 | Cutting 3 Stripes Lat/Mad, | 14,06 | 1,4 | 9,00 | 366 | 98% |
| | | | 2 | Cutting Heelcap Reinf | 9,46 | 0,9 | | | |
| | | | 3 | Cutting Tongue Padding, | 7,16 | 0,7 | | | |
| | | | 4 | Cutting Heel Linning Lat/Mad, | 6,17 | 0,6 | | | |
| | | | 5 | Cutting Laceloops, | 12,95 | 1,3 | | | |
| | | | 6 | Cutting Heelcap, | 12,91 | 1,3 | | | |
| | | | 7 | Cutting Collar Padding, | 9,33 | 0,9 | | | |
| | | | | Cutting Collar Padding 2 Lat/Mad, | 11,05 | 1,1 | | | |
| | | | 8 | Cutting Eyestay Lat/Mad Reinf, | 5,30 | 0,5 | | | |
| TOTAL | | | | | 88,4 | 8,8 | 9 | 366 | 98% |
| | | EOLR | WS | Deffinition | TT | | | | |
| | | 360 | 1 | | 10,0 | | | | |

| AREA | ALLOWANCE | MACHINERY | NO | PROCESS DESCRIPTION | CYCLE TIME | THEORITICAL | # MP | THROUGHPUT | LLER |
|-------------|-----------|------------------------|----|---|------------|-------------|------|------------|------|
| PREPARATION | 15% | Table | 1 | Attach Eyestay Linning to Vamp/Quarter, | 8,6 | 0,9 | 2 | 373 | 97% |
| | | | 2 | Attach Eyestay Laceloops to Eyestay Lat/Mad Reinf | 10,7 | 1,1 | | | |
| | | single Folding Mc | 3 | Folding vamp area | 19,3 | 1,9 | 2 | 372 | 97% |
| | | Stamplng Size label Mc | 4 | Stamplng collar linning, | 14,6 | 1,5 | 2 | 370 | 97% |
| | | Flat 1 | 5 | Stitch Collar Linning Edge, | 21,2 | 2,1 | 2 | 374 | 96% |
| | | Manual | 6 | Stitch Tongue , | 18,9 | 1,9 | 2 | 361 | 100% |
| | | Table | 7 | Attach Tounge Padding | 12,9 | 1,3 | 2 | 366 | 98% |
| | | Flat 1 | 8 | Reverse Tounge | 9,7 | 1,0 | | | |
| | | Flat 1 | 9 | Stitch Tongue Edge, | 19,4 | 1,9 | 2 | 370 | 97% |
| | | Cs 1510 | 10 | Stitch Tounge Logo to Tounge | 16,6 | 1,7 | 2 | 369 | 98% |
| | | Flat 1 | 11 | Stitch Laceloops to tounge | 19,1 | 1,9 | 2 | 376 | 96% |
| | | CS 6040 | 12 | Stitch Eyestay Laceloops Decoration, | 39,8 | 4,0 | 4 | 362 | 99% |
| | | Table | 13 | Attach Eyestay to Pallet | 28,8 | 2,9 | 3 | 363 | 99% |
| | | Zig-zag MC | 14 | Stitch Connection Zig-Zag Heel Area, | 19,96 | 2,8 | 3 | 367 | 98% |
| | | | 15 | Stitch Zig-Zag Heel Cap | 8,5 | | | | |
| | | CS1510 | 16 | Stitch Wabbing 1 to Upper, | 16,7 | 3,6 | 4 | 368 | 98% |
| | | | 17 | Stitch Wabbing 2 to Upper, | 19,5 | | | | |
| TOTAL | | | | | 304,3 | 30 | 31 | 361 | 98% |
| | | EOLR | WS | Deffinition | TT | | | | |
| | | 360 | 1 | | 10,0 | | | | |

| AREA | ALLOWANCE | MACHINERY | NO | PROCESS DESCRIPTION | CYCLE TIME | Theoretical | # MP | THROUGHPUT | LLER |
|-----------|-----------|-------------|----|--|------------|-------------|------|------------|------|
| STITCHING | 15% | Post 1N | 1 | Stitch Heel Cap To upper, | 48,5 | 0,8 | 1 | 74 | 81% |
| | | | 2 | Stitch Eyestay to Upper, | 64,4 | 1,1 | 2 | 112 | 54% |
| | | | 3 | Stitch Collar Linning to Upper, | 47,0 | 0,8 | 1 | 77 | 78% |
| | | Spray MC | 4 | Spray Area Padding 2 Lat/Mad to Upper, | 9,7 | 0,2 | 1 | 61 | 99% |
| | | | 5 | Attaching Collar Padding 2 Lat/Mad to Upper, | 9,7 | 0,2 | | | |
| | | | 6 | Spray Upper, | 12,0 | 0,2 | | | |
| | | | 7 | Attaching Collar Padding to Upper, | 7,6 | 0,1 | | | |
| | | | 8 | Reverse Collar Lining, | 10,4 | 0,2 | | | |
| | | | 9 | Hammer Upper, | 9,7 | 0,2 | | | |
| | | CS1510 | 10 | Stitch Connection Tounge to Upper, | 29,0 | 0,5 | 1 | 124 | 48% |
| | | Upper Clamp | 11 | Insert Shoe Lace, | 79,6 | 1,3 | 2 | 90 | 66% |
| | | Post 1N | 12 | Stitch lock lace to upper, | 42,8 | 0,7 | 1 | 60 | 99% |
| | | Post 1N | 13 | Stitching Lasting Margin, | 16,8 | 0,3 | | | |
| | | Post 1N | 14 | Stitch Quarter Deco (Padding 2), | 56,6 | 0,9 | 1 | 64 | 94% |
| TOTAL | | | | | 444,0 | 7,4 | 10,0 | 60 | 74% |
| | | EOLR | WS | Deffinition | TT | | | | |
| | | 60 | 1 | | 60,0 | | | | |

| AREA | ALLOWANCE | MACHINERY | NO | PROCESS DESCRIPTION | CYCLE TIME | Theoretical | # MP | THROUGHPUT | LLER |
|-------|-----------|--------------------|-----|--------------------------------|------------|-------------|------|------------|------|
| | | Vamp Press Mc | 1 | Toe Vamp Molding, | 25,99 | 0,43 | 1,00 | 139 | 43% |
| | | Strobel Mc | 2 | Stitch Strobel, | 49,54 | 0,83 | 1,00 | 73 | 83% |
| | | Rack laste | 3 | Setting Laste, | 21,90 | 0,36 | 1,00 | 164 | 36% |
| | | Kabuki | 4 | Insert Last, | 16,93 | 0,28 | 1,00 | 66 | 91% |
| | | Heel last Mc | 5 | Heel Last, | 10,03 | 0,17 | | | |
| | | Table | 6 | Tightening Lace, | 27,74 | 0,46 | | | |
| | | Table | 7 | Cleaner Upper, | 19,60 | 0,33 | 1,00 | 75 | 80% |
| | | Gauge Marking Mc | 8 | Gauge Marking, | 28,52 | 0,48 | | | |
| | | Table | 9 | Gauge Toe, | 23,59 | 0,39 | 1,00 | 76 | 79% |
| | | Table | 10 | Primer Outsole, | 23,83 | 0,40 | | | |
| | | Table | 11 | Primer Upper, | 54,07 | 0,90 | 1,00 | 67 | 90% |
| | | Rotary Chamber | 12 | Chamber 1 | | | | | |
| | | Table | 13 | Cement Outsole, | 26,75 | 0,45 | 1,00 | 135 | 45% |
| | | Rotary Chamber | 14 | Chamber 2 | | | | | |
| | | Table | 15 | Attach Outsole, | 77,30 | 1,29 | 2,00 | 93 | 64% |
| | | Universal Press Mc | 16 | Universal Pressing, | 25,13 | 0,42 | 1,00 | 143 | 42% |
| | | Chiller Mc | 17 | Chiller | | | | | |
| | | Table | 18 | Open Lace,Open Last, | 21,53 | 0,36 | 1,00 | 82 | 73% |
| | | Sockliner Mc | 19 | Hotmelt Aplication on Inaysole | 22,17 | 0,37 | | | |
| | | Table | 20 | Lacing, | 28,18 | 0,47 | 1,00 | 60 | 99% |
| | | Table | 21 | Finishing, | 31,52 | 0,53 | | | |
| | | Table | 22 | Inspection, | | | | | |
| | | Metal Detector Mc | 23 | Metal detector | | | | | |
| | | Table | 24 | Innerbox Folding, | 17,30 | 0,29 | 1,00 | 64 | 94% |
| | | Table | 26 | Attach UPC, | 14,61 | 0,24 | | | |
| | | Table | 25 | Insert Paper, | 11,98 | 0,20 | | | |
| | | Table | 27 | Attach Hantag, | 12,28 | 0,20 | | | |
| | | Table | 28 | Wrapping, | 27,20 | 0,45 | 1,00 | 65 | 92% |
| | | Table | 29 | Packing, | 28,24 | 0,47 | | | |
| TOTAL | | | | | 596,1 | 10 | 14 | 60 | 74% |
| | | EOLR | WS | Deffinition | TT | | | | |
| | | 60 | 1,5 | | 60,0 | | | | |