# Z325FU04 - Modèles Linéaires de la Recherche Opérationnelle

The Revised Simplex Method

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#### Motivation

#### Standard Simplex Method

Implementation of the simplex method that updates a dictionary in each iteration

When a basic solution is represented by a dictionary, the new basic solution, found by an iteration of the simplex method, is easy to find and only a small part of the dictionary is used.

#### Motivation

#### Standard Simplex Method

Implementation of the simplex method that updates a dictionary in each iteration

When a basic solution is represented by a dictionary, the new basic solution, found by an iteration of the simplex method, is easy to find and only a small part of the dictionary is used.

The used part of the dictionary may be reconstructed from the original data

### **Revised Simplex Method**

Implementation of the simplex method that works with the original data, not the transformed data (i.e., not with dictionaries or tableaux)

### Example

maximize 
$$z = 5x_1 + 4x_2 + 3x_3$$
  
subject to  $2x_1 + 3x_2 + x_3 \le 5$   
 $4x_1 + x_2 + 2x_3 \le 11$   
 $3x_1 + 4x_2 + 2x_3 \le 8$   
 $x_1, x_2, x_3 \ge 0$ 

Slack variables:  $x_4, x_5, x_6 \ge 0$ 

$$c_1 = 5$$
  $c_2 = 4$   $c_3 = 3$   $c_4 = 0$   $c_5 = 0$   $c_6 = 0$ 
 $a_{11} = 2$   $a_{12} = 3$   $a_{13} = 1$   $a_{14} = 1$   $a_{15} = 0$   $a_{16} = 0$   $b_1 = 5$ 
 $a_{21} = 4$   $a_{22} = 1$   $a_{23} = 2$   $a_{24} = 0$   $a_{25} = 1$   $a_{26} = 0$   $b_2 = 11$ 
 $a_{31} = 3$   $a_{22} = 4$   $a_{33} = 2$   $a_{34} = 0$   $a_{35} = 0$   $a_{36} = 1$   $b_3 = 8$ 

### Motivation (cont'd)

Each iteration of the revised simplex method

- requires solving two systems of linear inequalities (not from scratch)
- may or may not take less time than the corresponding iteration of the standard simplex method

On the typical large and sparse LP problems solved in applications, the revised simplex method works faster than the standard simplex method

Modern computer programs for solving LP problems always use some form of the revised simplex method

### Back to Our Example

We record the first three rows of the original dictionary as

$$A\mathbf{x} = \mathbf{b}$$

where

Matrix Description

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$$A = \begin{bmatrix} 2 & 3 & 1 & 1 & 0 & 0 \\ 4 & 1 & 2 & 0 & 1 & 0 \\ 3 & 4 & 2 & 0 & 0 & 1 \end{bmatrix} \quad \mathbf{x} = \begin{bmatrix} x_1 \\ x_2 \\ x_3 \\ x_4 \\ x_5 \\ x_6 \end{bmatrix} \quad \mathbf{b} = \begin{bmatrix} 5 \\ 11 \\ 8 \end{bmatrix}$$

We record the last row (i.e., the z-row) of the original dictionary as

$$z = \mathbf{c}^T \mathbf{x}$$

where

$$\mathbf{c} = \begin{bmatrix} 5 \\ 4 \\ 3 \\ 0 \\ 0 \\ 0 \end{bmatrix}$$

### Second Dictionary

Since  $x_1, x_5, x_6$  are the basic variables, we write  $A\mathbf{x} = \mathbf{b}$  as

$$A_B \mathbf{x}_B = \mathbf{b} - A_N \mathbf{x}_N \tag{1}$$

where

$$A_{B} = \begin{bmatrix} 2 & 0 & 0 \\ 4 & 1 & 0 \\ 3 & 0 & 1 \end{bmatrix} \qquad \mathbf{x}_{B} = \begin{bmatrix} x_{1} \\ x_{5} \\ x_{6} \end{bmatrix}$$
$$A_{N} = \begin{bmatrix} 3 & 1 & 1 \\ 1 & 2 & 0 \\ 4 & 2 & 0 \end{bmatrix} \qquad \mathbf{x}_{N} = \begin{bmatrix} x_{2} \\ x_{3} \\ x_{4} \end{bmatrix}$$

# Nonsingular Matrix

### Nonsingular matrix

Matrix Description

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A square matrix A is called nonsingular if for every right-hand side **b**, the system  $A\mathbf{x} = \mathbf{b}$  has precisely one solution

#### We know that

- A matrix has an inverse if and only if it is nonsingular
- The inverse of a matrix, if it exists, is unique

The square matrix  $A_B$  is nonsingular, that is,  $A_B$  has an inverse  $A_B^{-1}$ 

Multiplying both sides of (1) by  $A_R^{-1}$  on the left gives

$$\mathbf{x}_B = A_B^{-1} \mathbf{b} - A_B^{-1} A_N \mathbf{x}_N \tag{2}$$

### Second Dictionary (cont'd)

Writing  $z = \mathbf{c}^T \mathbf{x}$  as

$$z = \mathbf{c}_B^T \mathbf{x}_B + \mathbf{c}_N^T \mathbf{x}_N$$

where

Matrix Description

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$$\mathbf{c}_B = \begin{bmatrix} 5 \\ 0 \\ 0 \end{bmatrix} \qquad \mathbf{c}_N = \begin{bmatrix} 4 \\ 3 \\ 0 \end{bmatrix}$$

and substituting  $\mathbf{x}_B$  from (2), we obtain

$$z = \mathbf{c}_B^T A_B^{-1} \mathbf{b} + (\mathbf{c}_N^T - \mathbf{c}_B^T A_B^{-1} A_N) \mathbf{x}_N$$

The second dictionary can be recorded in matrix term as

$$\mathbf{x}_B = A_B^{-1} \mathbf{b} - A_B^{-1} A_N \mathbf{x}_N$$

$$z = \mathbf{c}_{B}^{T} A_{B}^{-1} \mathbf{b} + (\mathbf{c}_{N}^{T} - \mathbf{c}_{B}^{T} A_{B}^{-1} A_{N}) \mathbf{x}_{N}$$

Matrix Description

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Since  $x_1, x_3, x_5$  are the basic variables, we have

$$A_{B} = \begin{bmatrix} 2 & 1 & 0 \\ 4 & 2 & 1 \\ 3 & 2 & 0 \end{bmatrix} \quad \mathbf{x}_{B} = \begin{bmatrix} x_{1} \\ x_{3} \\ x_{5} \end{bmatrix} \quad \mathbf{c}_{B} = \begin{bmatrix} 5 \\ 3 \\ 0 \end{bmatrix}$$

$$A_{N} = \begin{bmatrix} 3 & 1 & 0 \\ 1 & 0 & 0 \\ 4 & 0 & 1 \end{bmatrix} \quad \mathbf{x}_{N} = \begin{bmatrix} x_{2} \\ x_{4} \\ x_{6} \end{bmatrix} \quad \mathbf{c}_{N} = \begin{bmatrix} 4 \\ 0 \\ 0 \end{bmatrix}$$

The third dictionary can be recorded in matrix term as

$$\mathbf{x}_B = A_B^{-1}\mathbf{b}$$
  $-A_B^{-1}A_N\mathbf{x}_N$   $z = \mathbf{c}_B^T A_B^{-1}\mathbf{b}$   $+(\mathbf{c}_N^T - \mathbf{c}_B^T A_B^{-1}A_N)\mathbf{x}_N$ 

Matrix Description

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### General Case

### LP problem in the standard form

maximize 
$$\sum_{j=1}^{n} c_{j} x_{j}$$
subject to 
$$\sum_{j=1}^{n} a_{ij} x_{j} \leq b_{i} \quad \text{for } i = 1, 2 \dots, m$$

$$x_{j} \geq 0 \quad \text{for } j = 1, 2 \dots, n$$

After the introduction of the slack variables  $x_{n+1}, x_{n+2}, \dots, x_{n+m} > 0$ , this problem can be recorded as

# General Case (cont'd)

Matrix A has m rows and n + m columns; the last m columns form the identity matrix

The column vector  $\mathbf{x}$  has n + m components

The column vector **b** has *m* components

The column vector  $\mathbf{c}$  has n + m components; the last m components are zeros

Each basic feasible solution partitions

- $\mathbf{x}$  into m basic variables (i.e.,  $\mathbf{x}_B$ ) and n nonbasic variables (i.e.,  $\mathbf{x}_N$ )
- A into  $A_B$  and  $A_N$
- **c** into  $\mathbf{c}_B$  and  $\mathbf{c}_N$

### **Basis Matrix**

#### Basis matrix

A basis matrix B of A is a square submatrix of m linearly independent columns of A

A basis matrix is nonsingular

A<sub>B</sub> is a basis matrix; it is customary to denote the basis matrix by B rather than AR

### Dictionary in matrix term

$${\bf x}_B = B^{-1}{\bf b} - B^{-1}A_N{\bf x}_N$$

$$z = \mathbf{c}_B^T B^{-1} \mathbf{b} + (\mathbf{c}_N^T - \mathbf{c}_B^T B^{-1} A_N) \mathbf{x}_N$$

### First Example

#### LP problem

maximize 
$$z = 19x_1 + 13x_2 + 12x_3 + 17x_4$$
 subject to 
$$3x_1 + 2x_2 + x_3 + 2x_4 \le 225$$
 
$$x_1 + x_2 + x_3 + x_4 \le 117$$
 
$$4x_1 + 3x_2 + 3x_3 + 4x_4 \le 420$$
 
$$x_1, x_2, x_3, x_4 \ge 0$$

#### Feasible solution

$$x_1 = 54$$
,  $x_2 = 0$ ,  $x_3 = 63$ ,  $x_4 = 0$ 

### Matrix Notation

Slack variables:  $x_5, x_6, x_7 \ge 0$ 

$$A = \begin{bmatrix} 3 & 2 & 1 & 2 & 1 & 0 & 0 \\ 1 & 1 & 1 & 1 & 0 & 1 & 0 \\ 4 & 3 & 3 & 4 & 0 & 0 & 1 \end{bmatrix} \quad \mathbf{x} = \begin{bmatrix} x_1 \\ x_2 \\ x_3 \\ x_4 \\ x_5 \\ x_6 \\ x_7 \end{bmatrix} \quad \mathbf{b} = \begin{bmatrix} 225 \\ 117 \\ 420 \end{bmatrix}$$

$$\mathbf{c} = \begin{bmatrix} 19 \\ 13 \\ 12 \\ 17 \\ 0 \\ 0 \\ 0 \end{bmatrix}$$

### Dictionary

Dictionary associated with the given solution

$$\mathbf{x}_B = B^{-1}\mathbf{b}$$
 -  $B^{-1}A_N\mathbf{x}_N$ 

$$z = \mathbf{c}_B^T B^{-1} \mathbf{b} + (\mathbf{c}_N^T - \mathbf{c}_B^T B^{-1} A_N) \mathbf{x}_N$$

where

$$B = \begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} \quad \mathbf{x}_B = \begin{bmatrix} x_1 \\ x_3 \\ x_7 \end{bmatrix} \quad \mathbf{c}_B = \begin{bmatrix} 19 \\ 12 \\ 0 \end{bmatrix}$$

$$A_{N} = \begin{bmatrix} 2 & 2 & 1 & 0 \\ 1 & 1 & 0 & 1 \\ 3 & 4 & 0 & 0 \end{bmatrix} \quad \mathbf{x}_{N} = \begin{bmatrix} x_{2} \\ x_{4} \\ x_{5} \\ x_{6} \end{bmatrix} \quad \mathbf{c}_{N} = \begin{bmatrix} 13 \\ 17 \\ 0 \\ 0 \end{bmatrix}$$

Let

$$\overline{\mathbf{x}}_B = B^{-1}\mathbf{b} = \begin{bmatrix} 54 \\ 63 \\ 15 \end{bmatrix}$$

### Inverse of a Matrix?

One might be misled into the belief that the inverse  $B^{-1}$  is a handy device for solving systems  $B\mathbf{x} = \mathbf{b}$ 

#### Gaussian elimination

- $P_i$  permutation matrix (i = 1, 2, ..., m)
- $L_i$  lower triangular eta matrix (i = 1, 2, ..., m)
- $U = L_n P_n L_{n-1} P_{n-1} \dots L_1 P_1 B$  upper triangular matrix with all-one diagonal

The matrices  $P_1, L_1, \ldots, P_n, L_n$  and U are referred to as a triangular factorisation of B

There are several good reasons for using a triangular factorization of *B* instead

- computing B<sup>-1</sup> takes considerably longer than computing the triangular factorization
- since extra calculations are involved in computing B<sup>-1</sup>, the results are more likely to suffer from rounding errors
- even very sparse matrices tend to have dense inverses

# **Entering Variable**

We need to compute

$$\mathbf{c}_N^T - \mathbf{c}_B^T B^{-1} A_N$$

to decide

- if the basic feasible solution is optimal
- if not, to find an entering variable

# **Entering Variable**

We need to compute

$$\boldsymbol{c}_N^T - \boldsymbol{c}_B^T B^{-1} A_N$$

to decide

- if the basic feasible solution is optimal
- if not, to find an entering variable

It is done in two steps

• first, we find  $\mathbf{y}^T = \mathbf{c}_B^T B^{-1}$  by solving the system

$$\mathbf{y}^T B = \mathbf{c}_B^T$$

then, calculate

$$\mathbf{c}_N^T - \mathbf{y}^T A_N$$

Solve the system

$$\begin{bmatrix} y_1 & y_2 & y_3 \end{bmatrix} \begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} = \begin{bmatrix} 19 & 12 & 0 \end{bmatrix}$$

we find

$$\begin{bmatrix} y_1 & y_2 & y_3 \end{bmatrix} = \begin{bmatrix} \frac{7}{2} & \frac{17}{2} & 0 \end{bmatrix}$$

Solve the system

$$\begin{bmatrix} y_1 & y_2 & y_3 \end{bmatrix} \begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} = \begin{bmatrix} 19 & 12 & 0 \end{bmatrix}$$

we find

$$\begin{bmatrix} y_1 & y_2 & y_3 \end{bmatrix} = \begin{bmatrix} \frac{7}{2} & \frac{17}{2} & 0 \end{bmatrix}$$

Calculate

$$\begin{bmatrix} 13 & 17 & 0 & 0 \end{bmatrix} - \begin{bmatrix} \frac{7}{2} & \frac{17}{2} & 0 \end{bmatrix} \begin{bmatrix} 2 & 2 & 1 & 0 \\ 1 & 1 & 0 & 1 \\ 3 & 4 & 0 & 0 \end{bmatrix}$$

we find

$$\begin{bmatrix} -\frac{5}{2} & \frac{3}{2} & -\frac{7}{2} & -\frac{17}{2} \end{bmatrix}$$

Solve the system

$$\begin{bmatrix} y_1 & y_2 & y_3 \end{bmatrix} \begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} = \begin{bmatrix} 19 & 12 & 0 \end{bmatrix}$$

we find

$$\begin{bmatrix} y_1 & y_2 & y_3 \end{bmatrix} = \begin{bmatrix} \frac{7}{2} & \frac{17}{2} & 0 \end{bmatrix}$$

Calculate

$$\begin{bmatrix} 13 & 17 & 0 & 0 \end{bmatrix} - \begin{bmatrix} \frac{7}{2} & \frac{17}{2} & 0 \end{bmatrix} \begin{bmatrix} 2 & 2 & 1 & 0 \\ 1 & 1 & 0 & 1 \\ 3 & 4 & 0 & 0 \end{bmatrix}$$

we find

$$\begin{bmatrix} -\frac{5}{2} & \frac{3}{2} & -\frac{7}{2} & -\frac{17}{2} \end{bmatrix}$$

Second component of  $\mathbf{x}_N$  (i.e.,  $x_4$ ) enters the basis

# Entering Variable (cont'd)

The components of  $\mathbf{c}_N^T - \mathbf{v}^T A_N$  may be calculated individually

- a nonbasic variable  $x_i$  corresponds to
  - component c<sub>i</sub> of c<sub>N</sub>
  - column a<sub>i</sub> of A<sub>N</sub>
- the corresponding component of  $\mathbf{c}_N^T \mathbf{v}^T A_N$  equals  $c_i \mathbf{v}^T \mathbf{a}_i$

If all the components of  $\mathbf{c}_N^T - \mathbf{y}^T A_N$  are nonpositive, then the basic feasible solution is optimal

The entering variable may be any nonbasic variable  $x_i$  for which  $\mathbf{y}^T \mathbf{a}_i < c_i$ 

#### Entering column

The column of  $A_N$  corresponding to the entering variable is called the entering column

Top *m* rows of a dictionary read

$$\mathbf{x}_B = \overline{\mathbf{x}}_B - B^{-1} A_N \mathbf{x}_N$$

Since all the nonbasic variables but the entering variable  $x_i$  remain at zero,  $\mathbf{x}_B$ changes from

$$\overline{\mathbf{x}}_B$$
 to  $\overline{\mathbf{x}}_B - t(B^{-1}\mathbf{a}_j)$ 

where

- t is the value of the entering variable
- a<sub>i</sub> is the entering column

Two steps

• first, we find  $\mathbf{d} = B^{-1}\mathbf{a}_i$  by solving the system

$$B\mathbf{d} = \mathbf{a}_i$$

then, calculate the largest t so that

$$\overline{\mathbf{x}}_{B}-t\mathbf{d}>\mathbf{0}$$

Solve the system

$$\begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} \begin{bmatrix} d_1 \\ d_2 \\ d_3 \end{bmatrix} = \begin{bmatrix} 2 \\ 1 \\ 4 \end{bmatrix}$$

we find

$$\begin{bmatrix} d_1 \\ d_2 \\ d_3 \end{bmatrix} = \begin{bmatrix} \frac{1}{2} \\ \frac{1}{2} \\ \frac{1}{2} \end{bmatrix}$$

Solve the system

$$\begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} \begin{bmatrix} d_1 \\ d_2 \\ d_3 \end{bmatrix} = \begin{bmatrix} 2 \\ 1 \\ 4 \end{bmatrix}$$

we find

$$\begin{bmatrix} d_1 \\ d_2 \\ d_3 \end{bmatrix} = \begin{bmatrix} \frac{1}{2} \\ \frac{1}{2} \\ \frac{1}{2} \end{bmatrix}$$

Calculate for basic variable

• 
$$x_1: 54 - \frac{1}{2}t \ge 0 \rightarrow t \le 108$$

• 
$$x_3$$
: 63  $-\frac{1}{2}t \ge 0 \rightarrow t \le 126$ 

• 
$$x_7$$
:  $15 - \frac{1}{2}t \ge 0 \rightarrow t \le 30$ 

Solve the system

$$\begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} \begin{bmatrix} d_1 \\ d_2 \\ d_3 \end{bmatrix} = \begin{bmatrix} 2 \\ 1 \\ 4 \end{bmatrix}$$

we find

$$\begin{bmatrix} d_1 \\ d_2 \\ d_3 \end{bmatrix} = \begin{bmatrix} \frac{1}{2} \\ \frac{1}{2} \\ \frac{1}{2} \end{bmatrix}$$

- Calculate for basic variable
  - $x_1: 54 \frac{1}{2}t \ge 0 \rightarrow t \le 108$
  - $x_3$ : 63  $-\frac{1}{2}t \ge 0 \rightarrow t \le 126$
  - $x_7$ :  $15 \frac{7}{2}t \ge 0 \rightarrow t \le 30$

 $x_7$  leaves the basis; t = 30

# Leaving Variable (cont'd)

If all the components of **d** are nonpositive, then the LP problem is unbounded

The leaving variable is the basic variable which imposes the smallest upper bound on the value t taken by the entering variable

The component of  $\overline{\mathbf{x}}_B - t\mathbf{d}$  corresponding to the entering variable equals zero

#### Leaving column

The column of B corresponding to the leaving variable is called the leaving column

# Update the Basic Feasible Solution

#### Two steps

- set the value of the entering variable at t our example:  $x_4 = 30$
- 2 replace the values of the basic variables by

$$\overline{\mathbf{x}}_B - t\mathbf{d}$$

our example: 
$$x_1 = 39$$
,  $x_3 = 48$ ,  $x_7 = 0$ 

#### New basis matrix

$$\mathbf{x}_{B} = \begin{bmatrix} x_{1} \\ x_{3} \\ x_{4} \end{bmatrix} \quad \overline{\mathbf{x}}_{B} = \begin{bmatrix} 39 \\ 48 \\ 30 \end{bmatrix} \quad B = \begin{bmatrix} 3 & 1 & 2 \\ 1 & 1 & 1 \\ 4 & 3 & 4 \end{bmatrix}$$

### **Basis Heading**

The order of the columns of B is unimportant as long as it matches the order of the components of  $\mathbf{x}_B$ 

$$\mathbf{x}_{B} = \begin{bmatrix} x_{3} \\ x_{4} \\ x_{1} \end{bmatrix} \quad \overline{\mathbf{x}}_{B} = \begin{bmatrix} 48 \\ 30 \\ 39 \end{bmatrix} \quad B = \begin{bmatrix} 1 & 2 & 3 \\ 1 & 1 & 1 \\ 3 & 4 & 4 \end{bmatrix}$$

#### Basis heading

A ordered list of the basic variables that specifies the actual order of the m columns of B is called the basis heading

Convenient to replace the leaving variable by the entering variable in each update of the basis heading

# Iteration of the Revised Simplex Method

### Optimality? Entering variable?

- **①** Solve the system  $\mathbf{y}^T B = \mathbf{c}_B^T$
- Choose an entering column
  - any column a<sup>T</sup> of A<sub>N</sub> such that y<sup>T</sup>a is less than the corresponding component of c<sub>N</sub>
  - if there is no such column, then the current solution is optimal

#### Unbounded? Leaving variable?

- **3** Solve the system  $B\mathbf{d} = \mathbf{a}$
- **9** Find the largest t such that  $\overline{\mathbf{x}}_B t\mathbf{d} \geq \mathbf{0}$ 
  - if there is no such t, then the LP problem is unbounded
  - otherwise, at least one component of \$\overline{x}\_B td\$ equals zero and the corresponding variable is leaving the basis

#### Update of the basis

- Set the value of the entering variable at t
  - Replace the values of the basic variables by  $\overline{\mathbf{x}}_B t\mathbf{d}$
  - Replace the leaving column of B by the entering column
  - In the basis heading, replace the leaving variable by the entering variable

### Example

A workshop manufactures four kinds of furniture: bookcases, desks, chairs and bedframes.

- A bookcase takes three hours of labor, one unit of metal and four units of wood.
- A desk takes two hours of labor, one unit of metal and three units of wood.
- A chair takes one hour of labor, one unit of metal and three units of wood.
- A bedframe takes two hours of labor, one unit of metal and four units of wood.

There are 420 units of wood, 117 units of metal and 225 hours of labor available per day. Knowing that a bookcase brings a net profit of \$19, a desk brings a net profit of \$13, a chair brings a net profit of \$12 and a bedframe brings a net profit of \$17, how is the workshop going to maximize its daily net profit?

#### LP Formulation

#### LP problem

maximize 
$$z = 19x_1 + 13x_2 + 12x_3 + 17x_4$$
  
subject to  $3x_1 + 2x_2 + x_3 + 2x_4 \le 225$   
 $x_1 + x_2 + x_3 + x_4 \le 117$   
 $4x_1 + 3x_2 + 3x_3 + 4x_4 \le 420$   
 $x_1, x_2, x_3, x_4 > 0$ 

#### where

- x<sub>1</sub> is the number of bookcases manufactured during the day
- $x_2$  is the number of desks manufactured during the day
- $x_3$  is the number of chairs manufactured during the day
- $x_4$  is the number of bedframes manufactured during the day

### **Economic Significance**

maximize 
$$z = \sum_{j=1}^{n} c_j x_j$$
  
subject to  $\sum_{j=1}^{n} a_{ij} x_j \le b_i$  for  $i = 1, 2, ..., m$   
 $x_j \ge 0$  for  $j = 1, 2, ..., n$ 

#### where

- x<sub>i</sub> measures the level of the output of the jth product
- b<sub>i</sub> specifies the available amount of the *i*th resource

$$\sum_{j=1}^{n} a_{ij} x_{j} (\text{units of product } j) \le b_{i} (\text{units of resource } i)$$

- a<sub>ii</sub> expressed in units of resource i per unit of product i
- c<sub>i</sub> expressed in dollars per unit of product j

### Economic Significance of the Dual Variables

#### Dual problem

minimize 
$$\sum_{i=1}^{m} b_i y_i$$
subject to 
$$\sum_{i=1}^{m} a_{ij} y_i \ge c_j \quad \text{for } j = 1, 2 \dots, n$$

$$y_i \ge 0 \quad \text{for } i = 1, 2 \dots, m$$

Variables  $y_1, y_2, \dots, y_m$  can be given a meaningful interpretation

Let  $x_1^*, x_2^*, \dots, x_n^*$  and  $y_1^*, y_2^*, \dots, y_m^*$  be optimal primal and dual solutions. At optimum

$$\begin{split} \sum_{j=1}^{n} c_{j}(\text{dollars per unit of product } j) \ \textit{X}_{j}^{*}(\text{units of product } j) \\ &= \\ &\sum_{i=1}^{m} b_{i}(\text{units of resource } i) \ \textit{y}_{i}^{*} \end{split}$$

 $y_i^*$  represents a value in dollars per unit of resource i

### Shadow Price

### Shadow price

For i = 1, 2, ..., m, dual variable  $y_i^*$  is called the shadow price of the ith resource; it is also called the marginal value of the ith resource

Change in profit (i.e., z) per unit of change in resource i

$$\frac{\partial z}{\partial b_i} = y_i^*$$

If the optimal solution is not degenerate, with each extra unit of resource i, the profit would increase by  $y_i^*$  which specifies the maximum amount the firm should be willing to pay, over and above the trading price, for each extra unit of resource i

# Back to Our Example

The program of making 54 bookcases and 63 chairs per day has been proposed to the company. Is this program optimal?

#### Dual problem

# Complementary Slackness Theorem

Feasible solution **x** is optimal if and only if there are numbers  $y_1, y_2, \dots, y_m$ that satisfy

the system of equations

$$3y_1 + y_2 + 4y_3 = 19$$

$$y_1 + y_2 + 3y_3 = 12$$

$$y_3 = 0$$

the system of inequalities

# Complementary Slackness Theorem (cont'd)

## Nondegenerate case

Matrix Description

If the given primal solution  $\mathbf{x}$  is nondegenerate, then

- the system of equations featured in the complementary slackness theorem is nothing but the system  $\mathbf{y}^T B = \mathbf{c}_B^T$  considered in Step 1 of an iteration of the revised simplex method
- the system of inequalities featured in the complementary slackness theorem is nothing but the system  $\mathbf{c}_N^T - \mathbf{v}^T A_N < \mathbf{0}$  considered in Step 2 of an iteration of the revised simplex method

#### Degenerate case

If the given primal solution  $\mathbf{x}$  is degenerate, then the system of equations featured in the complementary slackness theorem forms a proper subsystem of  $\mathbf{v}^T B = \mathbf{c}_B^T$  considered in Step 1 of an iteration of the revised simplex method

Steps 1 and 2 check if y corresponds to a dual solution

# **Economic Interpretation**

Step 1 (for our example)

$$y_1 = \frac{7}{2}$$
  $y_2 = \frac{17}{2}$   $y_3 = 0$ 

#### Temporary shadow prices

Solving  $\mathbf{y}^T B = \mathbf{c}_R^T$  may be interpreted as assigning temporary shadow prices to the resources so that the total value of the resources consumed by each of the basic activities matches the profit returned by this activity

- time: \$7/hour
- metal: \$\frac{17}{2}/\text{unit}
- wood: \$0/unit
- basic activities
  - making bookcases (i.e., decision variable x<sub>1</sub>)
  - making chairs (i.e., decision variable x<sub>3</sub>)
  - leaving wood unused (i.e., slack variable x<sub>7</sub> associated with the primal constraint related to wood)

## Economic Interpretation (cont'd)

Step 2 (for our example)

$$c_N - yA_N = \begin{bmatrix} -\frac{5}{2} & \frac{3}{2} & -\frac{7}{2} & -\frac{17}{2} \end{bmatrix}$$

### Pricing out

Evaluating  $\mathbf{v}^T A_N$  may be interpreted as finding the total value of the resources consumed by each of the nonbasic activities; this operation is sometimes referred to as pricing out the nonbasic activities

#### Nonbasic activities

- making desks (i.e., decision variable x<sub>2</sub>)
- making bedframes (i.e., decision variable  $x_4$ )
- leaving working time unused (i.e., slack variable  $x_5$  associated with the primal constraint related to labor)
- leaving metal unused (i.e., slack variable  $x_6$  associated with the primal constraint related to metal)

Entering variable: nonbasic activity which does pay back more than it consumes

## Optimal Primal Solution

If none of the nonbasic activities pays back more than it consumes (i.e.,  $\mathbf{y}^T A_N \geq \mathbf{c}_N^T$ ), then the current primal solution is optimal

#### Remark:

- If the primal solution is nondegenerate, then the converse of this implication is guaranteed by the complementary slackness theorem
- If the primal solution is degenerate, then it may be optimal even if some of the inequalities in  $\mathbf{y}^T A_N \geq \mathbf{c}_N^T$  are violated

# Mix (Step 3)

In Steps 3, 4 and 5, the revised simplex method attempts to construct an improved program by substituting making bedframes (i.e., entering variable) for a suitable mix of

- making bookcases (i.e., x<sub>1</sub>)
- making chairs (i.e., x<sub>3</sub>)
- leaving wood unused (i.e.,  $x_7$ )

(i.e., basic variables)

#### Mix

The mix, which finds the number  $d_i$  units of each basic activity i per unit of the entering activity, must consume resources at the same rate as the entering activity itself; the mix is exactly the solution of the system  $B\mathbf{d} = \mathbf{a}$ , where  $\mathbf{a}$  is the entering column, in Step 3 of an iteration of the revised simplex method

# Our Example

#### Let

- $d_1$ : concentration of making bookcases (i.e.,  $x_1$ )
- $d_2$ : concentration of making chairs (i.e.,  $x_3$ )
- $d_7$ : concentration of leaving wood unused (i.e.,  $x_7$ )

#### in the mix

Solution 
$$d_1 = \frac{1}{2}$$
,  $d_3 = \frac{1}{2}$ ,  $d_7 = \frac{1}{2}$ 

#### Each bedframe will be substituted for

- half a bookcase, plus
- half a chair, plus
- half a unit of unused wood

### Substitution

#### Substitution

The operation consisting of substituting the profitable entering activity for a suitable mix of the basic activities is called a substitution

A substitution raises the objective function value by

$$c_j - \mathbf{y}^T \mathbf{a} > 0$$

per unit of entering activity (a is the entering column)

The largest value t the entering activity can take is given by a substitution which does not consume more resources than available, that is,

$$\max\{t: \overline{\mathbf{x}}_B - t\mathbf{d} \geq \mathbf{0}\}$$

(Step 4 of an iteration of the revised simplex method)

# Interpretation of Reduced Costs

Let  $x_i$  be a nonbasic variables

Increasing  $x_i$  by one unit would make  $\mathbf{x}_B$  change by  $-B^{-1}\mathbf{a}_i$ 

Increasing  $x_i$  by one unit would make z

- decrease by  $\mathbf{c}_{B}^{T}B^{-1}\mathbf{a}_{i}$  for the basic variables
- increase by c<sub>i</sub>

The net change of z is

$$c_j - \mathbf{c}_B^T B^{-1} \mathbf{a}_j$$

that is, the reduced cost of  $x_i$ 

# Changing the Right-Hand Sides

Consider the following LP in the standard form

maximize 
$$z = \sum_{j=1}^{n} c_j x_j$$
  
subject to  $\sum_{j=1}^{n} a_{ij} x_j \le b_i$  for  $i = 1, 2, ..., m$   
 $x_j \ge 0$  for  $j = 1, 2, ..., n$  (3)

Impact of (small) changes of the right-hand sides on the optimal solution  $z^*$ ?

#### Theorem

#### Theorem

If this LP problem has at least one nondegenerate basic optimal solution, then there exists a positive  $\epsilon$  with the following property: If  $|t_i| \le \epsilon$  for all  $i = 1, 2, \ldots, m$ , then the problem

maximize 
$$z = \sum_{j=1}^{n} c_j x_j$$
  
subject to  $\sum_{j=1}^{n} a_{ij} x_j \le b_i + t_i$  for  $i = 1, 2 ..., m$   
 $x_j \ge 0$  for  $j = 1, 2 ..., n$ 

has an optimal solution and its optimal value equals

$$z^* + \sum_{i=1}^m y_i^* t_i$$

with  $z^*$  standing for the optimal value of (??) and with  $y_1^*, y_2^*, \ldots, y_m^*$  standing for the optimal solution of its dual

# An Example

A forester has 100 acres of hardwood timber. Felling the hardwood and letting the area regenerate would cost \$10 per acre in immediate resources and bring a subsequent return of \$50 per acre. An alternative course of action is to fell the hardwood and plant the area with pine; that would cost \$50 per acre with a subsequent return of \$120 per acre. Only \$4,000 is available to meet the immediate costs.

- Should the forester borrow \$100 now and pay back \$180 later?
- Should the forester invest \$100 now and collect \$180 later?

#### LP Formulation

#### Let

- $x_1$  = number of acres for option 1 (fell and let area regenerate)
- $x_2$  = number of acres for option 2 (fell and plant with pine)

maximize 
$$z = 40x_1 + 70x_2$$
  
subject to  $\begin{array}{cccc} x_1 + x_2 & \leq & 100 \\ 10x_1 + 50x_2 & \leq & 4,000 \\ x_1 & & \geq & 0 \\ & & x_2 & \geq & 0 \end{array}$ 

Its optimal solution is  $x_1^* = 25$  and  $x_2^* = 75$ 

# Efficieent Implementation

Efficiency of the revised simplex method hinges on the ease of implementing steps 1 and 3

The systems  $\mathbf{y}^T B = \mathbf{c}_B^T$  and  $B\mathbf{d} = \mathbf{a}$  are not solved from scratch: some device is used to facilitate their solutions and is updated at the end of each iteration

- eta factorization of the basis (the simplest)
- product form of the inverse (popular)
- more complicated devices

### Eta Matrix

#### Eta matrix

An eta matrix differs from the identity matrix in only one column, referred to as its eta column

$$\begin{bmatrix} 1 & 0 & \frac{1}{2} \\ 0 & 1 & \frac{1}{2} \\ 0 & 0 & \frac{1}{2} \end{bmatrix} \qquad \begin{bmatrix} 1 & 2 & 0 & 0 & 0 \\ 0 & 4 & 0 & 0 & 0 \\ 0 & 9 & 1 & 0 & 0 \\ 0 & 7 & 0 & 1 & 0 \\ 0 & 6 & 0 & 0 & 1 \end{bmatrix}$$

### From one Basis to the Next One

Let  $B_{k-1}$  denote the basis matrix obtained after k-1 iterations of the simplex method

$$B_{k-1} = \begin{bmatrix} 3 & 1 & 0 \\ 1 & 1 & 0 \\ 4 & 3 & 1 \end{bmatrix} \quad \overline{\mathbf{x}}_{B_{k-1}} = \begin{bmatrix} \overline{x}_1 \\ \overline{x}_3 \\ \overline{x}_7 \end{bmatrix} = \begin{bmatrix} 54 \\ 63 \\ 15 \end{bmatrix}$$

Let  $B_k$  denote the basis matrix obtained after k iterations of the simplex method

$$B_k = \begin{bmatrix} 3 & 1 & 2 \\ 1 & 1 & 1 \\ 4 & 3 & 4 \end{bmatrix} \quad \overline{\mathbf{x}}_{B_k} = \begin{bmatrix} \overline{x}_1 \\ \overline{x}_3 \\ \overline{x}_4 \end{bmatrix} = \begin{bmatrix} 39 \\ 48 \\ 30 \end{bmatrix}$$

Each  $B_k$  differs from the preceding  $B_{k-1}$  in only one column

## Eta Column

Suppose that  $B_{k-1}$  and  $B_k$  differs in the pth column; our example: p = 3

The pth column of  $B_k$  corresponds to the entering column **a** selected in step 2;

our example: 
$$\mathbf{a} = \begin{bmatrix} 2 \\ 1 \\ 4 \end{bmatrix}$$

The eta matrix

$$E_k = \begin{bmatrix} 1 & 0 & \frac{1}{2} \\ 0 & 1 & \frac{1}{2} \\ 0 & 0 & \frac{1}{2} \end{bmatrix}$$

is so that  $B_k = B_{k-1}E_k$ 

The eta column of  $E_k$  (that is, its pth column) is nothing but the vector **d** obtained in step 3 (i.e.,  $B_{k-1}\mathbf{d} = \mathbf{a}$ )

## Eta Factorization

Assume that the initial basis consists of the slack variables

Initial basis matrix:  $B_0 = I_m$ 

Using eta matrices as previously described, we have

- $\bullet$   $B_1 = E_1$
- $B_2 = E_1 E_2$
- $\bullet$   $B_3 = E_1 E_2 E_3$
- :
- $B_k = E_1 E_2 \dots E_k$  is the eta factorization of  $B_k$

## Steps 1 and 3

Step 1: the system  $\mathbf{y}^T B_k = \mathbf{c}_B^T$  can be seen as

$$(((\mathbf{y}^T E_1) E_2) \dots) E_k = \mathbf{c}_B^T$$

and solved by solving the sequence of systems

$$\boldsymbol{u}_{k-1}^T\boldsymbol{E}_k = \boldsymbol{c}_B^T \qquad \quad \boldsymbol{u}_{k-2}^T\boldsymbol{E}_{k-1} = \boldsymbol{u}_{k-1}^T \quad \dots \quad \boldsymbol{u}_1^T\boldsymbol{E}_2 = \boldsymbol{u}_2^T \qquad \quad \boldsymbol{y}^T\boldsymbol{E}_1 = \boldsymbol{u}_1^T$$

# Steps 1 and 3

Step 1: the system  $\mathbf{y}^T B_k = \mathbf{c}_B^T$  can be seen as

Matrix Description

$$(((\mathbf{y}^T E_1) E_2) \dots) E_k = \mathbf{c}_B^T$$

and solved by solving the sequence of systems

$$\boldsymbol{u}_{k-1}^T\boldsymbol{E}_k = \boldsymbol{c}_B^T \qquad \quad \boldsymbol{u}_{k-2}^T\boldsymbol{E}_{k-1} = \boldsymbol{u}_{k-1}^T \quad \dots \quad \boldsymbol{u}_1^T\boldsymbol{E}_2 = \boldsymbol{u}_2^T \qquad \quad \boldsymbol{y}^T\boldsymbol{E}_1 = \boldsymbol{u}_1^T$$

Step 3: the system  $B_k \mathbf{d} = \mathbf{a}$  can be seen as

$$E_1(E_2(...(E_3\mathbf{d}))) = \mathbf{a}$$

and solved by solving the sequence of systems

$$E_1 \mathbf{v}_1 = \mathbf{a}$$
  $E_2 \mathbf{v}_2 = \mathbf{v}_1$  ...  $E_{k-1} \mathbf{v}_{k-1} = \mathbf{v}_{k-2}$   $E_k \mathbf{d} = \mathbf{v}_{k-1}$ 

Since the  $E_i$ 's are eta matrices, the 2k systems are very simple to solve

Eta Factorization

## Example

maximize 
$$\mathbf{c}^T \mathbf{x}$$
 subject to  $A\mathbf{x} = \mathbf{b}$   $\mathbf{x} \ge \mathbf{0}$ 

with

with
$$A = \begin{bmatrix} 3 & 2 & 1 & 2 & 1 & 0 & 0 \\ 1 & 1 & 1 & 1 & 0 & 1 & 0 \\ 4 & 3 & 3 & 4 & 0 & 0 & 1 \end{bmatrix} \quad \mathbf{x} = \begin{bmatrix} x_1 \\ x_2 \\ x_3 \\ x_4 \\ x_5 \\ x_6 \\ x_7 \end{bmatrix} \quad \mathbf{b} = \begin{bmatrix} 225 \\ 117 \\ 420 \end{bmatrix}$$

Eta Factorization 00000000000

## First Iteration

Basis matrix: 
$$B_0 = \begin{bmatrix} 1 & 0 & 0 \\ 0 & 1 & 0 \\ 0 & 0 & 1 \end{bmatrix}$$

Steps 1 and 2: Entering variable: 
$$x_3$$
; entering column:  $\mathbf{a} = \begin{bmatrix} 1 \\ 1 \\ 3 \end{bmatrix}$ 

Steps 3: Eta column: 
$$\mathbf{d} = \begin{bmatrix} 1 \\ 1 \\ 3 \end{bmatrix}$$

Step 4: t = 117; leaving variable:  $x_6$ 

### Second Iteration

Basis matrix: 
$$B_1 = \begin{bmatrix} 1 & 1 & 0 \\ 0 & 1 & 0 \\ 0 & 3 & 1 \end{bmatrix} (= E_1)$$

Steps! and 2: Entering variable: 
$$x_1$$
; entering column:  $\mathbf{a} = \begin{bmatrix} 3 \\ 1 \\ 4 \end{bmatrix}$ 

Step 3: Eta column: 
$$\mathbf{d} = \begin{bmatrix} 2 \\ 1 \\ 1 \end{bmatrix}$$

Step 4: t = 54; leaving variable:  $x_5$ 

### Third Iteration

Basis matrix: 
$$B_2 = \begin{bmatrix} 2 & 1 & 0 \\ 1 & 1 & 0 \\ 1 & 3 & 1 \end{bmatrix} (= E_1 E_2)$$

Steps 1 and 2: Entering variable:  $x_4$ ; entering column:  $\mathbf{a} = \begin{bmatrix} 2 \\ 1 \\ 4 \end{bmatrix}$ 

Step 3: Eta column: 
$$\mathbf{d} = \begin{bmatrix} \frac{1}{2} \\ \frac{1}{2} \\ \frac{1}{2} \end{bmatrix}$$

Step 4: t = 30; leaving variable:  $x_7$ 

### Fourth Iteration

Basis matrix: 
$$B_3 = \begin{bmatrix} 2 & 1 & 2 \\ 1 & 1 & 1 \\ 1 & 3 & 4 \end{bmatrix}$$
 (=  $E_1 E_2 E_3$ )

Steps 1 and 2: No entering variables: the current solution is optimal

Eta Factorization