# **AUGUSTO ESPIN**

Phone: (413) 234-1913 E-mail: aespin@umass.edu

Jun 1996

## Education

Ph.D. Resource Economics (candidate)

Committee: (Christian Rojas, Christoph Bauner, Ina Ganguli)
University of Massachusetts, Amherst

Graduate Certificate in Statistical and Computational Data Science
University of Massachusetts, Amherst

M.S. Resource Economics (GPA 3.84)
University of Massachusetts, Amherst

M.S. Telecommunication Management (GPA 4.0)
Oklahoma State University, Stillwater

## **Publications**

- Augusto Espin and Christian Rojas, (2021) "The Impact of the COVID-19 Pandemic on the Use of Remote Meeting Technologies", Economics Bulletin, Vol. 41 No. 3 pp. 1553-1565
- Augusto Espin, "The implementation of the National Data Centre project", Newsletter eLAC No.19. July 2012

## **Working Papers**

- "Do subscribers of mobile networks care about Network Neutrality?", Augusto Espin and Christoph Bauner Abstract: The network neutrality debate has brought different points of view in the telecommunications industry. However, there is not much empirical economic research in this subject. Previous research has shown that Internet Service Providers (ISPs) are applying policies to slowdown the traffic from some content providers (CPs). We used throughput levels measured in US's mobile ISPs with market and coverage data at State level to explore if their subscribers are sensible to such practices. We did not find evidence that users subject to this discriminatory behavior are sensible to them.
- "Bridging the Digital Divide in the US", Augusto Espin

**B.S. Electronics Engineering. Major: Telecommunications** 

Army Polytechnic School (ESPE), Quito - Ecuador

Abstract: The internet plays a vital role in everyday life across the world. The US, however, has seen a slowdown in broadband household adoption since 2010, creating a gap between connected and unconnected households usually known as the "digital divide". While prior studies have documented how the digital divide is related to income, demographics and geographic location, this paper takes a different approach and focuses on the mechanisms that could help bridge this digital gap. To this end, we use a two-stage approach. First, we construct a comprehensive and detailed dataset on household internet usage and prices to estimate broadband demand. In a second step, we employ the estimated income-dependent demand elasticities to assess multiple counterfactuals aimed at evaluating a number of public policy initiatives, including those recently approved in the Biden Infrastructure Act. We contrast the effectiveness of the policies on three metrics: a) policy costs, b) reduction of the digital divide, and c) and consumer surplus increase. We find that affordability policies (i.e. subsidies) can have a larger impact on decreasing the gap as well as on increasing consumer surplus vis-à-vis infrastructure deployment policies (i.e. increased coverage or bandwidth).

# Awards and Fellowships

### Data Science for Common Good Fellow. (May 2020)

University of Massachusetts, Amherst. Center for Data Science of the College of Information and Computer Science. Project to estimate greenhouse emissions associated with guest travel of the Appalachian Mountain Club to reduce or offset its overall net emissions footprint to zero.

## Japan International Cooperation Agency (JICA). (Jan 2012)

Awarded fellowship for training on the "Efficient use of terrestrial digital TV to prevent disasters". Tokyo, Japan **Fulbright Scholar.** (July 1998)

To complete the M.S. in Telecommunications Management program at Oklahoma State University

## Work Experience

### University of Massachusetts. Amherst, USA. (Jun 2018 to date)

**Teaching and Research Assistant.** (Sep 2016 – Jun 2018). Fourth year PhD student working part-time at the Resource Economics department as teaching assistant in many courses as well as research assistant for several projects.

### Independent Consultant. Quito, Ecuador. (Jun 2017 – Jun 2018)

Analysis of investment projects for public-private-partnerships in Ecuador. Designed strategy, business plans and other documentation required by the government. Developed tools in Excel and R for decision making support and business analysis.

### Ministerio Coordinador de Sectores Estratégicos. Quito, Ecuador

**Minister.** (Sep 2016 – Jun 2018). Coordinated and supervised strategic sectors entities (Energy, Mining, Telecommunications, Environment and Water Resources). Leaded negotiations with several companies interested in investing in government owned companies in the telecommunications and energy sectors. Worked with investment banks to structure possible transactions.

**Deputy Minister.** (Jan 2012 – Sep 2014). Coordinated multidisciplinary teams of government officials, lawyer's firms, and world-known international firms as Worley Parsons, Gaffney & Cline, and Wood Mackenzie for several projects. Supervised the development and fielding of strategic plans in energy and water resources.

## Ministerio de Telecomunicaciones y de la Sociedad de la Información. Quito, Ecuador

Minister. (Sep 2014 – Sep 2016). Responsible of leading the information and communication technologies (ICTs) sector. Leaded negotiations for additional spectrum required by mobile services providers in the country. Implemented new laws for the telecom and IT sectors as well as for the postal sector and the National Identity Service that were approved by the National Assembly. Developed a national plan to improve the information and communications technologies (ICTs) of the country. Improved the "Infocentros" project, intended to reduce the digital divide. Responsible of managing the crisis in the telecommunications sector at the aftermath of the earthquake that affected the country in April 2016.

**Deputy Minister.** (Apr 2011 – Jan 2012). Responsible for planning and policy execution. Revamped the Digital Agenda of the country, Ecu@dor Digital, toward reducing the digital divide. The "Infocentros" project was started and following the agenda to close the digital divide, more than 5000 schools (25% of the country schools) were connected to the internet and equipped with computer labs. One of this government programs in digital literacy was recognized by ITU as one of the most innovative in the world during the 2013 WSIS project prizes.

### Microsoft. Quito, Ecuador

**Public Sector Lead.** (Mar 2010 – Apr 2011). Responsible for public sector sales and government relations in Ecuador. Surpassed expected sales goals and successfully established better collaboration with the government. Recipient of a Gold Star Award conferred by the VP for LATAM, Hernan Rincon, for the results achieved in FY11.

#### Alegro. Quito, Ecuador

Chief Executive Officer. (Oct 2008 – Mar 2010). Managed the company, which was the third mobile operator in Ecuador. The firm was in a difficult financial situation with an EBITDA margin of almost -40%. After one year, an EBITDA margin of -3% was achieved by executing a plan to improve operations, that included a totally new commercial offer, new procedures for product development and sales and an aggressive cost cutting policy. After all these improvements, Alegro was merged with its parent company, integrating the mobile and fixed business.

**Strategic Planning Manager.** (May 2005 – Mar 2007). Developed the strategic plan for the company in 2005. Participated in the design of strategic initiatives for new products and services and their operational plans. Fielded project management policies under the PMI standards.

## SENATEL (Telecommunications Regulator). Quito, Ecuador

**Spectrum Manager.** (Mar 2007 – Oct 2008, Apr 2003 – May 2005). Responsible for planning and managing the radio frequency spectrum of the country. Developed engineering standard methods for frequency coordination procedures, as well as administrative procedures. Published an updated National Allocation Frequency Plan and established a process to update it regularly. Leaded the procurement of a modern computerized frequency management system. Part of the team that negotiated spectrum with private mobile providers in 2008. Issued technical regulations for use of non-licensed spectrum

bands, frequency usage tariffs and non-ionizing emissions. Part of the Ecuadorian delegation to the ITU WRC (World Radio Conference) in 2003, 2007 and 2011.

### ESPE (Army Polytechnic School). Quito, Ecuador

**Instructor and Developer.** (Feb 2001 – Apr 2003, Jan 1996 – Jul 1998). Taught several courses of data communications, networks architecture and networks design at the Electronics Engineering department. Worked in projects to develop application tools for spectrum analysis and measurement for government organizations and private firms as part of a research initiative in the field at ESPE. Most of the development was done in C/C++ integrating hardware elements from several well-known providers.

## **Teaching Experience**

## University of Massachusetts. Amherst, MA

ResEcon 452. Industrial Organization. (Spring 2022 and Spring 2021)

Teaching assistant

ResEcon 453. Public Policy in Private Markets. (Spring 2022 and Fall 2020)

Teaching assistant

ResEcon 428. Managerial Economics. (Fall 2021 and Fall 2020)

Teaching assistant

ResEcon701. Probability Theory and Statistical Inference. (Fall 2021)

Teaching assistant

ResEcon 212. Intro to Statistics for the Social Science. (Fall 2018, Spring 2019 and Fall 2019)

Teaching assistant.

ResEcon 112. Computing Foundations to Frontiers. (Spring 2020)

Developed material for university without walls (UWW).

ESPE (Army Polytechnic School) Quito, Ecuador

Data Communications. (Spring 2002 and Fall 2002)

Instructor

High Speed Data Networks. (Spring 2001 and Fall 2001)

Instructor

# Research Experience

University of Massachusetts. Amherst, MA. (Summer 2018, Summer 2021, and Summer 2022)

Research Assistant for Prof. Christian Rojas. Research project for USDA.

Research Assistant for Prof. Christoph Bauner. Find throttling data in tier-1 Internet traffic.

Oklahoma State University. Stillwater, USA. (Fall 1999 and Spring 2000)

Developed database for mailing services and computer support procedures for the vending services department.

**3Com Corporation.** Santa Clara, CA (Jun 2000 – Feb 2001)

Engineering Intern. Implemented IS-IS protocol over IPv6 in the firm's router software.

## Conferences and Presentations

Relación entre Oferta y Especialización en el uso de servicios modernos de energía en el sector residencial. (Oct 2016)

United Nations Conference HABITAT III. Quito, Ecuador

Desafíos para el Desarrollo digital de América Latina. (Jun 2016)

GSMA Latin America. CLT-2016. Cancún, México

The evolution of e-Government in Ecuador. (Mar 2016)

2016 Third International Conference on e-Democracy & e-Government (ICEDEG). Quito, Ecuador

Del Internet del consumo al internet productivo. (Oct 2015)

Campus Party Ecuador 2015. Quito, Ecuador

## IS-IS extensions to support IPv6. (Feb 2001)

First international conference of the IPv6 Forum. Madrid, Spain

## Skills

**Operating Systems:** Windows, Unix/Linux, MacOS

Computer Languages: Python, R, SQL, Matlab, Julia, C/C++. Certificated by France Université Numérique for machine

learning in Python with scikit-learn (May 2022)

**Software**: QGIS, Latex, Docker, Jupyter Labs, RStudioIDE, GIT

**Other:** Strong understanding of telecommunications, cloud computing, and IT infrastructure.

Understanding of accounting and finance at managerial level. Leadership and negotiation skills

and abilities to lead multidisciplinary teams. Strong communication skills

## Languages

Spanish: Native speaker

English: Fluent

## References

Available upon request