

# Lecture 30: A quick tour of Financial Accounting

November 22, 2022

# Recommended Reading and Viewing

- Selecting a Business Structure in Canada [Web Page]. (n.d.). Retrieved from <https://www.newbusinessnow.com/article/selecting-a-business-structure-in-canada/>
  - **Discusses sole proprietorships, partnerships and corporations.**
- Accounting Stuff. (2018, August 15). The Accounting Equation for Beginners. <https://youtu.be/56xscQ4viWE>
  - **Explains why Assets = Liabilities + Equity**
- Accounting Stuff. (n.d.). The BALANCE SHEET for BEGINNERS (Full Example). <https://youtu.be/CMv1zlZhb4Q>
- Accounting Stuff. (2021, March 1). The INCOME STATEMENT for BEGINNERS. <https://youtu.be/0--AvwZabIQ>

# Optional Reading and Viewing

- Business in Canada – Do it Right! (2018, October 25). Sole Proprietor, Partnership or Corporation. Start a Business in Canada.  
<https://youtu.be/2KsJZaVE4r8>
- *Engineering Economics*, 6th edition, 6.1-6.2
- MYConsulting. (2010, August 15). Corporation vs Sole Proprietorship vs Partnership in Canada. <https://youtu.be/BjYMllymiDok>
- Setting up your business [Web Page]. (2020, April 22). Retrieved from <https://www.canada.ca/en/revenue-agency/services/tax/businesses/small-businesses-self-employed-income/setting-your-business.html>
  - **Official government information. Fine to skim this one.**
- The Finance Storyteller. (2019, January 24). Financial ratio analysis.  
<https://youtu.be/MTq7HuvoGck>

# Optional Viewing on Assets, Liabilities & Equity

- Accounting Stuff. (2019, February 24). What are Assets? (Let's Break Them Down). [https://youtu.be/rOsuqG\\_J0t4](https://youtu.be/rOsuqG_J0t4)
- Accounting Stuff. (2019, March 3). What are Liabilities? (SIMPLE Explanation). <https://youtu.be/fKRwT10Sszc>
- Accounting Stuff. (2018, March 11). What Does Equity ACTUALLY Mean? <https://youtu.be/Fr5oHEYrT2A>

# Relevant Investopedia (and misc.) Pages

- Understanding the Income Statement:  
<http://www.investopedia.com/articles/04/022504.asp>
- EBIT and Interest Income:  
<http://www.investopedia.com/terms/e/ebit.asp>
- Minority Interest:
- <http://beginnersinvest.about.com/od/incomestatementanalysis/a/minority-interest-cost-equity-consolidated.htm>

# Relevant Investopedia (and misc.) Pages

- Goodwill: <http://www.investopedia.com/terms/g/goodwill.asp>
- Intangible Assets: <http://www.investopedia.com/terms/i/intangibleasset.asp>
- Deferred Long-Term Liabilities:  
<http://www.investopedia.com/terms/d/deferredliabilitycharges.asp>
- Common Stock: <http://www.investopedia.com/terms/c/commonstock.asp>
- Retained Earnings: <http://www.investopedia.com/terms/r/retainedearnings.asp>
- Capital Surplus: <http://www.investopedia.com/terms/c/capitalsurplus.asp>
- Net Tangible Assets:  
<http://www.investopedia.com/terms/n/nettangibleassets.asp>
- Comprehensive Income:  
<http://www.investopedia.com/terms/a/accumulatedother.asp>

# Sources for JEC data

- JEC Income Statement:  
<https://www.nasdaq.com/symbol/jec/financials?query=income-statement>  
(Accessed June 17, 2018)
- JEC Balance Sheet:  
<https://www.nasdaq.com/symbol/jec/financials?query=balance-sheet> (Accessed June 17, 2018)
- JEC Balance Sheet: <https://finance.yahoo.com/quote/JEC/balance-sheet?p=JEC>  
(Accessed June 17, 2018)
- CSIMarket: JEC's Efficiency versus its Competition (Ratio):  
<http://csimarket.com/stocks/competitionNO5.php?code=JEC> (Accessed June 17, 2018)
- CSIMarket: JEC's Management Effectiveness versus its Competition (Ratio):  
<http://csimarket.com/stocks/competitionNO6.php?code=JEC> (Accessed June 17, 2018)

# Learning Objectives

- Understand common firm ownership structures (sole proprietorships, partnerships, corporations) and their implications for liability.
- Gain a basic familiarity with common financial statements such as the balance sheet and income statement. (Enough to 'unscramble' a list of the relevant entries, or fill in missing values/labels, as in some end-of-chapter problems.)
- Understand the difference between current and long-term assets and liabilities, and the relationship between equity, assets and liabilities.
- Gain familiarity with common financial ratios and be able to both calculate them and interpret them to gauge a firm's health relative to its peers.



# Relevant Solved Problems

- Income Statement and Balance Sheet: Example 6.1, Example 6.2, Example 6.3, Review Problem 6.1, 6.4, 6.6.a, 6.8, 6.14, 6.15
- Financial Ratios: Review Problem 6.2, 6.6.b, 6.7, 6.9, 6.11, 6.12, 6.13, 6.16

# Notation Dictionary

(Not provided on quiz/final formula sheet)

- EBIT = Earnings Before Interest and Taxes (despite the name, includes interest income!)
- JEC = Jacobs Engineering Group, source of our data.
- RoA = Return on Assets. The same as Return on Investment.
- RoE = Return on Equity; reported as a %
- RoI = Return on Investment. Another name for Return on Assets.

# Equations: Part 1

- Notation: The orange symbol on a slide indicates a formula sheet formula is introduced there.

- Current (Working Capital) Ratio:  $\frac{\text{Current Assets}}{\text{Current Liabilities}}$
- Quick (Acid-Test) Ratio:  $\frac{\text{Quick Assets}}{\text{Current Liabilities}}$
- Equity Ratio:  $\frac{\text{Total Equity}}{\text{Total Assets}}$
- Return on Assets / Investment:  $\frac{\text{Net Income}}{\text{Total Assets}}$
- Return on Equity:  $\frac{\text{Net Income}}{\text{Total Equity}}$

## Equations: Part 2

- Notation: The orange symbol on a slide indicates a formula sheet formula is introduced there.
- Debt/Equity Ratio =  $\frac{\text{Total Liabilities}}{\text{Total Equity}}$
- Asset Turnover Ratio =  $\frac{\text{Sales or Revenues}}{\text{Total Assets}}$
- Net Tangible Assets (Book Value) = Total Assets - Intangible Assets – Liabilities
- Accounting Identity: Assets = Liabilities + Equity

ESSENTIALS (15 slides)

# Road Map

- Basics of Assets, Liabilities and Equity
- Types of firm
- The Income Statement
- The Balance Sheet
- After Hours: Some solved problems
- After Hours: Financial Ratios and their interpretation

# Financial accounting

- A method for organizing & recording financial data.
- We're now entering the vocab-building portion of this lecture.
- I'll be throwing a lot of terms at you, and it's important to become familiar with them.
- To help them seem relevant, we'll be looking at the actual relevant numbers for one of the world's leading engineering firms, Jacobs Engineering (or JEC on the stock market).



# Assets, Liabilities and Equity

- Summarize a firm's financial position at a given point in time.
- Assets: Resources owned by the firm
- Liabilities: Debt
- Equity: what's due to the owners of the firm
- **→ Assets = Liabilities + Equity ← By definition, always true**
- This is the basis of double-entry book-keeping, and why the 'balance sheet' (later in the lecture) balances.
- Intuition: An asset is either paid for by the owners, or by borrowing.



# What if a firm is bankrupt?

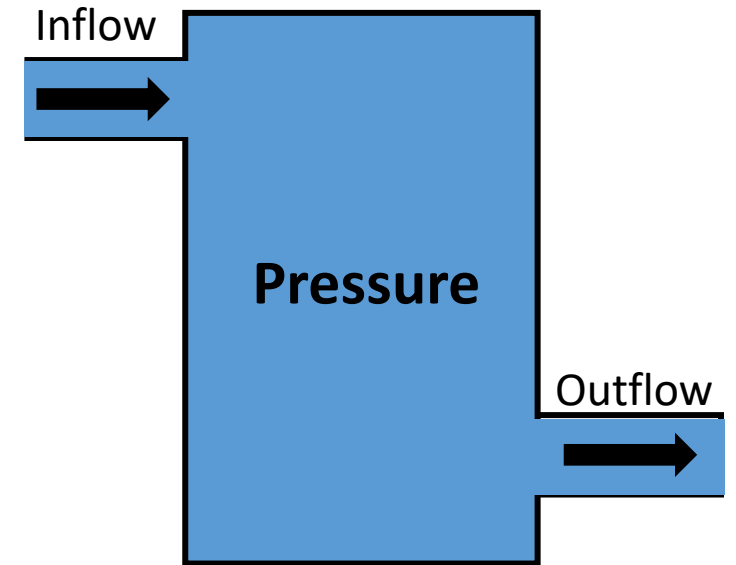
- If a firm is bankrupt, it is *still* true that  $\text{Assets} = \text{Liabilities} + \text{Equity}$
- A bankrupt firm has more debts than assets:  $\text{Liabilities} > \text{Assets}$ .
- This means that its Equity is *negative*. It must be, in order to satisfy the accounting identity.
- So, a firm could have \$1,000,000 in assets, \$1,500,000 in Liabilities, and - \$500,000 in Equity.
- It is possible for a firm to have negative equity for a while and *not* be bankrupt (partly since many of those liabilities may not come due for years), but it's still a bit 'red flag' to potential investors that they should probably stay away from that firm.
- For more on negative equity, see <https://www.investopedia.com/ask/answers/08/negative-shareholder-equity.asp>

# Firm?

- Sole proprietorship: one owner, who is personally responsible for *all* of the firm's debts. This *unlimited liability* is VERY risky for the owner.
- General partnership: multiple owners who collectively have unlimited liability for the firm's debts. What share is due to each is governed by a contract.
- Limited partnership: some owners are involved only as investors, and have *limited liability*: they're only responsible for firm debts up to the value of their investment in the firm.
- Corporation: owned by shareholders, all of whom have limited liability. No one has unlimited liability.
- Shareholders own stock, which represents shares of ownership in the company.

# The income statement and balance sheet

- From your textbook, an apt analogy.
- Think of a firm as a tank filled with water, with an inflow and an outflow.
- The flows (in/out) are described by the income statement.
- The pressure (through/state) variable is described by the balance sheet.
- We'll look first at the income statement.
- At its most basic, the income statement lists Revenues, Expenses, and Net Income (Revenue – Expenses).



# Income Statement

- Summarizes revenues and expenses in a given accounting period.
- This might *sound* like what you did when drawing cash flow diagrams, but that's closer to a statement of changes in financial position, or *cash flow statement*.
- Important line item: EBIT (Earnings Before Interest and Taxes): measures operating profit, and is often used to judge whether a firm is profitable enough to make back the cost of its capital.

## Jacobs Engineering Group (JEC)

Income Statement, Year Ending September 29, 2017

	<i>\$ thousands</i>
<b>Total Revenue</b>	<b>10,022,788</b>
Cost of Revenue	8,250,536
<b>Gross Margin (or Gross Profit)</b>	<b>1,772,252</b>
Research & Development	0
Selling, General and Administrative	1,379,983
Total Operating Costs (plus cost of Revenue)	9,630,519
<b>Operating Income or Loss</b>	<b>392,269</b>
Additional Income	12,983
<b>Earnings Before Interest and Taxes (EBIT)</b>	<b>405,252</b>
Interest Expense	12,035
<b>Earnings Before Tax</b>	<b>393,217</b>
Income Tax	105,842
Minority Interest	6,352
<b>Net Income from Continuing Operations</b>	<b>293,727</b>
Non-Recurring (Extraordinary) Events	0
<b>Net Income</b>	<b>293,727</b>

**Revenue:** Sales or income from services rendered

**Cost of Revenue:** Cost of producing the goods or services sold. Includes depreciation.

**Gross Margin:** Revenue – Cost of Revenue

**Operating Expenses:** Costs of running the business. Includes R & D and Cost of Revenue

**Operating Income:** Gross Margin – Operating Costs

**EBIT:** Includes interest income (not expenses)

**Income before taxes:** EBIT – Interest Expense

**Minority Interest:** Gains or losses from minority (<50%) ownership of other firms.

**Net Income from Continuing Operations:** Income before taxes – Minority Interest – Taxes

**Net Income:** Also includes one-time events. This is the literal and figurative '**bottom line**'.

# The Balance Sheet

- So called because it balances: **Assets = Liabilities + Equity**
- This is the source of double-entry book-keeping.
- If there is an increase/decrease on the left-hand-side, there must be an increase/decrease on the right-hand side.
- Assets and Liabilities (Debt) are divided into *current* (due in less than a year) and *long-term* (due in more than a year) forms.
- Owner's Equity can be divided into the value of stock (shares of ownership) and retained earnings.
- Retained earnings are profit the firm earned that were used to buy assets or pay down debt, instead of being handed over to the owners.
- The balance sheet is complicated, so we'll look at a reduced form first, then zoom in to each category.

# Jacobs Engineering Group (JEC)

Based on Balance Sheet, Year Ending September 29, 2017

## **Assets** 7,380,859

*Current Assets* 2,996,180

*Long-Term Assets* 4,384,679

## **Liabilities** 2,952,507

*Current Liabilities* 1,926,227

*Long-Term Liabilities* 1,026,280

## **Owners' Equity** 4,428,352

*Common Stock* 120,386

*Capital Surplus* 1,239,782

*Retained Earnings* 3,721,698

*Other Equity* (653,514)

2,952,507 Liabilities

4,428,352 Equity

7,380,859 Assets

# Assets

- Resources owned by the firm.
- Divided by *liquidity* into current and long-term (or 'fixed') assets.
- Liquidity: how easy it is to turn something from one form into another (liquids take the shape of the container they're poured into).
- Quick Assets: extremely liquid – almost as good as cash. Include accounts receivable, cash and cash equivalents and some short-term investments.
- Current assets: very liquid - can be turned into cash in a year or less. e.g. inventory, many government bonds, Pokemon cards.
- Long-term assets: refers to both illiquid assets that would take more than a year to turn into cash (e.g. custom equipment), or assets that can't be liquidated while the firm remains in operation (e.g. headquarters)



## Jacobs Engineering Group (JEC)

Balance Sheet, Year Ending September 29, 2017

*\$ thousands*

### Assets

#### Current Assets

Cash and Cash Equivalents	774,151
Short-Term Investments	0
Accounts receivable	2,102,543
Inventory (at cost)	0
Other Current Assets	3,035

**Total Current Assets** **2,996,180**

#### Long-Term Assets

Long Term Investments	145,069
Property, Plant and Equipment	
Net of Depreciation	349,911
Goodwill	3,009,826
Other Intangible Assets	332,920
Other Long-Term Assets	546,953

**Total Long Term Assets** **4,384,679**

**Total Assets** **7,380,859**

**Accounts Receivable:** Sales for which payment has not yet been collected ('the cheque's in the mail')

**Inventory:** Evaluated at cost (not expected sale price). Not applicable to Jacobs, which sells services.

**Depreciation:** Jacobs only reported the value net of depreciation. Often, depreciation is its own line item (as in the textbook).

**Intangible Asset:** Assets without an important physical component. Goodwill, trademarks, copyrights, patents, other intellectual property, etc.

**Goodwill:** A type of intangible asset. Brand name, customer base, customer and employee relations, etc. When acquiring a company, often assumed to be the difference between the price paid for the company and its book value.

# Liabilities

- Claims by non-owners on the firm's assets.
- Everything the firm owes.
- Current liabilities: due within a year or less. Draw on current assets.
- Long-term liabilities: due in more than a year, and/or not expected to draw on current assets.

## Jacobs Engineering Group (JEC)

Balance Sheet, Year Ending September 29, 2017

*\$ thousands*

### Liabilities

#### *Current Liabilities*

Accounts Payable	683,605
Short/Current Long Term Debt	238,071
Other Current Liabilities	378,637

**Total Current Liabilities** **1,926,227**

#### *Long-Term Liabilities*

Long Term Debt	235,000
Other Liabilities	732,281
Minority Interest	58,999

**Total Long-Term Liabilities** **1,026,280**

**Total Liabilities** **2,952,507**

**Accounts Payable:** Expenses that have been incurred but not yet paid (the flip side of accounts receivable).

**Current Long Term Debt:** Long-term debt payments that are due within the next year.

**Minority Interest:** Expenses due to minority ownership of a company's subsidiaries by others.

# Equity

- What is due to the owners of a firm
- $\text{Assets} - \text{Liabilities} = \text{Owner's Equity}$
- These three categories *must* balance: hence balance sheet.
- $\text{Owner's Equity} = \text{Common Stock} + \text{Capital Surplus} + \text{Retained Earnings} + \text{Other}$
- Common Stock: shares valued at 'par', or face value at issue.
- Capital Surplus: roughly, amount earned on share issue, over the par value.
- Retained earnings: reinvested in the company (debt payment, etc.)
- Other? Often includes comprehensive income: 'incoming income/losses' that can't be included on the income statement because they're unrealized as of now.
- Suppose there's a profit (or earning): it can be invested in new assets (+assets), used to pay off debts (-liabilities) or paid as dividends to shareholders (+equity).

## Jacobs Engineering Group (JEC)

Balance Sheet, Year Ending September 29, 2017

	<i>\$ thousands</i>
<b>Owners' Equity</b>	
Common Stock (at par)	120,386
Retained Earnings	3,721,698
Capital Surplus	1,239,782
Other Equity	(653,514)
<b>Total Owners' Equity</b>	<b><u>4,428,352</u></b>
<b>Net Tangible Assets (Book Value)</b>	<b>1,085,606</b>

Not part of Equity, but put here for convenience...

**Common Stock:** Shares of ownership in a company. By convention, evaluated at par (face value at issue).

**Retained Earnings:** Net Income not paid to owners, kept by the company to reinvest in assets or to pay debt.

**Capital Surplus:** Amount raised from stock in excess of par (face) value.

**Other Equity:** From Yahoo Financials, we see that in this case, this was equal to *Treasury Stock*: stock bought back by the company to reduce traded stock.

**Net Tangible Assets = Total Assets - Intangible Assets - Liabilities - Par Value of Preferred Stock**

Also called '**Book Value**'. Preferred Stock pays a dividend, but does not usually carry voting rights. JEC has no preferred stock on its balance sheet. **(For the purpose of this course, you may ignore preferred stock.)**

## AFTER HOURS

- Some solved problems (4 slides)
  - Financial Ratios (9 slides)

# Some solved problems

- Q: A firm buys a truck for \$25,000 and pays for it in cash. What happens to the firm's assets, liabilities and equity?
- A: No change in liabilities or equity. Lost assets of \$25,000 cash, gained assets of \$25,000 truck → Net \$0 change.
- Q: The owner of a convenience store eats one of the store's bags of chips for her lunch, without paying for it. The bag of chips cost the store \$0.50. What happens to the store's assets, liabilities and equity?
- A: No change in liabilities. Lost chips worth \$0.50 → -\$0.50 in Assets. Drop of -\$0.50 in Owner's Equity.
- Q: The owner of a convenience store buys a case of potato chips for the store, on credit. The case of chips cost \$100. What happens to the firm's assets, liabilities and equity?
- A: Gained \$100 of chips → Assets went up by \$100. Extra \$100 of credit debt → Liabilities went up by \$100. No change in equity.

## A few more...

- Q: A firm returns defective computer equipment worth \$1,000 to the manufacturer. The manufacturer pays for shipping and gives them a \$1,000 cash refund. What happens to the firm's assets, liabilities and equity?
- A: No change in liabilities or equity. Assets: Lost \$1,000 of computer equipment, gained \$1,000 in cash → Net change = \$0.
- Q: An engineering firm buys a crane for \$75,000. It borrows \$25,000, and pays for the other \$50,000 out of its profits. What happens to the store's assets, liabilities and equity?
- A: Assets: +\$75,000 Crane. Liabilities: +\$25,000 debt. Equity: +\$50,000 retained earnings.
- Q: A catering company sends a bill for \$1,250 to its most recent client. What happens to its assets, liabilities and equity?
- A: No change in liabilities. Assets: +\$1,250 Accounts Receivable. Equity: +\$1,250 (since none of the accounts receivable is due creditors).



# One last question: Assets = Liabilities + Equity

- Crystal Lake Entertainment, a corporation, recently bought a hockey mask manufacturer for \$1 million. It paid \$250,000 in cash, and borrowed the remainder of the money (\$750,000) from the company founder's mother. (Hint: No additional information is needed – it's easy to over-think this!)
  - a. Did this purchase change the corporation's **equity**? If so, by how much?
  - b. Did this purchase change the corporation's **liabilities**? If so, by how much?
  - c. Did this purchase change the corporation's **assets**? If so, by how much?

# Answering the question

- a. Equity: No change. Nothing happened to equity.
- b. Liabilities: The company borrowed \$750,000. This is a new debt, so liabilities went up by \$750,000. There was no other change to liabilities.
- c. Assets: We know that  $\text{Assets} = \text{Liabilities} + \text{Equity}$ . Equity did not change, and liabilities went up by \$750,000, so Assets MUST have gone up by \$750,000, as well. The company's assets went up by the \$1,000,000 worth of new firm, but fell by \$250,000, since that's how much it paid out in cash.

# Financial ratios

- Fractional indices used to quickly and simply gauge a firm's health and performance.
- We'll look at some of the most common:
- Current (Or Working Capital) ratio, Quick ratio, Equity Ratio, Debt/Equity Ratio, Inventory Turnover Ratio, Receivables Turnover Ratio, Asset Turnover Ratio, Return on Assets/Equity, Return on Investment.
- Caution: most of these only make sense when comparing numbers within the same industry...
- ...and it's not often clear what industry a firm fits into.
- (Not a problem with our engineering/construction firm.)

# Current (Working Capital) ratio

- Measures ability to meet current obligations. Higher is generally better.
- *Caution: Assumes ability/willingness to liquidate current assets.*

$$\text{Working capital ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}}$$

- JEC: 1.56 > Industry Average: 1.42

Current (or Working Capital) Ratio		Average
Current Assets	2,996,180	
Current Liabilities	1,926,227	
Current Ratio	1.56	1.42

# Acid-test or 'Quick' ratio

$f(x)$

- Ratio of 'quick' assets to current liabilities. Higher is generally safer.
- Quick asset: the most liquid of assets, that can be turned into cash almost immediately. E.g. cash, accounts receivable, marketable securities.

$$\text{Quick ratio} = \frac{\text{Quick Assets}}{\text{Current Liabilities}}$$

- JEC: 1.49 > Industry Average: 0.26

Acid-Test or Quick Ratio		Average
Cash and Cash Equivalents	774,151	
Accounts Receivable	2,102,543	
<b>Quick Assets</b>	<b>2,876,694</b>	
Current Liabilities	1,926,227	
<b>Quick (Acid-Test) Ratio</b>	<b>1.49</b>	<b>0.26</b>

# Equity Ratio

- A basic measure of risk.
- A smaller ratio means a higher dependence on debt financing, and therefore higher risk (since debt must be paid, and paid first)

$$\text{Equity ratio} = \frac{\text{Total Owner Equity}}{\text{Liabilities} + \text{Owner Equity}} = \frac{\text{Total Equity}}{\text{Total Assets}}$$

- Instead of an equity ratio, Jacobs reports the related and more common Debt/Equity ratio, usually calculated as Liabilities/Equity (some reports include only long-term liabilities).

## Debt/Equity Ratio and Equity Ratio

Total Liability	2,952,507
Total Equity	4,428,352
Total Assets	7,380,859
<b>Debt / Equity Ratio</b>	<b>0.67</b>
<b>Equity Ratio</b>	<b>0.60</b>

# Inventory Turnover Ratio

- Measures how efficiently a firm is managing its inventories.
- Higher is generally better.
- Inventory Turnover Ratio =  $\frac{\text{Sales}}{\text{Inventories}}$
- Being an engineering and construction firm, this ratio is not well defined for Jacobs.
- Instead, it reports two more general ratios: the Receivables Turnover Ratio and the Asset Turnover Ratio.

# Asset Turnover Ratio

- Measures the efficiency with which a firm uses its assets in the pursuit of revenue.
- Higher is generally better.

$$\text{Asset Turnover Ratio} = \frac{\text{Sales or Revenues}}{\text{Total Assets}}$$

- JEC: 1.36 > Industry Average: 0.49

Asset Turnover Ratio	Average	
Sales or Revenue	10,022,788	
Total Assets	7,380,859	
<b>Asset Turnover Ratio</b>	<b>1.36</b>	<b>0.49</b>



# Return on Assets/Return on Equity

- Basic measures of profitability.
- Return on Assets is also called 'Return on Investment', or 'RoI'.
- Measures 'bang for your buck', 'your' referring to the firm's assets or owner capital embodied in equity.

$$\text{Return on assets [equity]} = \frac{\text{Net income before extraordinary items}}{\text{Total assets [equity]}}$$

- Unusual items (called extraordinary items in the text) are those that aren't part of normal businesses activities and are not recurring factors. A sale of a division, a merger or a natural disaster are all examples of unusual items.
- **In common practice, interest expenses are added to net income when calculating the RoA.**
- **(For this course, follow the textbook and formula above.)**
- For more info on the above, see <http://www.investopedia.com/terms/r/returnonassets.asp>

### Return on Equity (RoE)

Net Income from Continuing Operations	293,727
Total Owners' Equity	4,428,352
<b>Return on Equity (RoE) Ratio</b>	<b>6.63%</b>

### Return on Assets/Investment (as in textbook)

Net Income from Continuing Operations	293,727
Total Assets	7,380,859
<b>Return on Assets/Investment (RoA/Rol)</b>	<b>3.98%</b>

### Return on Assets/Investment (common usage)

Net Income from Continuing Operations	293,727
Interest Expense	12,035
Total Assets	7,380,859
<b>Return on Assets/Investment (RoA/Rol)</b>	<b>4.14%</b>

# A few things to worry about when using financial ratios...

- Variation in accounting measures from firm to firm
- Approximations (often based on internal models, unknown simplifying assumptions)
- Seasonality
- Need to compare values to those of the correct other companies: not always clear-cut. (e.g. Apple vs... ?)