Portfolio management

13/02/2019 • 5 minutos para ler • Colaboradores

Neste artigo

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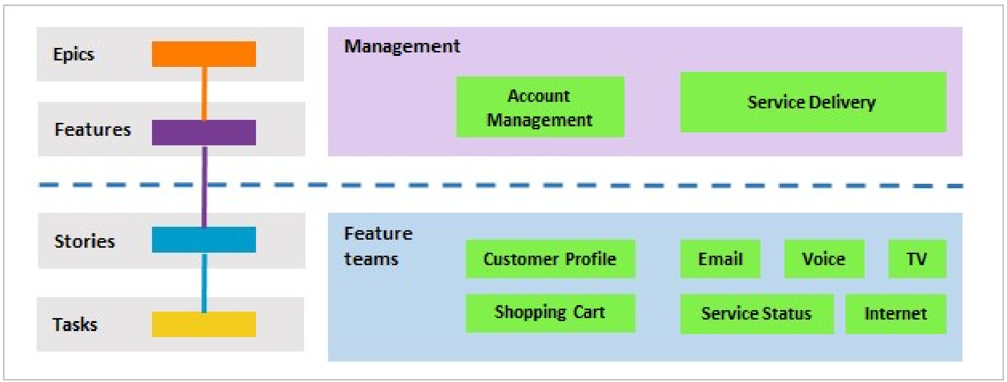
Portfolio backlogs provide product owners insight into the work performed by several agile feature teams. Product owners can define the high-level goals as Epics or Features, and feature teams can break these down into the user stories they'll prioritize and develop.

In this article you'll learn:

- ✓ How to support a management view of multiple team progress
- ✓ How feature teams can focus on their team backlog progress
- ✓ How to assign work from a common backlog
- ✓ How to set up a hierarchical set of teams and backlogs

By setting up a team structure like the one shown, you provide each feature team with their distinct backlog to plan, prioritize, and track their work. And, portfolio or product owners can create their vision, roadmap, and goals for each release, monitor progress across their portfolio of projects, and manage risks and dependencies.

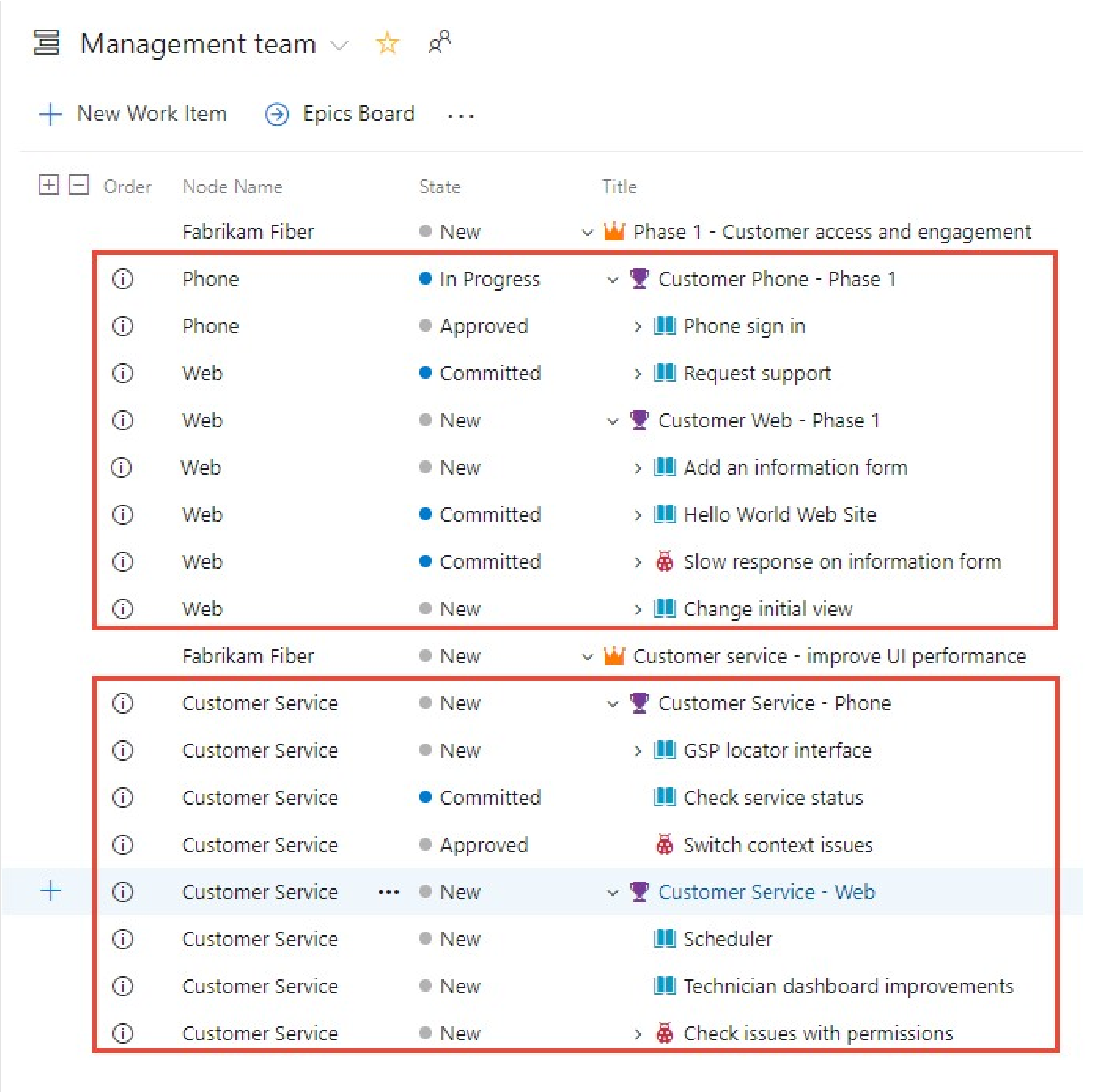


Set up a hierarchical team and backlog structure when you want to support the following elements:

- Autonomous feature teams that can organize and manage their backlog of work
- Portfolio management views for planning epics and features and monitoring progress of subordinate feature teams
- Assign backlog items to feature teams from a common backlog

Management view of team progress

In this example, we show the **Epics** portfolio backlog for the **Management** team. Drilling down, you can see all the backlog items and features, even though they belong to one of three different teams: Customer Service, Phone, and Web.



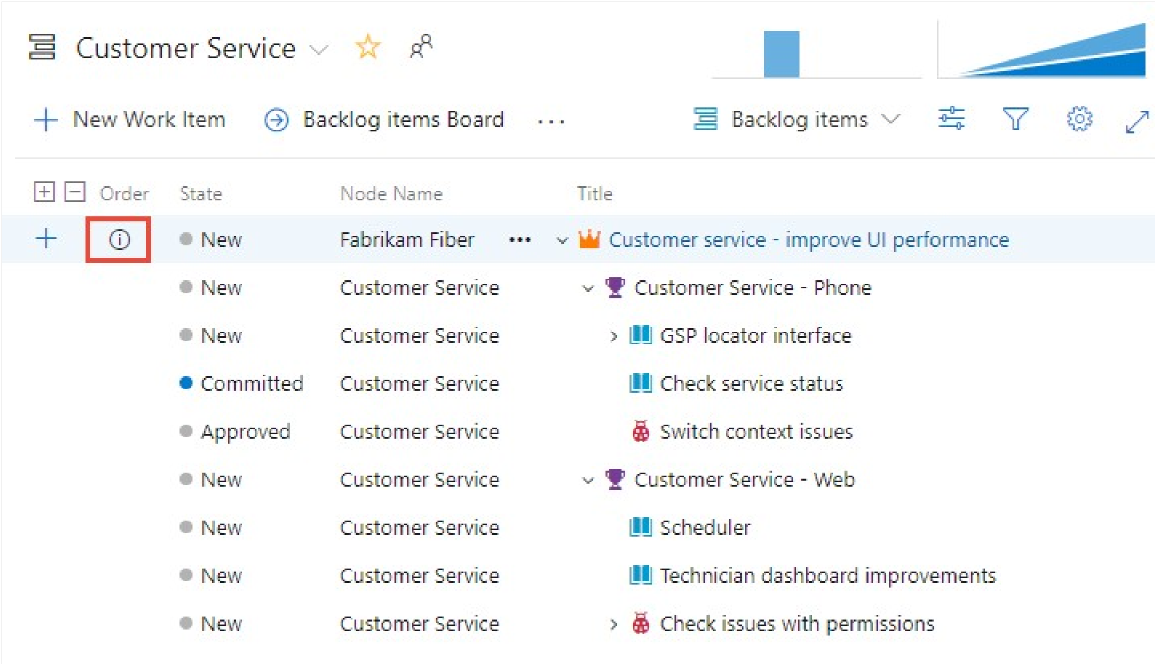
Feature team backlog ownership and view of progress

Each feature team has its own team home page or dashboards, product and portfolio backlogs, Kanban boards, and taskboards. These pages only show work relevant to each team, based on assignments made to the work item area and iteration paths. For details, see About teams and Agile tools.

> **Dica**
>
> Add **Node Name** to the column options to show the team assigned to the work item.

The Customer Service feature team's view of the backlog only includes those work items assigned to their area path, **Fabrikam Fiber/Customer Service**. Here we show parents which provide a few of the features and epics to which the backlog items belong. Items that are owned by other teams appear with hollow-filled bars. For example, Mobile feedback and Text alerts belong to the Account Management team.

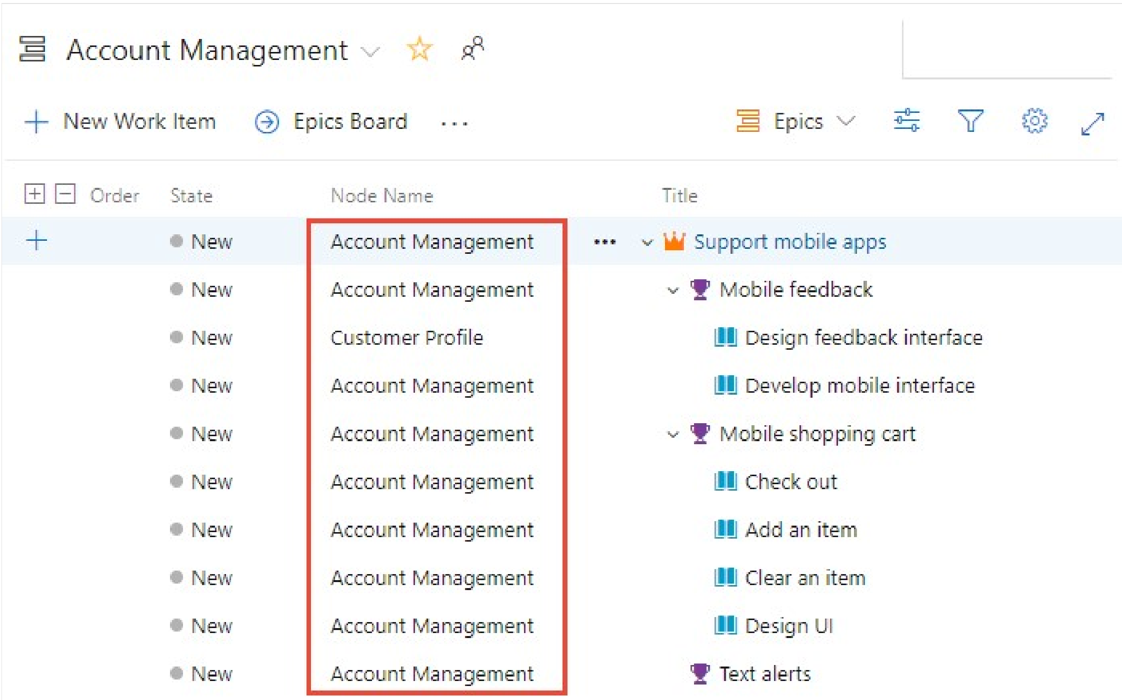
Items that are owned by other teams appear with an information icon, ⓘ.



Assign work from a common backlog

While the hierarchical team and backlog structure works well to support autonomous teams to take ownership of their backlog, it also supports assigning work to teams from a common backlog. During a sprint or product planning meeting, product owners and development leads can review the backlog and assign select items to various teams, by assigning them to the feature team Area Path.

In this view of the Account Management backlog, all items still assigned to **Account Management** have yet to be assigned.

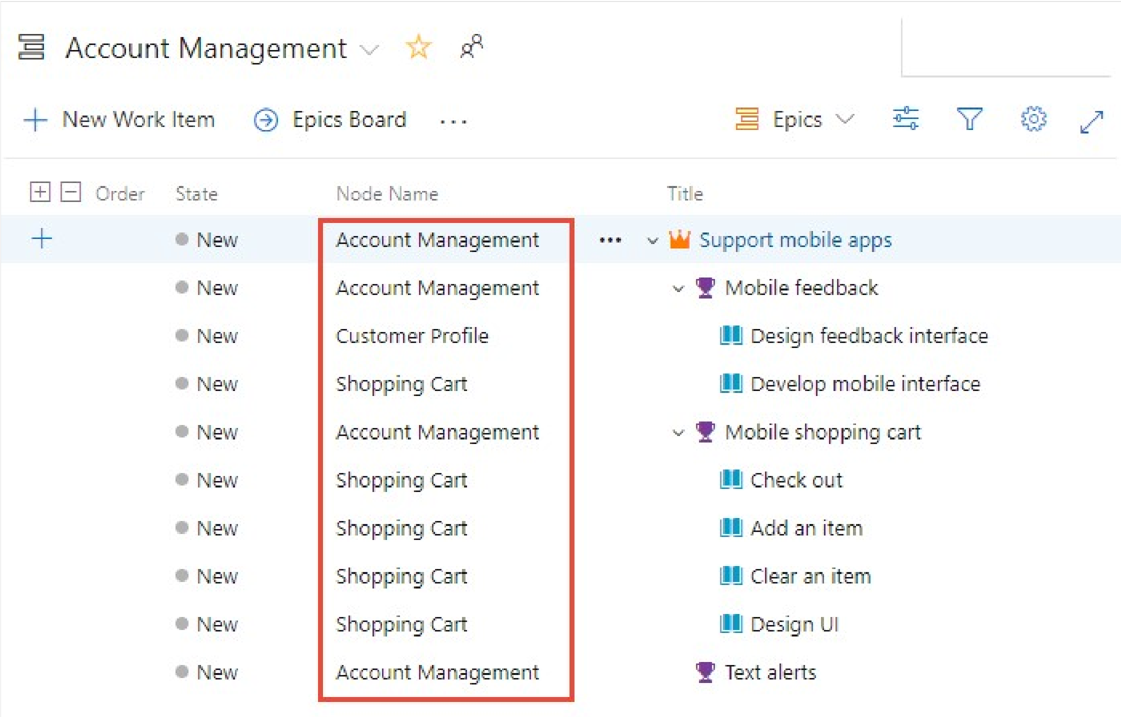


During the planning meeting, you can open each item, make notes, and assign the item to the team to work on it.

Dica

You can multi-select work items and perform a bulk edit of the area path. See Bulk modify work items.

Here, all backlog items have been assigned to feature teams. While all features and epics remain owned by Account Management.



Add portfolio backlogs

If you need more than three backlog levels, you can add more. To learn how, see Customize your backlogs or boards for a process.

Track dependencies across teams

The simplest way to track dependencies across teams is to link work items using the **Related** link type. You can then create queries that find work items containing these relationships.

See Manage dependencies, link work items to support traceability to learn more.

Try this next

Configure a hierarchy of teams

Related articles

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- Kanban quickstart
- Assign work to sprints
- Organize your backlog
- Limitations of multi-team Kanban board views