HR MeriSkill P2 final

October 5, 2023

1 Employee Attrition Analysis

Importing Data:

```
[1]: import numpy as np # linear algebra
     import pandas as pd # data processing, CSV file I/O (e.g. pd.read_csv)
[2]: import matplotlib.pyplot as plt
     import seaborn as sns
     import plotly.graph_objects as go
     from pathlib import Path
     from plotly.offline import iplot,init_notebook_mode,plot
     # from plotly.subplots import make_subplots
     init notebook mode(connected=True)
     %matplotlib inline
     pd.set_option('display.max_columns', None)
[3]: hr = pd.read_csv("D:\DataScience\Internship\MeriSkill\Project-2\Project 3 - HR_
      →Analytics\Clean Data\HR-Employee-Attrition.csv")
     hr.head()
[3]:
        Age Attrition DailyRate
                                              Department
                                                          DistanceFromHome
     0
         41
                  Yes
                            1102
                                                    Sales
                                                                          1
        49
                   No
                             279 Research & Development
                                                                          8
     1
     2
         37
                            1373 Research & Development
                                                                          2
                  Yes
     3
         33
                   No
                            1392 Research & Development
                                                                          3
         27
                                  Research & Development
                                                                          2
                   No
                             591
        Education EducationField EmployeeCount
                                                 EmployeeNumber
     0
                2 Life Sciences
     1
                1 Life Sciences
                                               1
                                                               2
     2
                           Other
                                               1
                                                               4
                4 Life Sciences
                                               1
     3
                                                               5
                                                               7
                1
                         Medical
                                               1
```

EnvironmentSatisfaction Gender HourlyRate JobInvolvement JobLevel \

0 1 2 3 4	2 3 4 4 1			94 61 92 56 40	3 2 2 3 3		2 2 1 1
0 1 2 3 4	JobRole Sales Executive Research Scientist Laboratory Technician Research Scientist Laboratory Technician	JobSatisf	Faction 4 2 3 3 2	Si Mar Si Mar	atus Monthl ngle ried ngle ried ried	yIncome 5993 5130 2090 2909 3468	\
0 1 2 3 4	MonthlyRate NumCompanie 19479 24907 2396 23159 16632	esWorked 8 1 6 1 9	Over18 Y Y Y Y	OverTime Yes No Yes Yes No	PercentSala	ryHike 11 23 15 11	\
0 1 2 3 4	PerformanceRating Relations 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	tionshipS	Satisfao	tion Sta 1 4 2 3 4	ndardHours 80 80 80 80 80	\	
0 1 2 3 4	StockOptionLevel Total O 1 O 1 1 1 1	WorkingYe	ears Tr 8 10 7 8 6	rainingTim	esLastYear 0 3 3 3 3	\	
0 1 2 3 4	WorkLifeBalance YearsA	tCompany 6 10 0 8 2	Years	InCurrentR	7 0 7 2		
0 1 2 3 4	YearsSinceLastPromotion 0 1 0 3 2	YearsWi	thCurr	Manager Bu 5 7 0 0 2	sinessTravel Rarely Frequently Rarely Frequently Rarely		

Data Informations:

[4]: hr.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 35 columns):

#	Column	Non-Null Count	Dtype				
0	Age	1470 non-null	 int64				
1	Attrition	1470 non-null	object				
2	DailyRate	1470 non-null	int64				
3	Department	1470 non-null	object				
4	DistanceFromHome	1470 non-null	int64				
5	Education	1470 non-null	int64				
6	EducationField	1470 non-null	object				
7	EmployeeCount	1470 non-null	int64				
8	EmployeeNumber	1470 non-null	int64				
9	EnvironmentSatisfaction	1470 non-null	int64				
10	Gender	1470 non-null	object				
11	HourlyRate	1470 non-null	int64				
12	JobInvolvement	1470 non-null	int64				
13	JobLevel	1470 non-null	int64				
14	JobRole	1470 non-null	object				
15	JobSatisfaction	1470 non-null	int64				
16	MaritalStatus	1470 non-null	object				
17	MonthlyIncome	1470 non-null	int64				
18	MonthlyRate	1470 non-null	int64				
19	NumCompaniesWorked	1470 non-null	int64				
20	Over18	1470 non-null	object				
21	OverTime	1470 non-null	object				
22	${\tt PercentSalaryHike}$	1470 non-null	int64				
23	PerformanceRating	1470 non-null	int64				
24	${\tt RelationshipSatisfaction}$	1470 non-null	int64				
25	StandardHours	1470 non-null	int64				
26	StockOptionLevel	1470 non-null	int64				
27	${\tt TotalWorkingYears}$	1470 non-null	int64				
28	${\tt Training Times Last Year}$	1470 non-null	int64				
29	WorkLifeBalance	1470 non-null	int64				
30	${\tt YearsAtCompany}$	1470 non-null	int64				
31	YearsInCurrentRole	1470 non-null	int64				
32	${\tt YearsSinceLastPromotion}$	1470 non-null	int64				
33	YearsWithCurrManager	1470 non-null	int64				
34	BusinessTravel	1470 non-null	object				
dtypes: int64(26), object(9)							

dtypes: int64(26), object(9) memory usage: 402.1+ KB

[5]: hr.shape

```
[5]: (1470, 35)
 [6]: hr.columns
 [6]: Index(['Age', 'Attrition', 'DailyRate', 'Department', 'DistanceFromHome',
             'Education', 'EducationField', 'EmployeeCount', 'EmployeeNumber',
             'EnvironmentSatisfaction', 'Gender', 'HourlyRate', 'JobInvolvement',
             'JobLevel', 'JobRole', 'JobSatisfaction', 'MaritalStatus',
             'MonthlyIncome', 'MonthlyRate', 'NumCompaniesWorked', 'Over18',
             'OverTime', 'PercentSalaryHike', 'PerformanceRating',
             'RelationshipSatisfaction', 'StandardHours', 'StockOptionLevel',
             'TotalWorkingYears', 'TrainingTimesLastYear', 'WorkLifeBalance',
             'YearsAtCompany', 'YearsInCurrentRole', 'YearsSinceLastPromotion',
             'YearsWithCurrManager', 'BusinessTravel'],
            dtype='object')
 [7]: hr["Department"].unique()
 [7]: array(['Sales', 'Research & Development', 'Human Resources'], dtype=object)
 [8]: hr["EducationField"].unique()
 [8]: array(['Life Sciences', 'Other', 'Medical', 'Marketing',
             'Technical Degree', 'Human Resources'], dtype=object)
 [9]: hr["Gender"].unique()
 [9]: array(['Female', 'Male'], dtype=object)
[10]: hr["JobRole"].unique()
[10]: array(['Sales Executive', 'Research Scientist', 'Laboratory Technician',
             'Manufacturing Director', 'Healthcare Representative', 'Manager',
             'Sales Representative', 'Research Director', 'Human Resources'],
            dtype=object)
[11]: hr["MaritalStatus"].unique()
[11]: array(['Single', 'Married', 'Divorced'], dtype=object)
[12]: hr["Over18"].unique()
[12]: array(['Y'], dtype=object)
[13]: hr["OverTime"].unique()
[13]: array(['Yes', 'No'], dtype=object)
[14]: hr["BusinessTravel"].unique()
```

```
[14]: array(['Rarely', 'Frequently', 'Non-Travel'], dtype=object)
[15]:
      hr.describe()
[15]:
                                                                           EmployeeCount
                      Age
                             DailyRate
                                         DistanceFromHome
                                                               Education
                            1470.000000
                                                                                  1470.0
      count
             1470.000000
                                               1470.000000
                                                             1470.000000
      mean
                36.923810
                             802.485714
                                                  9.192517
                                                                2.912925
                                                                                      1.0
      std
                 9.135373
                             403.509100
                                                  8.106864
                                                                1.024165
                                                                                     0.0
                                                                1.000000
      min
                18.000000
                             102.000000
                                                  1.000000
                                                                                      1.0
      25%
                30.000000
                             465.000000
                                                  2.000000
                                                                                      1.0
                                                                2.000000
      50%
                36.000000
                             802.000000
                                                  7.000000
                                                                3.000000
                                                                                     1.0
      75%
                            1157.000000
                43.000000
                                                 14.000000
                                                                4.000000
                                                                                      1.0
                60.000000
                            1499.000000
      max
                                                 29.000000
                                                                5.000000
                                                                                      1.0
                                                           HourlyRate
                                                                        JobInvolvement
             EmployeeNumber
                               EnvironmentSatisfaction
                                                          1470.000000
      count
                 1470.000000
                                            1470.000000
                                                                           1470.000000
                 1024.865306
                                               2.721769
                                                            65.891156
                                                                              2.729932
      mean
      std
                  602.024335
                                               1.093082
                                                            20.329428
                                                                              0.711561
      min
                    1.000000
                                               1.000000
                                                            30.000000
                                                                              1.000000
      25%
                  491.250000
                                               2.000000
                                                            48.000000
                                                                              2.000000
      50%
                 1020.500000
                                               3.000000
                                                            66.000000
                                                                              3.000000
      75%
                 1555.750000
                                               4.000000
                                                            83.750000
                                                                              3.000000
                 2068.000000
                                               4.000000
                                                           100.000000
                                                                              4.000000
      max
                 JobLevel
                           JobSatisfaction
                                              MonthlyIncome
                                                               MonthlyRate
                                1470.000000
             1470.000000
                                                1470.000000
                                                               1470.000000
      count
                 2.063946
                                   2.728571
                                                6502.931293
                                                              14313.103401
      mean
                                                               7117.786044
      std
                 1.106940
                                   1.102846
                                                4707.956783
      min
                 1.000000
                                   1.000000
                                                1009.000000
                                                               2094.000000
      25%
                                   2.000000
                                                2911.000000
                                                               8047.000000
                 1.000000
      50%
                 2.000000
                                   3.000000
                                                4919.000000
                                                              14235.500000
      75%
                 3.000000
                                   4.000000
                                                8379.000000
                                                              20461.500000
                 5.000000
                                   4.000000
                                               19999.000000
                                                              26999.000000
      max
             NumCompaniesWorked
                                   PercentSalaryHike
                                                       PerformanceRating
      count
                     1470.000000
                                         1470.000000
                                                              1470.000000
      mean
                        2.693197
                                            15.209524
                                                                 3.153741
      std
                        2.498009
                                             3.659938
                                                                 0.360824
      min
                        0.000000
                                            11.000000
                                                                 3.000000
      25%
                                            12.000000
                        1.000000
                                                                 3.000000
      50%
                        2.000000
                                            14.000000
                                                                 3.000000
      75%
                        4.000000
                                            18.000000
                                                                 3.000000
                        9.000000
                                            25.000000
                                                                 4.000000
      max
                                         StandardHours
                                                          StockOptionLevel
             RelationshipSatisfaction
                            1470.000000
                                                 1470.0
                                                               1470.000000
      count
```

80.0

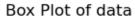
0.793878

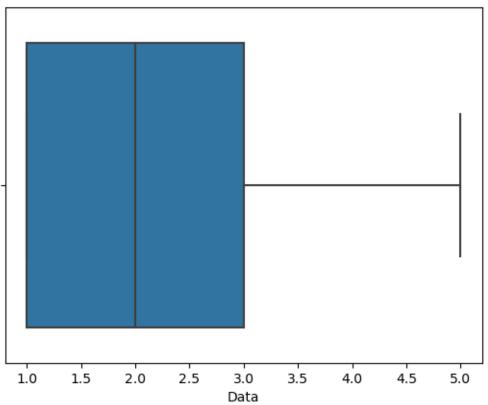
2.712245

mean

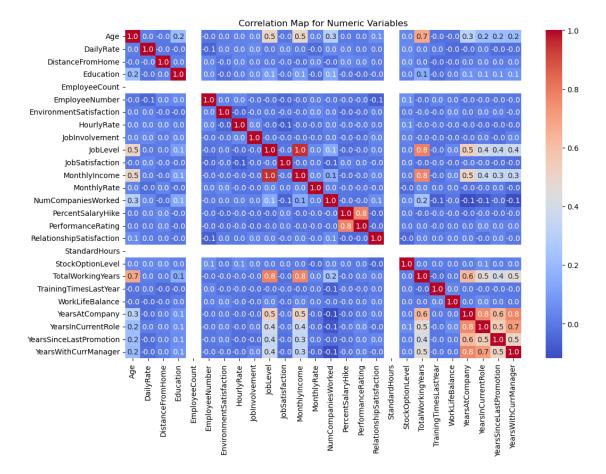
```
0.0
      std
                              1.081209
                                                                 0.852077
                                                  80.0
      min
                              1.000000
                                                                 0.000000
      25%
                              2.000000
                                                  80.0
                                                                 0.000000
      50%
                              3.000000
                                                  80.0
                                                                 1.000000
      75%
                              4.000000
                                                   80.0
                                                                 1.000000
                              4.000000
                                                  80.0
                                                                 3.000000
      max
             TotalWorkingYears
                                 TrainingTimesLastYear
                                                          WorkLifeBalance
                    1470.000000
                                            1470.000000
                                                              1470.000000
      count
                      11.279592
                                               2.799320
                                                                 2.761224
      mean
                       7.780782
                                                                 0.706476
      std
                                               1.289271
      min
                       0.00000
                                               0.000000
                                                                 1.000000
      25%
                       6.000000
                                               2.000000
                                                                 2.000000
      50%
                      10.000000
                                               3.000000
                                                                 3.000000
      75%
                                                                 3.000000
                      15.000000
                                               3.000000
                      40.000000
      max
                                               6.000000
                                                                 4.000000
             YearsAtCompany
                              YearsInCurrentRole
                                                   YearsSinceLastPromotion
                 1470.000000
                                      1470.000000
                                                                1470.000000
      count
                    7.008163
                                         4.229252
                                                                    2.187755
      mean
                    6.126525
                                         3.623137
                                                                   3.222430
      std
                    0.000000
                                         0.00000
                                                                   0.000000
      min
      25%
                    3.000000
                                         2.000000
                                                                   0.00000
      50%
                    5.000000
                                         3.000000
                                                                   1.000000
      75%
                    9.000000
                                         7.000000
                                                                   3.000000
      max
                   40.000000
                                        18.000000
                                                                  15.000000
             YearsWithCurrManager
                       1470.000000
      count
                          4.123129
      mean
      std
                          3.568136
      min
                          0.000000
      25%
                          2.000000
      50%
                          3.000000
      75%
                          7,000000
      max
                         17.000000
[16]: # Create the box plot
      sns.boxplot(x=hr["JobLevel"])
      # Set the title and labels
      plt.title("Box Plot of data")
      plt.xlabel("Data")
      # plt.xlim(0, 1000)
```

[16]: Text(0.5, 0, 'Data')





EDA: Correlation Map for Numeric Variables:

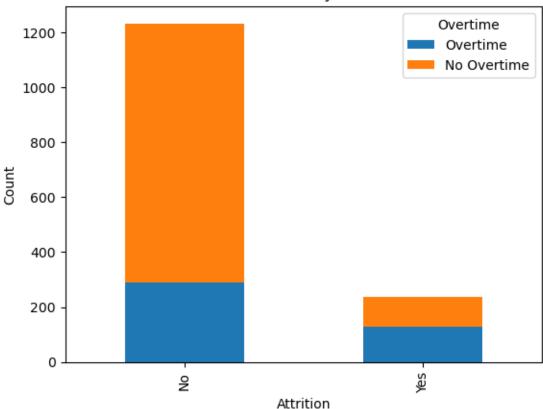


Overtime Status:

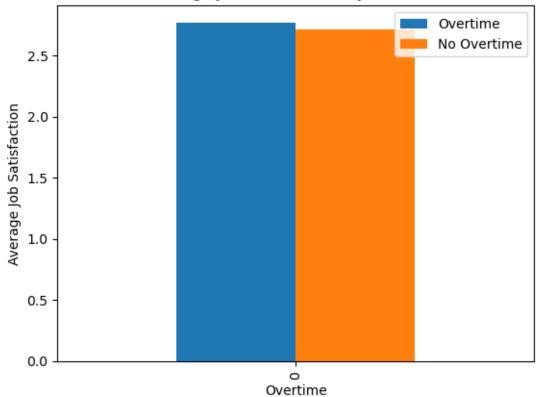
Attrition

Job satisfaction

Attrition Rates by Overtime







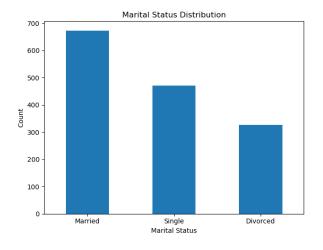
Marital Status:

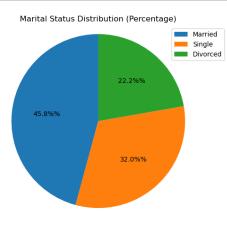
% of Employees

Attrition

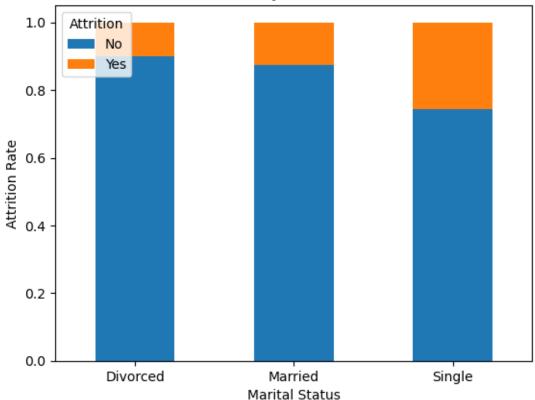
Average Monthly

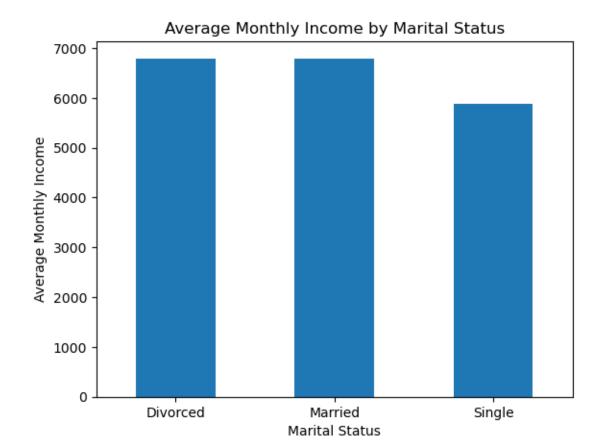
```
# Create a subplot for the pie chart
plt.subplot(1, 2, 2)
# Plot a pie chart
wedges, _, autotexts = plt.pie(marital_status_percentage, autopct='%1.1f%%',_
 ⇔startangle=90)
# Add legends
plt.legend(marital_status_percentage.index, loc='best')
# Set title and aspect ratio
plt.title('Marital Status Distribution (Percentage)')
plt.axis('equal') # Equal aspect ratio ensures that the pie is drawn as a
 \hookrightarrow circle
# Display the pie chart
plt.tight_layout()
# Show only percentage values and add '%' symbol
for autotext in autotexts:
    autotext.set_text(f"{autotext.get_text()}%")
plt.show()
```





Attrition by Marital Status





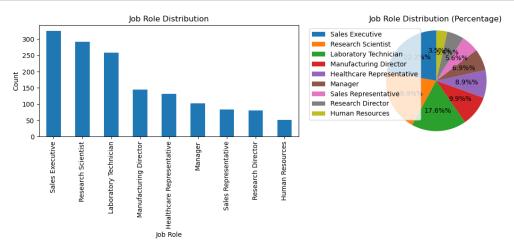
Job Role Status:

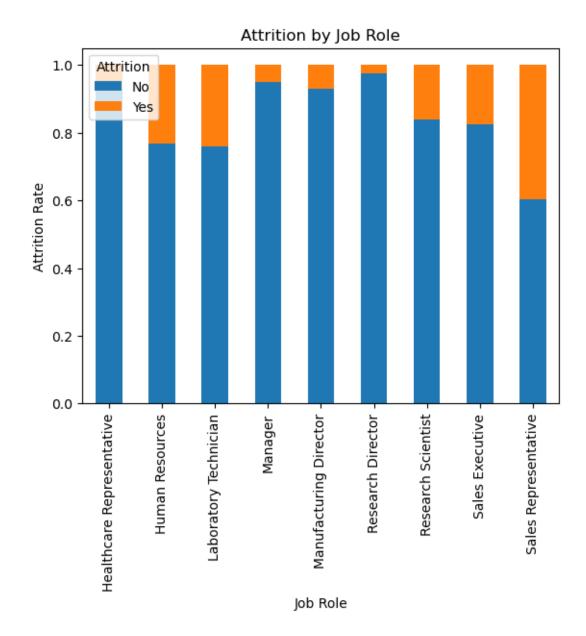
% of Employees

```
[30]: # Calculate the count and percentage of employees in each job role category
   job_role_counts = hr['JobRole'].value_counts()
   job_role_percentage = hr['JobRole'].value_counts(normalize=True) * 100

# Create bar plots to visualize the distribution
   plt.figure(figsize=(12, 5))
   plt.subplot(1, 2, 1)
   job_role_counts.plot(kind='bar', rot=90)
   plt.title('Job Role Distribution')
   plt.xlabel('Job Role')
   plt.ylabel('Count')

plt.subplot(1, 2, 2)
# Plot a pie chart with legends
```





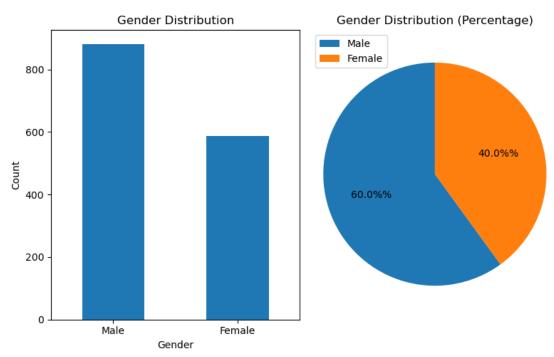
Gender Status:

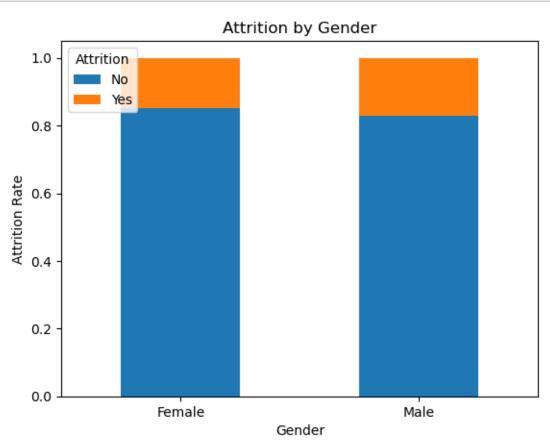
% of Employees

```
[34]: # Calculate the count and percentage of employees in each gender category gender_counts = hr['Gender'].value_counts() gender_percentage = hr['Gender'].value_counts(normalize=True) * 100

# Create a pie chart to visualize the distribution plt.figure(figsize=(8, 5))
```

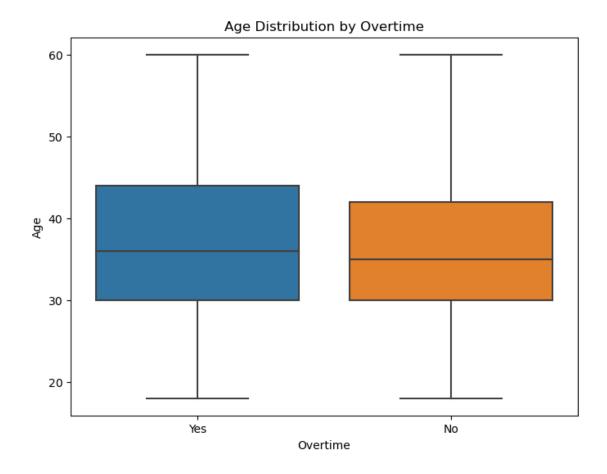
```
plt.subplot(1, 2, 1)
gender_counts.plot(kind='bar', rot=0)
plt.title('Gender Distribution')
plt.xlabel('Gender')
plt.ylabel('Count')
plt.subplot(1, 2, 2)
# Plot a pie chart with legends
wedges, _, autotexts = plt.pie(gender_percentage, autopct='%1.1f%%',_
⇔startangle=90)
# Add legends
plt.legend(gender_percentage.index, loc='best')
# Set title and aspect ratio
plt.title('Gender Distribution (Percentage)')
plt.axis('equal') # Equal aspect ratio ensures that the pie is drawn as a
 \hookrightarrow circle
# Display the pie chart
plt.tight_layout()
# Remove labels and show only percentage values with '%' symbol
for autotext in autotexts:
    autotext.set_text(f"{autotext.get_text()}%")
plt.show()
```





Relation between Overtime and Age:

```
[38]: # Create a box plot to compare age distributions
plt.figure(figsize=(8, 6))
sns.boxplot(x='OverTime', y='Age', data=hr)
plt.title('Age Distribution by Overtime')
plt.xlabel('Overtime')
plt.ylabel('Age')
plt.show()
```



```
[39]: # Calculate summary statistics for age by overtime
     age_summary_by_overtime = hr.groupby('OverTime')['Age'].describe()
     print(age_summary_by_overtime)
                count
                            mean
                                       std
                                            min
                                                  25%
                                                        50%
                                                              75%
                                                                    max
     OverTime
               1054.0 36.762808 8.975894
     No
                                           18.0
                                                 30.0 35.0 42.0 60.0
                416.0 37.331731 9.526402 18.0 30.0 36.0 44.0 60.0
     Yes
[41]: from scipy import stats
     # Separate the data into two groups: overtime and no overtime
     age_overtime = hr[hr['OverTime'] == 'Yes']['Age']
     age_no_overtime = hr[hr['OverTime'] == 'No']['Age']
     # Perform a two-sample t-test
     t_stat, p_value = stats.ttest_ind(age_overtime, age_no_overtime)
     # Print the results
     print(f'T-Statistic: {t_stat}')
```

```
print(f'P-Value: {p_value}')
```

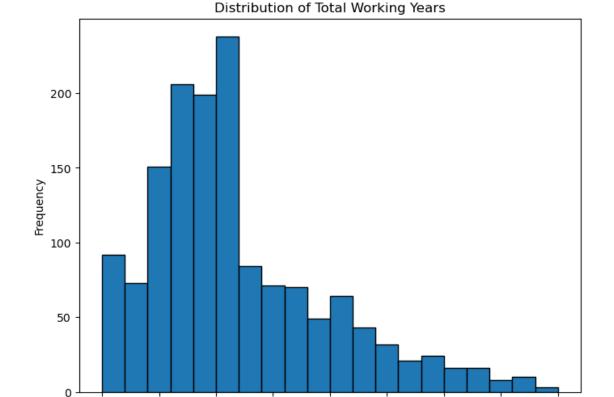
T-Statistic: 1.0756184531226642 P-Value: 0.28227467589630123

Total Working Years Status:

Distribution

Attrition

```
[42]: # Create a histogram to visualize the distribution of total working years plt.figure(figsize=(8, 6))
plt.hist(hr['TotalWorkingYears'], bins=20, edgecolor='k')
plt.title('Distribution of Total Working Years')
plt.xlabel('Total Working Years')
plt.ylabel('Frequency')
plt.show()
```



```
[43]: # Define the number of bins
num_bins = 10
```

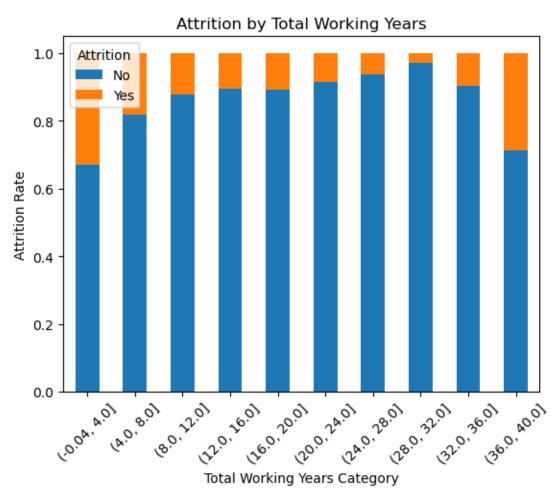
15

20

Total Working Years

25

10



Education Status:

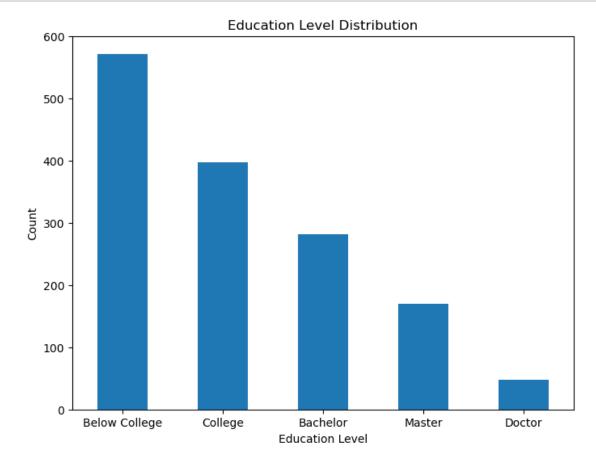
Distribution

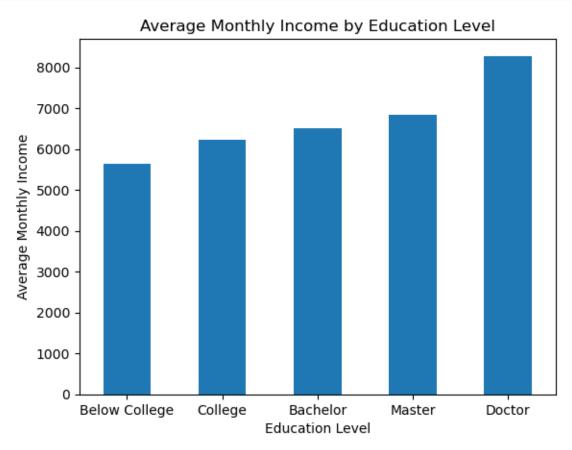
Average Monthly Income

Job Role

```
[44]: # Calculate the count and percentage of employees at each education level
    education_counts = hr['Education'].value_counts()
    education_percentage = hr['Education'].value_counts(normalize=True) * 100

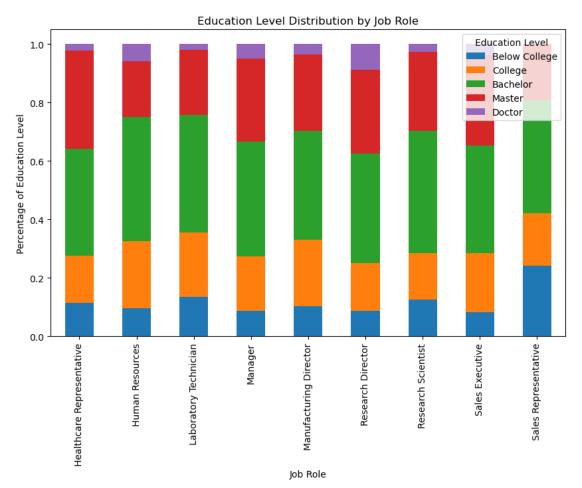
# Create a bar chart to visualize the distribution
    plt.figure(figsize=(8, 6))
    education_counts.plot(kind='bar', rot=0)
    plt.title('Education Level Distribution')
    plt.xlabel('Education Level')
    plt.ylabel('Count')
    plt.xticks(range(0, 5), ['Below College', 'College', 'Bachelor', 'Master', "Octor'])
    plt.show()
```





```
[46]: # Create a crosstab to analyze education levels by job role
education_job_crosstab = pd.crosstab(hr['JobRole'], hr['Education'],

→normalize='index')
education_job_crosstab.plot(kind='bar', stacked=True, figsize=(10, 6))
plt.title('Education Level Distribution by Job Role')
plt.xlabel('Job Role')
plt.ylabel('Percentage of Education Level')
```



Number of Companies Worked Status:

Distribution

Average Monthly Income

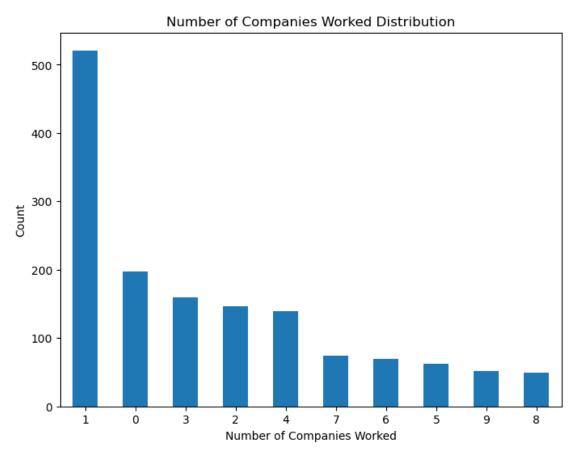
```
[47]: # Calculate the count and percentage of employees for each number of companies_worked

companies_worked_counts = hr['NumCompaniesWorked'].value_counts()

companies_worked_percentage = hr['NumCompaniesWorked'].

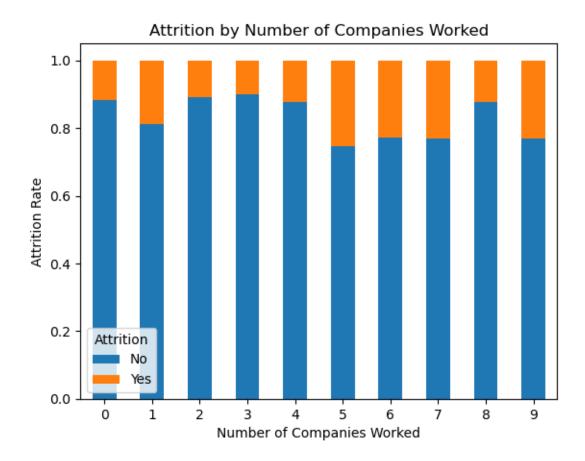
yvalue_counts(normalize=True) * 100
```

```
# Create a bar chart to visualize the distribution
plt.figure(figsize=(8, 6))
companies_worked_counts.plot(kind='bar', rot=0)
plt.title('Number of Companies Worked Distribution')
plt.xlabel('Number of Companies Worked')
plt.ylabel('Count')
plt.show()
```



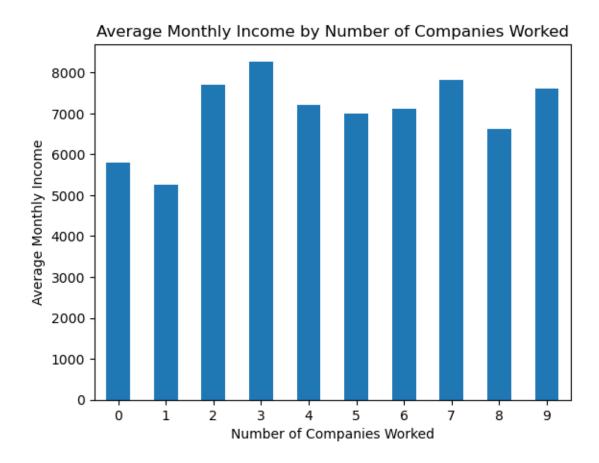
```
[48]: # Calculate attrition rates by the number of companies worked
attrition_by_companies_worked = hr.groupby('NumCompaniesWorked')['Attrition'].

→value_counts(normalize=True).unstack()
attrition_by_companies_worked.plot(kind='bar', stacked=True, rot=0)
plt.title('Attrition by Number of Companies Worked')
plt.xlabel('Number of Companies Worked')
plt.ylabel('Attrition Rate')
plt.show()
```



```
[49]: # Calculate average monthly income by the number of companies worked average_income_by_companies_worked = hr.

□groupby('NumCompaniesWorked')['MonthlyIncome'].mean()
average_income_by_companies_worked.plot(kind='bar', rot=0)
plt.title('Average Monthly Income by Number of Companies Worked')
plt.xlabel('Number of Companies Worked')
plt.ylabel('Average Monthly Income')
plt.show()
```

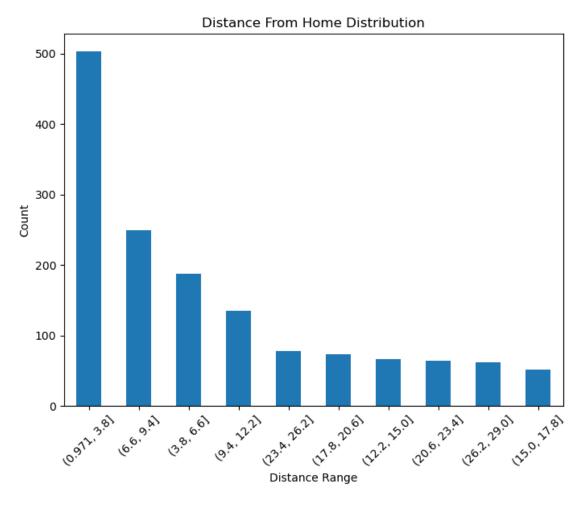


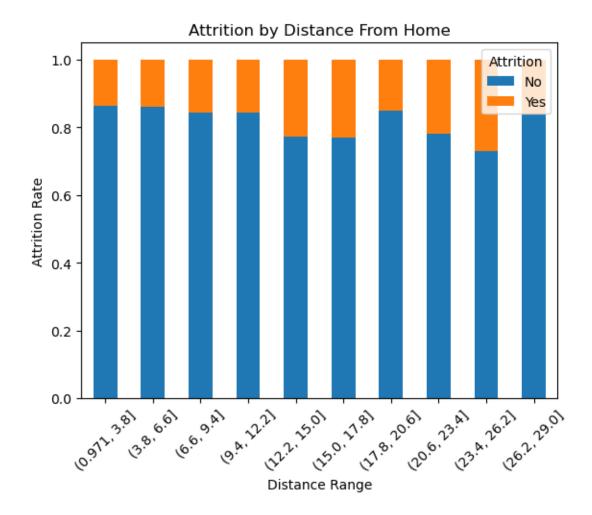
Distance From Home Status:

Distribution

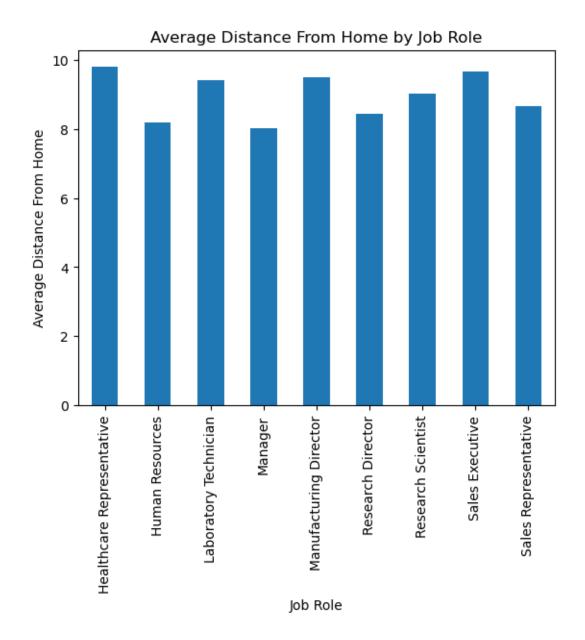
Job Role

```
plt.xlabel('Distance Range')
plt.ylabel('Count')
plt.xticks(rotation=45)
plt.show()
```





```
[52]: # Calculate average distance from home by job role
average_distance_by_role = hr.groupby('JobRole')['DistanceFromHome'].mean()
average_distance_by_role.plot(kind='bar', rot=45)
plt.title('Average Distance From Home by Job Role')
plt.xlabel('Job Role')
plt.ylabel('Average Distance From Home')
plt.xticks(rotation=90)
plt.show()
```



2 Employee Attrition Analysis Report

2.1 Introduction:

This data analysis report aims to provide insights into employee attrition within the organization. By examining various factors, including demographics, job-related variables, and overall work environment, the report seeks to assist stakeholders in understanding patterns and areas for improvement.

2.2 Correlation Map:

• A correlation map for all numeric variables was generated, revealing significant relationships among various factors affecting employee attrition. Key correlated factors include Total Working Years, Monthly Income, and Job Level.

2.3 Overtime:

2.3.1 Attrition Rates by Overtime:

- Employees working overtime tend to have a higher attrition rate.
- 17% of employees working overtime experience attrition, compared to 12% for those not working overtime. ### Average Job Satisfaction by Overtime:
- Employees working overtime (2.77) have slightly higher average job satisfaction compared to those without overtime (2.71).

2.4 Marital Status:

2.4.1 Marital Status Distribution:

Married: 45.78%Single: 31.97%

• Single employees have the highest attrition rate (14.80%) compared to married employees (10.60%) and divorced employees (11.46%).

2.5 Job Role:

2.5.1 Attrition by Job Role:

- Sales Representatives (39.76%) and Laboratory Technicians (23.94%) exhibit higher attrition rates. ### Percentage of Workforce by Job Role:
- Sales Executives (22.18%) and Research Scientists (19.86%) constitute the largest portions of the workforce.

2.6 Gender:

2.6.1 Gender Distribution:

• Male: 60%

• Female: 40% ### Attrition by Gender:

• Attrition rates are comparable between genders, with males at 17.01% and females at 14.80%.

2.7 Education Level:

2.7.1 Education Level Distribution:

- Education Level 3 (38.91%) and Level 4 (27.07%) are most prevalent. ### Average Monthly Income by Education Level:
- Higher education levels correspond to higher average monthly incomes.

2.8 Department:

2.8.1 Attrition by Department:

• Research & Development has the highest attrition rate (15.47%).

2.9 Business Travel:

2.9.1 Attrition by Business Travel:

• Employees who travel frequently have a higher attrition rate (24.24%).

2.10 Relation between Overtime and Age:

- Both groups, with and without overtime, have similar age distributions.
- No significant difference in age is observed between those working overtime and those who are not.

2.11 Total Working Years:

2.11.1 Attrition by Total Working Years:

• Employees with fewer working years tend to have higher attrition rates.

2.12 Number of Companies Worked:

2.12.1 Number of Companies Worked Distribution:

- Most employees have worked for one or fewer companies. ### Average Monthly Income by Number of Companies Worked:
- Employees who have worked for more companies tend to have higher average monthly incomes.

2.13 Distance from Home:

2.13.1 Distance from Home Distribution:

- Majority of employees have a distance from home between 0.971 and 3.8 miles. ### Attrition by Distance from Home:
- Employees with longer commutes (e.g., 23.4 to 26.2 miles) tend to have higher attrition rates.

2.14 Conclusion:

This comprehensive analysis provides valuable insights into employee attrition patterns. Understanding these factors allows us to make informed decisions and implement targeted strategies to improve employee retention and satisfaction. The correlation map and specific insights for Overtime, Marital Status, Job Role, Gender, Education, Department, Business Travel, Age, Total Working Years, Number of Companies Worked, and Distance from Home are crucial for developing effective HR policies and addressing attrition challenges.