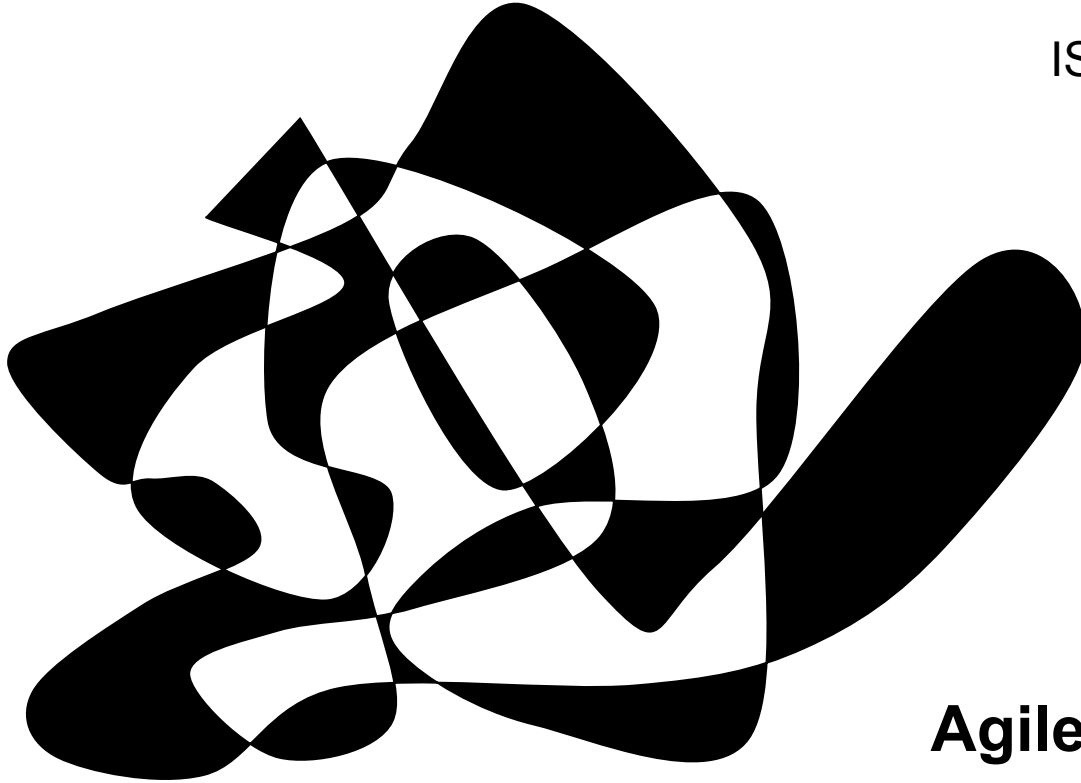


# **Advanced Project Management**

IS 594, Section PJ



**Agile I (Iterative Design)**

1970

2000

2020s

Agile Manifesto: <http://agilemanifesto.org/>

## Waterfall

Much documentation needed up front, development happened after docs are in place.

## Agile

Break problems into digestible components, documentation is secondary.

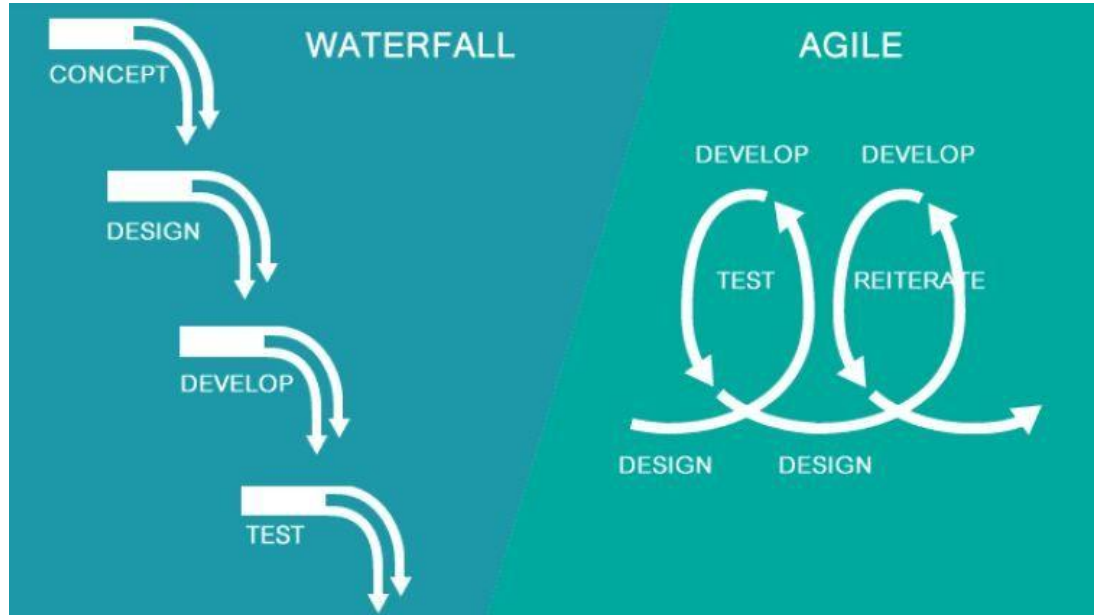
Lean documentation: communication replaces reliance of documentation

<http://agilemodeling.com/essays/agileDocumentation.htm>

**Better Technical Methods**

**Infoworld: A Brief History of the Agile Method**

<https://www.infoworld.com/article/3655646/a-brief-history-of-the-agile-methodology.html>



Agile designs for ultimate flexibility and speed (e.g. move fast and break things).

- break down every task into its smallest units.
- getting things done fast, giving frequent updates, and changing direction on demand.

Agile >> Scrum >> Standups: <https://www.atlassian.com/agile/scrum/standups>

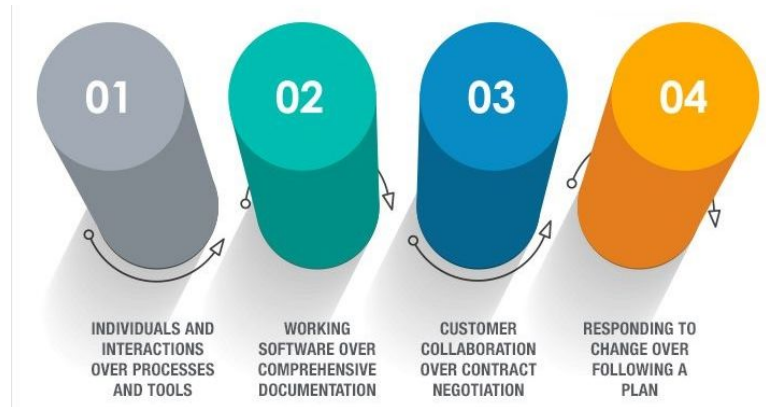
# Four Pillars of Agile (from Agile Manifesto)

Individuals and Interactions >> Processes and Tools

Working Software >> Comprehensive Documentation

Collaboration >> Contracts and Bureaucracy

Respond to Change >> Following a Plan



# **Selected Agile Principles (from Agile Manifesto)**

Deliver Working Demos with Frequency

Simplicity over Architecture

Face-to-Face  
Communication

Self-organizing Teams

Scheduled Reflective/Focus  
Work Periods (Sprints)

Projects Built Around Motivated Individuals



**01**

**Flexibility is Key**



**02**

**Improve  
Communication**



**03**

**Automation**

# Core Practices for Agile/Lean Documentation (con't)

<http://agilemodeling.com/essays/agileDocumentationBestPractices.htm>

Keep documentation just simple enough, but not too simple.

Write the fewest documents with least overlap.

Put the information in the most appropriate place.

Display information publicly.

# Core Practices for Agile/Lean Documentation (con't)

<http://agilemodeling.com/essays/agileDocumentationBestPractices.htm>

Keep documentation just simple enough, but not too simple.

Write the fewest documents with least overlap.

Put the information in the most appropriate place.

Display information publicly.

Iterate, iterate, iterate.

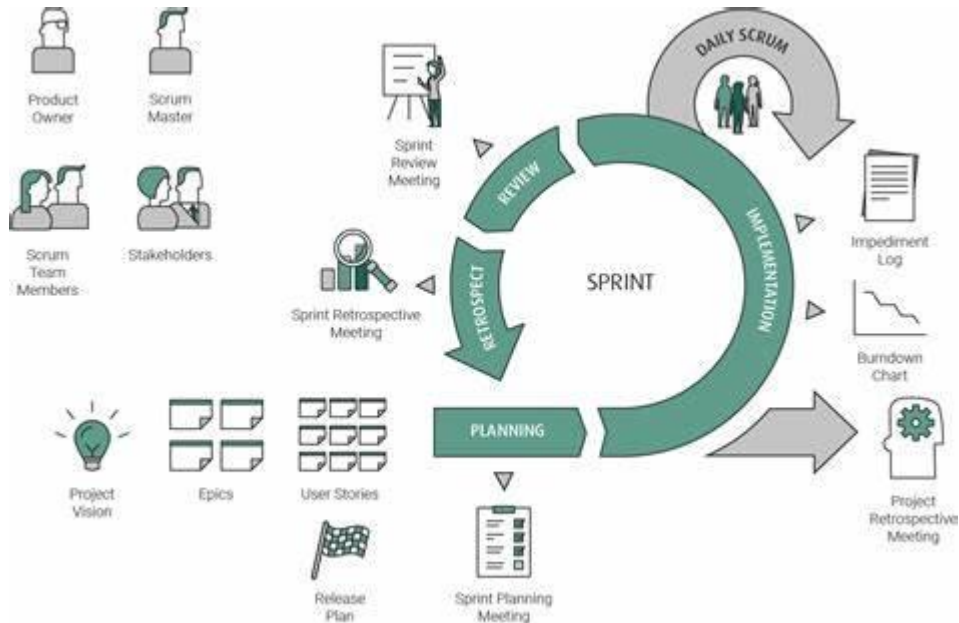
Find better ways to communicate.

Start with models you actually keep current.

Update only when it hurts.



# Scrum and the Role of the Scrum Master



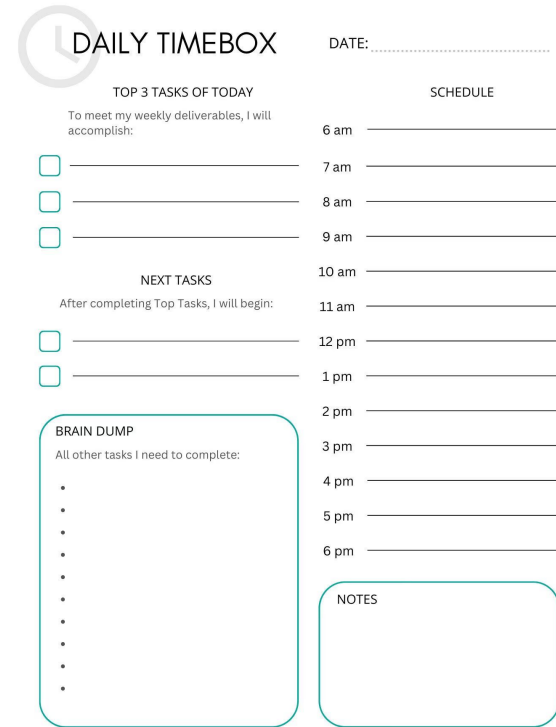
Building a product with many versions.

Team activities over days, weeks, months, years.

## Scrum and the Role of the Scrum Master



# Time-Boxing



**DAILY TIMEBOX**

DATE: .....

**TOP 3 TASKS OF TODAY**  
To meet my weekly deliverables, I will accomplish:

☐ \_\_\_\_\_

☐ \_\_\_\_\_

☐ \_\_\_\_\_

**NEXT TASKS**  
After completing Top Tasks, I will begin:

☐ \_\_\_\_\_

☐ \_\_\_\_\_

**BRAIN DUMP**  
All other tasks I need to complete:

- 
- 
- 
- 
- 
- 
- 
- 
- 
- 

**SCHEDULE**

6 am \_\_\_\_\_

7 am \_\_\_\_\_

8 am \_\_\_\_\_

9 am \_\_\_\_\_

10 am \_\_\_\_\_

11 am \_\_\_\_\_

12 pm \_\_\_\_\_

1 pm \_\_\_\_\_

2 pm \_\_\_\_\_

3 pm \_\_\_\_\_

4 pm \_\_\_\_\_

5 pm \_\_\_\_\_

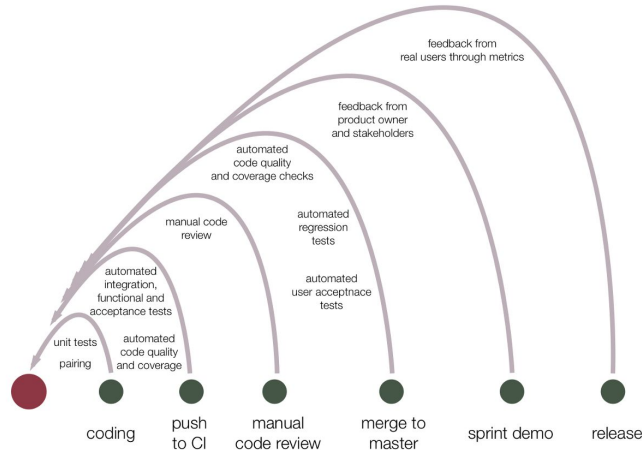
6 pm \_\_\_\_\_

**NOTES**

Related to stand-ups, larger class of scheduling tools  
(day-by-day organization).

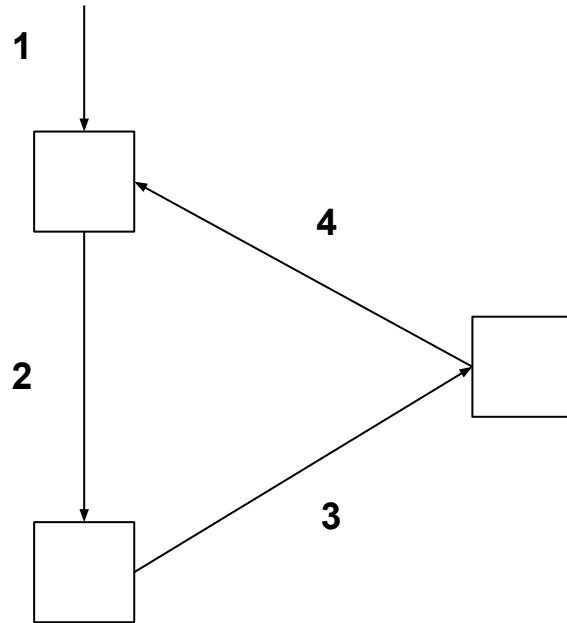
# What Are Feedback Loops and Why You Need to Implement Them

<https://kanbanize.com/blog/feedback-loops/>



*“Feedback is a central pillar of Agile. Integrating feedback loops into your agile project workflow ensures you will collect fast and frequent feedback from your customers and increases your chances to adapt to emerging changes”.*

## Four-step Feedback Loop in Agile



1) capture and store the input – this is the data with which we operate every day.

2) analyze the input, gathered from stage one.

3) make decisions based on the insights gained from the second stage.

4) the implementation of the changes we have set forward.

## Welcome to Project-Management Discussions!

[Announcements](#) · Orthogonal-Research-Lab

is:open

Sort by: Latest activity

Label

Filter: Open

New discussion

## Categories

View all discussions

[Announcements](#)[General](#)[Ideas](#)[Polls](#)[Q&A](#)[Show and tell](#)

## Most helpful

Be sure to mark someone's comment as an answer if it helps you resolve your question — they deserve the credit! 🍷

[Community guidelines](#)[Community insights](#)

## Discussions

1



## Welcome to Project-Management Discussions!

[Orthogonal-Research-Lab](#) announced on Aug 25 in [Announcements](#)

0

## Welcome to Project-Management Discussions! #10

Orthogonal-Research-Lab announced in Announcements



Orthogonal-Research-Lab on Aug 25

Maintainer

## Welcome!

We're using Discussions as a place to connect with other members of our community. We hope that you:

- Ask questions you're wondering about.
- Share ideas.
- Engage with other community members.
- Welcome others and are open-minded. Remember that this is a community we build together 🍷.

To get started, comment below with an introduction of yourself and tell us about what you do with this community.

1

0 comments

## Add a comment

Write Preview

H B I

Add your comment here...

Category

[Announcements](#)

Labels

None yet

1 participant



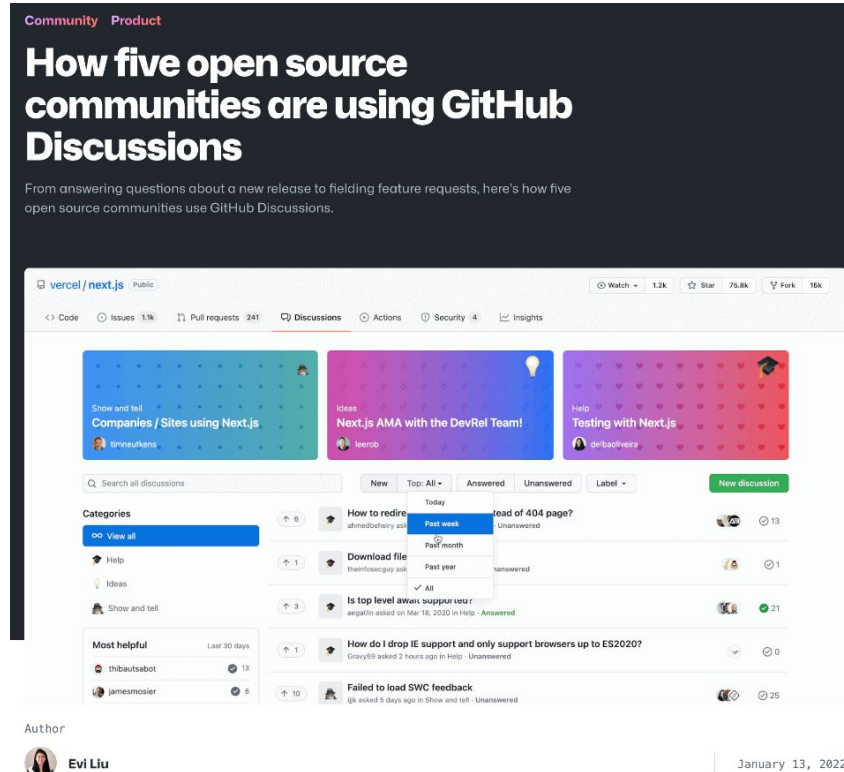
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# Feedback Boards Across Organization Types



Answering questions after a major release (React18).

Getting feature requests (DogeCoin).

Core flight system development (NASA).

Ordered Timelines for Media (Open Timeline IO - Pixar).

All Phases of Development (Next.js).

<https://github.blog/2022-01-13-how-five-open-source-communities-are-using-github-discussions/>

# Agile Development Cycles (Linked by Launching a Product Version)

