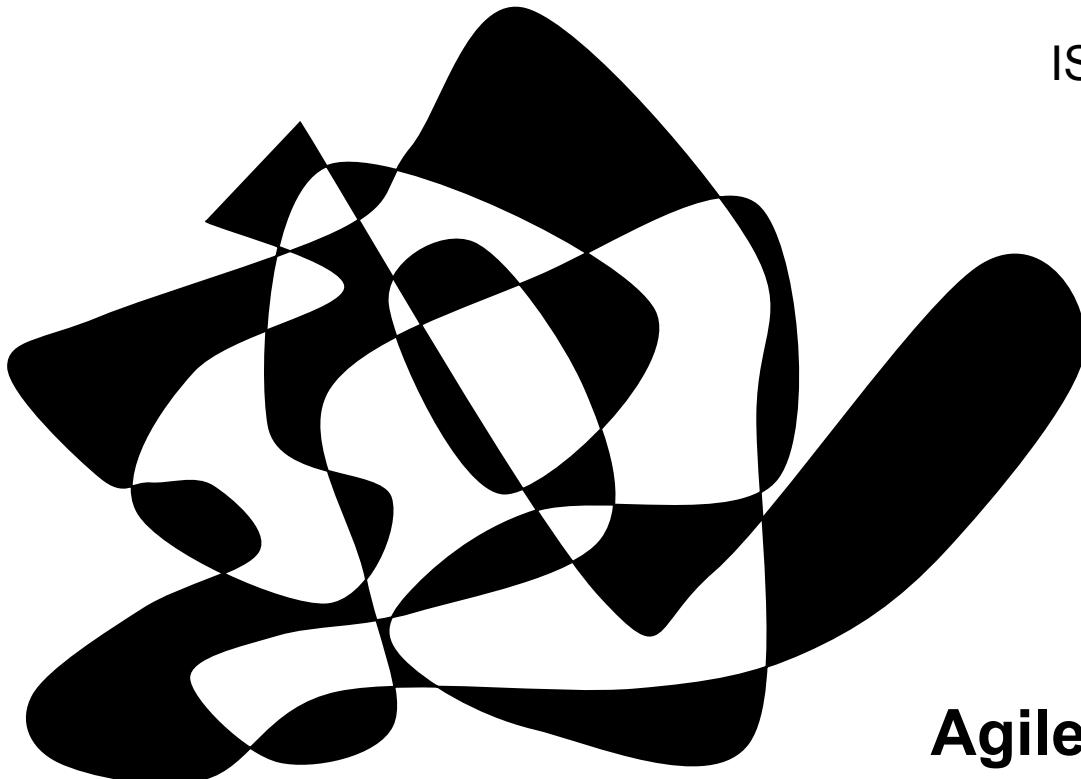


# **Advanced Project Management**

IS 594, Section PJ



**Agile I (Iterative Design)**

1970

2000

2020s

Agile Manifesto: <http://agilemanifesto.org/>

## Waterfall

Much documentation needed up front, development happened after docs are in place.

## Agile

Break problems into digestible components, documentation is secondary.

Lean documentation: communication replaces reliance of documentation

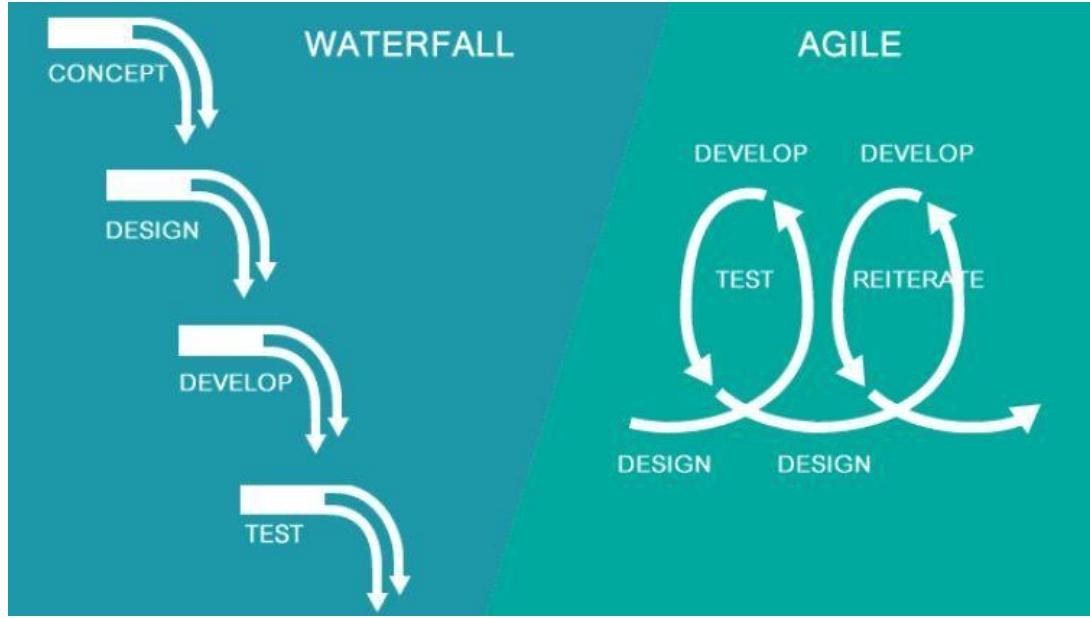
<http://agilemodeling.com/essays/agileDocumentation.htm>



Better Technical Methods

### Infoworld: A Brief History of the Agile Method

<https://www.infoworld.com/article/3655646/a-brief-history-of-the-agile-methodology.html>



Agile designs for ultimate flexibility and speed (e.g. move fast and break things).

- break down every task into its smallest units.
- getting things done fast, giving frequent updates, and changing direction on demand.

Agile >> Scrum >> Standups: <https://www.atlassian.com/agile/scrum/standups>

# Four Pillars of Agile (from Agile Manifesto)

Individuals and Interactions >> Processes and Tools

Working Software >> Comprehensive Documentation

Collaboration >> Contracts and Bureaucracy

Respond to Change >> Following a Plan



# **Selected Agile Principles (from Agile Manifesto)**

**Deliver Working Demos with Frequency**

**Simplicity over Architecture**

**Face-to-Face  
Communication**

**Self-organizing Teams**

**Scheduled Reflective/Focus  
Work Periods (Sprints)**

**Projects Built Around Motivated Individuals**



01 | Flexibility is Key



02 | Improve Communication



03 | Automation

# Core Practices for Agile/Lean Documentation (con't)

<http://agilemodeling.com/essays/agileDocumentationBestPractices.htm>

Keep documentation just simple enough, but not too simple.

Write the fewest documents with least overlap.

Put the information in the most appropriate place.

Display information publicly.

# Core Practices for Agile/Lean Documentation (con't)

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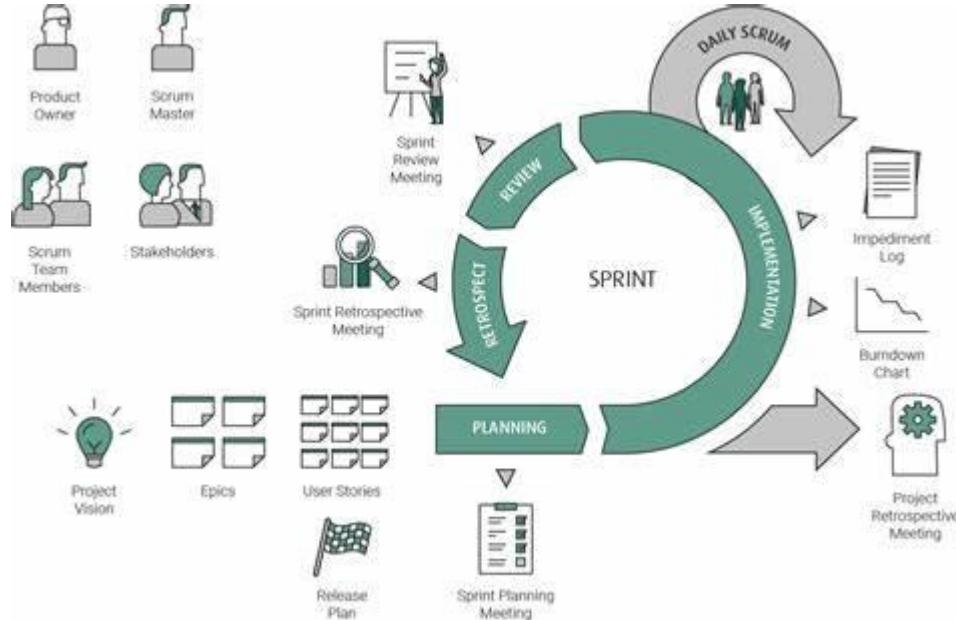
Iterate, iterate, iterate.

Find better ways to communicate.

Start with models you actually keep current.

Update only when it hurts.

# Scrum and the Role of the Scrum Master



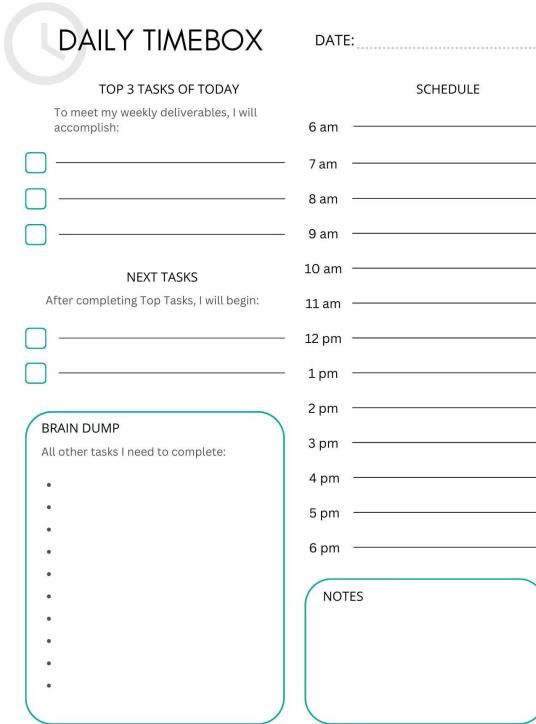
Building a product with many versions.

Team activities over days, weeks, months, years.

# Scrum and the Role of the Scrum Master



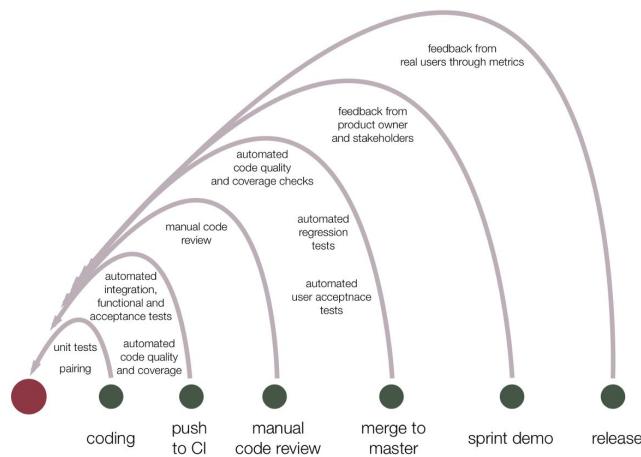
# Time-Boxing



Related to stand-ups, larger class of scheduling tools  
(day-by-day organization).

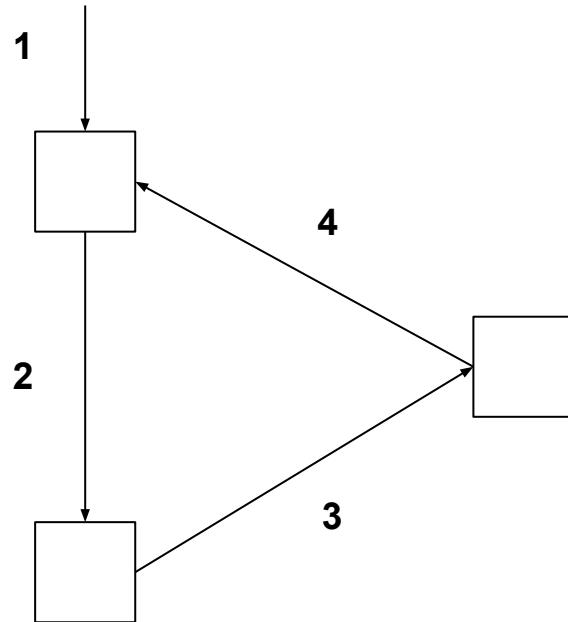
# What Are Feedback Loops and Why You Need to Implement Them

<https://kanbanize.com/blog/feedback-loops/>



*“Feedback is a central pillar of Agile. Integrating feedback loops into your agile project workflow ensures you will collect fast and frequent feedback from your customers and increases your chances to adapt to emerging changes”.*

## Four-step Feedback Loop in Agile



- 1) capture and store the input – this is the data with which we operate every day.
- 2) analyze the input, gathered from stage one.
- 3) make decisions based on the insights gained from the second stage.
- 4) the implementation of the changes we have set forward.



## Welcome to Project-Management Discussions!

Announcements · Orthogonal-Research-Lab

 is:open

Sort by: Latest activity

Label

Filter: Open

New discussion

### Categories

[View all discussions](#)

- Announcements
- General
- Ideas
- Polls
- Q&A
- Show and tell

### Most helpful

Be sure to mark someone's comment as an answer if it helps you resolve your question — they deserve the credit! ❤️

[Community guidelines](#)[Community insights](#)

### Discussions

1

#### Welcome to Project-Management Discussions!

Orthogonal-Research-Lab announced on Aug 25 in Announcements

0

## Welcome to Project-Management Discussions! #10

Orthogonal-Research-Lab announced in Announcements

Welcome!

We're using Discussions as a place to connect with other members of our community. We hope that you:

- Ask questions you're wondering about.
- Share ideas.
- Engage with other community members.
- Welcome others and are open-minded. Remember that this is a community we build together! ❤️

To get started, comment below with an introduction of yourself and tell us about what you do with this community.

1

### 0 comments

[Add a comment](#)

Write Preview

Add your comment here...

Rich text editor toolbar

- Category  
 Announcements
- Labels  
None yet
- 1 participant
- Notifications  
 Unsubscribe
- You're receiving notifications because you authored this thread.
- Lock conversation  
 Transfer this discussion  
 Edit pinned discussion  
 Unpin discussion  
 Pin discussion to Announcement  
 Create issue from discussion  
 Delete discussion

# Feedback Boards Across Organization Types

The screenshot shows the GitHub Discussions page for the `vercel/next.js` repository. The title of the post is "How five open source communities are using GitHub Discussions". Below the title, a subtext reads: "From answering questions about a new release to fielding feature requests, here's how five open source communities use GitHub Discussions." The main content area displays several discussion cards with titles like "Companies / Sites using Next.js", "Next.js AMA with the DevRel Team!", and "Testing with Next.js". The interface includes a search bar, filter options (New, Top: All, Answered, Unanswered), and a sidebar with categories like Help, Ideas, and Show and tell. The bottom section shows a list of discussions with titles such as "How to redirect from a 404 page?", "Is top level await supported?", and "How do I drop IE support and only support browsers up to ES2020?".

Author  
Evi Liu

January 13, 2022

<https://github.blog/2022-01-13-how-five-open-source-communities-are-using-github-discussions/>

Answering questions after a major release (React18).

Getting feature requests (Dogecoin).

Core flight system development (NASA).

Ordered Timelines for Media (Open Timeline IO - Pixar).

All Phases of Development (Next.js).

# Agile Development Cycles (Linked by Launching a Product Version)

