

DevOps is neither the Answer, nor the Question!

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?



My day as a “DevOpsOp”





GitOps in the morning

A woman is riding a white bicycle with a black wire basket on the front. She is wearing a white tank top, patterned pants, and a VR headset. The background shows a wooden fence and a sunset sky.

BikeOps



ChatOps ...



DevOooops ...



0800-DevSecNetGoogleOps!



OpsDev ...

A photograph of five business professionals—three women and two men—gathered around a laptop in an office setting. They are all looking down at the screen, which is partially visible. The scene is lit from above, creating strong shadows and highlights on their faces and clothing. The background is slightly blurred.

BizDevOps ...

A close-up photograph of two hands holding glasses filled with beer. The beer has a thick, white head of foam. The hands are positioned as if they are about to clink the glasses together. The background is dark.

BeerOps.....?!

A classical statue of a man, possibly a philosopher or deity, shown from the waist up. He is nude, with his left hand resting against his chin and his right hand near his shoulder, in a contemplative pose. The statue is set against a solid blue background. A solid yellow rectangular banner is overlaid at the bottom of the image, containing the text "Bingo?!" in a large, white, sans-serif font.

Bingo?!

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Opinion: DevOps Is Dead - Slashdot

<https://developers.slashdot.org/story/16/04/08/185442/opinion-devops-is-dead> ▾

Apr 8, 2016 - Perhaps not many people agree with me, but the age of DevOps is just ... so when your devops bullshit went down in flames as a transparent ...

DevOps Is Bullshit: Why One Programmer Doesn't Do It ... - jjmojojjmojo

https://lionfacelemonface.wordpress.com/_/devops-is-bullshit-why-one-programmer- ▾

Mar 8, 2015 - I had one final "DevOps" experience before I put my foot down and made the personal declaration that "DevOps is bullshit", and I wasn't going ...

What is shitty about DevOps? : devops - Reddit

https://www.reddit.com/r/devops/comments/5z93al/what_is_shitty_about_devops/ ▾

Mar 14, 2017 - Everyone has been saying how amazing DevOps is. ... started on that DevOps bullshit... no decent sysadmin I've met had time to learn to code, ...

What is nobody talking about, in the realm of DevOps? : devops 5 Apr 2018

Is DevOps Bullshit? : devops 10 Mar 2015

Is DevOps Bullshit? : sysadmin 10 Mar 2015

DevOps Is Bullshit: Why One Programmer Doesn't Do It Anymore ... 9 Mar 2015

More results from www.reddit.com

The 10 Myths of DevOps | Seth Vargo

<https://www.sethvargo.com/the-ten-myths-of-devops/> ▾

Dec 23, 2014 - I will be totally honest with you: it's total bullshit. You cannot be certified in DevOps because you are already certified in DevOps! Let me prove it ...

Is DevOps Bullshit? | Emerging-Tech Blog - Valbonne Consulting

<https://blog.valbonne-consulting.com/2015/03/10/is-devops-bullshit/> ▾

Mar 10, 2015 - In a recently trending rant on hackernews Josh Johnson pointed to his negative experience with the DevOps process after taking on a new job ...

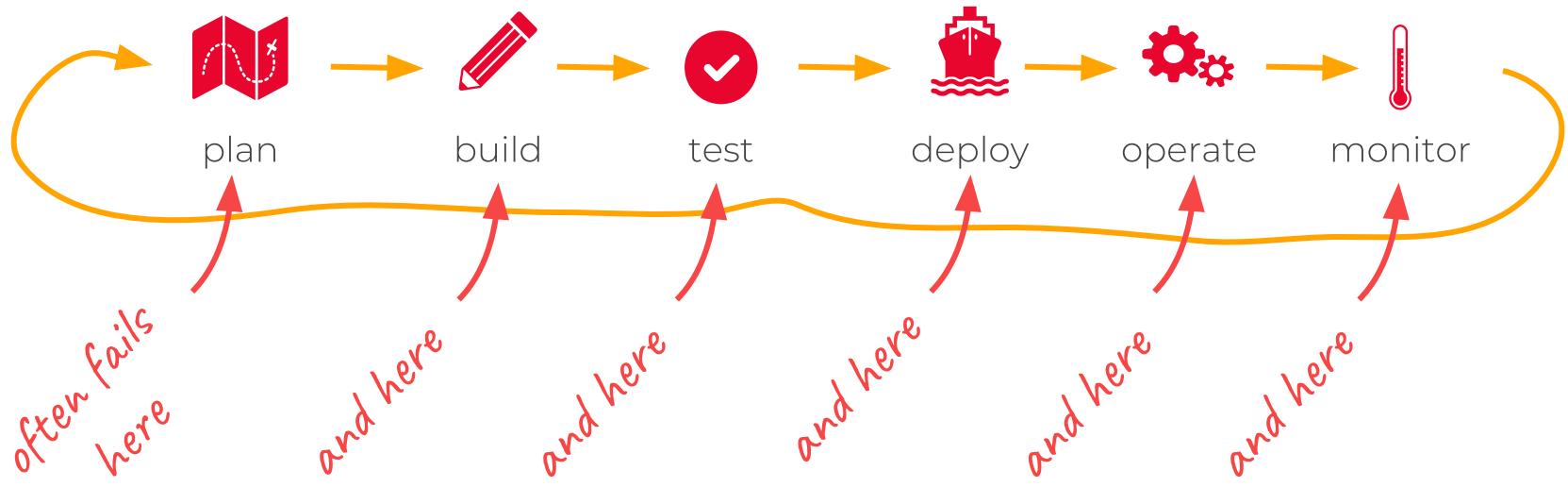
Is DevOps a Load of BS? | snoop's Blog

<https://snoopj.wordpress.com/2016/09/19/is-devops-a-load-of-bs/> ▾

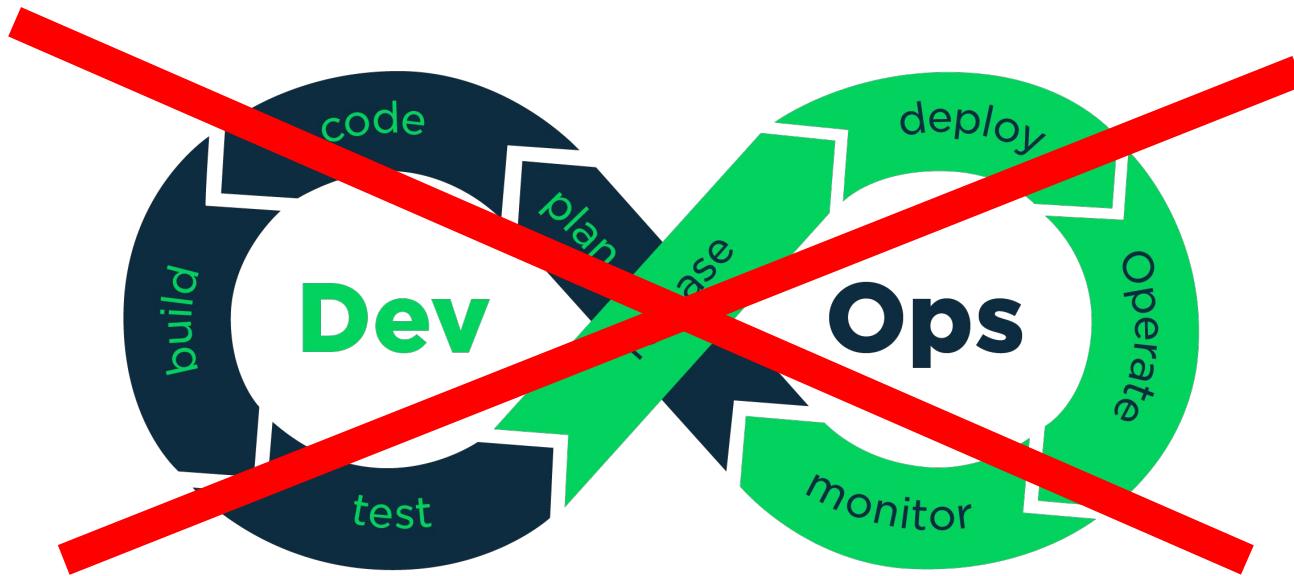
Sep 19, 2016 - The topic was whether or not DevOps was bullshit. I've done quite a bit of thought on this topic and I've come to my own conclusions that there's ...

Has DevOps turned developers into circus jugglers? - TechBeacon

“DevOps is about loops” (DevOps Handbook)



The DevOps Cycle



But then what is DevOps about?



DevOps is ...

... the idea to **get shit done fast** and
quickly deliver it to the customer.



... or in other words ...

... changing a lot for developers,
sysadmins, technical (dev) leads, QAs,
DBAs and more classical roles!

... or in other words ...

... nothing about fun in #Neuland.



DevOps is not the answer!

It's just a buzzword!

Why does it fail ...

... in the real world?





Automation

Still a thing in 2018 2019!

COMPLEX **COMPLEX** **COMPLEX**
COMPLEX **COMPLEX** **COMPLEX**
COMPLEX **COMPLEX** **COMPLEX**

COMPLEX
COMPLICATED AND ELABORATE; INVOLVING MANY ELEMENTS OR FEATURES

COMPLEX **COMPLEX** **COMPLEX** **COMPLEX** **COMPLEX** **COMPLEX** **COMPLEX**

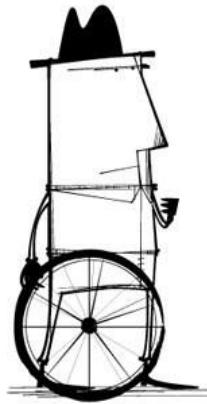
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Complexity

Some love their job just too much!

ERRR...

**CAN'T STOP.
TOO BUSY!!**



Technical Debts

That nobody wants to clean up.

	MO	DI	MI	DO	FR
	14	15	16	17	18
GMT+01					
06:00	nicht verfügbar 06:00 bis 07:30	nicht verfügbar 06:00 bis 07:30	nicht verfügbar 06:00 bis 07:30	nicht verfügbar 06:00 bis 07:30	nicht verfügbar 06:00 bis 07:30
07:00					
08:00					
09:00		nicht verfügbar, 08:30			
10:00	nicht verfügbar 09:00 bis 10:00 nicht verfügbar, 10:00	nicht verfügbar 09:00 bis 10:00 nicht verfügbar, 10:00 bis 11:00	nicht verfügbar, 09:00 nicht verfügbar, 09:45	nicht verfügbar 09:00 bis 10:00 nicht verfügbar, 10:00 bis 11:00	nicht verfügbar 09:00 bis 10:00 nicht verfügbar, 09:45
11:00	nicht verfügbar 10:30 bis 12:00				Weekly - Arnold, 11:00
12:00	nicht verfügbar 12:00 bis 13:00	nicht verfügbar 12:00 bis 13:00	nicht verfügbar 12:00 bis 13:00	nicht verfügbar 12:00 bis 13:00	nicht verfügbar 12:00 bis 13:00
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15:00	nicht verfügbar 15:00 bis 16:00	nicht ver nicht ver			nicht verfügbar, 15:00
16:00	nicht verfügbar 16:00 bis 17:00				
17:00	nicht verfügbar 17:00 bis 18:30	nicht verfügbar 17:00 bis 18:30	nicht verfügbar 17:00 bis 18:30	nicht verfügbar 17:00 bis 18:00	nicht verfügbar 17:00 bis 18:30
18:00					

Communication

We should meet to not meet again!



Lack of Trust

Caused by negative experiences.



Politics Everywhere

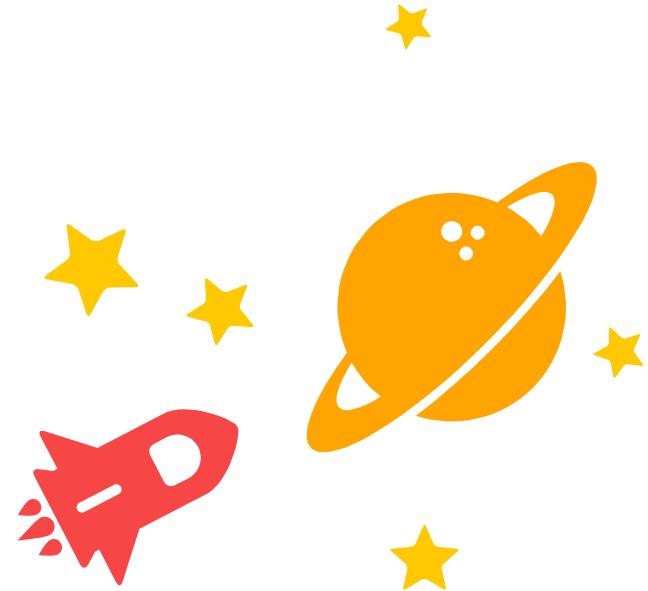
And Silo-Thinking.

So is DevOps about
Tools or **Workflows** or **Culture**?

Yes !!!!1!!

DevOps is about culture!

Culture is key!



DevOps

is not the question! **DevOps is normal!**

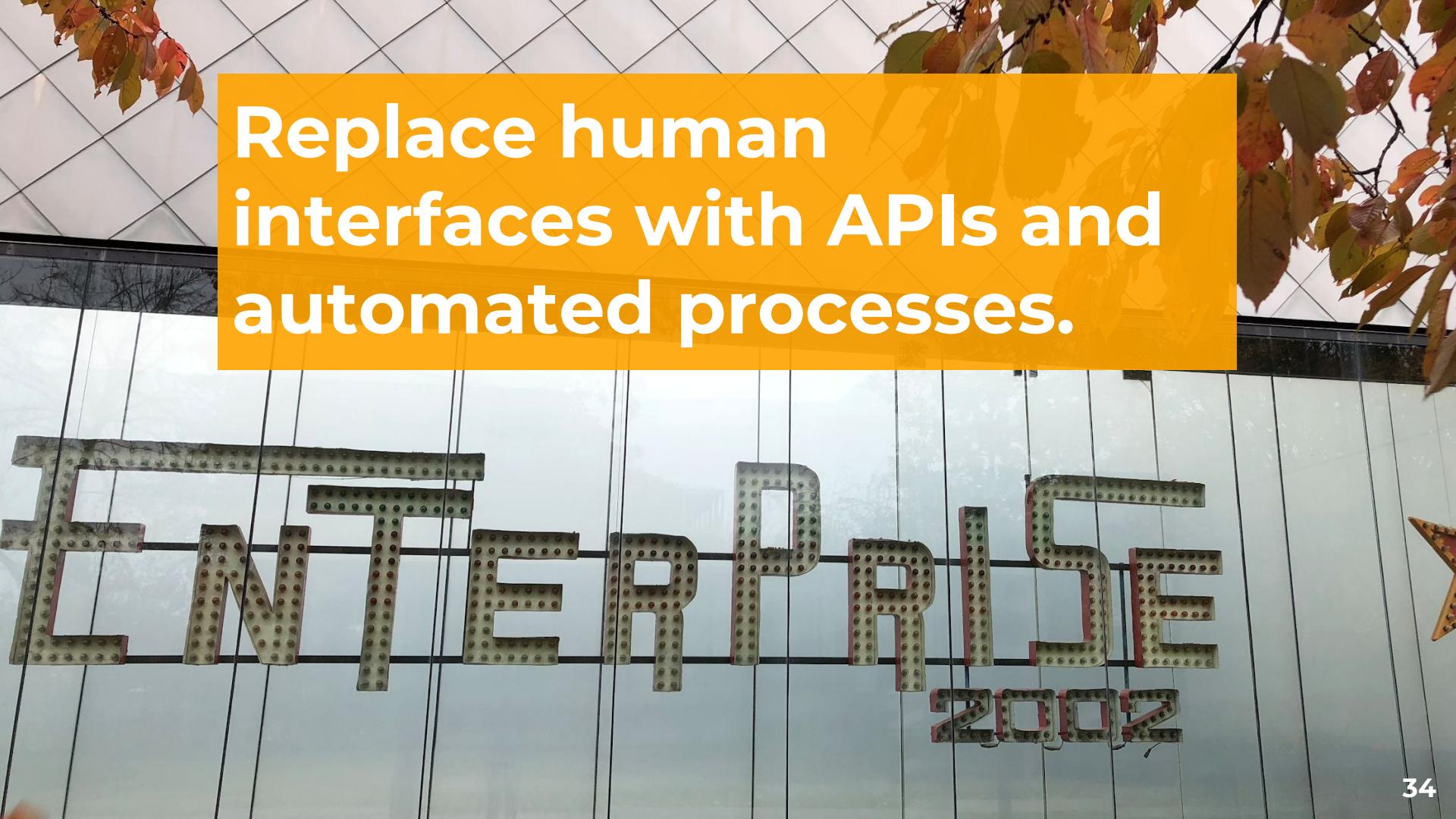
Okay, but how?



A photograph of two people on a motorcycle. The person in the foreground is wearing a dark leather jacket with a horned helmet, sunglasses, and a circular badge on their chest that reads "Burgwerbung 38. OCCAT". The person behind them is wearing a silver helmet with goggles and a yellow jacket with a "50" on it. They are both looking forward. A large orange rectangular overlay covers the bottom half of the image, containing the text.

**Autonomous
product-centric teams
that are fully responsible.**

Same privileges for everybody.



Replace human
interfaces with APIs and
automated processes.



Same (right) tool for the same job.





Open cloud platforms to provide a technical base layer to all teams.

**Expect failures:
Fail Fast. Fail Often.**





*If you want to increase your
success rate,
double your failure rate.*

Thomas J. Watson

DevOps

is neither the answer, nor the question!

IT Engineering & Operations – Wir bauen Clouds

inovex ist seit vielen Jahren auf die Architektur, Realisierung und Betreuung von modernen IT-Infrastrukturen spezialisiert.

In unserer Unit „IT Engineering & Operations“ entstehen Cloud-Plattformen, die entweder komplett als Private Cloud oder als hybride Cloud im Zusammenspiel mit den großen Public Clouds (Amazon, Google, Microsoft) realisiert werden. Mit den „inovex Cloud Services“ unterhalten wir außerdem eine eigene Cloud-Plattform, auf der wir für Kunden digitale Lösungen im DevOps-Modus betreiben.

Für unser ITO-Team suchen wir *dich!* Du bist von Linux begeistert, hast einen Engineering Background und Lust, dich mit neuen Technologien zu beschäftigen? Dann bist du bei uns genau richtig! Was wir tun, wen wir suchen und wie es ist, bei uns zu arbeiten – das kannst du dir hier schon einmal ansehen. Und wenn du dann denkst, das könnte passen, freuen wir uns auf deine Bewerbung!

Dein ITO-Team bei inovex.

PS: Wir suchen für alle unsere Standorte neue Kolleg*innen. Ganz besonders allerdings für unser [Office in München](#). Wenn dich das interessiert – hier gibt es mehr Infos zu inovex München.



Wir bauen Clouds
Smarte Plattformen für die Digitale Transformation.



Engineeren statt administrieren
Es geht immer noch ein bisschen automatischer.



Der inovex Spirit
Wir machen unsere Kunden glücklich. Und uns selbst.



Wir leben DevOps
Cloud Engineering ist agile Software-Entwicklung.



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HIRING!**
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Thanks!

@arnisoph

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