Agile in IT Management

- **Dr. V S Prakash Attili** (CSM, Agile Coach)

Agile Product and Program Management (3 hours * 5 sessions = **15** hours)

Session-1: Introduction to Product, R&D	Understanding the product owner role - Envisioning the product – Creating an R&D Strategy (Gary P. Pisano): HBS Working Paper
Session-2: Product Testing and Support	Product Development Fundamentals (**#617024-PDF-ENG**) - Product Testing and Support - Kanban and Scrum-ban
Session-3: Scaled Agile Framework (SAFe)	Agile PMO, Scaling Scrum and Co-existing with other approaches – Compare and Contrast Agile Approaches – Distributed Scrum and Best Practices
Session-4: Agile Transformation, Tools for program management	Agile Transformation - Australia and New Zealand Banking Group (**#W20016-PDF-ENG**) - Tools and metrics for program management: Jira / Azure DevOps – Technical Practices
Session-5: Case Study - Staying Agile	MIT Sloan Management Review - SPECIAL COLLECTION - **The Strategic Agility Project (#SMR774-PDF-ENG)** – How to Develop Strategy for Execution – No One Knowns Your Strategy: Not Even Your Top Leaders – Turning Strategy Into Results – With Goals, FAST Beats SMART – How to Recognize a Strategic Priority When You See One

Cases to Procure

- Harvard Business Review - Product Development Fundamentals (**#607084-PDF-ENG**)
- MIT Sloan Management Review - SPECIAL COLLECTION - The Strategic Agility Project (**#SMR774-PDF-ENG**)
- Australia and New Zealand Banking Group: The Agile Transformation (**#W20016-PDF-ENG**)

Additional Reading Links

1. Creating an R&D Strategy (HBS Working Paper)
2. The five trademarks of agile organizations (Mckinsey Report)
3. Agility: It rhymes with stability (Mckinsey Report)
4. For an Agile Transformation, Choose the Right People (HBR Reading)
5. https://hbr.org/webinar/2021/08/for-an-agile-transformation-choose-the-right-people (Webinar)