### 1. Introduction

#### Dear Duolingo Team,

We are pleased to present a proposal for the establishment of a Korean Language Academy designed to offer high-quality Korean language education to international university students. This initiative aligns with Duolingo's mission and vision, providing an opportunity to create a more effective Korean learning environment through collaboration with your global educational platform. Additionally, it contributes to fulfilling your social responsibility and expanding your educational impact.

#### 2. Business Overview

- Project Name:Duolingo Korean Language Academy Establishment Project
- Location: Gyeonggi-do and Pyeongtaek City, South Korea
- Target Audience:International university students from the USA, Japan, Canada, Australia, China, Vietnam, and other countries

# 3. Background and Necessity

#### **Background:**

- The global popularity of K-pop, Korean cinema, and technological advancements has significantly increased interest in the Korean language and culture.
- Among Duolingo users, there is a steadily rising demand for learning Korean.

#### **Necessity:**

- Operating a structured Korean language academy in conjunction with Duolingo's digital learning platform can maximize learning effectiveness.
- Promoting cultural exchange and contributing to the development of global talent will expand Duolingo's educational influence.
- Revitalizing the local economy and creating job opportunities will fulfill social responsibility.

# 4. Business Objectives

#### **Short-term Goals:**

- Enroll and educate 200 international students within the first year.
- Establish a state-of-the-art Korean Language Academy infrastructure in Seoul that aligns with the Duolingo brand.

### Long-term Goals:

- Expand the student base to 500 within three years.
- · Lead the standardization of Korean language education by leveraging

- Duolingo's global education network.
- Contribute to the development of global talent and the local economy.

## 5. Business Plan

### **Education Programs:**

- **Intensive Korean Language Education:**Offer comprehensive courses ranging from beginner to advanced levels to meet the learning needs of Duolingo users.
- **Cultural Experience Programs:**Conduct various programs such as traditional Korean cooking classes, K-pop dance workshops, and visits to historical sites to deepen students' understanding of Korean culture.
- **Digital Integrated Learning:**Provide learning materials and online supplementary classes integrated with Duolingo's app to enhance learning effectiveness.

### **Operational Plan:**

- Phase 1: Preparation and Establishment (3 months)
  - o Analyze the Korean language learning needs of Duolingo users through market research.
  - o Secure suitable educational facilities in strategic locations and design interiors that match the Duolingo brand.
  - o Recruit qualified teachers and develop a curriculum aligned with Duolingo's educational philosophy.
- Phase 2: Initial Marketing and Student Recruitment (3 months)
  - o Implement targeted marketing using Duolingo's platform.
  - Promote the academy and attract prospective students through social media, online advertising, and collaborations with international universities.
  - o Encourage initial registrations through special discounts and promotions for Duolingo users.
- Phase 3: Launch and Operations (6 months)
  - o Commence regular classes and specialized programs.
  - o Monitor students' learning progress through Duolingo's data analytics and incorporate feedback to improve programs.
  - o Share cooperation outcomes with Duolingo through regular evaluations and reports.

# 6. Social Responsibility and Sustainability

#### **Educational Accessibility:**

 Aligning with Duolingo's goal of making language learning accessible to everyone, the Korean Language Academy will provide educational opportunities to students from diverse backgrounds.

#### **Global Community:**

 The academy will contribute to the formation of a global community and cultural exchange among international students, synergizing with Duolingo's global network.

#### **Environmental Sustainability:**

- By providing education through a digital platform, the academy reduces its carbon footprint compared to traditional educational methods.
- Operating facilities using eco-friendly materials contributes to environmental protection.

#### 7. Financial Plan

Budget Overview: Approximately 150 million KRW

- Educational Facility Rental and Equipment:30 million KRW
- Teacher Recruitment and Educational Materials:30 million KRW
- Marketing Costs:10 million KRW
- Other Operating Costs:20 million KRW
- Contingency Fund:50 million KRW

Monthly Operating Costs: Approximately 35 million KRW

- Rent and Facility Maintenance: 5 million KRW
- Teacher Salaries:30 million KRW (10 teachers, each earning 3 million KRW)
- Other Operating Costs:5 million KRW

#### **Expected Revenue:**

- Main Revenue:200 students x 500,000 KRW = 100 million KRW
- Monthly Revenue:100 million KRW x 4 weeks = 400 million KRW
- Annual Revenue: 400 million KRW x 12 months = 4.8 billion KRW

Total Annual Revenue: 4.8 billion KRW

# 8. Partnership Proposal

#### **Purpose of Collaboration:**

- Align with Duolingo's educational goals to contribute to the local community, enhance brand image, and promote the development of global talent.
- Maximize the accessibility and efficiency of Korean language education by integrating with Duolingo's digital learning platform.

#### **Benefits Offered:**

- · Share a portion of the academy's profits with Duolingo.
- Promote Duolingo's logo and brand both inside and outside the academy.
- Share learning data and insights from Duolingo's platform to improve educational content.
- Enhance mutual brand value through joint marketing campaigns and promotions.

## 9. Expected Outcomes

#### Social Impact:

- Provide structured Korean language education to international students, promoting cultural exchange and mutual understanding.
- Utilize Duolingo's global network to offer more Korean learning opportunities to a larger number of students.

## **Economic Impact:**

- Revitalize the local economy through job creation and the attraction of international talent.
- Generate additional revenue through the expansion of Duolingo's educational platform.

#### **Brand Image Enhancement:**

- Strengthen Duolingo's commitment to social responsibility and education, enhancing its positive image within the global community.
- Solidify leadership in the education sector through collaboration with Duolingo.

# 10. Conclusion and Request

We seek to collaborate with Duolingo to successfully establish and operate the Korean Language Academy. Duolingo's partnership will play a crucial role in achieving our educational and social objectives while further strengthening your educational influence. We kindly request your favorable consideration of this proposal and invite you to a meeting to discuss the details further. Should you have any questions or require additional information, please feel free to contact us.

#### 11. Contact Information

Proposal by:Chanwoo Lee Phone:+82-10-5918-0903 Email:cw5918@naver.com

#### 12. Attachments

 Market Research Report: Analysis of Korean Language Education Demand and Competition among International University Students

Thank you for reviewing our proposal. We look forward to the opportunity to collaborate with Duolingo and contribute to the growth and success of both our organizations.