TRIZ BODY OF KNOWLEDGE

Simon Litvin, Vladimir Petrov, Mikhail Rubin

Victor Fey

International TRIZ Association (MA TRIZ)

Altshuller Institute for TRIZ Studies

INTRODUCTION

As the worldwide appreciation for TRIZ grows, its further development as a science is hindered by a number of factors. One of these factors concerns the somewhat fuzzy boundaries of TRIZ. Unfortunately, there are currently no TRIZ textbooks or training programs that are universally accepted by the global TRIZ community. This leads to significant differences in the interpretation of some key concepts, tools and approaches of TRIZ (and in some cases to their corruption). In addition, these discrepancies make it difficult to meet an increasingly tangible need for a globally authoritative certification of TRIZ practitioners.

To improve the situation, the International TRIZ Association (MA TRIZ), the Altshuller Institute for TRIZ Studies (AI), and the European TRIZ Association (ETRIA) have mutually agreed to define the TRIZ Body of Knowledge.

Hardly any scientific association, even the most respected and established one, is able to define with utmost certainty the boundaries of its "subject" science. Any science, TRIZ included, is an evolving entity, with its boundaries constantly being pushed forward. However, it is possible (and necessary) to identify and describe those elements of the sum total of knowledge in the given science that constitute its core and are accepted by the majority of leading experts.

Logically, a compilation of the body of knowledge of any scientific discipline should begin with the identification of its most important postulates. It should also involve the identification of this discipline's structure. However, we realize that it will take a tremendous effort on the part of many experts to reach consensus on a set of axioms for TRIZ and its structure. It will also take a concerted collective effort to develop a comprehensive body of knowledge comprising the emerging science of TRIZ. This document represents a starting point for such a project. In preparing this document, we not only intend to lay the foundation for defining the boundaries and content of modern TRIZ, but also hope to open a discussion on these topics among the people for whom TRIZ has become a profession. We believe that such a discussion is necessary for the healthy development of TRIZ.

We are thankful to Lyubov Kozhevnikova, Oleg Gerasimov, Alexander Kislov, Alexander Gasanov, Isak Bukhman, Zinovy Royzen, Boris Zlotin, and Alla Zusman for their assistance in preparing this material.

Thus, the main goals of this document are the following:

- 1. Identify the basic concepts, components, and tools of TRIZ,
- 2. Foster further advancement of TRIZ by improving the understanding of its fundamentals.
- 3. Provide an objective basis for the certification of TRIZ specialists to minimize disputes concerning the requisite knowledge mandatory for specialist certification of one level or another.

SELECTION CRITERIA

In order to be included in the TRIZ Body of Knowledge, a TRIZ concept, component or tool must satisfy the following criteria:

- A. It has to be used by the majority of TRIZ schools in the world (not surprisingly, most of these elements of TRIZ were either authored and co-authored by or were developed in close collaboration with Genrikh Altshuller).
- B. It has to be used in the majority of non-commercial publications on TRIZ authored by TRIZ Masters
- C. It has to be used in the majority of TRIZ courses presently offered in the world

Presently, there are several new developments based on "classical" TRIZ, such as I-TRIZ, TRIZ*plus*, TRIZ-OTSM, and some others. Although some of these developments are used by many TRIZ practitioners, they have not yet attained the status of being universally accepted and, therefore, are not included in this document.

This document contains the elements of TRIZ that are applicable mostly to technological systems. Those TRIZ elements that can be used primarily in non-technological areas (e.g., social sciences, art, pedagogy, etc.) may be the subject of some future codification effort. Altshuller's other piece, *Theory of Creative Personality Development*, is also not included in the TRIZ Body of Knowledge.

WHAT IS TRIZ?

Premise: The evolution of successful technological systems is not random, but is governed by certain laws or prevailing trends.

Contemporary TRIZ is both a theory of technology evolution and a methodology for the effective development of new technological systems. It has two major subsystems based on the laws (prevailing trends) of technological system evolution: a set of methods for developing conceptual system designs and a set of tools for the identification and development of next-generation technologies and products.

TRIZ methods are based upon prevailing trends of system evolution (predominantly, technological systems). These trends were identified by examining statistically significant information from different areas of intellectual activities (mainly, technological innovation).

Important note: The names of some concepts and tools developed and used in TRIZ coincide with those in other approaches for enhancing engineering productivity that were developed independently of, and sometimes even before TRIZ. One example is Value Engineering Analysis (VEA), developed by Lawrence Miles and Yuri Sobolev: some of its approaches and tools are fundamentally different from those named identically in TRIZ.

Basic TRIZ Concepts, Components, and Tools

1. Foundational concepts

- 1.1. Dialectics as a philosophical foundation of TRIZ [1]
- 1.2. Directional evolution of technological systems [2]
- 1.3. Technological system [3].
- 1.4. Functions [4].
- 1.5. Ideal technological system [5].
- 1.6. Substance, field, sufield [6]. Substance-field resources [7].
- 1.7. Reflectivity principle [8].
- 1.8. Ideal substance [9].
- 1.9. Ideal final result (IFR) [10]
- 1.10. Inventive situation. Inventive problem [11].
- 1.11. Levels of inventions [5].
- 1.12. Contradictions: administrative, engineering, and physical [12].
- 1.13. System operator. Multi-screen scheme of talented thinking [13].

2. Trends (laws) and sub-trends (lines) of technological system evolution [14]

- 2.1. Trend of increasing degree of ideality [14]
 - 2.1.1. Mechanisms of increasing the ideality of technological systems [15]
- 2.2. Trend of non-uniform evolution of sub-systems [14].
- 2.3. Trend of completeness of system parts [14].
 - 2.3.1. Sub-trend of elimination of human involvement [16].
- 2.4. Trend of "energy conductivity" of systems [13].
- 2.5. Trend of harmonization of rhythms [13].
 - 2.5.1. Sub-trends of chronokinematics [17]
- 2.6. Trend of transition to super-systems [14]
 - 2.6.1. Sub-trend of transition from mono- to bi- and poly-systems [18]
 - 2.6.2. Sub-trend of increasing structurization of voids [19].
 - 2.6.3. Mechanisms of convolution (trimming) of technological systems. Coefficient of convolution [20]
 - 2.6.4. Sub-trend of deployment convolution [21]
 - 2.6.5. Trimming of technological systems [22].
 - 2.6.6. Integration of alternative systems [22].
- 2.7. Trend of increasing dynamism [23]
 - 2.7.1. Lines of increasing dynamism [24]
- 2.8. Trend of increasing substance-field interactions [25].
 - 2.8.1. Lines of evolution of sufields [26]
- 2.9. Trend of transition from macro-micro-levels [27].
- 2.10. Trend of matching mismatching (coordination noncoordination) [21].
- 2.11. The general pattern of engineering systems evolution [28].

3. Algorithm for Inventive Problems Solving (ARIZ)

- 3.1. ARIZ a program for inventive problem solving by identifying and resolving contradictions [29].
- 3.2. Main line for solving ARIZ problems and ARIZ logic [30].
- 3.3. Structure and basic notions of ARIZ-85C [31]
 - 3.3.1. Problems-analogs [32]

4. Substance-Field Analysis

- 4.1. Basic concepts and rules [6].
- 4.2. Standards for inventive problem solving [32]
- 4.3. Structure of the system of standards. System of 76 standards [33].
 - 4.3.1. Standards for system modification [33]
 - 4.3.2. Standards for system measuring and detection [33]
 - 4.3.3. Standards for application of the standards [33]

5. Techniques for resolving contradictions

- 5.1. Techniques for resolving engineering contradictions (inventive principles)
 - 5.1.1. 40 main inventive principles [34].
 - 5.1.2. 10 additional inventive principles [35].
 - 5.1.3. Duality "principle-anti-principle" [36].
 - 5.1.4. The Contradiction Matrix [37].
 - 5.1.5. Typical diagrams of engineering contradictions [38].
- 5.2. Techniques for resolving physical contradictions
 - 5.2.1. Separation principles [39].
 - 5.2.2. Using the separation principles at macro- and micro-levels [40].

6. Scientific effects

- 6.1. The concept of database of effects [41].
- 6.2. Physical effects [42].
- 6.3. Chemical effects [43].
- 6.4. Geometrical effects [44].

7. System analysis methods

- 7.1. Methods to search and formulate inventive problems [45].
- 7.2. Flow analysis [45].
- 7.3. Trimming (Ideal Functional Modeling) [45].
- 7.4. Cause-effect Analysis. Formulation of key problems [45].
- 7.5. Component-and-structural analysis [45].
- 7.6. Diagnostic analysis [45].
- 7.7. Evolutionary analysis [45]
- 7.8. Function analysis [45].
- 7.9. Integration of alternative systems [45].
- 7.10. Failure-anticipation analysis [46].
- 7.11. Super-effect identification (system improvement without solving problems [47].
- Altshuller, G.S. The Dialectics of Inventive Activity. Altshuller G.S. The Invention Algorithm, 2nd edition. M: Moskovsky Rabotchy, 1973.
 - Zhuckov, R.F., Petrov, V.M. Modern Methods of Scientific and Engineering Creativity. Guidebook. L.: IPK SP, 1980. (http://www.trizminsk.org/e/247009.htm)
 - Lymarenko, A.A. TRIZ as Applied Dialectics. -TRIZ Journal, 1993.
- 2. **Altshuller, G.S., Shapiro, R.B.** On Psychology of Inventive Creativity. Problems of Psychology, Vol. 6., pp. 37-49, 1956.
 - **Altshuller, G.S., Shapiro, R.B.** On Psychology of Inventive Creativity. Izobretenia, The Altshuller Institute for TRIZ Studies, 2000.
- 3. **Salamatov**, **Y.P.**, A System of Laws of Technology Evolution . **A Chance for Adventure**/ Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1991.

- Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ. Cambridge University Press, 2005.
- 4. **Gerasimov, V.M., Kalish, V.S., Karpunin, M.G., Kuzmin, A.M., Litvin, S.S.** Basics of the Methodology for Conducting VEA: Methodological Recommendations. M.: Inform-VEA, 1991.
- **Arel, A.T., Verbitsky, M., Devoino, I., Ikovenko, S.** TechOptimizer Fundamentals. Invention Machine Educational Services, 2002
 - Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ. Cambridge University Press, 2005.
- 5. **Altshuller, G.S. The Invention Algorithm, 2**nd edition. M: Moskovsky Rabotchy, 1973.
 - Altshuller, G.S. The Innovation Algorithm. Technical Innovation Center, Inc. Worcester, MA, 1999.
- Altshuller, G., Gadjiev, Ch., Flickshtein, I. Introduction to Substance-Field Analysis. Baku, OLMI, 1973.
 - Altshuller, G. Sufield Analysis.: Methodological Guidelines. Baku, OLMI, 1973.
 - Altshuller, G., Flickshtein, I. Problem Solving Using Sufield Analysis. Baku: OLMI, 1973. Altshuller, G.S. Principles of Sufield Analysis. Altshuller, G.S. Creativity as an Exact Science. Theory of Inventive Problem Solving. M.: Sovietskoje radio. 1979.
 - Altshuller, G.S. Principles of Sufield Analysis. Altshuller G.S., Creativity as an Exact Science, Gordon and Breach, NY, NY, 1988.
 - **Altshuller G.S., Selyutsky, A.B. Wings for Icarus**: How to solve inventive problems. Petrozavodsk: Karelia, 1980. 224 p. (p. 58-72).
 - Altshuller G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk.: Nauka, 1986.
 - Altshuller G.S. The Concept of Sufield. Altshuller G.S. Daring Formulae of Creativity.- Daring Formulae of Creativity/ (Compiled by Selyutsky, A.B.). Petrozavodsk: Karelia, 1987. 269 p. (Engineering Young people Creativity), p. 67-74.
 - Petrov, V. Structural Sufield Analysis... http://www.trizland.ru/trizba.php?id=111.
 - Altshuller G., Zlotin, B., Zusman A., Filatov V. Tools of Classical TRIZ. Ideation International Inc. 1999.
 - Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ, Cambridge University Press, 2005.
- 7. **Altshuller, G.S.** Algorithm for Inventive Problem Solving (ARIZ-85C). Methodological meterials for trainees of the seminar "Methods for solving scientific and engineering problems" L.: Leningrad Metal Works 1985. 123 p. http://www.altshuller.ru/triz/ariz85v.asp.
 - **Altshuller, G.S.** ARIZ Means Victory: Algorithm for Inventive Problem Solving ARIZ-85C. Rules for a **Game Without Rules** / Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1989.
 - **Zlotin, B.L., Vishnepolskaya, S.V.** Use of Resources in Search for New Engineering Solutions. Kishinev. 1985.
 - Petrov, V.M. Principles of the Theory of Resource Utilization. L.: 1985.
 - **Royzen, Z.** Specific Features of Resources Utilization for Problem Solving and Improving Obtained Solutions. Kishinev, 1986.
 - **Petrov, V.M.** A Technology of Resource Utilization. Theory and practice of teaching engineering creativity. Abstracts of scientific papers. Chelyabinsk: UDNTP, 1988.– p. 55-56.
- 8. **Khotimliansky, Y.** The Reflectivity Principle and its Application for Inventive Problem Solving. Baku: The Public Laboratory for the Innovation Methodology, 1974.
- 9. **Kagan, E.L.** The Concept of Building a Model of the Ideal Substance. Abstracts for the All-Union Scientific Conference "Problems of development of scientific and engineering creativity" (Tbilisi, September 30 October 2, 1987). V.1 Moscow: VSNTO, 1987. p. 96-98.
 - **Fey, V.R.** In Search for the Ideal Substance. TRIZ Journal, V.1, No.1/90, p.36-41, V.1, No.2/90, p.31-40. 1990. Also, In Search for the Ideal Substance. **A Chance for Adventure**, Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1991, p. 174-220.
 - **Salamatov**, **Y.P.** Evolution of Substances in Technological Systems. Abstracts for the conference "Methods of Scientific and Engineering Creativity," June 30-July 2, 1984 Novosibirsk, p. 64-66, 1984.
- 10. **Altshuller, G.S. Creativity as an Exact Science.** Theory of Inventive Problem Solving . M.: Sovietskoje radio, 1979.
 - Altshuller G.S., Creativity as an Exact Science, Gordon and Breach, NY, NY, 1988.
- 11. **Altshuller, G.S.** The Process of Inventive Problem Solving: Main Stages and Mechanisms. 06.04.75 (http://www.altshuller.ru/triz1.asp)
 - Altshuller, G.S., Selyutsky, A.B. Wings for Icarus: How to Solve Inventive Problems. Petrozavodsk: Karelia, 1980.

- Altshuller, G.S. The Daring Formulae of Creativity. In The Daring Formulae of Creativity/ (Compiled by A.B.Selyutsky). Petrozavodsk: Karelia, 1987.
- Zhuckov, R.F., Petrov, V.M. Modern Methods of Scientific and Engineering Creativity. Guidebook. L.: IPK SP, 1980. (http://www.trizminsk.org/e/247009.htm)
- 12. Altshuller, G.S. Administrative, Engineering, and Physical Contradictions. Altshuller G.S. Creativity as an Exact Science: Theory of Inventive Problem Solving. M., Sovietskoje Radio, 1979.
- 13. Altshuller, G.S. The Structure of Talented Thinking. Altshuller, G.S. Creativity as an Exact Science. M.: Sovietskoje radio, 1979.
 - Mann, D. Hands-On Systematic Innovation, CREAX Press, leper, Belgium, 2002.
 - Rantanen, K., Domb, E. Simplified TRIZ, CRC Press, Boca Raton, Florida, 2002.
- 14. Altshuller, G.S. Laws of Engineering Systems Evolution. Baku, 20.01.1977.
 - Altshuller, G.S. Laws of Systems Evolution. Altshuller G.S. Creativity as an Exact Science.
 - Theory of Inventive Problem Solving. M.: Sovietskoje Radio, 1979 (http://www.altshuller.ru/triz/zrts1.asp)
 - Altshuller, G.S. Laws of Technological Systems Evolution. Altshuller, G.S. The Daring Formulae of Creativity. The Daring Formulae of Creativity. Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1987.
- 15. **Gerasimov, V., Litvin, S.** Mechanisms for Enhancing the Ideality of Technological Systems in VEA. L. 1985.
 - **Petrov, V.M.** Idealization of Technological Systems. District Scientific-and-Practical Conference "Problems of Development of Scientific and Engineering Creativity of Engineers". Abstracts of reports. Gorky, 1983, p. 60-62. http://www.trizland.ru/trizba/pdf-books/zrts-08-ideal.pdf
 - **Salamatov, Y.P., Kondrakov, I.M.** Specific Features of Ideal Technological Systems. Abstracts for the conference "Methods of Scientific and Engineering Creativity," June 30-July 2, 1984 Novosibirsk, p. 64-66. 1984.
- 16. Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov. V.I. Search for New Ideas: From Insight to Technology Kishinev, Cartia Moldoveniaske, 1989.
 - Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov, V.I. Tools of Classical TRIZ. Ideation International, Southifeld, MI, 1999.
- 17. Fey, V.R. Chronokinematics of Technological Systems. Baku, 1988.
 - Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ. Cambridge University Press, 2005.
- 18. Altshuller, G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk: Nauka, 1986.
 - Altshuller, G.S. Small Boundless Worlds: The Standards for Inventive Problem Solving. A Thread in the Labyrinth/Compiled by Selyutsky, A.B.. Petrozavodsk: Karelia, 1988.
 - **Petrov V.** The Trend of Transition to Supersystems, http://www.trizland.ru/trizba/pdf-books/zrts-17-nadsyst.pdf.
- 19. **Altshuller**, **G.S.**, **Vertkin**, **I.M.** Lines of Increasing Structurization of Voids. Baku, 1987 http://www.altshuller.ru/triz/zrts5.asp.
- 20. Vertkin, I.M. Mechanisms of Convolution of Technological Systems. Baku, 1984
- 21. Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov, V.I. Search for New Ideas: From Insight to Technology (The Theory and Practice of Inventive Problem Solving) Kishinev, Kartia Moldoveniaske, 1989.
 - Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov, V.I. Tools of Classical TRIZ. Ideation International, Southifeld, MI, 1999.
- Gerasimov, V.M., Litvin, S.S. Using the Trends of Technology Evolution in VEA of Manufacturing Processes. - Practices of Conducting VEA in the Electrical Product Industry. Ed. by M.G.Karpunin. M., Energoatomizdat, 1987.
 - Gerasimov, V.M., Kalish, V.S., Karpunin, M.G., Kuzmin, A.M., Litvin, S.S. Basics of the Methodology for Conducting VEA: Methodological Recommendations. M.: Inform-VEA, 1991.
 - Gerasimov, V.M., Litvin, S.S. A Unified System of TRIZ-VEA. TRIZ Journal, No. 3.2.92 , p.7-45.
 - Gerasimov, V.M., Litvin, S.S. Why Does Engineering Need Pluralism? TRIZ Journal, No.1.90.
- 23. Altshuller, G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk: Nauka, 1986.
 - Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov, V.I. A Search for New Ideas: From Insight to Technology (The Theory and Practice of Inventive Problem Solving) Kishinev, Kartia Moldoveniaske, 1989.

- Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov, V.I. Tools of Classical TRIZ. Ideation International, Southifeld, MI, 1999.
- Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ. Cambridge University Press, 2005.
- 24. Altshuller, G.S., Vertkin, I.M. Lines of Fragmentation. Baku, 1987 http://www.altshuller.ru/triz/zrts5.asp. Salamatov, Y.P., A System of Laws of Technology Evolution . A Chance for Adventure/ Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1991.
 - Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov, V.I. Tools of Classical TRIZ. Ideation International, Southifeld, MI, 1999.
 - Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ. Cambridge University Press, 2005.
- 25. Altshuller, G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk: Nauka, 1986.
 - Salamatov, Y.P., A System of Laws of Technology Evolution . A Chance for Adventure/ Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1991.
 - Altshuller, G.S., Zlotin, B.L., Zusman, A.V., Filatov, V.I. Tools of Classical TRIZ. Ideation International, Southifeld, MI, 1999.
 - Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ. Cambridge University Press, 2005.
- 26. **Vertkin, I.M.** The General Pattern of Sufield Evolution. Presentation at the conference "Methods of Scientific and Engineering Creativity," Novosibirsk, June 30-July 2, 1984.
 - **Vertkin, I.M, Fey, V.R.** A Study of Sufields with Thermal and Magnetic Fields in Technological Systems. Abstracts for the conference "Methods of Scientific and Engineering Creativity," June 30-July 2, 1984 Novosibirsk, p. 79-81, 1984.
 - Altshuller, G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk: Nauka, 1986.
 - **Fey, V.R.** In Search for the Ideal Substance. TRIZ Journal, V.1, No.1/90, p.36-41, V.1, No.2/90, p.31-40, 1990. Also, In Search for the Ideal Substance. **A Chance for Adventure**. Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, p. 174-220, 1991.
- 27. Altshuller, G.S. Creativity as an Exact Science. M.: Sovietskoje Radio, 1979
 - Altshuller, G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk: Nauka, 1986.
 - **Petrov, V.** Trend of System Transition from Macro- to Microlevels. http://www.trizland.ru/trizba/pdf-books/zrts-12-microlevel.pdf.
- 28. Altshuller, G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk: Nauka, 1986.
 - **Petrov, V.M.** A System of Laws of Technological System Evolution. Lecture at the seminar for TRIZ instructors and researchers (Petrozavodsk-82). L.: 1982. http://www.trizland.ru/trizba.php?id=108.
 - Salamatov Y.P., A System of Laws of Technology Evolution . A Chance for Adventure. Compiled by Selyutsky, A.B.. Petrozavodsk: Karelia, 1991.
 - **Salamatov, Y.P., Kondrakov, I.M. Idealization of Technological Systems**. A Study and Development of a Spatial-Temporal Model of Technological System Evolution ("a wave of idealization") based on the study of evolution of a technological system "heat pipe." Krasnoyarsk, 1984. http://rus.triz-guide.com/publicat/allbooks/ideal-tech-systems.html.
- 29. Altshuller, G.S. The History of ARIZ Evolution, 1987 http://www.altshuller.ru/triz/ariz-about1.asp.
- 30. Zhuckov, R.F., Petrov. V.M. Modern Methods of Scientific and Engineering Creativity L.: IPK SP, 1980. http://www.trizland.ru/trizba.php?id=105.
- 31. **Altshuller, G.S.** Algorithm for Inventive Problem Solving ARIZ-85C. Methodological materials for trainees of the seminar "Methods of solving scientific and engineering problems" L.: Leningrad Metal Works ,1985 http://www.altshuller.ru/triz/ariz85v.asp.
- 32. **Altshuller, G.S.** Comments on ARIZ-85A. In **Altshuller, G.S.** Algorithm of Inventive Problem Solving ARIZ-85A. Baku, 1983.
 - **Petrov, V.M.** Use of Problems-Analogs in Inventive Activity. Methodological problems of engineering activities. Part II Engineering heuristics and technology forecasting. Riga, Znanije, 1983.
 - **Litvin, S.S.** They are Unlike, but They are Similar (Problems-analogs in TRIZ). **–** TRIZ Journal, 95.1 (No.10). p. 47-50.
- 33. Altshuller, G.S. Creativity as an Exact Science: Theory of Inventive Problem Solving . M.: Sovietskoje radio, 1979.

- Altshuller, G.S. Principles of Sufield Analysis. Altshuller G.S., Creativity as an Exact Science, Gordon and Breach, NY, NY, 1988.
- Altshuller, G.S. Theory of Inventive Problem Solving. Angarsk, 1988. http://www.altshuller.ru/engineering16.asp.
- Altshuller, G.S. To Find an Idea: Introduction to the Theory of Inventive Problem Solving. Novosibirsk.: Nauka, 1986,
- Altshuller, G., Zlotin, B., Zusman, A., Filatov, V. Tools of Classical TRIZ. Ideation International Inc. 1999.
- **Altshuller G.S.** Small Huge Worlds: Standards for Inventive Problem Solving A Thread in the Labyrinth/Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1988. http://www.altshuller.ru/triz/standards.asp.
- Fey, V., Rivin, E. Innovation on Demand: New Product Development Using TRIZ. Cambridge University Press, 2005.
- **Terninko, J., Domb, E., Miller, J.** The Seventy Six Standard Solutions, with Examples. http://www.triz-journal.com/archives/2000/02/g/index.htm, http://www.triz-journal.com/archives/2000/03/d/index.htm, http://www.triz-journal.com/archives/2000/03/d/index.htm, http://www.triz-journal.com/archives/2000/06/e/index.htm, http://www.triz-journal.com/archives/2000/06/e/index.htm, http://www.triz-journal.com/archives/2000/05/b/index.htm, http://www.triz-journal.com/archives/2000/07/b/index.htm, http://www.triz-journal.com/archives/2000/07/b/index.htm.
- 34. **Altshuller, G.S.** Main Techniques for Elimination of Engineering Contradictions in Inventive Problem Solving. Baku: Giandjlick, 1971.
 - Altshuller, G.S. The Invention Algorithm, 2nd edition. M: Moskovsky Rabotchy, 1973.
 - Altshuller, G.S. The Innovation Algorithm. Technical Innovation Center, Inc. Worcester, MA, 1999.
 - **Altshuller, G.S. Creativity as an Exact Science.** Theory of Inventive Problem Solving . M.: Sovietskoje radio, 1979.
 - Altshuller G.S., Creativity as an Exact Science, Gordon and Breach, NY, NY, 1988.
 - Altshuller, G.S. Classification of the Inventive Principles: Petrozavodsk, 1985.
- 35. **Altshuller, G.S.** An Additional List of Inventive Principles. Baku, 1971. http://www.altshuller.ru/triz/technique1a.asp.
 - Altshuller, G.S., Brenner, M.A. Examples for the Inventive Principles. Baku, 1984.
- 36. **Flickstein**, **I.M.** A Study of Main Techniques for Eliminating Engineering Contradictions for Inventive Problems Solving. Baku, 1973.
 - Petrov, V.M. Paired Inventive Principles. Leningrad, 1974. http://www.trizminsk.org/e/212002.htm.
- 37. Altshuller, G.S. The Invention Algorithm, 2nd edition. M: Moskovsky Rabotchy, 1973.
 - **Altshuller, G.S. The Innovation Algorithm.** Technical Innovation Center, Inc. Worcester, MA, 1999. **Mann, D. Hands-On Systematic Innovation**, CREAX Press, Ieper, Belgium, 2002.
 - Rantanen, K., Domb, E. Simplified TRIZ, CRC Press, Boca Raton, Florida, 2002.
- 38. **Altshuller, G.S.** ARIZ-85C, Table 1. Baku, 1985.
- 39. Altshuller, G.S. ARIZ-85C, Table 2. Baku, 1985.
 - Litvin S.S. Techniques for resolving physical contradictions. Leningrad, 1981.
- 40. Altshuller G.S. Creativity as an Exact Science: The Theory of Inventive Problem Solving. M.: Sovietskoje radio, 1979.
- 41. Altshuller G.S. Creativity as an Exact Science: The Theory of Inventive Problem Solving. M.: Sovietskoje radio, 1979.
- 42. **Gorin, Yu. Index of Physical Effects and Phenomena for Inventors.** Baku, 1973.-300 p. http://www.triz-summit.ru/ru/section.php?docId=3672
 - Gorin Y. Application of Physical Effects and Phenomena when Solving Inventive Problems. Baku: OLMI.
 - Denisov, S., Yefimov, V., Zubarev, V., Kustov, V. Index of Physical Effects and Phenomena for Innvators /.- Obninsk, 1977. http://lib.web-malina.com/getbook.php?bid=1693
 - Borodastov, G.V., Denisov, S., Yefimov, V., Zubarev, V., Kustov, V., Goncharov, A.N. Index of Physical Phenomena and Effects for Solving Inventive Problems: Training Material /. M.: The Central Scientific Research Institute "Atominform", 1979.
 - **Magic Crystal of Physics**. **The Daring Formulae of Creativity**/Compiled by Selyutsky, A. B.). Petrozavodsk: Karelia, 1987.
- 43. Salamatov, Y.P. Heroic Deeds at Molecular Level: Chemistry Helps Solve Difficult Inventive Problems. A Thread in the Labyrinth / Compiled by Selyutsky, A.B. Petrozavodsk: Karelia, 1988. http://rus.triz-guide.com/publicat/allbooks/feates on molecular level.html.
- 44. Vikentiev, I.L., Yefremov, V.I. The Curve That Will Always Help You Out: Geometry for Inventors. A Thread in the Labyrinth, Compiled by Selyutsky, A. B. Petrozavodsk: Karelia, 1988 http://www.triz-chance.ru/geometrical effect.html.

- 45. Gerasimov, V.M., Doubrov, V.Y., Karpounin, M.G., Kuzmin, A.M., Litvin, S.S. Application of Methods of Engineering Creativity when Conducting Value Engineering Analysis: Methodological Recommendations. M.: "Informelectro", 1990.
- Gerasimov, V.M., Litvin, S.S. Using the Trends of Technology Evolution in VEA of Manufacturing Processes. Practices of Conducting VEA in the Electrical Product Industry. Ed. by M.G.Karpunin. M., Energoatomizdat, 1987.
 - Gerasimov, V.M., Kalish, V.S., Karpounin, M.G., Kuzmin, A.M., Litvin, S. S. Basics of the Methodology for Conducting Value Engineering Analysis: Methodological Recommendations. M.: Inform-VEA, 1991.
 - Gerasimov, V.M., Litvin, S.S. A Unified System of TRIZ-VEA. TRIZ Journal, No. 3.2.92, p.7-45.
 - Gerasimov, V.M., Litvin, S.S. Why Does Engineering Need Pluralism? TRIZ Journal, No.1.90, p.11-26.
- 46. Zlotin, B.L., Zusman, A.V. A Methodology for Forecasting Extraordinary Situations, Harmful and Undesirable Phenomena. Kishinev. 1991.
 - Kaplan, S., Visnepolski S., Zlotin, B., Zusman, A. New Tools for Failure and Risk Analysis. Ideation International Inc. 1999.
- 47. Gerasimov, V.M., Litvin, S.S. Construction of Functionally Ideal Models when Conducting VEA, 1989.