Gender Bias in Hiring and Promotions – Final Report

### Executive Summary

This report explores potential gender bias in hiring and promotion decisions within an organization, using a synthetic HR dataset. Through a full data science pipeline—including data cleaning, visualization, and predictive modeling—we detect measurable gender-based disparities. Tools used include Python and scikit-learn. Final recommendations provide strategic insights for mitigating structural bias in HR practices.

### 1 Problem Framing & Hypothesis

## **Q** Problem Statement

Despite formal equity policies, gender disparities persist in corporate promotions and salaries. This study investigates whether gender plays a statistically and practically significant role in promotion and compensation decisions.

### **©** Project Objectives

- Uncover gender-based disparities in promotion and salary
- Measure gender's impact using statistical and ML models
- Provide actionable recommendations for fair HR decision-making

### Key Metrics (KPIs)

- Promotion rate by gender
- Salary and performance distribution by gender

#### Hypotheses

- H<sub>o</sub> (Null): Gender has no effect on promotion or salary outcomes
- H<sub>1</sub> (Alternative): Gender significantly influences outcomes, independent of performance or experience

### Data Preparation & Bias Simulation

- Dataset contains fields: gender, age, salary, experience, performance\_score, position, and promotion status
- Missing values handled, categorical encoding applied
- Simulated gender bias: reduced promotion probability and slightly lower salaries for female employees to reflect real-world inequities

# **3** Descriptive Analysis

#### Key Statistics by Gender

- Salary: Males earn ~10% more on average
- Promotion Rate: Male promotion rate is nearly 2x that of females

• Performance: No significant gap in performance ratings

### Visual Insights

- Bar Charts: Promotion rate by gender, department
- Box Plots: Salary and performance by gender
- Scatter Plot: Experience vs promotion by gender
- Insight: Gender disparities are visible across multiple metrics, despite similar qualifications and performance.

## 🚹 Diagnostic Analysis

- Grouped analysis by gender, department, and performance category
- High-performing females less likely to be promoted than males
- Cross-tab and outlier detection highlight systemic discrepancies
- Insight: Bias appears consistent across roles, experience levels, and departments.
- Predictive Modeling
- Model: Random Forest Classifier
  - Features: Gender, performance, salary, experience
  - Accuracy: ~82% (Train/Test split)
  - Evaluation: Confusion matrix, classification report
- Insight: Gender was a top predictor in the model, which suggests learned bias.
- Storytelling with Visuals
- Data-Driven Narratives
  - Promotion Rate: Males ~2x more likely to be promoted
  - Salary Gap: Females underpaid for equal roles

Each visualization is paired with a plain-language interpretation for technical and non-technical audiences.

- Insight: Visual storytelling clearly communicates disparities, strengthens case for intervention
- Prescriptive Insights
- Strategic Recommendations
  - 1. Exclude Gender from any automated decision systems
  - 2. Implement Blind Reviews for promotion and performance appraisals

- 3. Standardize Evaluation Criteria across departments
- 4. Run Routine Equity Audits on model and policy outcomes
- 5. Train HR & Leadership on unconscious bias and fairness principles
- 🖈 These changes ensure fairness, improve retention, and support inclusive culture.

# Conclusion & Final Thoughts

This analysis confirms that gender bias in promotion is both **quantifiable** and **actionable**. With statistical tests, visual evidence, and predictive modeling, we demonstrated that **gender influences outcomes independently of merit**.

### Final Takeaways

- Gender bias exists in promotion decisions in the dataset
- Visual and model-based patterns confirm disparities
- Strategic changes can directly mitigate the bias

Equity is not automatic—it must be measured, reviewed, and intentionally designed.