ASHER ZAFAR, M.A.

A S H E R Z A F A R . G I T H U B . I O L I N K E D I N . C O M / I N / A S H E R Z A F A R A S H E R . Z A F A R @ G M A I L . C O M

SUMMARY

- Economist and data scientist adept at strategy and scoping through to hands-on coding. Strong project and stakeholder management skills, with a focus on collaborative, tangible results.
- Technical skills: Machine Learning (regression/classification, clustering and dimensionality reduction in R),
 Econometrics, Data vis/mapping, basic natural language processing and SQL

SELECTED EXPERIENCE

Analytics Lead – Brookfield Institute for Innovation + Entrepreneurship (BII+E)

Toronto, ON

Aug 2017 - Present

- Developed an interactive map of developer talent in Canada using data from StackOverflow for public release.
- Leading a *State of Canada's Tech Sector* research report planned for Spring 2018, including an interactive data visualization, and new data from StatCan, OECD, Crunchbase, Huawei and Oxford Economics.
- Planning a *Canadian Employment in 2030* project in partnership with *Nesta* to forecast demand for occupations and skills in 2030 using a unique combination of expert foresight and machine learning (Gaussian Process Regression).

Economics and Data Science Consultant

Toronto, ON

Aug 2017 - Present

- Delivered a Government and Data instructional onboarding session for the first Code for Canada fellowship (2017).
- Developing predictive models for a start-up software firm focused on improving fundraising efficiency for non-profits. Streamlined and aligned data for a non-profit implementing a new fundraising database.

Manager, Funding Policy and System Planning – Ontario Ministry of Advanced Education and Skills Development (MAESD)

Toronto, ON Aug 2

Aug 2016 - Aug 2017

- Built and managed a new quantitative policy analysis team of 8 staff, primarily data scientists and policy advisors.
- Analytics and Data Science: Co-led a cross-ministry research team for a proof of concept linking large administrative data sources. Predicted high school student outcomes with over 80% out of sample accuracy.
- Launched a decision support website with analytics and data visualizations tools built on Shiny for R, Azure, and GitHub, and onboarded partners to scale use of these technologies in government.
- Policy: Led a Cabinet submission on the province's Tuition Fee Framework resulting in its renewal, including policy analysis, advanced fiscal forecasting (rule-based optimization) and stakeholder consultations.
- Supported development of funding models and implementation for a new French-language university, indigenous education expansion, student financial aid extension, and university/college operating funding reform.
- Culture: Created and 'exported' an innovative culture in government by implementing agile management, starting a
 Code Day event series attracting hundreds of attendees, and sponsoring a challenge on International Open Data Day.
- Delivered presentations on talent needs in government for ~40 social science academics, and demographics and enterprise risk for a ~100 participant enterprise risk management session.

Senior Consultant, Public Sector Strategy - Deloitte Canada

Toronto, ON Apr 2015 - Aug 2016

- Lead analyst on projects for 1) a government-wide review of regulatory burden/modernization for manufacturers, 2) a performance review of a large economic development fund, 3) a government-wide business data sharing application, and 4) a digital transformation for a regulator; Obtained Deloitte's highest annual performance rating.
- Developed data visualizations (R, Tableau) to 1) target accessibility regulation enforcement, 2) understand social services provider performance, and 3) understand government regulatory burden on the private sector.
- Won the Corporate Sponsor stream at the City of Toronto's *TrafficJam hackathon* as part of the 4-person Deloitte team *conducting advanced analysis* and data visualization of traffic congestion data (R, QGIS, Alteryx, CartoDB).
- Led or contributed to business development efforts (workshops, proposals) leading to over \$1.5M in revenue.

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Senior Policy and Planning Analyst – Ontario Ministry of Training, *Toronto, ON Feb 2014 – April 2015* Colleges and Universities (MTCU)

- Developed post-secondary funding policies, including enrolment forecasts (R), tuition fees, and graduate funding.
- Led decision-support work for a *policy framework* for new university campuses, including the evaluation process and analysis for a panel of Deputy Ministers leading to \$127M in funding for York University's *new Markham campus*.

Consultant - Certified Management Accountants (CMA) of Ontario

Toronto, ON

Jul 2013 - Feb 2014

 Advised executives and developed automated decision support tools to support merger planning with another designation (SQL, Access, Excel). Delivered a "big data" session to ~150 conference attendees.

Associate Consultant - nD Insight

Toronto, ON

Jun 2012 - Apr 2013

- Developed health system policy proposals focused on 'nudges' intended to create \$100M+ in savings to facilitate government negotiations for a large healthcare professional association.
- Developed an econometric demand forecast, scenario model and interactive tool for a large healthcare industry association and its members (R, Excel, VBA) to support government negotiations.

OTHER EXPERIENCE

Manager, Marketing, CMA Ontario	Toronto, ON	Mar 2010 – Aug 2011
Various technology marketing roles (details available on LinkedIn or	on request)	Dec 2007 – Jan 2010

EDUCATION

Master of Arts, Economics, York University (GPA 3.8/4.0)	Toronto, ON	Aug 2011 – Apr 2012
Bachelor of Arts, Economics, University of Texas at Austin	Austin, TX	Aug 2003 – Aug 2007
Continuing Education		

Data Science Specialization (pending capstone course) – Coursera and Johns Hopkins; Strategic Analytics – CMA
Ontario; Design Kit – Acumen and Ideo.org.

ACTIVITIES AND INTERESTS

- *Civic Tech TO:* initiatives to apply design and technology to civic issues. Advise on a Toronto *Budgetpedia* project, and worked with a community organization to *map opportunities* for *social procurement* (R, CartoDB; 2015).
- Better Budget TO (2015): researched best practices for a consultation paper on reforming Toronto's budgeting process, and led a civic tech and budgets workshop as part of a 100 participant event for bureaucrats and citizens.
- Alex Mazer for City Council (2014): served on analytics and voter strategy team for a Toronto City Council candidate.