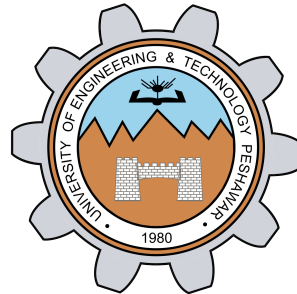


# Computer Security

## Lecture 13: Security Policies/Mechanisms and Risk Management

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# Lecture Outline

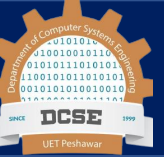


- IT Security Management
- IT Security Management Process
- PDCA Cycle
- Policies and Mechanisms
- Objective of Policies
- Why Policy?
- Bulls-Eye Model
- Types of Information Security Policy
- Trust and Assumptions
- Assurance
- Operational & Human Issues
- Policy, Standards, and Practices
- Risk
- Risk Analysis
- Risk Management vs. Cost of Security
- CIA Risk and Control
- Security as Risk Management
- Risk Identification and assessment
- Risk Control
- Risk Communication / Documenting Results
- Security Through Obscurity (STO)

- Security requirements means asking
  - what assets do we need to protect?
  - how are those assets threatened?
  - what can we do to counter those threats?
- IT security management answers these
  - **determining** security objectives and risk profile
  - perform security risk assessment of assets
  - select, implement, monitor controls

- **IT Security Management:** a process used to achieve and maintain appropriate levels of confidentiality, integrity, availability, accountability, authenticity and reliability. IT security management functions include:
  - organizational IT security objectives, strategies and policies
  - determining organizational IT security requirements
  - identifying and analyzing security threats to IT assets
  - identifying and analyzing risks
  - specifying appropriate safeguards
  - monitoring the implementation and operation of safeguards
  - developing and implement a security awareness program
  - detecting and reacting to incidents

# Policies and Mechanisms



- Policy says what is, and is not, allowed
  - This defines “security” for the site/system/*etc.*
- Mechanisms enforce policies
- Composition of policies
  - If policies conflict, discrepancies may create security vulnerabilities

# Policies and Mechanisms (Cont'd)



- **Policy:** may be expressed in
  - natural language, which is usually imprecise but easy to understand;
  - mathematics, which is usually precise but hard to understand;
  - policy languages, which look like some form of programming language and try to balance precision with ease of understanding
- **Mechanisms:** may be
  - technical, in which controls in the computer enforce the policy; for example, the requirement that a user supply a password to authenticate herself before using the computer
  - procedural, in which controls outside the system enforce the policy; for example, firing someone for ringing in a disk containing a game program obtained from an untrusted source
- *The composition problem requires checking for inconsistencies among policies. If, for example, one policy allows students and faculty access to all data, and the other allows only faculty access to all the data, then they must be resolved*

# Objective of Policies



REDUCED RISK



COMPLIANCE WITH LAWS  
AND REGULATIONS



ASSURANCE OF  
OPERATIONAL  
CONTINUITY,  
INFORMATION INTEGRITY,  
AND CONFIDENTIALITY

# Why Policies?



Policies are the least expensive means of control and often the most difficult to implement

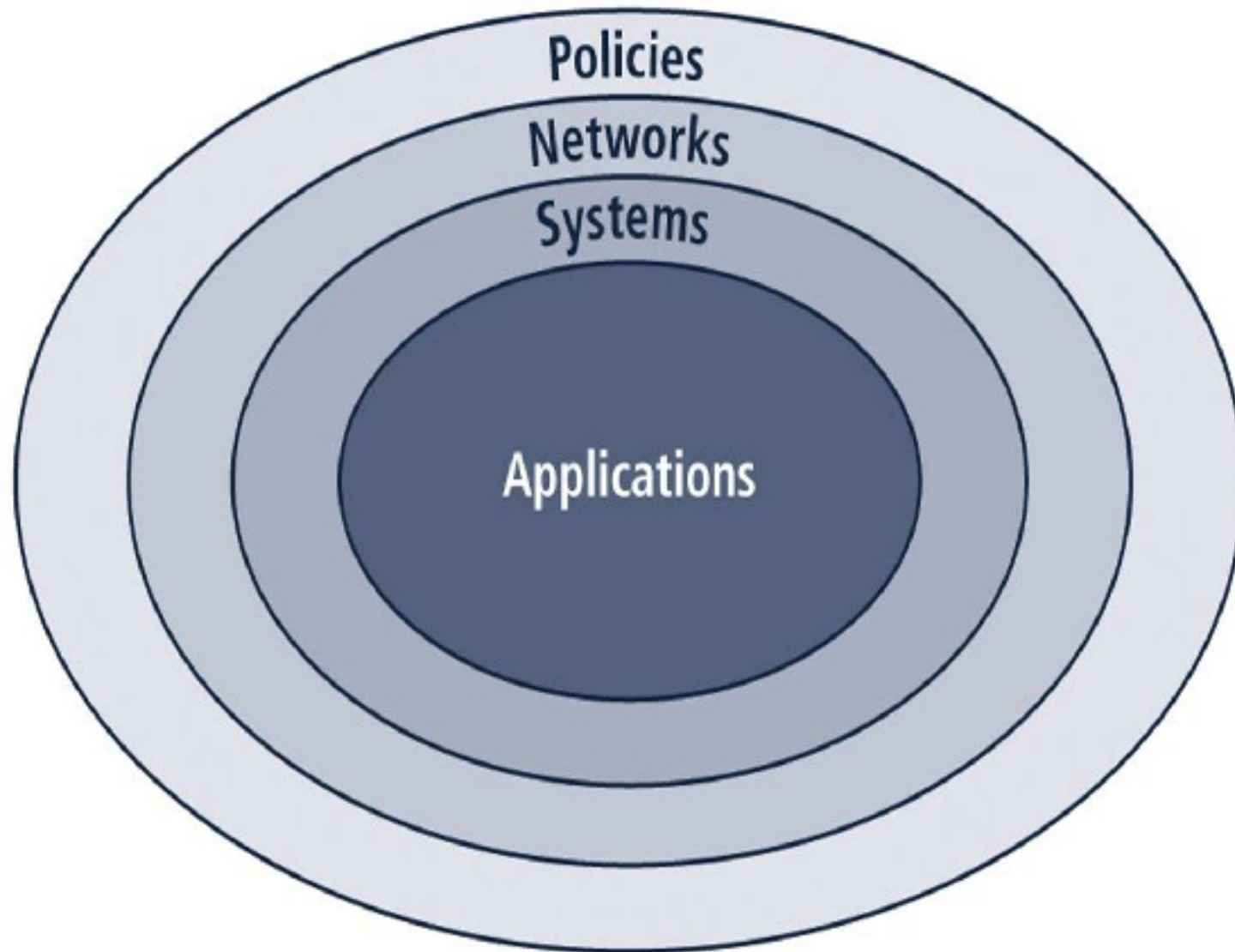


Basic rules for shaping a policy

- ✓ Policy should never conflict with law
- ✓ Policy must be able to stand up in court if challenged
- ✓ Policy must be properly supported and administered



# Bulls-Eye Model



# Types of Information Security Policy



- Enterprise information security program policy
- Issue-specific information security policies
- Systems-specific policies

# Types of Information Security Policy (Cont'd)



- **Enterprise information security program policy**

Describes the whole organization's security objectives and its commitment to information security. It can be thought of as the primary document from which other security policies are derived. Also, it often informs the organization's compliance goals.

# Types of Information Security Policy (Cont'd)



- **Issue-specific information security policies**

Provide guidelines for particular threats or categories of threats.

**For example,** an organization may create a security policy that focuses on phishing attacks or general email security.

# Types of Information Security Policy (Cont'd)



## ■ Systems-specific policies

A system-specific security policy is concerned with specific systems or types of system. It describes hardware and software approved for that system and how that system is to be protected.

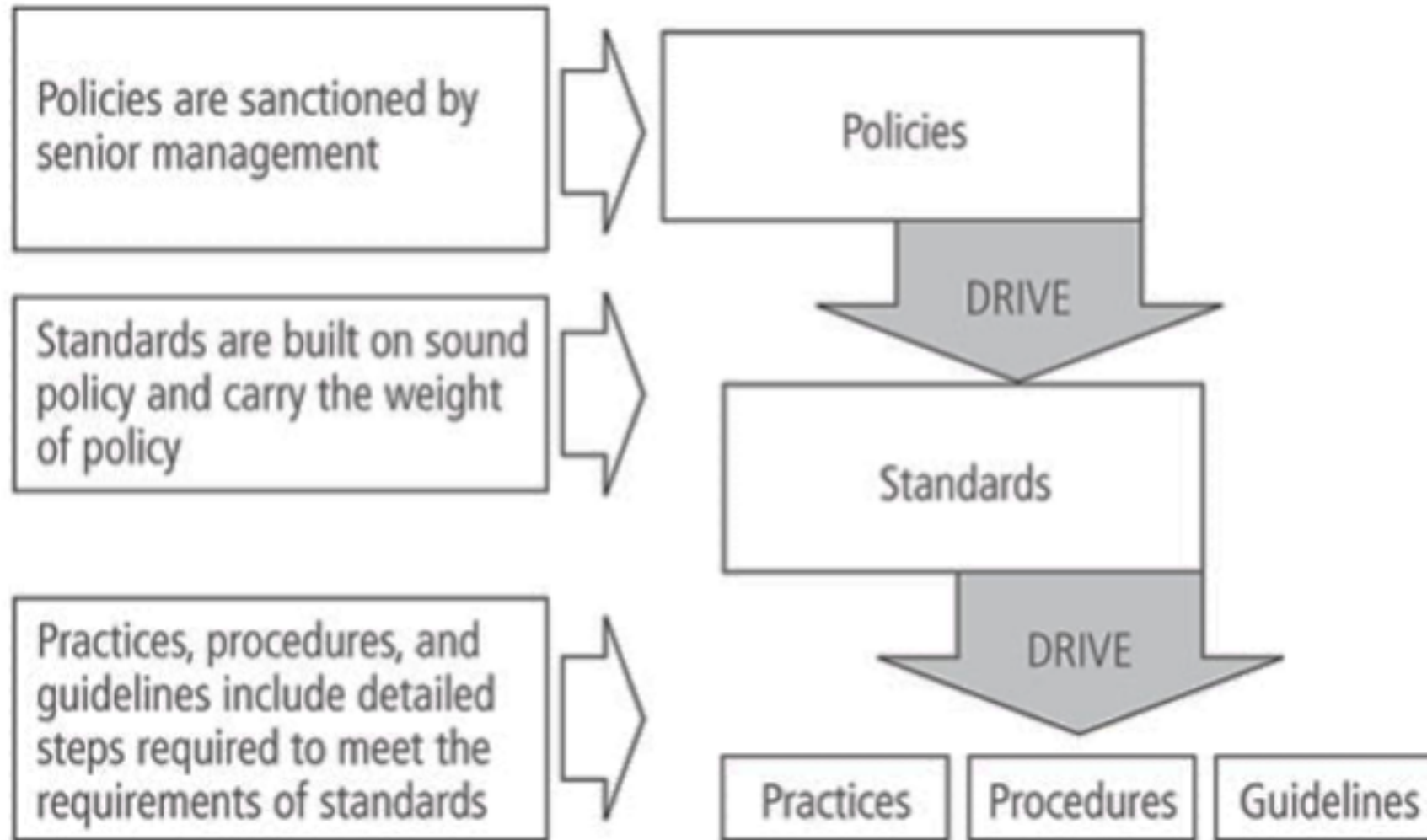
**For example,** policies for customer-facing applications, payroll systems, or data archive systems. They typically articulate security objectives and the operational security rules intended to support them.

# Policy, Standards, and Practices (Cont'd)



- **Policy:** A plan or course of action that influences decisions
  - must be properly disseminated, read, understood, agreed-to, and uniformly enforced
  - require constant modification and maintenance
- **Standards**
  - A more detailed statement of what must be done to comply with policy
- **Practices**
  - Procedures and guidelines explain how employees will comply with policy

# Policy, Standards, and Practices



# Seven Elements of an Effective Security Policy



1. Clear purpose and objectives



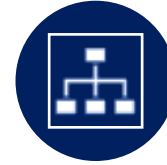
2. Scope and applicability



3. Commitment from senior management



4. Realistic and enforceable policies



6. Tailored to the organization's risk appetite



5. Clear definitions of important terms



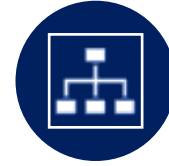
7. Up-to-date information



# Security Policy examples



Program or organizational policy



Firewall policy



Acceptable use policy



Email policy



Remote access policy



Data security policy

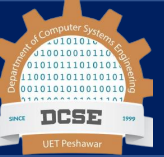
- Tools of computer security are resident on computers
- Just as mutable as any other information on computers
- Can we trust our computer?
- Can we trust our software?
- Can we trust our suppliers?
- Can we trust our people?
- Trust, but verify

# Trusting Our Computer



- Hardware bugs
- Hardware features
- Peripheral bugs/features

# Trusting Our Software



- Operating system bugs and features
- System software back-doors
- Who wrote the software?
- Who maintains the software?

# Trusting Our Suppliers



- Development process
- Bugs
- Testing
- Configuration control
- Distribution control
- Hacker challenges

# Trust, but Verify



- Trust with a suspicious attitude
- Ask questions
- Do background checks
- Test code
- Get written assurances
- Anticipate problems and attacks

# Trust and Assumptions



Underlie *all* aspects of security



Policies

- Unambiguously partition system states
- Correctly capture security requirements



Mechanisms

- Assumed to enforce policy
- Support mechanisms work correctly



Example of lock picker

- **Assurance** is a measure of how well the system meets its requirements; more informally, how much you can trust the system to do what it is supposed to do. It does not say what the system is to do; rather, it only covers how well the system does it
- System specification, design, and implementation can provide a basis for determining "how much" to trust a system
- Specification
  - Requirements analysis
  - Statement of desired functionality
- Design
  - How system will meet specification
- Implementation
  - Programs/systems that carry out design



- Security does not end when the system is completed. Its operation affects security
  - Cost-Benefit Analysis
    - Is it cheaper to prevent or recover?
  - Risk Analysis
    - Should we protect something?
    - How much should we protect this thing?
  - Laws and Customs
    - Are desired security measures illegal?
    - Will people do them?

## ■ Organizational Problems

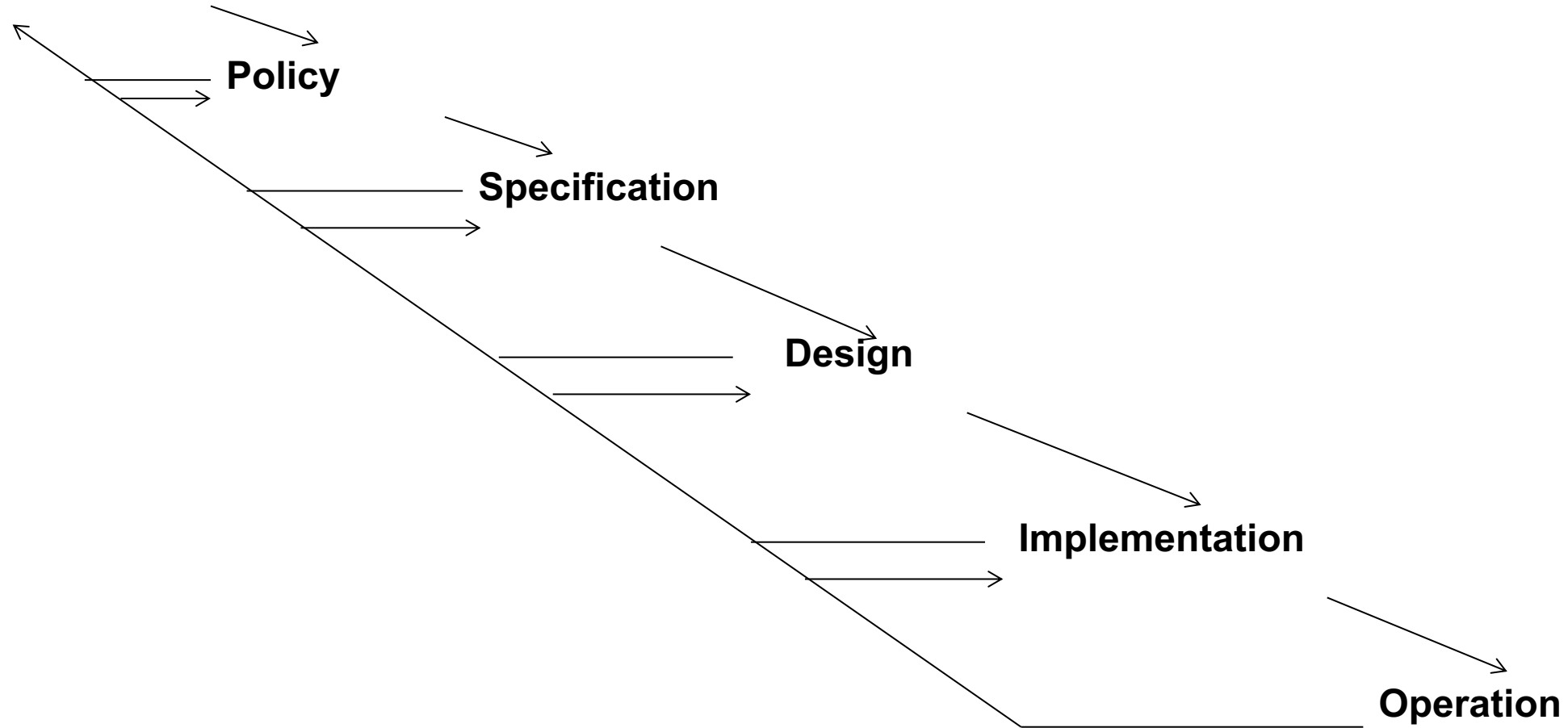
- Power and responsibility
- Financial benefits (security does not bring in revenue, it merely prevents the loss of revenue )

## ■ People problems

- Heart of any security system is people
- Outsiders and insiders
- Social Engineering

# Tying Together

Threats



- The possibility that a particular vulnerability will be exploited
- IT-related risks arise from:
  - Unauthorized (malicious or accidental) disclosure, modification, or destruction of information
  - Unintentional errors or omissions
  - IT disruptions due to natural or man-made disasters
  - Failure to exercise due care and diligence in implementation and operation of the IT system

$$\text{Risk} = \text{Threat} * \text{Vulnerability} (* \text{Impact})$$

- Identification, assessment and reduction of risks to an acceptable level
- The process of identifying security risks and probability of occurrence, determining their impact, and identifying areas that require protection
- Three parts:
  - Risk assessment – determine the possible risks
  - Risk management – evaluating alternatives for mitigating the risk
  - Risk communication – presenting the material in an understandable way to decision makers and/or the public

# Risk Management vs. Cost of Security



- **Risk mitigation**

- The process of selecting appropriate controls to reduce risk to an acceptable level

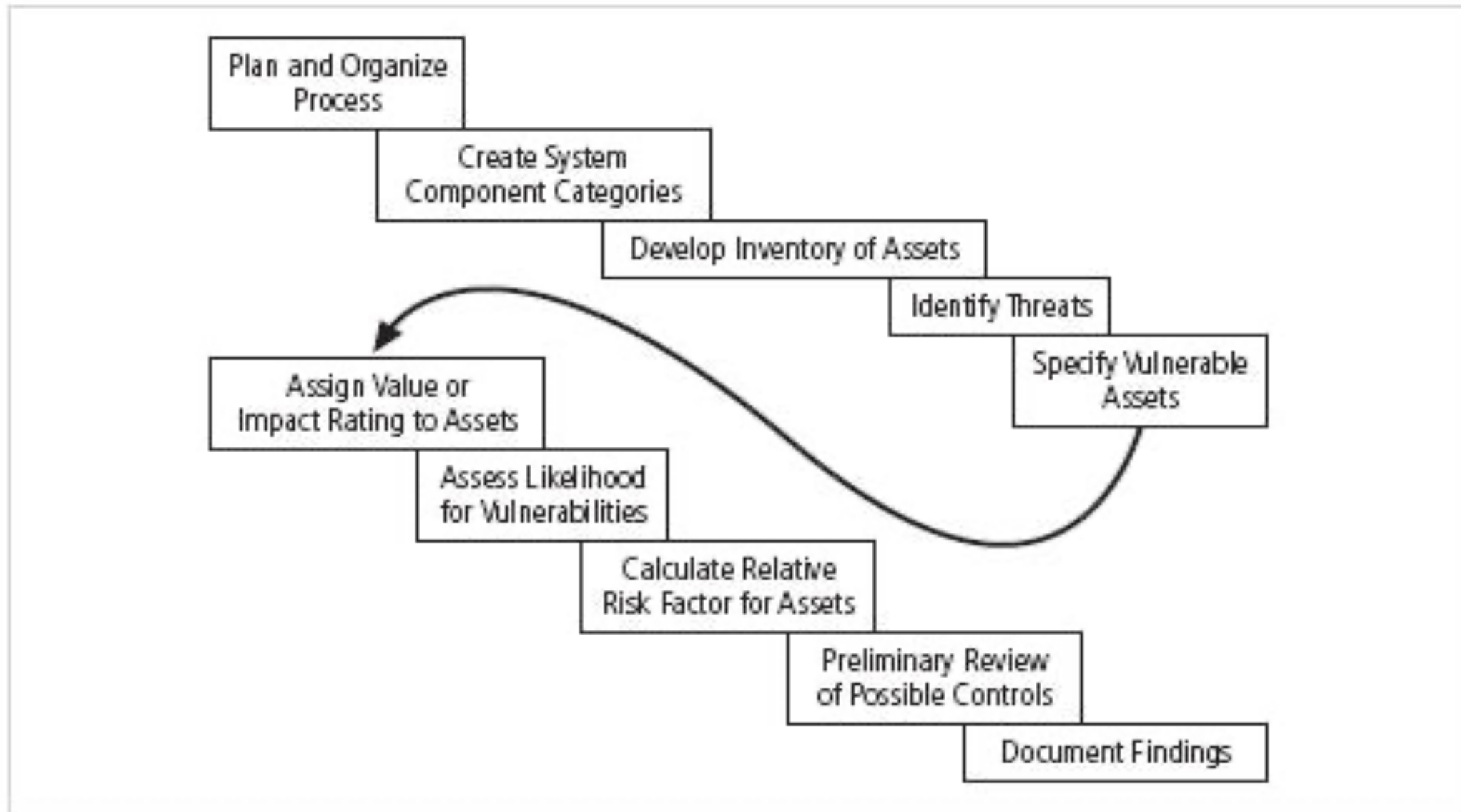
- The level of acceptable risk

- Determined by comparing the risk of security hole exposure to the cost of implementing and enforcing the security policy

- Trade-offs between safety, cost, and availability

- Managing a risk is one of the key responsibilities of every manager within the organization
- In any well-developed security risk management program, two formal processes are at work:
  - Risk identification and assessment
  - Risk control

# Risk Identification Process





# Organizational Assets Used in Systems



| IT system components | Risk management components                                      |                                                                                   |
|----------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------|
| People               | People inside an organization<br>People outside an organization | Trusted employees<br>Other staff<br>People at organizations we trust<br>Strangers |
| Procedures           | Procedures                                                      | IT and business standard procedures<br>IT and business sensitive procedures       |
| Data                 | Data/Information                                                | Transmission<br>Processing<br>Storage                                             |
| Software             | Software                                                        | Applications<br>Operating systems<br>Security components                          |
| Hardware             | Hardware                                                        | Systems and peripherals<br>Security devices                                       |
| Networking           | Networking component                                            | Intranet components<br>Internet or Extranet components                            |

# Assessing Values for Information Assets



- As each information asset is identified, categorized, and classified, assign a relative value
- Relative values are comparative judgments made to ensure that the most valuable information assets are given the highest priority, for example:
  - Which information asset is the most critical to the success of the organization?
  - Which information asset generates the most revenue?
  - Which information asset generates the highest profitability?
  - Which information asset is the most expensive to replace?
  - Which information asset is the most expensive to protect?
  - Which information asset's loss or compromise would be the most embarrassing or cause the greatest liability?

# Sample Asset Classification Worksheet

| System Name: <u>SLS E-Commerce</u>                                                                                      |                     |                         |
|-------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------|
| Date Evaluated: <u>February 2003</u>                                                                                    |                     |                         |
| Evaluated By: <u>D. Jones</u>                                                                                           |                     |                         |
| Information assets                                                                                                      | Data classification | Impact to profitability |
| <b>Information Transmitted:</b>                                                                                         |                     |                         |
| EDI Document Set 1 — Logistics BOL to outsourcer (outbound)                                                             | Confidential        | High                    |
| EDI Document Set 2 — Supplier orders (outbound)                                                                         | Confidential        | High                    |
| EDI Document Set 2 — Supplier fulfillment advice (inbound)                                                              | Confidential        | Medium                  |
| Customer order via SSL (inbound)                                                                                        | Confidential        | Critical                |
| Customer service Request via e-mail (inbound)                                                                           | Private             | Medium                  |
| <b>DMZ Assets:</b>                                                                                                      |                     |                         |
| Edge Router                                                                                                             | Public              | Critical                |
| Web server #1—home page and core site                                                                                   | Public              | Critical                |
| Web server #2—Application server                                                                                        | Private             | Critical                |
| Notes: BOL: Bill of Lading:<br>DMZ: Demilitarized Zone<br>EDI: Electronic Data Interchange<br>SSL: Secure Sockets Layer |                     |                         |

# Weighted Factor Analysis Worksheet Example

| Information Asset                                                    | Criterion 1:<br>Impact on<br>Revenue | Criterion 2:<br>Impact on<br>Profitability | Criterion 3:<br>Impact on<br>Public<br>Image | Weighted<br>Score |
|----------------------------------------------------------------------|--------------------------------------|--------------------------------------------|----------------------------------------------|-------------------|
| <i>Criterion weight (1–100); must total 100</i>                      | 30                                   | 40                                         | 30                                           |                   |
| EDI Document Set 1—Logistics bill of lading to outsourcer (outbound) | 0.8                                  | 0.9                                        | 0.5                                          | 75                |
| EDI Document Set 2—Supplier orders (outbound)                        | 0.8                                  | 0.9                                        | 0.6                                          | 78                |
| EDI Document Set 2—Supplier fulfillment advice (inbound)             | 0.4                                  | 0.5                                        | 0.3                                          | 41                |
| Customer order via SSL (inbound)                                     | 1.0                                  | 1.0                                        | 1.0                                          | 100               |
| Customer service request via e-mail (inbound)                        | 0.4                                  | 0.4                                        | 0.9                                          | 55                |

EDI: Electronic Data Interchange

SSL: Secure Sockets Layer

# Threats to Information Security



| Threat                                                | Example                                                        |
|-------------------------------------------------------|----------------------------------------------------------------|
| Act of human error or failure                         | Accidents, employee mistakes                                   |
| Compromises to intellectual property                  | Piracy, copyright infringement                                 |
| Deliberate acts of espionage or trespass              | Unauthorized access and/or data collection                     |
| Deliberate acts of information extortion              | Blackmail for information disclosure                           |
| Deliberate acts of sabotage or vandalism              | Destruction of systems or information                          |
| Deliberate acts of theft                              | Illegal confiscation of equipment or information               |
| Deliberate software attacks                           | Viruses, worms, macros, denial-of-service                      |
| Deviations in quality of service by service providers | Power and WAN quality of service issues from service providers |
| Forces of nature                                      | Fire, flood, earthquake, lightning                             |
| Technical hardware failures or errors                 | Equipment failure                                              |
| Technical software failures or errors                 | Bugs, code problems, unknown loopholes                         |
| Technological obsolescence                            | Antiquated or outdated technologies                            |

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- Vulnerability---weakness of system
- Once you have identified the information assets of the organization and documented some threat assessment criteria, you can begin to review every information asset for each threat
- This review leads to the creation of a list of vulnerabilities that remain potential risks to the organization
- **Vulnerabilities are specific avenues that threat agents can exploit to attack an information asset**

**Risk is**

The likelihood of the occurrence of a vulnerability

*Multiplied by*

The value of the information asset

*Minus*

The percentage of risk mitigated by current controls

*Plus*

The uncertainty of current knowledge of the vulnerability

- Access controls specifically address admission of a user into a trusted area of the organization
- These areas can include information systems, physically restricted areas such as computer rooms, and even the organization in its entirety
- Access controls usually consist of a combination of policies, programs, and technologies



- An organization must choose one of four basic strategies to control risks
  - **Avoidance**: applying safeguards that eliminate or reduce the remaining uncontrolled risks for the vulnerability
  - **Transference**: shifting the risk to other areas or to outside entities
  - **Mitigation**: reducing the impact should the vulnerability be exploited
  - **Acceptance**: understanding the consequences and accepting the risk without control or mitigation

# CIA Risk and Control



| CIA                    | RISK                                                                 | CONTROL                                              |
|------------------------|----------------------------------------------------------------------|------------------------------------------------------|
| <b>Confidentiality</b> | Loss of privacy, Unauthorized access to information, Identity theft. | Encryption, Authentication, Access Control           |
| <b>Integrity</b>       | Information is no longer reliable or accurate, Fraud.                | Maker/Checker, Quality Assurance, Audit Logs         |
| <b>Availability</b>    | Business disruption, Loss of customer's confidence, Loss of revenue. | Plans and test, Backup storage, Sufficient capacity. |

**Risk and Its Protection by Implementing CIA**

# END