1

1	IN THE SUPREME COURT OF THE UNITED STATES
2	x
3	MCLANE COMPANY, INC., :
4	Petitioner : No. 15-1248
5	v. :
6	EQUAL EMPLOYMENT OPPORTUNITY :
7	COMMISSION, :
8	Respondent. :
9	x
10	Washington, D.C.
11	Tuesday, February 21, 2017
12	
13	The above-entitled matter came on for oral
14	argument before the Supreme Court of the United States
15	at 11:07 a.m.
16	APPEARANCES:
17	ALLYSON N. HO, ESQ., Dallas, Tex.; on behalf of the
18	Petitioner.
19	RACHEL P. KOVNER, ESQ., Assistant to the Solicitor
20	General, Department of Justice, Washington, D.C.;
21	on behalf of the Respondent.
22	STEPHEN B. KINNAIRD, ESQ., Washington, D.C.; for
23	Court-appointed amicus curiae defending the
24	judgment below.

25

1	CONTENTS	
2	ORAL ARGUMENT OF	PAGE
3	ALLYSON N. HO, ESQ.	
4	On behalf of the Petitioner	3
5	ORAL ARGUMENT OF	
6	RACHEL P. KOVNER, ESQ.	
7	On behalf of the Respondent	16
8	ORAL ARGUMENT OF	
9	STEPHEN B. KINNAIRD, ESQ.	
10	For Court-appointed amicus curiae	
11	defending the judgment below	28
12	REBUTTAL ARGUMENT OF	
13	ALLYSON N. HO, ESQ.	
14	On behalf of the Petitioner	42
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	PROCEEDINGS
2	(11:07 a.m.)
3	CHIEF JUSTICE ROBERTS: We'll hear argument
4	next this morning in Case No. 15-1248, McLane Company v.
5	the excuse me EEOC.
6	Ms. Ho.
7	ORAL ARGUMENT OF ALLYSON N. HO
8	ON BEHALF OF THE PETITIONER
9	MS. HO: Mr. Chief Justice, and may it
10	please the Court:
11	The language and structure of the statutory
12	scheme, the tradition of appellate review, and the sound
13	administration of justice all counsel in favor of
14	reviewing EEOC's subpoena enforcement decisions for
15	abuse of discretion.
16	First, under the statutory scheme, the
17	EEOC's investigative authority is not plenary, like
18	other agencies, but is cabined by the statutory limit of
19	relevance to the charge under investigation, as this
20	Court said in Shell Oil.
21	Because this inquiry is extraordinarily
22	contextualized, the district court's fact-intensive
23	determination should be reviewed under a unitary
24	abuse-of-discretion standard, as this Court has held.
25	Second, the tradition of deferential

- 1 appellate review is robust, not only for administrative
- 2 subpoenas, but also for close analogs, such as search
- 3 warrants and grand jury subpoenas.
- 4 Third, the district court is the judicial
- 5 actor best positioned to decide the issue for any number
- of reasons that this Court articulated in Pierce and is
- 7 applied in subsequent cases. The fact-intensive and
- 8 context-sensitive --
- 9 JUSTICE GINSBURG: Pierce you --
- MS. HO: -- natures.
- 11 JUSTICE GINSBURG: Pierce you mentioned.
- 12 Rule 11 is another. A district -- a proceeding is going
- 13 on in the district court. The district court judge is
- 14 intimately familiar with -- with the case.
- But a subpoena enforcement is different. It
- 16 comes to the district court cold. He knows nothing
- 17 about the case. He's not, as he -- in Pierce and in
- 18 Rule 11, thoroughly familiar with the parties and the
- 19 controversy. It just -- it's an application to enforce
- 20 a subpoena.
- 21 MS. HO: I think, your Honor, in -- I think
- 22 this case shows that an action to enforce a subpoena is
- 23 more like those. And this Court in Highmark talked
- 24 about the district court living with a case.
- 25 In -- in our case, the district court had

- 1 experience, not only with the parties in the context of
- 2 the subpoena at issue, but also with a parallel
- 3 proceeding that the agency brought under the ADEA, and
- 4 had experience in that. So I think this case shows that
- 5 there are instances where the district court does live
- 6 with a case longer.
- 7 But even if that were not so, Justice
- 8 Ginsburg, I think the other factors in Pierce, and Koon,
- 9 and Cooter & Gell, and the other cases that this Court
- 10 has articulated and given, put meat on the -- on the
- 11 Pierce factors.
- I think perhaps the most important is the
- 13 fact-sensitive, context-sensitive nature which I think
- 14 is very much like the other inquiries that -- that Your
- 15 Honor --
- JUSTICE GINSBURG: But why -- why was the
- 17 way with a fact sensitive, fleeting facts, multifarious
- 18 facts, according to Judge Watford, the pivotal issue is
- 19 a legal one; that is, what does relevance mean within
- 20 the context of the EEOC's investigatory authority? He
- 21 treated that as a question of law. What -- what is the
- 22 scope of relevance?
- 23 MS. HO: Your Honor, I think the answer to
- 24 that question lies in what is, I think, critical here,
- 25 both with respect to the proper standard of -- of review

- 1 and the ultimate resolution. And that is, in this case,
- 2 relevance is determined not in the abstract, but in
- 3 relation to the charge under investigation.
- 4 So the district court in this circumstance,
- 5 just like district courts do when they are determining
- 6 relevance in the Federal rules context, is looking at
- 7 the language of the charge in the context of the facts
- 8 before the district court and the universe of the
- 9 investigation as a whole. And I think that's -- that's
- 10 likely why, Your Honor, every -- every court of appeals,
- 11 save the Ninth, has reviewed subpoena enforcement
- 12 decisions for abuse of -- of discretion, because there's
- 13 a close --
- 14 JUSTICE GINSBURG: But they would say, if
- 15 it's a question of law, if the district court got the
- 16 law wrong, that is ipso facto an abuse of discretion
- 17 because he has no discretion to misapply the law.
- 18 MS. HO: Absolutely, Your Honor. And I
- 19 believe that is one reason, perhaps the most important
- 20 reason, why this Court, I think most clearly in Cooter &
- 21 Gell, but also in Koon and other cases, embraced a
- 22 unitary standard of review for abuse of discretion,
- 23 because an abuse of discretion standard does allow a
- 24 reviewing court to correct errors of law and errors of
- 25 fact while still affording appropriate discretion to --

1 JUSTICE SOTOMAYOR: So --2 MS. HO: -- the district court. 3 JUSTICE SOTOMAYOR: Can you clarify for me 4 exactly what's on appeal? There are essentially two rulings by the district court, one on the pedigree 5 information sought -- the name, address, Social Security 6 7 number, et cetera, of the people who had taken the 8 strength test at issue -- and a second part, a 9 disclosure of the reasons for the termination of the 10 employees who had failed the test. 11 As I read the record below, the district 12 court did not give a reason for denying the second 13 request. And the court of appeals basically said, we can't under any standard of review credit a non-reason 14 for denying something, so we reverse the district court 15 16 on that. 17 Are you challenging that particular ruling, that reversal of that part of the request? 18 MS. HO: Well, what the -- what the Ninth 19 20 Circuit did -- and thank you for the opportunity for the 21 clarification -- is it -- it reversed and it actually 22 remanded for the district court to make that determination in the first instance. And I think the --23 24 JUSTICE SOTOMAYOR: So are you reversing 25 that? Are you -- are you appealing that part of the

- 1 remand?
- MS. HO: No, Your Honor. Because we -- we
- 3 did not -- we did not advance an argument for
- 4 relevance -- or for irrelevance as -- as to -- as to
- 5 that. That was an undue burden -- an undue burden --
- 6 JUSTICE SOTOMAYOR: All right. So the only
- 7 thing that's at issue here is the district court's
- 8 failure to order the release of the pedigree, what I'm
- 9 calling the pedigree information.
- 10 MS. HO: That's correct. Because the Ninth
- 11 Circuit has already reversed and remanded at -- for the
- 12 district court to make a proper factfinding in the first
- 13 instance. And --
- 14 JUSTICE SOTOMAYOR: On the second question.
- MS. HO: On the second.
- And -- and our -- our position is that one
- 17 difference that an abuse of discretion standard makes is
- 18 that under an abuse of discretion standard, as opposed
- 19 to the de novo standard that the Ninth Circuit applied,
- 20 the proper course for a holding that the district court
- 21 did not apply the correct legal standard as the Ninth
- 22 Circuit held here. We disagree. But even if that
- 23 were -- that were the case, the proper resolution is to
- 24 reverse and remand for the district court to either
- 25 clarify what it did and explain, no, that wasn't what I

- 1 was -- I was doing, I did apply the proper standard, or
- 2 to apply the proper standard in the first -- in the
- 3 first instance.
- 4 JUSTICE GINSBURG: Why would you remand it
- 5 to the district court? Because if it went back to the
- 6 Ninth Circuit, the Ninth Circuit could very well say,
- 7 we -- we decided a question of law, the scope of what's
- 8 relevant. We had a footnote that says we -- we applied
- 9 de -- de novo review. That's our -- that's our
- 10 precedent.
- But nothing in the rest of the opinion seems
- 12 to turn on that. It seems that the Ninth Circuit has
- 13 made a ruling of law. If you remand it to the Ninth
- 14 Circuit, they might -- I expect they would say, we made
- 15 a ruling of law. And whether it's abuse of discretion
- 16 is the same result because the district court made an
- 17 error of law.
- MS. HO: They might say two things, Your
- 19 Honor, and we -- we don't know. In the footnote, I
- 20 think it's -- it's certainly not dispositive, but I
- 21 think it is telling that the Ninth Circuit did not go on
- 22 to say, well, we would have reached the same result
- 23 under either standard. But, again, under the de novo
- 24 standard that the Ninth Circuit applied, it was stepping
- 25 into the shoes of the district court and making a

- 1 determination of relevance in the first instance.
- 2 Our position is that even if -- under an
- 3 abuse of discretion standard, even if the Ninth Circuit
- 4 believed that the district court made an error of law,
- 5 the proper course under the Ninth Circuit's own
- 6 precedent would be to reverse and remand for the
- 7 district court to apply the proper legal standard in the
- 8 first instance.
- 9 JUSTICE BREYER: That, I -- I -- I'm -- I've
- 10 always been somewhat uncertain about that. You used the
- 11 word "relevance," but a fact is relevant if its
- 12 existence makes the conclusion more likely than if it
- 13 didn't exist.
- 14 Now, under that standard, I guess the EEOC
- or any other agency could require any company, no matter
- 16 how big or how small, to turn over everything that it's
- 17 ever had because they might find something in there that
- 18 would make a discrimination or failure to pay taxes or
- 19 some other thing more likely than not. So we find that
- 20 language, and we also find language that say of course
- 21 they can't authorize a fishing expedition.
- Well, what's the right standard? What
- 23 happens, for example, in the subpoena? What happens?
- 24 What is the standard?
- 25 MS. HO: Well --

- 1 JUSTICE BREYER: Anything? They can just go 2 into your house and -- I mean, you know, absent the Fourth Amendment protection -- go to a business and say, 4 we want every document you've ever had. What stops 5 that? 6 MS. HO: This -- what stops that, I think, 7 are two features of the statutory scheme here. And the first feature is that the standard of relevance is not 8 9 free-floating. It is relevant to the charge --10 JUSTICE BREYER: Well --MS. HO: -- under investigation --11 12 JUSTICE BREYER: -- relevant to the charge 13 that a person has already brought. I mean, can the EEOC say, you know, we have an idea there are companies in 14 the United States that are violating -- and there 15 16 could -- probably are -- they are violating various 17 antidiscrimination things. So what we want to do is just go to every company in alphabetical order and 18 19 interview every employee. Can they do that? 20 MS. HO: No, Your Honor. 21 JUSTICE BREYER: Because? 22 MS. HO: Because -- and I think what Your --23 what Your Honor is posing is a commissioner's -- is a commissioner's charge. 24

25

JUSTICE BREYER: Yes.

- 1 MS. HO: And the -- the EEOC has its own
- 2 regulations which govern what must be in a
- 3 commissioner's charge. And that was actually at issue
- 4 in the seminal Shell Oil case that this Court decided
- 5 and interpreted.
- 5 JUSTICE BREYER: So there has to be enough
- 7 information --
- 8 MS. HO: So the language -- the language
- 9 that this Court used in Shell Oil --
- 10 JUSTICE BREYER: Well --
- MS. HO: -- was relevant to the charge under
- 12 investigation and what "relevance" means in this
- 13 context. And I don't know that the language is -- is --
- 14 is much more clear, but it said that it tends to shed --
- can reasonably be expected to shed light on the charge
- 16 under investigation.
- 17 JUSTICE BREYER: Where does that come from?
- 18 MS. HO: That comes from Shell Oil. And
- 19 that's the language that courts have -- have used.
- 20 JUSTICE BREYER: Reasonably expected to shed
- 21 light on the charge under investigation.
- MS. HO: Yes, Your Honor.
- JUSTICE BREYER: So the law is fairly clear
- 24 that when the EEOC asks for a piece of information, they
- 25 have to be able to meet that standard.

- 1 MS. HO: Yes, Your Honor. And it's the
- 2 EEOC's burden to meet that -- to meet that standard.
- 3 And, again, Your Honor, I think that line -- that line
- 4 of questioning demonstrates how contextualized the
- 5 inquiry is in this context.
- 6 JUSTICE ALITO: Could you briefly explain
- 7 what you understand to be the charge here, and why the
- 8 so-called pedigree information is not relevant to the
- 9 charge?
- 10 MS. HO: Certainly, Your Honor.
- 11 And the charge here, we don't think -- and
- 12 to use the language that I was using with Justice
- 13 Breyer, we don't think that anything the
- 14 evaluation-taker knows or has experienced in this case
- 15 can shed light on the charge under investigation for two
- 16 reasons.
- 17 First, the evaluation itself does not mimic
- 18 job duties. It was developed, administered, and scored
- 19 by third parties using computer modeling and Labor
- 20 Department job classifications.
- 21 And second -- and, again, I think this goes
- 22 to the very fact-specific nature of the examination --
- 23 this is an isokinetic evaluation. It's taken on a
- 24 machine, like an exercise machine, that measures
- 25 resistance, range of motion and speed, and it provides

- 1 resistance equal to the force that you generate. So --
- 2 JUSTICE GINSBURG: That may be so, but how
- 3 do you answer Judge Watford's simple point, that if
- 4 you're dealing with a test and in -- both men and women
- 5 have failed it, when you want to ask the test-taker what
- 6 happened after you -- you failed the test. Were you
- 7 kept on the job? And the same question to -- to -- put
- 8 that question to men and women. If it turns out that
- 9 the men who failed the test are sometimes kept on, but
- 10 all the women who failed the test are discharged, that
- 11 would certainly support the claim of gender-based
- 12 discrimination.
- MS. HO: And, Your Honor, in this case,
- 14 McLane voluntarily provided all of the information with
- 15 respect to, at that time, the over 14,000 evaluation
- 16 takers.
- 17 JUSTICE GINSBURG: Except number one --
- 18 MS. HO: To the --
- 19 JUSTICE GINSBURG: So -- so there's no way
- 20 that the -- that the EEOC could contact these people and
- 21 ask the question that Judge Watford posed.
- So you flunked the test, what happened to
- 23 you after?
- MS. HO: Your Honor, the -- the information
- 25 did include gender and it also included the -- the --

- 1 the passing scores and the scores that did not meet the
- 2 requirement and whether any adverse employment action
- 3 took place with respect to that individual.
- 4 So to answer that question, Your Honor,
- 5 which we -- we don't disagree would be relevant, that
- 6 information has already been -- been provided to the
- 7 agency. So the only sort of remaining question on that,
- 8 and I think this is what -- what my friend from -- from
- 9 the government presses on, is well, we need to talk to
- 10 them to find out whether the test serves a legitimate
- 11 business purpose.
- 12 And I would share your --
- JUSTICE SOTOMAYOR: I'm -- I'm sorry. I --
- 14 I thought I understood that you disclosed who took the
- 15 test, who failed it, and whether someone was later
- 16 terminated. But not the reason for the termination.
- 17 MS. HO: That's correct. And that -- that
- 18 is the term --
- 19 JUSTICE SOTOMAYOR: And so --
- 20 MS. HO: -- termination that is back --
- JUSTICE SOTOMAYOR: So why isn't the reason
- 22 for termination relevant to the charge? If your
- 23 terminating keeps only women for failing the test, but
- 24 keeping men and maybe some terminating later for some
- other reason, doesn't that show that there's a problem?

- 1 MS. HO: The -- Your Honor, we haven't
- 2 advanced a relevance argument with respect to the
- 3 reasons for termination. Our argument as to that is --
- 4 is -- is undue burden.
- 5 And if I may reserve the rest of my time?
- JUSTICE SOTOMAYOR: Now, where do you --
- 7 I'll allow on rebuttal.
- 8 My question was where do you get the undue
- 9 burden? But you can answer on rebuttal.
- 10 MS. HO: Thank you, Your Honor.
- 11 CHIEF JUSTICE ROBERTS: Thank you, counsel.
- Ms. Kovner.
- ORAL ARGUMENT OF RACHEL P. KOVNER
- 14 ON BEHALF OF THE RESPONDENT
- MS. KOVNER: Mr. Chief Justice, and may it
- 16 please the Court:
- 17 Historical and functional considerations
- 18 strongly support an abuse of discretion standard of
- 19 review here. And with respect to the functional
- 20 considerations, if I could turn to Justice Ginsburg's
- 21 question about why district courts are better situated
- 22 to address this question even though it comes to them on
- 23 a largely documentary record, we think there are a
- 24 couple reasons.
- 25 The first is that this Court indicated in

- 1 Buford that when a district court just sees a lot more
- of a fact-specific question, the district court is often
- 3 going to have more expertise in answering that question.
- 4 And this Court has also indicated that when
- 5 a determination is very case specific, the costs of
- 6 appellate review are unlikely to justify the benefits
- 7 of -- of -- are unlikely to justify the added time and
- 8 expense that appellate review takes because a decision
- 9 on case-specific facts is unlikely to yield substantial
- 10 benefits -- substantial guidance for future cases.
- 11 And we think those concerns are really
- 12 accentuated here under administrative subpoena
- 13 enforcement schemes, because a central purpose of those
- 14 schemes is to get a quick disposition so that the
- investigation can move forward. And that's particularly
- true under Title VII where this Court has repeatedly
- 17 emphasized in Shell Oil and in the University of
- 18 Pennsylvania case that delay frustrates the objectives
- 19 in the statute.
- 20 JUSTICE KAGAN: But, Ms. Kovner, here the
- 21 question whether to enforce the subpoena is the whole
- 22 ball of wax, right? This is an action to enforce the
- 23 subpoena. So that question is the end-all and be-all of
- 24 the case.
- 25 Are there any other contexts in which we use

- 1 an abuse of discretion standard for not a subsidiary or
- 2 an ancillary finding or, you know, a partial finding,
- 3 but for the finding that decides the case?
- 4 MS. KOVNER: Yes, there are. I mean, so we
- 5 think the most analogous context to the administer of
- 6 subpoena contexts is other subpoena contexts. There
- 7 you're deciding the whole ball of wax, but the decision
- 8 of the district court has reviewed for abuse of
- 9 discretion.
- 10 So, example, this Court's decision in Nixon
- 11 says trial subpoenas -- pretrial subpoenas under Rule 17
- 12 for information duces tecum, that's reviewed abuse --
- 13 for abuse of discretion. Grand jury subpoenas, courts
- 14 of appeals, you know, formally review for abuse of
- 15 discretion.
- With respect to other types of
- 17 determinations, under the Fourth Amendment consent
- 18 decisions, whether somebody consented to a search is
- 19 going to be dispositive, but that's reviewed
- 20 deferentially for clear error.
- 21 With respect to abuse of discretion, courts
- 22 of appeals apply abuse of discretion to, as Petitioner
- 23 points out, venue decisions, going to be dispositive of
- the case if there's not venue. So there are a number of
- 25 decisions that decide the case, but they're reviewed for

- 1 abuse of discretion.
- 2 As Justice Ginsburg observes, it's true that
- 3 legal questions may come up and may be what the actual
- 4 dispute is about in a subpoena enforcement case, but
- 5 even under an abuse of discretion standard, that piece
- of the inquiry is going to be reviewed.
- JUSTICE SOTOMAYOR: Could you please tell
- 8 me -- walk me through exactly what you think, the
- 9 government thinks, is what the court, district court is
- 10 doing when it makes a decision to enforce a subpoena?
- 11 What are the legal steps? What are the factual steps?
- 12 I'm not quite sure. And -- and then embodied in that is
- 13 your -- Petitioner says there's an undue burden part of
- 14 this test as well. I don't know where that comes from
- 15 because it certainly doesn't come from Morton Salt or
- 16 Shell Oil.
- 17 So you tell me what you think is at issue.
- 18 MS. KOVNER: Yes, Your Honor. We think
- 19 there are five questions that the Court is answering
- 20 when it decides --
- 21 JUSTICE SOTOMAYOR: And -- and tell me where
- 22 you're getting that from. I mean your standard. Okay?
- 23 MS. KOVNER: Yes. So four pieces of it come
- 24 from Shell Oil, and they are that the charge is valid,
- 25 that the information that's being sought is relevant to

- 1 the charge, that the subpoena is not too indefinite, and
- 2 that there's no improper purpose.
- Now, the Court in Shell Oil didn't mention
- 4 this unduly burdensome piece of the inquiry, but the
- 5 Court relied on the Morton Salt standard, and Morton
- 6 Salt suggests that that unduly burdensome inquiry
- 7 exists. So courts of appeals have uniformly said
- 8 there's an unduly burdensome overlay on that as well.
- 9 So they are the five pieces.
- 10 We think that all five of them involve the
- 11 application of law to particular facts. They involve
- 12 case-specific determinations that involve looking at a
- 13 particular charge, a particular subpoena, considering
- 14 the relationship between those things, and then
- 15 considering any submissions of that burden that a
- 16 company makes. So we think these are all the kind of
- 17 case-specific determinations that are particularly
- 18 well-suited to district courts.
- 19 If I could turn to the second piece of the
- 20 case. The Court certainly has discretion to just
- 21 address the standard of review question and then remand.
- 22 But we think it's entirely appropriate here to simply
- 23 affirm the decision of the court of appeals, because we
- 24 think this is a relatively straightforward relevance
- 25 question where the district court just made a legal

- 1 error in not applying the test that Justice Breyer is a
- 2 question of could this information shed light on the
- 3 charge, but instead demanding more. Demanding that
- 4 essentially there be a necessity for the information and
- 5 that's just not the right legal test.
- 6 As the court of appeals indicated --
- JUSTICE GINSBURG: Could you explain to us
- 8 your view of how -- how this information, the names of
- 9 the test-takers, would shed -- shed light on the -- the
- 10 charge?
- 11 MS. KOVNER: Yes. So we think there are
- 12 two -- two ways. The first has to do with disparate
- impact, and the second has to do with disparate
- 14 treatment. May I take the second one first?
- 15 As -- as Your Honor observed, as Judge
- 16 Watford said, in order to figure out whether disparate
- 17 treatment occurred here, you need to talk to test-takers
- 18 and see whether male and female test-takers were treated
- 19 the same.
- 20 And if I could just clarify why the existing
- 21 record doesn't shed light on that. You can see at
- 22 page 33A of the petition appendix, what the district
- 23 court ordered to be turned over, and it's whether an
- 24 adverse employment action was taken within 60 days.
- Well, what we don't have is, was that action

- 1 termination, which is the action that occurred here, and
- 2 what was the reasons for the termination, and the
- 3 company's -- there's obviously litigation ongoing, but
- 4 the company says that turning that over would be an
- 5 undue burden. So in order to figure out what happened
- 6 with these applicants, we really do need to talk to the
- 7 applicants and the test-takers.
- 8 JUSTICE BREYER: Why? That's the part I
- 9 don't understand. I mean, it's -- there's a woman who
- 10 says, I took a test, physical, and I failed it. Period.
- 11 And she was terminated. She doesn't say that they are
- 12 treating women more harshly. She doesn't say that this
- isn't a qualified reason.
- MS. KOVNER: Well, she's --
- 15 JUSTICE BREYER: Saying so -- you could have
- 16 that every day of the week. People are terminated for
- 17 failing tests, and they can come in and complain. Now
- 18 at that point, the agency doesn't just say, let's find
- 19 some samples, let's do a little sampling here and see
- 20 how this is being applied. Let's go invite -- let's
- 21 interview a few people at random and see what these
- 22 tests are about. Rather, they say we want to talk to
- 23 every single employee in the company.
- I mean, hey. What's the basis for that on
- 25 the basis of that information? Why isn't that an undue

- 1 burden?
- 2 MS. KOVNER: Well --
- JUSTICE BREYER: Yeah.
- 4 MS. KOVNER: So I think there are two
- 5 pieces; one is, is it relevant, and the second is, is it
- 6 an undue burden.
- 7 With respect to whether it's relevant, I
- 8 think if you look at page 39 of our brief, this Court
- 9 has said time and again --
- 10 JUSTICE BREYER: Of course it's always
- 11 relevant when anyone complains about anything to go and
- 12 see if really there's something suspicious going on by
- 13 interviewing every single employee, even if there are
- 14 500,000 employees. You can't say that an answer might
- 15 not make it more likely. That's why I was looking at
- 16 undue burden.
- 17 And I would think maybe you have to do
- 18 something before you would decide to spend -- require
- 19 the company to spend millions of dollars to get every
- 20 single employee on tape or something. I mean, something
- 21 more than that. That -- that's what I want to know.
- 22 How does -- what about that?
- 23 MS. KOVNER: That's right. So I think
- 24 whenever the information is relevant, and I think, as
- 25 your Honor alludes to, it's clearly relevant to

- 1 interview other employees and see if this policy is
- 2 being administered the same. The overlay that Congress
- 3 created is that overlay of is it burdensome to the
- 4 company to give you that information. And here, I think
- 5 it's pretty clear why Petitioner abandoned the argument
- 6 that it's an undue burden to produce the pedigree
- 7 information. The names and the Social Security numbers
- 8 of these individuals were already in the records that
- 9 the company had of the tests. The company stripped out
- 10 that information. It went to added burden to not
- 11 provide us with the information to identify these people
- 12 by name and Social Security numbers.
- 13 Additional information like addresses was
- 14 also already in company databases with respect to all
- 15 the people who were employed by the company. So --
- 16 CHIEF JUSTICE ROBERTS: As you say, Counsel,
- 17 there is a bit of tension between your position that
- 18 abuse-of-discretion is the appropriate standard because
- 19 the district court is more familiar with the proceedings
- 20 and all that, and that we should make a ruling on
- 21 whether there was an abuse of discretion as a matter of
- 22 law without any intervening review.
- 23 MS. KOVNER: Well, we think that in the
- 24 narrow class of cases where the decision rested on an
- 25 actual legal error, and where it's clear what the

- 1 appropriate relevance determination is, it's
- 2 appropriate, then, for a court of appeals, or in this
- 3 case, this Court --
- 4 CHIEF JUSTICE ROBERTS: Well, relevance
- 5 determination is something that is pretty
- 6 fact-intensive.
- 7 MS. KOVNER: That -- that's right. But we
- 8 think that this is actually a relatively clear case for
- 9 the reasons that the court of appeals set out. We're
- 10 seeking the basic --
- 11 JUSTICE BREYER: It was -- I'm left at the
- 12 moment -- I'll go back and read it. I just don't know.
- 13 It's simply when I read this, it struck me as I haven't
- 14 seen something like this where all that happened was
- 15 somebody come -- came in in one place and says, I took a
- 16 test and failed it, and then they start to interview
- 17 everybody in the whole company. I mean, that --
- 18 hundreds, thousands. I mean, something struck me as odd
- 19 about that.
- 20 So when the district judge then said this is
- 21 an undue burden or they can't do it, they have to have
- 22 more than this, I was reluctant to say this is an abuse
- 23 of discretion, even though he thinks, you know, it's the
- 24 right thing to do. I mean, that's what judges are there
- 25 for in the district courts.

- 1 MS. KOVNER: So -- so with respect to the
- 2 geographic scope, Your Honor, I think it's really
- 3 important that we didn't initially seek this information
- 4 with respect to the entire company. We sought
- 5 information that was limited to information about the
- 6 test that was complained about at the particular
- 7 facility in question, in Goodyear, Arizona, where this
- 8 person was employed.
- 9 It's only when the company came in and said
- 10 our defense here, our explanation is we have a
- 11 nationwide policy, and we are using this test in all of
- 12 our facilities that we sought information in a broader
- 13 geographic scope.
- 14 And if we could just touch on one other
- 15 reason why this information is relevant. It's with
- 16 respect to a disparate impact theory. The crucial
- 17 question under a disparate impact theory in this case is
- 18 likely to be is this practice justified by business
- 19 necessity. And in order to know that, you have to know
- 20 whether this strength test, which seems to be exerting a
- 21 substantial disparate impact on male and female
- 22 employees, is actually representing the skills that you
- 23 need in order to -- to perform these jobs. Because if
- 24 this is a strength test that doesn't correlate to the
- 25 work that you have to perform as an employee, then it's

- 1 not justified by business necessity. And interviewing
- 2 people who actually do this job is a way to determine
- 3 that.
- 4 JUSTICE KAGAN: Could you say a little bit,
- 5 Ms. Kovner, about how it is that you're persuaded that
- 6 this Court did make a legal determination that was
- 7 affecting its judgment, as opposed to maybe using some
- 8 careless words, but was really making a relevancy
- 9 determination?
- 10 MS. KOVNER: Yes, your Honor. So I think
- 11 the key portion of the district court's opinion is on
- 12 page 29 to 30 of the petition appendix. And what the
- 13 court says is, I'm not persuaded that this is relevant.
- 14 And the reason why I'm not persuaded this is relevant is
- 15 because there's an additional step that the agency could
- 16 take to investigate whether this charge of
- 17 discriminatory first, and that's to conduct a
- 18 statistical analysis and use statistical information to
- 19 shed light on the charge. So we think that's just an
- 20 incorrect understanding of relevance. It's a necessity
- 21 test. And this Court has pretty clearly rejected the
- 22 necessity test. It's not the test in Shell Oil. It's a
- 23 test that this Court rejected in University of
- 24 Pennsylvania, where the petitioner there was looking for
- 25 a much narrower necessity test, and the Court said

- 1 that's not just what the statute authorizes.
- 2 If there are no further questions. Thank
- 3 you.
- 4 CHIEF JUSTICE ROBERTS: Thank you, counsel.
- 5 Mr. Kinnaird.
- 6 ORAL ARGUMENT OF STEPHEN B. KINNAIRD
- 7 FOR COURT-APPOINTED AMICUS CURIAE
- 8 DEFENDING THE JUDGMENT BELOW
- 9 MR. KINNAIRD: Mr. Chief Justice, and may it
- 10 please the Court:
- 11 There can be no abuse-of-discretion review
- 12 if the district court has no discretion. Congress
- 13 vested the EEOC, not the district court, with the
- 14 discretion to determine if particular relevance --
- 15 particular evidence is relevant to the charge. That
- 16 discretion cannot reside in two places.
- 17 The D.C. circuit said it best: Where
- 18 deference is owed to the agency, including in the
- 19 application of law to fact, it is, quote, "analytically
- 20 impossible," unquote, for the court of appeals to defer
- 21 to the district court if the district court disagrees
- 22 with the agency.
- 23 That case is -- that's not in our brief. I
- 24 did supply the parties with a copy. It's Novicki v.
- 25 Cook, 946 F.2d 938 1991.

- 1 And why is the party's double-discretion 2 theory analytically impossible? So the government says with regard to relevance, that the district court must enforce the subpoena unless the EEOC is obviously wrong, 4 and the court of appeals must uphold that determination 5 absent an abuse of discretion, i.e., the district court 6 7 must be obviously wrong in holding that the EEOC is or 8 is not obviously wrong. 9 That framework is not only illogical, it's 10 unworkable. If the district court disagrees with the EEOC, and the court of appeals must defer to the 11 12 district court's putative discretion, than the court of 13 appeals denies the EEOC the full measure of its 14 discretion. 15 Conversely, if the district court upholds 16 the subpoena, then the court of appeals gives excessive 17 deference to the EEOC. It cannot reverse simply because the EEOC is obviously wrong. It's only if both the EEOC 18 and the -- and the district court are obviously wrong. 19
- 20 Congress did not adopt that scheme.
- 21 Instead, Congress prescribed the standard that denies
- 22 discretion to the district court. Section 6 of the APA
- 23 provides that the district court shall sustain an agency
- 24 subpoena if it is in accordance with law. That is
- 25 typical judicial review where the courts, district and

- 1 appellate, police the lines in which the agency must
- 2 operate.
- JUSTICE KENNEDY: I'll -- I'll look up the
- 4 cases, but in an evidentiary case, civil case or a
- 5 criminal case, the question of relevance, I suppose at
- 6 the end of the day, relevance is a legal matter. But
- 7 don't we give substantial deference to the trial court
- 8 in order to administer the trial in an orderly way? And
- 9 so don't we give substantial deference to their
- 10 relevance ruling? And how is that applicable here or
- 11 inapplicable?
- MR. KINNAIRD: It's applicable, and it
- 13 supports my position about double discretion.
- Relevance is a judgment about the
- 15 relationship of certain evidence to a claim. And
- 16 because it's a judgment of relationship, there always
- 17 is, in the primary decision maker, some discretionary
- 18 judgment about how to apply the legal -- the legal
- 19 standard. In discovery and trial evidence, that primary
- 20 decision maker is the trial court, and therefore, its
- 21 determinations of relevance are -- are reviewed for
- 22 abuse of discretion.
- 23 In this context, the primary decision maker,
- 24 the one with discretion, is the EEOC. And so it is its
- 25 discretion that is reviewed simply for whether or not it

- 1 has crossed the legal lines. A district court does not
- 2 have discretion to tell an independent branch of
- 3 government conducting an investigation, you can't have
- 4 that evidence. It can simply refuse to enforce in a
- 5 legal subpoena.
- 6 And -- and two-stage review under the APA --
- 7 CHIEF JUSTICE ROBERTS: I'm sorry. Why
- 8 isn't that telling them they can't have that evidence?
- 9 MR. KINNAIRD: It's telling them because
- 10 they're drawing the legal line and saying, you can't
- 11 cross that line. That's different from exercising
- 12 discretion about whether evidence is relevant. That
- 13 discretion belongs wholly to the EEOC.
- 14 CHIEF JUSTICE ROBERTS: Well, if the line
- 15 depends on relevance, it's exactly the same thing: It's
- 16 telling them whether it's relevant or not.
- 17 MR. KINNAIRD: Well, that's why the courts
- 18 have adopted a standard of "obviously wrong."
- 19 "Obviously wrong" is not a discretionary determination.
- 20 So the district court really has no discretion. And in
- 21 two-stage review under the APA, it is always the case
- that the district court and the appellate courts apply
- 23 the same standard of review to agency action, whether
- 24 deferential or not.
- But here, under the in-accordance-with-law

- 1 theory, that means this is illegal or not, that should
- 2 be the same standard applied in the district court and
- 3 in the -- in the court of appeals. It's a legal line, a
- 4 legal determination. And nothing in Title VII departs
- 5 from that.
- 6 Now, the parties have said that this is a
- 7 factual determination, fact-intensive determination of
- 8 relevance. It is not. The EEOC has submitted here no
- 9 declarations on relevance. It was all attorney argument
- 10 in a motion. And the reason is that relevance is a
- 11 conceptual -- especially in the agency subpoena
- 12 context -- is a conceptual determination of the
- 13 relationship to the charge of a category of evidence of
- 14 unknown content. And so it is not making a factual
- 15 determination from evidence; it's a legal theory of the
- 16 potential value of the evidence to the EEOC.
- 17 JUSTICE ALITO: What about the nature of the
- 18 charge, the contours of the charge? Isn't that factual?
- 19 MR. KINNAIRD: No, that's legal. I think
- 20 that it's --
- 21 JUSTICE ALITO: Contours of the charge in a
- 22 particular case is a legal question?
- 23 MR. KINNAIRD: Absolutely. You cannot look
- 24 at extrinsic evidence. It's just analyzing the text of
- 25 the charge. And I think that courts are fairly

- 1 consistent on that.
- 2 CHIEF JUSTICE ROBERTS: What about the
- 3 burden on the other party? It would seem to me that the
- 4 district court would have a considerable degree of
- 5 familiarity with the nature of the -- the defendant's
- 6 operations, how burdensome it is in light of what
- 7 they've produced so far.
- 8 MR. KINNAIRD: And that's an analytically
- 9 separate inquiry. That's a Fourth Amendment inquiry.
- 10 Justice Sotomayor, earlier you asked, and we quote --
- it's the Donovan case says that the undue burden is part
- 12 of the Fourth Amendment requirement --
- 13 JUSTICE BREYER: I think she said Morton
- 14 Salt and --
- 15 MR. KINNAIRD: Morton Salt is --
- 16 JUSTICE BREYER: Yeah. And I -- it doesn't
- 17 have to be constitutional, I -- I would think. Let's --
- 18 regardless, I think that's something of a red herring.
- 19 I don't think an agency, even if it's constitutional,
- 20 can impose undue burdens. I can't imagine law to the
- 21 contrary.
- 22 MR. KINNAIRD: Well --
- 23 JUSTICE BREYER: So isn't that -- what about
- 24 the question was asked?
- 25 MR. KINNAIRD: Well, respectfully, Your

- 1 Honor, I think that's not true.
- JUSTICE BREYER: Oh, okay. Is the answer
- 3 just, well, that's constitutional; therefore, it doesn't
- 4 count, or whatever?
- 5 MR. KINNAIRD: Well --
- JUSTICE BREYER: The other --
- 7 MR. KINNAIRD: Well, it's constitutional,
- 8 and constitutional should be de novo. But my -- my
- 9 point is that Congress has said the EEOC shall have
- 10 access to this evidence on two conditions, neither of
- 11 which have anything to do with burden.
- 12 JUSTICE BREYER: All right. So in other
- 13 words, in your view, the law is that the -- an agency,
- 14 when somebody complains about anything, can go and ask
- if that's anywhere in the agency -- anywhere in the
- 16 company and ask every single employee and require them
- 17 to spend millions of dollars because, after all, it is
- 18 relevant. Is that the -- your --
- MR. KINNAIRD: No, there's a Fourth
- 20 Amendment limitation on that, Your Honor.
- JUSTICE BREYER: Fourth Amendment, let's --
- 22 let's take -- I mean, there's some places don't --
- 23 Fourth Amendment. And, therefore, the Court has to
- 24 review it.
- 25 MR. KINNAIRD: Well, that's right. And

- 1 Fourth Amendment determinations are de novo --
- JUSTICE BREYER: I don't see how we'd do it,
- 3 frankly. I mean, you know, there are thousands of
- 4 district courts. They -- they hear these things at
- 5 length. We don't have the time to do all that. We're
- 6 looking at a cold record. They have the lawyers in
- 7 front of them. The lawyers can explain what went on in
- 8 the agency and they can take their time.
- 9 MR. KINNAIRD: Well --
- 10 JUSTICE BREYER: You, unfortunately for us,
- 11 because you wrote an excellent brief, only have about
- 12 20 -- 20 minutes or so.
- 13 (Laughter.)
- 14 JUSTICE BREYER: So -- so do you see the
- 15 difference?
- MR. KINNAIRD: Well, to be clear, Your
- 17 Honor, the fact question of what the burden is, is
- 18 reviewed for clear error, just like in the Ornelas
- 19 historical fact questions. And by the way, that's
- 20 minimal proof. It's just the cost in terms of staff or
- 21 resources to produce the information and what's the
- 22 effect on operations or finances of the company.
- 23 My point there is that the Court will take
- 24 the finding as given for clear error. The -- the
- 25 constitutional rule is, is this excessive? Is it

- 1 constitutionally excessive relevant to the public
- 2 purpose? And like all constitutional excessiveness
- 3 determinations, under Bajakajian or Cooper Industries,
- 4 that's de novo.
- 5 The other element of the Fourth Amendment
- 6 claim in proper purpose, this Court said in Clark,
- 7 that's a question of law. And then specificity of the
- 8 subpoena, that's a question of law. There is no
- 9 constitutional issue decided here, but relevance has
- 10 been decided.
- 11 And I would only point out --
- 12 JUSTICE SOTOMAYOR: I'm sorry. I -- I --
- 13 under 401, which is a discovery rule, we review that for
- 14 relevance for abuse of discretion.
- 15 MR. KINNAIRD: Yes.
- JUSTICE SOTOMAYOR: Why is that any
- 17 different here than it is under Rule 401?
- 18 MR. KINNAIRD: Because the -- the district
- 19 court is -- has the -- is the initial decision-maker in
- 20 determining relevance, because relevance is inherently a
- 21 discretionary judgment about the relationship of
- 22 evidence to a claim. There always will, be with the
- 23 primary decision-maker, discretion. It's the EEOC that
- 24 has that discretion here.
- 25 JUSTICE SOTOMAYOR: So if we take the -- so

- 1 you don't have a problem in saying that it's within the
- 2 discretion of the district court reviewing the EEOC --
- 3 MR. KINNAIRD: No.
- 4 JUSTICE SOTOMAYOR: -- to decide relevancy?
- 5 MR. KINNAIRD: No. I'm saying --
- 6 JUSTICE SOTOMAYOR: And -- and it's only the
- 7 court of appeals, then, who has to review it as a matter
- 8 of law? I'm a little --
- 9 MR. KINNAIRD: No, I'm sorry.
- 10 JUSTICE SOTOMAYOR: I'm a little --
- 11 MR. KINNAIRD: I'm sorry that I wasn't
- 12 clear. The -- the EEOC makes the initial determination
- of whether particular evidence, such as pedigree
- 14 information, is relevant to a charge. They're the ones
- 15 that make that discretionary determination. When it --
- 16 but the discretion can only reside in one place. And
- 17 when it comes up --
- 18 JUSTICE SOTOMAYOR: It doesn't under 401.
- 19 Under 401, it resides both in the district court and
- 20 in -- on the -- in the court of appeals as an
- 21 abuse-of-discretion standard of review.
- MR. KINNAIRD: No. The court of appeals --
- 23 as I understand it, the district court has discretion,
- 24 will rule it relevant or not, and the court of appeals
- 25 will say, is that an abuse of discretion, right? And

- 1 it's notable here that Congress actually denied
- 2 abuse-of-discretion review to the district court. It
- 3 didn't use the Section 10(e) arbitrary and
- 4 capriciousness abuse of discretion or
- 5 in-accordance-with-law. It limited the district court's
- 6 inquiry for subpoena enforcement to whether it was in
- 7 accordance with law. And the legislative history is
- 8 quite clear that they did it so that they wouldn't
- 9 revisit the discretionary determinations of the district
- 10 court. You're only preventing illegal action.
- And that's why in two-stage review, a
- 12 district court always applies the same standard as the
- 13 court of appeals in review of agency action.
- 14 JUSTICE KAGAN: But, Mr. Kinnaird, do you
- 15 think that your whole argument might be taking the words
- 16 "abuse of discretion" a bit too literally? In other
- 17 words, your idea is that you can never use that term
- 18 unless there is some discretion, some real choice.
- 19 MR. KINNAIRD: Right.
- 20 JUSTICE KAGAN: And, you know, it might be
- 21 that sometimes we use that term when that's not really
- 22 true, but what we just mean to say is that a certain
- 23 amount of deference should be given because the --
- 24 because we're at the right institution to make a -- to
- 25 make a particular kind of judgment.

1 MR. KINNAIRD: Right. Well, I think if 2 you're looking to institution -- first of all, I think there has to be discretion to be abuse of discretion. I 3 think there has to be. But if you're looking just at a 4 functional analysis of, you know, how you draw the line 5 to cabin the -- the EEOC's discretion, there's no 6 7 institutional advantage. This appellate court can 8 construe the charge, construe the subpoena, and resolve the legal claims of the potential value of unknown 9 10 evidence just as well as a district court. These are simply not factual determinations. 11 12 Pedigree information is a perfect example of 13 that. And -- because there should be -- pedigree 14 information is basically saying it's relevant to be interviewed, test taking if you're investigating --15 excuse me, and interview test-takers if you're 16 investigating a charge of discriminatory testing. 17 is not a determination that should vary from district 18 judge to district judge. There really is no 19 20 discretionary determination, and the APA forecloses it. 21 I would also point out there is real no 22 argument in terms of practical considerations about 23 inducing additional appeals by adopting de novo review. 24 First of all, as a practical matter, in the

last 25 years, our research discloses only 6 Ninth

25

- 1 Circuit EEOC subpoena enforcement decisions out of 37
- 2 total. So that's only 16 percent, less than its
- 3 normal -- normal 20 percent share of appeals. And one
- 4 would not expect otherwise. Standard review is not
- 5 going to deter an appeal. It's going to shift the
- 6 battleground, as it did here, from fights about whether
- 7 this is discretionary to whether it's an implied use
- 8 of -- of an erroneous legal concept, and the problem is,
- 9 is that because relevance is a question of law and not
- 10 one of discretion, for the appellate courts to be
- 11 inquiring into whether there was abuse of discretion
- 12 simply distorts appellate decision making.
- 13 This should be -- this is about vindicating
- 14 the congressional scheme for the balance of power
- 15 between agencies and courts, and courts police the legal
- 16 limits on agency action. That's something that
- 17 appellate courts are just as capable of doing and they
- 18 have to respect discretion, because if you recognize
- 19 discretion in the district court you ipso facto diminish
- 20 the discretion of the EEOC.
- 21 I'd also like to address one point on the
- 22 Fourth Amendment. Both parties say it's not Ornelas.
- 23 It's the de novo review that applies, but rather
- 24 Illinois v. Gates, where this Court held that courts
- 25 reviewing a magistrate's decision to issue a warrant

- 1 should review that decision deferentially.
- 2 Gates supports our position, and the reason
- 3 is that the analogue to the magistrate issuing the
- 4 subpoena is -- or issuing the warrant is the EEOC
- 5 issuing the subpoena. The district court reviews the
- 6 magistrate's decision deferentially, just as it reviews
- 7 the EEOC's decision deferentially.
- But on appeal, the court of appeals applies
- 9 the same deferential Gates standard to the magistrate as
- 10 the district court, meaning that it engages in de novo
- 11 review of the district courts's decision.
- So I am aware of no -- no support, either in
- 13 the Fourth Amendment, I don't -- or in administrative
- 14 law for this idea of double discretion or double
- 15 deference. This would be the first time that a district
- 16 court has been -- would be given deference over Fourth
- 17 Amendment considerations and where the -- the -- the
- 18 court of appeals is enjoined to give deference both to
- 19 the district court and the court of appeals. I think
- 20 that simply destroys appellate decision making, deprives
- 21 it of any coherence, and this Court should affirm the
- 22 district -- affirm the court of appeals.
- Thank you.
- 24 CHIEF JUSTICE ROBERTS: Thank you,
- 25 Mr. Kinnaird.

1 Ms. Ho, you have three minutes remaining. 2 REBUTTAL ARGUMENT OF ALLYSON N. HO 3 ON BEHALF OF THE PETITIONER MS. HO: Thank you, Mr. Chief Justice. 4 5 Let me make one point and then, Justice 6 Sotomayor, respond to your -- your questions. 7 I heard both my friend Mr. Kinnaird and -and my friend from the government make very categorical 8 9 absolutist statements about a case -- about cases that 10 involve testing, and the cases that involve testing pedigree information will always be relevant. 11 12 This is a case that shows that facts matter. 13 And we don't dispute that in a case where you have a 14 test that mimics job duties or involves subjectivity, perhaps talking to people would shed light on the charge 15 16 under investigation. 17 But in this case, this evaluation that is at 18 issue, talking to people simply can't shed light on it 19 because it doesn't mimic job duties and everyone 20 experiences the test the same way, so I think that 21 underscores the importance --22 JUSTICE GINSBURG: I don't -- I don't follow 23 that. I still -- going back to what Judge Watford said, he said we don't know why these people were terminated. 24 25 Just the information given was maybe they were

- 1 terminated for a reason having nothing to do with
- 2 flunking the test.
- But what the Ninth Circuit said is -- is --
- 4 must be responded to is, were the men and women who
- 5 flunk the test treated the same. And we can't know that
- 6 without talking to the people, finding out whether they
- 7 were discharged because of the test or for some other
- 8 reason.
- 9 MS. HO: Two responses to that, Your Honor.
- 10 But first, I think it's important to underscore that the
- 11 data that McLane voluntarily provided to the agency, the
- 12 data does disclose whether -- it discloses the -- the
- 13 gender, men or women, it discloses who passed or who
- 14 failed, and it also discloses whether any adverse
- 15 employment action was taken within 90 days. So the
- 16 agency --
- 17 JUSTICE GINSBURG: Yes, but adverse --
- 18 adverse employment action can cover a wide range. It
- 19 doesn't necessarily mean discharge.
- 20 MS. HO: And -- and, Your Honor, perhap --
- 21 perhaps that is why the district court in our said -- in
- 22 our case did not -- did not -- said information
- 23 depending on what the data shows may -- may be relevant
- 24 depending on the facts that are uncovered.
- The government's argument is not one based

- 1 on the facts that have been uncovered. It's been
- 2 seeking the pedigree information for the 14,000
- 3 individuals from -- from the very beginning.
- 4 JUSTICE SOTOMAYOR: I'm having a very hard
- 5 time with your answer. I've never heard of any test
- 6 that's given that's not in some way job-related. I mean
- 7 --
- 8 MS. HO: And I apologize for being --
- 9 JUSTICE SOTOMAYOR: You can -- you can
- 10 basically give a test that says is your hair true blonde
- 11 or not?
- MS. HO: No -- no, Your Honor.
- JUSTICE SOTOMAYOR: And even though it has
- 14 no relationship to the job, you can give that test and
- 15 fire people basically because they are not true blonds?
- MS. HO: May I respond --
- 17 CHIEF JUSTICE ROBERTS: Sure
- 18 MS. HO: Mr. Chief Justice?
- 19 No. That's not our position. And I think
- 20 the distinction we're drawing, we -- we absolutely
- 21 maintain that there is a business purpose. There's a
- 22 business necessity for the evaluation.
- 23 That is a separate question from how the
- 24 evaluation operates, and the evaluation here does not
- 25 mimic job duties, which in a line of cases courts have

1	had had concern with subjectivity in those cases, and
2	what have you.
3	This case this evaluation, it does
4	measure. We use it to measure the match between an
5	employee's physical capability and the physical demands
6	of the job. It's how that examination operates. It's
7	how the evaluation operates, the facts on the ground
8	that affects whether talking to people who have taken
9	the evaluation can say something that will shed light on
10	that question.
11	CHIEF JUSTICE ROBERTS: Thank you, counsel.
12	MS. HO: Thank you.
13	CHIEF JUSTICE ROBERTS: Mr. Kinnaird, this
14	Court appointed you to brief and argue this case as an
15	amicus curiae in support of the judgment below. You
16	have ably discharged that responsibility for which we
17	are grateful.
18	The case is submitted.
19	(Whereupon, at 11:57 a.m., the case in the
20	above-entitled matter was submitted.)
21	
22	
23	
24	
25	

	<u> </u>		Ī	<u> </u>
A	addresses 24:13	41:13,17	applicable 30:10	ball 17:22 18:7
a.m 1:15 3:2	ADEA 5:3	amicus 1:23	30:12	based 43:25
45:19	administer 18:5	2:10 28:7	applicants 22:6	basic 25:10
abandoned 24:5	30:8	45:15	22:7	basically 7:13
able 12:25	administered	amount 38:23	application 4:19	39:14 44:10,15
ably 45:16	13:18 24:2	analogous 18:5	20:11 28:19	basis 22:24,25
above-entitled	administration	analogs 4:2	applied 4:7 8:19	battleground
1:13 45:20	3:13	analogue 41:3	9:8,24 22:20	40:6
absent 11:2 29:6	administrative	analysis 27:18	32:2	be-all 17:23
absolutely 6:18	4:1 17:12	39:5	applies 38:12	beginning 44:3
32:23 44:20	41:13	analytically	40:23 41:8	behalf 1:17,21
absolutist 42:9	adopt 29:20	28:19 29:2	apply 8:21 9:1,2	2:4,7,14 3:8
abstract 6:2	adopted 31:18	33:8	10:7 18:22	16:14 42:3
abuse 3:15 6:12	adopting 39:23	analyzing 32:24	30:18 31:22	believe 6:19
6:16,22,23	advance 8:3	ancillary 18:2	applying 21:1	believed 10:4
8:17,18 9:15	advanced 16:2	answer 5:23	appointed 45:14	belongs 31:13
10:3 16:18	advantage 39:7	14:3 15:4 16:9	appropriate	benefits 17:6,10
18:1,8,12,13	adverse 15:2	23:14 34:2	6:25 20:22	best 4:5 28:17
18:14,21,22	21:24 43:14,17	44:5	24:18 25:1,2	better 16:21
19:1,5 24:21	43:18	answering 17:3	arbitrary 38:3	big 10:16
25:22 29:6	affirm 20:23	19:19	argue 45:14	bit 24:17 27:4
30:22 36:14	41:21,22	antidiscrimin	argument 1:14	38:16
37:25 38:4,16	affording 6:25	11:17	2:2,5,8,12 3:3	blonde 44:10
39:3 40:11	agencies 3:18	APA 29:22 31:6	3:7 8:3 16:2,3	blonds 44:15
abuse-of-discr	40:15	31:21 39:20	16:13 24:5	branch 31:2
3:24 24:18	agency 5:3	apologize 44:8	28:6 32:9	Breyer 10:9
28:11 37:21	10:15 15:7	appeal 7:4 40:5	38:15 39:22	11:1,10,12,21
38:2	22:18 27:15	41:8	42:2 43:25	11:25 12:6,10
accentuated	28:18,22 29:23	appealing 7:25	Arizona 26:7	12:17,20,23
17:12	30:1 31:23	appeals 6:10	articulated 4:6	13:13 21:1
access 34:10	32:11 33:19	7:13 18:14,22	5:10	22:8,15 23:3
action 4:22 15:2	34:13,15 35:8	20:7,23 21:6	asked 33:10,24	23:10 25:11
17:22 21:24,25	38:13 40:16	25:2,9 28:20	asks 12:24	33:13,16,23
22:1 31:23	43:11,16	29:5,11,13,16	Assistant 1:19	34:2,6,12,21
38:10,13 40:16	ALITO 13:6	32:3 37:7,20	attorney 32:9	35:2,10,14
43:15,18	32:17,21	37:22,24 38:13	authority 3:17	brief 23:8 28:23
actor 4:5	allow 6:23 16:7	39:23 40:3	5:20	35:11 45:14
actual 19:3	alludes 23:25	41:8,18,19,22	authorize 10:21	briefly 13:6
24:25	ALLYSON 1:17	APPEARAN	authorizes 28:1	broader 26:12
added 17:7	2:3,13 3:7 42:2	1:16	aware 41:12	brought 5:3
24:10	alphabetical	appellate 3:12		11:13
additional 24:13	11:18	4:1 17:6,8 30:1	<u>B</u>	Buford 17:1
27:15 39:23	Amendment	31:22 39:7	B 1:22 2:9 28:6	burden 8:5,5
address 7:6	11:3 18:17	40:10,12,17	back 9:5 15:20	13:2 16:4,9
16:22 20:21	33:9,12 34:20	41:20	25:12 42:23	19:13 20:15
40:21	34:21,23 35:1	appendix 21:22	Bajakajian 36:3	22:5 23:1,6,16
	36:5 40:22	27:12	balance 40:14	24:6,10 25:21
	<u> </u>		<u> </u>	<u> </u>

33:3,11 34:11 13:10 14:11 19:15 20:20 cetera 7:7 challenging 7:17 charge 3:19 6:3 33:6 6:7 11:9,12,24 12:3,11,15,21 15:11 26:18 27:1 44:21,22 Cotsea 4:2 6:13 20:11,13 21:3 20:11,13 21:3 20:11,13 21:3 20:11,13 21:3 20:110 27:16,19 28:15 32:13,18 cabin 39:6 cabined 3:18 calling 8:9 capability 45:5 capable 40:17 capriciousness 38:4 careless 27:8 case 3:4 4:14,17 4:24,24 4:24 careless 27:8 case 3:4 4:14,17 4:22,24,25 5:4 4:17,18 45:11 4:23,24,25 5:4 45:13 23:19 244;4,9,9 30:23 32:12 27:25 28:10,12
35:17 burdens 33:20 cetera 7:7 challenging 7:17 charge 3:19 6:3 6:7 11:9,12,24 business 11:3 15:11 26:18 27:1 44:21,22 Common and a sine cabine d 3:18 cabine d 3:18 cabine d 3:18 calling 8:9 capable 40:17 capriciousness 38:4 careless 27:8 case 3:4 4:14,17 case 3:19 2:20 cetera 7:7 charge 3:19 6:3 coherence 41:21 close 4:2 6:13 coherence 41:21 close 4:2 6:13 coherence 41:21 cold 4:16 35:6 distributions and a sine coherence 41:21 cold 4:16 35:6 distributions and a sine coherence 41:21 come 12:17 19:3 considering and a sine coherence 41:21 come 12:17 19:3 considering and a sine coherence 41:21 come 12:17 19:3 considering and a sine coherence 41:21 distributions and a sine coheren
burdens 33:20 cetera 7:7 23:25 27:21 33:4 course 8:20 10:5 burdensome 20:4,6,8 24:3 challenging 7:17 close 4:2 6:13 considerations 10:20 23:10 33:6 6:7 11:9,12,24 cold 4:16 35:6 41:17 court 1:1,14 business 11:3 12:3,11,15,21 12:3,11,15,21 come 12:17 19:3 considering 4:6,13,13,16 15:11 26:18 13:7,9,11,15 19:15,23 22:17 20:13,15 4:23,24,25 5:5 27:1 44:21,22 20:1,13 21:3 20:1,13 21:3 comes 4:16 consitutional 6:20,24 7:2,5 20:1,13 21:3 21:10 27:16,19 19:14 37:17 34:7,8 35:25 8:12,20,24 9:5 cabin 39:6 32:18,21,25 37:14 39:8,17 36:1 29:16,25 10:4,7 capability 45:5 Chief 3:3,9 11:23,24 12:3 constitutionally 12:4,9 16:16 capable 40:17 16:11,15 24:16 25:4 28:4,9 11:14 construe 39:8,8 17:16 18:8 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 20:5,20,23,25 case 3:4 4:14,17 44:17,18 45:11
burdensome challenging 7:17 charge 3:19 6:3 close 4:2 6:13 coherence 41:21 coherence 41:21 considerations 16:17,20 39:22 court 1:1,14 10:20 23:10 court 1:1,14 33:6 6:7 11:9,12,24 business 11:3 12:3,11,15,21 come 12:17 19:3 15:11 26:18 12:3,11,15,21 come 12:17 19:3 considering 4:6,13,13,16 does 4:2,613 considering 4:6,13,13,14 does 4:2,613 considering 4:6,13,13,14 does 4:1,613 consider
20:4,6,8 24:3 charge 3:19 6:3 coherence 41:21 16:17,20 39:22 court 1:1,14 33:6 6:7 11:9,12,24 cold 4:16 35:6 41:17 3:10,20,24 4:4 business 11:3 12:3,11,15,21 come 12:17 19:3 considering 4:6,13,13,16 15:11 26:18 13:7,9,11,15 19:15,23 22:17 20:13,15 4:23,24,25 5:5 27:1 44:21,22 20:1,13 21:3 20:1,13 21:3 5:9 6:4,8,10,15 20:1 3:1 20:1,13 21:3 21:10 27:16,19 22:18 16:22 33:17,19 34:3 7:12,13,15,22 cabin 39:6 32:18,21,25 37:14 39:8,17 20:14 37:17 34:7,8 35:25 8:12,20,24 9:5 caphility 45:5 Chief 3:3,9 1:7 commissioner's 36:1 12:4,9 16:16 capriciousness 25:4 28:4,9 11:14 contact 14:20 19:9,9,19 20:3 38:4 31:7,14 33:2 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 careless 27:8 41:24 42:4 20:16 22:4,23 13:5 18:5 27:6,13,21,23
33:6 6:7 11:9,12,24 cold 4:16 35:6 41:17 3:10,20,24 4:4 business 11:3 15:11 26:18 13:7,9,11,15 19:15,23 22:17 20:13,15 4:6,13,13,16 27:1 44:21,22 25:15 25:15 comsistent 33:1 5:9 6:4,8,10,15 C 20:1,13 21:3 20:13,15 consistent 33:1 6:20,24 7:2,5 C 2:1 3:1 28:15 32:13,18 19:14 37:17 34:7,8 35:25 8:12,20,24 9:5 cabin 39:6 32:18,21,25 37:14 39:8,17 1:7 commissioner's 36:1 12:4,9 16:16 calling 8:9 42:15 commissioner's 36:1 16:25 17:1,2,4 capable 40:17 16:11,15 24:16 25:4 28:4,9 11:14 20:15 11:18 20:15 21:14 20:5,20,23,25 38:4 31:7,14 33:2 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
business 11:3 12:3,11,15,21 come 12:17 19:3 considering 4:6,13,13,16 15:11 26:18 13:7,9,11,15 19:15,23 22:17 20:13,15 4:23,24,25 5:5 27:1 44:21,22 20:1,13 21:3 25:15 consistent 33:1 5:9 6:4,8,10,15 C 2:1 3:1 21:10 27:16,19 12:18 16:22 33:17,19 34:3 7:12,13,15,22 cabin 39:6 32:18,21,25 19:14 37:17 34:7,8 35:25 8:12,20,24 9:5 cabined 3:18 37:14 39:8,17 1:7 constitutionally 12:4,9 16:16 calling 8:9 42:15 commissioner's 36:1 12:4,9 16:16 capable 40:17 16:11,15 24:16 25:4 28:4,9 11:14 construe 39:8,8 17:16 18:8 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
15:11 26:18
C 15:22 19:24 25:15 comes 4:16 consistent 33:1 5:9 6:4,8,10,15 C C C:110 27:16,19 12:18 16:22 33:17,19 34:3 7:12,13,15,22 Cabin 39:6 32:18,21,25 COMMISSION 36:2,9 9:16,25 10:4,7 cabing 8:9 Chief 3:3,9 11:23,24 12:3 constitutionally 36:1 16:25 17:1,2,4 capable 40:17 Chief 3:3,9 11:23,24 12:3 construe 39:8,8 17:16 18:8 capriciousness 38:4 31:7,14 33:2 company 1:3 3:4 content 32:14 20:5,20,23,25 38:4 41:24 42:4 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
C 20:1,13 21:3 21:10 27:16,19 21:10 27:16,19 28:15 32:13,18 21:3 21:3 28:15 32:13,18 23:18,21,25 23:18,21,25 23:18,21,25 24:15 23:14 39:8,17 24:15 24:15 24:15 25:4 28:4,9 38:4 2areless 27:8 2ase 3:4 4:14,17 2ase 3:4 4:17,18 45:11 comes 4:16 12:18 16:22 33:17,19 34:3 21:3 21:3 19:14 37:17 34:7,18 45:11 constitutional 3:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:3 33:17,19 34:19 32:19 32:19 32:19 32:19 32:19
C 21:10 27:16,19 12:18 16:22 33:17,19 34:3 7:12,13,15,22 cabin 39:6 28:15 32:13,18 19:14 37:17 34:7,8 35:25 8:12,20,24 9:5 cabined 3:18 37:14 39:8,17 1:7 commissioner's 36:1 12:4,9 16:16 calling 8:9 Chief 3:3,9 16:11,15 24:16 companies construe 39:8,8 17:16 18:8 capable 40:17 25:4 28:4,9 11:14 contact 14:20 19:9,9,19 20:3 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
C 2:1 3:1 28:15 32:13,18 19:14 37:17 34:7,8 35:25 8:12,20,24 9:5 cabin 39:6 32:18,21,25 36:2,9 9:16,25 10:4,7 cabined 3:18 37:14 39:8,17 1:7 commissioner's 12:4,9 16:16 capability 45:5 Chief 3:3,9 16:11,15 24:16 companies companies 11:14 contact 14:20 19:9,9,19 20:3 capaciciousness 38:4 31:7,14 33:2 company 1:3 3:4 context 5:1,20 21:6,23 23:8 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
cabin 39:6 32:18,21,25 COMMISSION 36:2,9 9:16,25 10:4,7 cabined 3:18 37:14 39:8,17 1:7 constitutionally 12:4,9 16:16 calling 8:9 42:15 commissioner's 36:1 16:25 17:1,2,4 capable 40:17 Chief 3:3,9 11:23,24 12:3 construe 39:8,8 17:16 18:8 capriciousness 25:4 28:4,9 11:14 content 32:14 20:5,20,23,25 38:4 31:7,14 33:2 company 1:3 3:4 context 5:1,20 21:6,23 23:8 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
cabined 3:18 calling 8:9 37:14 39:8,17 42:15 1:7 commissioner's constitutionally 12:4,9 16:16 16:25 17:1,2,4 capability 45:5 capable 40:17 capriciousness 38:4 careless 27:8 case 3:4 4:14,17 Chief 3:3,9 16:11,15 24:16 25:4 28:4,9 16:11,15 24:16 25:4 28:4,9 16:11,15 24:16 25:4 28:4,9 16:11,15 24:16 25:4 28:4,9 16:11,14 20:15 11:18 20:16 22:4,23 companies contact 14:20 content 32:14 20:5,20,23,25 21:6,23 23:8 24:19 25:2,3,9 24:19 25:2,3,9 27:6,13,21,23
calling 8:9 42:15 commissioner's 36:1 16:25 17:1,2,4 capability 45:5 Chief 3:3,9 11:23,24 12:3 construe 39:8,8 17:16 18:8 capable 40:17 16:11,15 24:16 companies contact 14:20 19:9,9,19 20:3 capriciousness 38:4 31:7,14 33:2 company 1:3 3:4 content 32:14 20:5,20,23,25 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
capability 45:5 Chief 3:3,9 11:23,24 12:3 construe 39:8,8 17:16 18:8 capable 40:17 16:11,15 24:16 companies contact 14:20 19:9,9,19 20:3 38:4 31:7,14 33:2 company 1:3 3:4 content 32:14 20:5,20,23,25 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
capable 40:17 capriciousness 16:11,15 24:16 25:4 28:4,9 companies 11:14 20 content 32:14 20:5,20,23,25 11:14 20:5,20,23,25 38:4 careless 27:8 case 3:4 4:14,17 case 3:4 4:17,18 45:11 41:24 42:4 42:4 42:17,18 45:11 10:15 11:18 20:16 22:4,23 6:6,7 12:13 24:19 25:2,3,9 27:6,13,21,23
capriciousness 25:4 28:4,9 11:14 content 32:14 20:5,20,23,25 38:4 31:7,14 33:2 company 1:3 3:4 context 5:1,20 21:6,23 23:8 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
38:4 31:7,14 33:2 company 1:3 3:4 context 5:1,20 21:6,23 23:8 careless 27:8 41:24 42:4 10:15 11:18 6:6,7 12:13 24:19 25:2,3,9 case 3:4 4:14,17 44:17,18 45:11 20:16 22:4,23 13:5 18:5 27:6,13,21,23
case 3:4 4:14,17
11.17,10 13.11 20.10 22.1,23 13.3 10.3
4:22.24.25 5:4 45:13 23:19 24:4 9 9 30:23 32:12 27:25 28:10 12
1
5:6 6:1 8:23 choice 38:18 24:14,15 25:17 context-sensiti 28:13,20,21,21
12:4 13:14 circuit 7:20 8:11 26:4,9 34:16 4:8 5:13 29:3,5,6,10,11
14:13 17:5,18 8:19,22 9:6,6 35:22 contexts 17:25 29:12,15,16,19
17:24 18:3,24 9:12,14,21,24 company's 22:3 18:6,6 29:22,23 30:7
18:25 19:4 10:3 28:17 complain 22:17 contextualized 30:20 31:1,20
20:20 25:3,8 40:1 43:3 complained 26:6 3:22 13:4 31:22 32:2,3
26:17 28:23 Circuit's 10:5 complains 23:11 contours 32:18 33:4 34:23
30:4,4,5 31:21 circumstance 34:14 32:21 35:23 36:6,19
32:22 33:11 6:4 computer 13:19 contrary 33:21 37:2,7,19,20
42:9,12,13,17 civil 30:4 concept 40:8 controversy 37:22,23,24
43:22 45:3,14 claim 14:11 conceptual 4:19 38:2,10,12,13
45:18,19 30:15 36:6,22 32:11,12 Conversely 39:7,10 40:19
case-specific claims 39:9 concern 45:1 29:15 40:24 41:5,8
17:9 20:12,17 clarification concerns 17:11 Cook 28:25 41:10,16,18,19
cases 4:7 5:9 7:21 conclusion Cooper 36:3 41:19,21,22
6:21 17:10 clarify 7:3 8:25 10:12 Cooter 5:9 6:20 43:21 45:14
24:24 30:4 21:20 conditions 34:10 copy 28:24 court's 3:22 8:7
42:9,10 44:25 Clark 36:6 conduct 27:17 correct 6:24 18:10 27:11
45:1 class 24:24 conducting 31:3 8:10,21 15:17 29:12 38:5
categorical 42:8 classifications Congress 24:2 correlate 26:24 Court-appoin
category 32:13 13:20 28:12 29:20,21 cost 35:20 1:23 2:10 28:7
central 17:13 clear 12:14,23 34:9 38:1 costs 17:5 courts 6:5 12:19
certain 30:15 18:20 24:5,25 congressional counsel 3:13 16:21 18:13,21
38:22 25:8 35:16,18 40:14 16:11 24:16 20:7,18 25:25
certainly 9:20 35:24 37:12 consent 18:17 28:4 45:11 29:25 31:17,22

	-	-		
32:25 35:4	18:25 40:1	36:3 38:9	30:17 31:19	40:17
40:10,15,15,17	declarations	39:11	36:21 37:15	dollars 23:19
40:24 44:25	32:9	determine 27:2	38:9 39:20	34:17
courts's 41:11	defendant's	28:14	40:7	Donovan 33:11
cover 43:18	33:5	determined 6:2	discrimination	double 30:13
created 24:3	defending 1:23	determining 6:5	10:18 14:12	41:14,14
credit 7:14	2:11 28:8	36:20	discriminatory	double-discret
criminal 30:5	defense 26:10	developed 13:18	27:17 39:17	29:1
critical 5:24	defer 28:20	difference 8:17	disparate 21:12	draw 39:5
cross 31:11	29:11	35:15	21:13,16 26:16	drawing 31:10
crossed 31:1	deference 28:18	different 4:15	26:17,21	44:20
crucial 26:16	29:17 30:7,9	31:11 36:17	disposition	duces 18:12
curiae 1:23 2:10	38:23 41:15,16	diminish 40:19	17:14	duties 13:18
28:7 45:15	41:18	disagree 8:22	dispositive 9:20	42:14,19 44:25
	deferential 3:25	15:5	18:19,23	
D	31:24 41:9	disagrees 28:21	dispute 19:4	E
D 3:1	deferentially	29:10	42:13	E 2:1 3:1,1
D.C 1:10,20,22	18:20 41:1,6,7	discharge 43:19	distinction	earlier 33:10
28:17	degree 33:4	discharged	44:20	EEOC 3:5 10:14
Dallas 1:17	delay 17:18	14:10 43:7	distorts 40:12	11:13 12:1,24
data 43:11,12,23	demanding 21:3	45:16	district 3:22 4:4	14:20 28:13
databases 24:14	21:3	disclose 43:12	4:12,13,13,16	29:4,7,11,13
day 22:16 30:6	demands 45:5	disclosed 15:14	4:24,25 5:5 6:4	29:17,18,18
days 21:24	demonstrates	discloses 39:25	6:5,8,15 7:2,5	30:24 31:13
43:15	13:4	43:12,13,14	7:11,15,22 8:7	32:8,16 34:9
de 8:19 9:9,9,23	denied 38:1	disclosure 7:9	8:12,20,24 9:5	36:23 37:2,12
34:8 35:1 36:4	denies 29:13,21	discovery 30:19	9:16,25 10:4,7	40:1,20 41:4
39:23 40:23	denying 7:12,15	36:13	16:21 17:1,2	EEOC's 3:14,17
41:10	Department	discretion 3:15	18:8 19:9	5:20 13:2 39:6
dealing 14:4	1:20 13:20	6:12,16,17,22	20:18,25 21:22	41:7
decide 4:5 18:25	departs 32:4	6:23,25 8:17	24:19 25:20,25	effect 35:22
23:18 37:4	depending	8:18 9:15 10:3	27:11 28:12,13	either 8:24 9:23
decided 9:7 12:4	43:23,24	16:18 18:1,9	28:21,21 29:3	41:12
36:9,10	depends 31:15	18:13,15,21,22	29:6,10,12,15	element 36:5
decides 18:3	deprives 41:20	19:1,5 20:20	29:19,22,23,25	embodied 19:12
19:20	destroys 41:20	24:21 25:23	31:1,20,22	embraced 6:21
deciding 18:7	deter 40:5	28:12,14,16	32:2 33:4 35:4	emphasized
decision 17:8	determination	29:6,12,14,22	36:18 37:2,19	17:17
18:7,10 19:10	3:23 7:23 10:1	30:13,22,24,25	37:23 38:2,5,9	employed 24:15
20:23 24:24	17:5 25:1,5	31:2,12,13,20	38:12 39:10,18	26:8
30:17,20,23	27:6,9 29:5	36:14,23,24	39:19 40:19	employee 11:19
40:12,25 41:1	31:19 32:4,7,7	37:2,16,23,25	41:5,10,11,15	22:23 23:13,20
41:6,7,11,20	32:12,15 37:12	38:4,16,18	41:19,22 43:21	26:25 34:16
decision-maker	37:15 39:18,20	39:3,3,6 40:10	document 11:4	employee's 45:5
36:19,23	determinations	40:11,18,19,20	documentary	employees 7:10
decisions 3:14	18:17 20:12,17	41:14	16:23	23:14 24:1
6:12 18:18,23	30:21 35:1	discretionary	doing 9:1 19:10	26:22
			l	l

employment 1:6	excellent 35:11	facto 6:16 40:19	20:10	14:2,17,19
15:2 21:24	excessive 29:16	factors 5:8,11	fleeting 5:17	19:2 21:7
43:15,18	35:25 36:1	facts 5:17,18 6:7	flunk 43:5	42:22 43:17
end-all 17:23	excessiveness	17:9 20:11	flunked 14:22	Ginsburg's
enforce 4:19,22	36:2	42:12 43:24	flunking 43:2	16:20
17:21,22 19:10	excuse 3:5 39:16	44:1 45:7	follow 42:22	give 7:12 24:4
29:4 31:4	exercise 13:24	factual 19:11	footnote 9:8,19	30:7,9 41:18
enforcement	exercising 31:11	32:7,14,18	force 14:1	44:10,14
3:14 4:15 6:11	exerting 26:20	39:11	forecloses 39:20	given 5:10 35:24
17:13 19:4	exist 10:13	failed 7:10 14:5	formally 18:14	38:23 41:16
38:6 40:1	existence 10:12	14:6,9,10	forward 17:15	42:25 44:6
engages 41:10	existing 21:20	15:15 22:10	four 19:23	gives 29:16
enjoined 41:18	exists 20:7	25:16 43:14	Fourth 11:3	go 9:21 11:1,3
entire 26:4	expect 9:14 40:4	failing 15:23	18:17 33:9,12	11:18 22:20
entirely 20:22	expected 12:15	22:17	34:19,21,23	23:11 25:12
equal 1:6 14:1	12:20	failure 8:8 10:18	35:1 36:5	34:14
erroneous 40:8	expedition 10:21	fairly 12:23	40:22 41:13,16	goes 13:21
error 9:17 10:4	expense 17:8	32:25	framework 29:9	going 4:12 17:3
18:20 21:1	experience 5:1,4	familiar 4:14,18	frankly 35:3	18:19,23 19:6
24:25 35:18,24	experienced	24:19	free-floating	23:12 40:5,5
errors 6:24,24	13:14	familiarity 33:5	11:9	42:23
especially 32:11	experiences	far 33:7	friend 15:8 42:7	Goodyear 26:7
ESQ 1:17,19,22	42:20	favor 3:13	42:8	govern 12:2
2:3,6,9,13	expertise 17:3	feature 11:8	front 35:7	government
essentially 7:4	explain 8:25	features 11:7	frustrates 17:18	15:9 19:9 29:2
21:4	13:6 21:7 35:7	February 1:11	full 29:13	31:3 42:8
et 7:7	explanation	Federal 6:6	functional 16:17	government's
evaluation 13:17	26:10	female 21:18	16:19 39:5	43:25
13:23 14:15	extraordinarily	26:21	further 28:2	grand 4:3 18:13
42:17 44:22,24	3:21	fights 40:6	future 17:10	grateful 45:17
44:24 45:3,7,9	extrinsic 32:24	figure 21:16		ground 45:7
evaluation-ta		22:5	$\frac{\mathbf{G}}{\mathbf{G}^{2}}$	guess 10:14
13:14	$\frac{\mathbf{F}}{\mathbf{F} \mathbf{A} \mathbf{A} \mathbf{A} \mathbf{A} \mathbf{A} \mathbf{A} \mathbf{A} A$	finances 35:22	G3:1	guidance 17:10
everybody 25:17	F.2d 28:25	find 10:17,19,20	Gates 40:24	
evidence 28:15	facilities 26:12	15:10 22:18	41:2,9	<u>H</u>
30:15,19 31:4	facility 26:7	finding 18:2,2,3	Gell 5:9 6:21	hair 44:10
31:8,12 32:13	fact 5:17 6:25	35:24 43:6	gender 14:25	happened 14:6
32:15,16,24	10:11 28:19	fire 44:15	43:13	14:22 22:5
34:10 36:22	35:17,19	first 3:16 7:23	gender-based	25:14
37:13 39:10	fact-intensive	8:12 9:2,3 10:1	14:11	happens 10:23
evidentiary 30:4	3:22 4:7 25:6	10:8 11:8	General 1:20	10:23
exactly 7:4 19:8	32:7	13:17 16:25	generate 14:1	hard 44:4
31:15	fact-sensitive	21:12,14 27:17	geographic 26:2	harshly 22:12
examination	5:13	39:2,24 41:15	26:13	hear 3:3 35:4
13:22 45:6	fact-specific	43:10	getting 19:22	heard 42:7 44:5
example 10:23	13:22 17:2	fishing 10:21	Ginsburg 4:9,11	held 3:24 8:22
18:10 39:12	factfinding 8:12	five 19:19 20:9	5:8,16 6:14 9:4	40:24
	I	I	I	ı

	ı	İ	I	ı
herring 33:18	26:16,17,21	inquiring 40:11	40:25 42:18	38:14,20 41:24
hey 22:24	implied 40:7	inquiry 3:21	issuing 41:3,4,5	42:4,5,22
Highmark 4:23	importance	13:5 19:6 20:4		43:17 44:4,9
historical 16:17	42:21	20:6 33:9,9	J	44:13,17,18
35:19	important 5:12	38:6	job 13:18,20	45:11,13
history 38:7	6:19 26:3	instance 7:23	14:7 27:2	justified 26:18
Ho 1:17 2:3,13	43:10	8:13 9:3 10:1,8	42:14,19 44:14	27:1
3:6,7,9 4:10,21	impose 33:20	instances 5:5	44:25 45:6	justify 17:6,7
5:23 6:18 7:2	impossible	institution 38:24	job-related 44:6	
7:19 8:2,10,15	28:20 29:2	39:2	jobs 26:23	K
9:18 10:25	improper 20:2	institutional	judge 4:13 5:18	KAGAN 17:20
11:6,11,20,22	in-accordance	39:7	14:3,21 21:15	27:4 38:14,20
12:1,8,11,18	31:25 38:5	interpreted 12:5	25:20 39:19,19	keeping 15:24
12:22 13:1,10	inapplicable	intervening	42:23	keeps 15:23
14:13,18,24	30:11	24:22	judges 25:24	KENNEDY
15:17,20 16:1	include 14:25	interview 11:19	judgment 1:24	30:3
16:10 42:1,2,4	included 14:25	22:21 24:1	2:11 27:7 28:8	kept 14:7,9
43:9,20 44:8	including 28:18	25:16 39:16	30:14,16,18	key 27:11
44:12,16,18	incorrect 27:20	interviewed	36:21 38:25	kind 20:16
45:12	indefinite 20:1	39:15	45:15	38:25
holding 8:20	independent	interviewing	judicial 4:4	Kinnaird 1:22
29:7	31:2	23:13 27:1	29:25	2:9 28:5,6,9
Honor 4:21 5:15	indicated 16:25	intimately 4:14	jury 4:3 18:13	30:12 31:9,17
5:23 6:10,18	17:4 21:6	investigate	justice 1:20 3:3	32:19,23 33:8
8:2 9:19 11:20	individual 15:3	27:16	3:9,13 4:9,11	33:15,22,25
11:23 12:22	individuals 24:8	investigating	5:7,16 6:14 7:1	34:5,7,19,25
13:1,3,10	44:3	39:15,17	7:3,24 8:6,14	35:9,16 36:15
14:13,24 15:4	inducing 39:23	investigation	9:4 10:9 11:1	36:18 37:3,5,9
16:1,10 19:18	Industries 36:3	3:19 6:3,9	11:10,12,21,25	37:11,22 38:14
21:15 23:25	information 7:6	11:11 12:12,16	12:6,10,17,20	38:19 39:1
26:2 27:10	8:9 12:7,24	12:21 13:15	12:23 13:6,12	41:25 42:7
34:1,20 35:17	13:8 14:14,24	17:15 31:3	14:2,17,19	45:13
43:9,20 44:12	15:6 18:12	42:16	15:13,19,21	know 9:19 11:2
house 11:2	19:25 21:2,4,8	investigative	16:6,11,15,20	11:14 12:13
hundreds 25:18	22:25 23:24	3:17	17:20 19:2,7	18:2,14 19:14
	24:4,7,10,11	investigatory	19:21 21:1,7	23:21 25:12,23
I	24:13 26:3,5,5	5:20	22:8,15 23:3	26:19,19 35:3
i.e 29:6	26:12,15 27:18	invite 22:20	23:10 24:16	38:20 39:5
idea 11:14 38:17	35:21 37:14	involve 20:10,11	25:4,11 27:4	42:24 43:5
41:14	39:12,14 42:11	20:12 42:10,10	28:4,9 30:3	knows 4:16
identify 24:11	42:25 43:22	involves 42:14	31:7,14 32:17	13:14
illegal 32:1	44:2	ipso 6:16 40:19	32:21 33:2,10	Koon 5:8 6:21
38:10	inherently 36:20	irrelevance 8:4	33:13,16,23	Kovner 1:19 2:6
Illinois 40:24	initial 36:19	isokinetic 13:23	34:2,6,12,21	16:12,13,15
illogical 29:9	37:12	issue 4:5 5:2,18	35:2,10,14	17:20 18:4
imagine 33:20	initially 26:3	7:8 8:7 12:3	36:12,16,25	19:18,23 21:11
impact 21:13	inquiries 5:14	19:17 36:9	37:4,6,10,18	22:14 23:2,4
	l ⁻		l	I

22 22 24 22	1 40.16	25 24 24 22	12 22 22 17	10.00.04.0
23:23 24:23	limits 40:16	25:24 34:22	13:22 32:17	okay 19:22 34:2
25:7 26:1 27:5	line 13:3,3 31:10	35:3 38:22	33:5	ones 37:14
27:10	31:11,14 32:3	43:19 44:6	natures 4:10	ongoing 22:3
	39:5 44:25	meaning 41:10	necessarily	operate 30:2
Labor 13:19	lines 30:1 31:1	means 12:12	43:19	operates 44:24
	literally 38:16	32:1	necessity 21:4	45:6,7
language 3:11	litigation 22:3	measure 29:13	26:19 27:1,20	operations 33:6
6:7 10:20,20	little 22:19 27:4	45:4,4	27:22,25 44:22	35:22
12:8,8,13,19 13:12	37:8,10	measures 13:24	need 15:9 21:17	opinion 9:11
_	live 5:5	meat 5:10	22:6 26:23	27:11
largely 16:23	living 4:24	meet 12:25 13:2	neither 34:10	opportunity 1:6
Laughter 35:13	longer 5:6	13:2 15:1	never 38:17 44:5	7:20
law 5:21 6:15,16	look 23:8 30:3	men 14:4,8,9	Ninth 6:11 7:19	opposed 8:18
6:17,24 9:7,13	32:23	15:24 43:4,13	8:10,19,21 9:6	27:7
9:15,17 10:4	looking 6:6	mention 20:3	9:6,12,13,21	oral 1:13 2:2,5,8
12:23 20:11	20:12 23:15	mentioned 4:11	9:24 10:3,5	3:7 16:13 28:6
24:22 28:19	27:24 35:6	millions 23:19	39:25 43:3	order 8:8 11:18
29:24 33:20	39:2,4	34:17	Nixon 18:10	21:16 22:5
34:13 36:7,8	lot 17:1	mimic 13:17	non-reason 7:14	26:19,23 30:8
37:8 38:7 40:9 41:14	M	42:19 44:25	normal 40:3,3	ordered 21:23
	machine 13:24	mimics 42:14	notable 38:1	orderly 30:8
lawyers 35:6,7 left 25:11	13:24	minimal 35:20	Novicki 28:24	Ornelas 35:18
	_	minutes 35:12	novo 8:19 9:9,23	40:22
legal 5:19 8:21 10:7 19:3,11	magistrate 41:3 41:9	42:1	34:8 35:1 36:4	overlay 20:8
20:25 21:5		misapply 6:17	39:23 40:23	24:2,3
24:25 27:6	magistrate's 40:25 41:6	modeling 13:19	41:10	owed 28:18
	maintain 44:21	moment 25:12	number 4:5 7:7	P
30:6,18,18 31:1,5,10 32:3	maker 30:17,20	morning 3:4	14:17 18:24	P 1:19 2:6 3:1
32:4,15,19,22	30:23	Morton 19:15	numbers 24:7	16:13
39:9 40:8,15	making 9:25	20:5,5 33:13	24:12	page 2:2 21:22
legislative 38:7	27:8 32:14	33:15	0	23:8 27:12
legitimate 15:10	40:12 41:20	motion 13:25	$\frac{0}{0.2:1.3:1}$	parallel 5:2
length 35:5	male 21:18	32:10	objectives 17:18	part 7:8,18,25
let's 22:18,19,20	26:21	move 17:15	observed 21:15	19:13 22:8
22:20 33:17	match 45:4	multifarious	observes 19:2	33:11
34:21,22	matter 1:13	5:17	obviously 22:3	partial 18:2
lies 5:24	10:15 24:21	N	29:4,7,8,18,19	particular 7:17
light 12:15,21	30:6 37:7	N 1:17 2:1,1,3	31:18,19	20:11,13,13
13:15 21:2,9	39:24 42:12	2:13 3:1,7 42:2	occurred 21:17	26:6 28:14,15
21:21 27:19	45:20	name 7:6 24:12	22:1	32:22 37:13
33:6 42:15,18	McLane 1:3 3:4	names 21:8 24:7	odd 25:18	38:25
45:9	14:14 43:11	narrow 24:24	Oh 34:2	particularly
limit 3:18	mean 5:19 11:2	narrower 27:25	Oil 3:20 12:4,9	17:15 20:17
limitation 34:20	11:13 18:4	nationwide	12:18 17:17	parties 4:18 5:1
limited 26:5	19:22 22:9,24	26:11	19:16,24 20:3	13:19 28:24
38:5	23:20 25:17,18	nature 5:13	27:22	32:6 40:22
30.5	23.20 23.17,10	111111100110	27.22	32.0 10.22

	•	i	•	i
party 33:3	please 3:10	35:21	random 22:21	8:4 10:1,11
party's 29:1	16:16 19:7	produced 33:7	range 13:25	11:8 12:12
passed 43:13	28:10	proof 35:20	43:18	16:2 20:24
passing 15:1	plenary 3:17	proper 5:25	reached 9:22	25:1,4 27:20
pay 10:18	point 14:3 22:18	8:12,20,23 9:1	read 7:11 25:12	28:14 29:3
pedigree 7:5 8:8	34:9 35:23	9:2 10:5,7 36:6	25:13	30:5,6,10,14
8:9 13:8 24:6	36:11 39:21	protection 11:3	real 38:18 39:21	30:21 31:15
37:13 39:12,13	40:21 42:5	provide 24:11	really 17:11	32:8,9,10 36:9
42:11 44:2	points 18:23	provided 14:14	22:6 23:12	36:14,20,20
Pennsylvania	police 30:1	15:6 43:11	26:2 27:8	40:9
17:18 27:24	40:15	provides 13:25	31:20 38:21	relevancy 27:8
people 7:7 14:20	policy 24:1	29:23	39:19	37:4
22:16,21 24:11	26:11	public 36:1	reason 6:19,20	relevant 9:8
24:15 27:2	portion 27:11	purpose 15:11	7:12 15:16,21	10:11 11:9,12
42:15,18,24	posed 14:21	17:13 20:2	15:25 22:13	12:11 13:8
43:6 44:15	posing 11:23	36:2,6 44:21	26:15 27:14	15:5,22 19:25
45:8	position 8:16	put 5:10 14:7	32:10 41:2	23:5,7,11,24
percent 40:2,3	10:2 24:17	put 3:10 14:7	43:1,8	23:25 26:15
perfect 39:12	30:13 41:2	putative 29.12	reasonably	27:13,14 28:15
perform 26:23	44:19	Q	12:15,20	31:12,16 34:18
26:25	positioned 4:5	qualified 22:13	reasons 4:6 7:9	36:1 37:14,24
perhap 43:20	potential 32:16	question 5:21,24	13:16 16:3,24	39:14 42:11
Period 22:10	39:9	6:15 8:14 9:7	22:2 25:9	43:23
person 11:13	power 40:14	14:7,8,21 15:4	rebuttal 2:12	relied 20:5
26:8	practical 39:22	15:7 16:8,21	16:7,9 42:2	reluctant 25:22
persuaded 27:5	39:24	16:22 17:2,3	recognize 40:18	
27:13,14		17:21,23 20:21	recognize 40.18	remaining 15:7 42:1
· ·	practice 26:18	20:25 21:2	16:23 21:21	
petition 21:22 27:12	precedent 9:10	26:7,17 30:5	35:6	remand 8:1,24
	10:6	32:22 33:24		9:4,13 10:6
petitioner 1:4,18	prescribed	35:17 36:7,8	records 24:8	20:21
2:4,14 3:8	29:21	40:9 44:23	red 33:18	remanded 7:22
18:22 19:13	presses 15:9	45:10	refuse 31:4	8:11
24:5 27:24	pretrial 18:11	questioning	regard 29:3	repeatedly
42:3	pretty 24:5 25:5	13:4	regardless 33:18	17:16
physical 22:10	27:21	questions 19:3	regulations 12:2	representing
45:5,5	preventing	19:19 28:2	rejected 27:21	26:22
piece 12:24 19:5	38:10	35:19 42:6	27:23	request 7:13,18
20:4,19	primary 30:17		relation 6:3	require 10:15
pieces 19:23	30:19,23 36:23	quick 17:14 quite 19:12 38:8	relationship	23:18 34:16
20:9 23:5	probably 11:16		20:14 30:15,16	requirement
Pierce 4:6,9,11	problem 15:25	quote 28:19 33:10	32:13 36:21	15:2 33:12
4:17 5:8,11	37:1 40:8	33.10	44:14	research 39:25
pivotal 5:18	proceeding 4:12	R	relatively 20:24	reserve 16:5
place 15:3 25:15	5:3	$\overline{\mathbf{R}3:1}$	25:8	reside 28:16
37:16	proceedings	RACHEL 1:19	release 8:8	37:16
places 28:16	24:19	2:6 16:13	relevance 3:19	resides 37:19
34:22	produce 24:6	2.0 10.13	5:19,22 6:2,6	resistance 13:25
	l	<u> </u>	l	<u> </u>

				53
14:1	reviewing 3:14	26:2,13	23:13,20 34:16	States 1:1,14
resolution 6:1	6:24 37:2	scored 13:18	situated 16:21	11:15
8:23	40:25	scores 15:1,1	skills 26:22	statistical 27:18
		,	-	
resolve 39:8	reviews 41:5,6	search 4:2 18:18	small 10:16	27:18
resources 35:21	revisit 38:9	second 3:25 7:8	so-called 13:8	statute 17:19
respect 5:25	right 8:6 10:22	7:12 8:14,15	Social 7:6 24:7	28:1
14:15 15:3	17:22 21:5	13:21 20:19	24:12	statutory 3:11
16:2,19 18:16	23:23 25:7,24	21:13,14 23:5	Solicitor 1:19	3:16,18 11:7
18:21 23:7	34:12,25 37:25	Section 29:22	somebody 18:18	step 27:15
24:14 26:1,4	38:19,24 39:1	38:3	25:15 34:14	STEPHEN 1:22
26:16 40:18	ROBERTS 3:3	Security 7:6	somewhat 10:10	2:9 28:6
respectfully	16:11 24:16	24:7,12	sorry 15:13 31:7	stepping 9:24
33:25	25:4 28:4 31:7	see 21:18,21	36:12 37:9,11	steps 19:11,11
respond 42:6	31:14 33:2	22:19,21 23:12	sort 15:7	stops 11:4,6
44:16	41:24 44:17	24:1 35:2,14	Sotomayor 7:1,3	straightforward
responded 43:4	45:11,13	seek 26:3	7:24 8:6,14	20:24
Respondent 1:8	robust 4:1	seeking 25:10	15:13,19,21	strength 7:8
1:21 2:7 16:14	rule 4:12,18	44:2	16:6 19:7,21	26:20,24
responses 43:9	18:11 35:25	seen 25:14	33:10 36:12,16	stripped 24:9
responsibility	36:13,17 37:24	sees 17:1	36:25 37:4,6	strongly 16:18
45:16	rules 6:6	seminal 12:4	37:10,18 42:6	struck 25:13,18
rest 9:11 16:5	ruling 7:17 9:13	sensitive 5:17	44:4,9,13	structure 3:11
rested 24:24	9:15 24:20	sensitive 3.17 separate 33:9	sought 7:6 19:25	subjectivity
result 9:16,22	30:10	44:23	26:4,12	42:14 45:1
		=	· · · · · · · · · · · · · · · · · · ·	
reversal 7:18	rulings 7:5	serves 15:10	sound 3:12	submissions
reverse 7:15	<u> </u>	set 25:9	specific 17:5	20:15
8:24 10:6	$\frac{5}{$2:1}$ 3:1	share 15:12 40:3	specificity 36:7	submitted 32:8
29:17		shed 12:14,15,20	speed 13:25	45:18,20
reversed 7:21	Salt 19:15 20:5,6	13:15 21:2,9,9	spend 23:18,19	subpoena 3:14
8:11	33:14,15	21:21 27:19	34:17	4:15,20,22 5:2
reversing 7:24	samples 22:19	42:15,18 45:9	staff 35:20	6:11 10:23
review 3:12 4:1	sampling 22:19	Shell 3:20 12:4,9	standard 3:24	17:12,21,23
5:25 6:22 7:14	save 6:11	12:18 17:17	5:25 6:22,23	18:6,6 19:4,10
9:9 16:19 17:6	saying 22:15	19:16,24 20:3	7:14 8:17,18	20:1,13 29:4
17:8 18:14	31:10 37:1,5	27:22	8:19,21 9:1,2	29:16,24 31:5
20:21 24:22	39:14	shift 40:5	9:23,24 10:3,7	32:11 36:8
28:11 29:25	says 9:8 18:11	shoes 9:25	10:14,22,24	38:6 39:8 40:1
31:6,21,23	19:13 22:4,10	show 15:25	11:8 12:25	41:4,5
34:24 36:13	25:15 27:13	shows 4:22 5:4	13:2 16:18	subpoenas 4:2,3
37:7,21 38:2	29:2 33:11	42:12 43:23	18:1 19:5,22	18:11,11,13
38:11,13 39:23	44:10	simple 14:3	20:5,21 24:18	subsequent 4:7
40:4,23 41:1	scheme 3:12,16	simply 20:22	29:21 30:19	subsidiary 18:1
41:11	11:7 29:20	25:13 29:17	31:18,23 32:2	substantial 17:9
reviewed 3:23	40:14	30:25 31:4	37:21 38:12	17:10 26:21
6:11 18:8,12	schemes 17:13	39:11 40:12	40:4 41:9	30:7,9
18:19,25 19:6	17:14	41:20 42:18	start 25:16	suggests 20:6
30:21,25 35:18	scope 5:22 9:7	single 22:23	statements 42:9	suggests 20.0 supply 28:24
30.21,23 33.10		singic 22.23	Statements 42.7	suppry 20.24

	l		l	
support 14:11	test 7:8,10 14:4	33:17,18,19	U	value 32:16 39:9
16:18 41:12	14:6,9,10,22	34:1 38:15	ultimate 6:1	various 11:16
45:15	15:10,15,23	39:1,2,4 41:19	uncertain 10:10	vary 39:18
supports 30:13	19:14 21:1,5	42:20 43:10	uncovered 43:24	venue 18:23,24
41:2	22:10 25:16	44:19	44:1	vested 28:13
suppose 30:5	26:6,11,20,24	thinks 19:9	underscore	view 21:8 34:13
Supreme 1:1,14	27:21,22,22,23	25:23	43:10	VII 17:16 32:4
sure 19:12 44:17	27:25 39:15	third 4:4 13:19	underscores	vindicating
suspicious 23:12	42:14,20 43:2	thoroughly 4:18	42:21	40:13
sustain 29:23	43:5,7 44:5,10	thought 15:14	understand 13:7	violating 11:15
	44:14	thousands 25:18	22:9 37:23	11:16
T	test-taker 14:5	35:3	understanding	voluntarily
T 2:1,1	test-takers 21:9	three 42:1	27:20	14:14 43:11
take 21:14 27:16	21:17,18 22:7	time 14:15 16:5	understood	***
34:22 35:8,23	39:16	17:7 23:9 35:5	15:14	<u>W</u>
36:25	testing 39:17	35:8 41:15	undue 8:5,5	walk 19:8
taken 7:7 13:23	42:10,10	44:5	16:4,8 19:13	want 11:4,17
21:24 43:15	tests 22:17,22	Title 17:16 32:4	22:5,25 23:6	14:5 22:22
45:8	24:9	total 40:2	23:16 24:6	23:21
takers 14:16	Tex 1:17	touch 26:14	25:21 33:11,20	warrant 40:25
takes 17:8	text 32:24	tradition 3:12	unduly 20:4,6,8	41:4
talk 15:9 21:17	thank 7:20	3:25	unfortunately	warrants 4:3
22:6,22	16:10,11 28:2	treated 5:21	35:10	Washington
talked 4:23	28:4 41:23,24	21:18 43:5	uniformly 20:7	1:10,20,22
talking 42:15,18	42:4 45:11,12	treating 22:12	unitary 3:23	wasn't 8:25
43:6 45:8	theory 26:16,17	treatment 21:14	6:22	37:11
tape 23:20	29:2 32:1,15	21:17	United 1:1,14	Watford 5:18
taxes 10:18	thing 8:7 10:19	trial 18:11 30:7	11:15	14:21 21:16
tecum 18:12	25:24 31:15	30:8,19,20	universe 6:8	42:23
tell 19:7,17,21	things 9:18	true 17:16 19:2	University 17:17	Watford's 14:3
31:2	11:17 20:14	34:1 38:22	27:23	wax 17:22 18:7
telling 9:21 31:8	35:4	44:10,15	unknown 32:14	way 5:17 14:19
31:9,16	think 4:21,21	Tuesday 1:11	39:9	27:2 30:8
tends 12:14	5:4,8,12,13,23	turn 9:12 10:16	unquote 28:20	35:19 42:20
tension 24:17	5:24 6:9,20	16:20 20:19	unworkable	44:6
term 15:18	7:23 9:20,21	turned 21:23	29:10	ways 21:12
38:17,21	11:6,22 13:3	turning 22:4	uphold 29:5	We'll 3:3
terminated	13:11,13,21	turns 14:8	upholds 29:15	we're 25:9 35:5
15:16 22:11,16	15:8 16:23	two 7:4 9:18	use 13:12 17:25	38:24 44:20
42:24 43:1	17:11 18:5	11:7 13:15	27:18 38:3,17	week 22:16
terminating	19:8,17,18	21:12,12 23:4	38:21 40:7	well-suited
15:23,24	20:10,16,22,24	28:16 34:10	45:4	20:18
termination 7:9	21:11 23:4,8	43:9		went 9:5 24:10
15:16,20,22	23:17,23,24	two-stage 31:6	V	35:7
16:3 22:1,2	24:4,23 25:8	31:21 38:11	v 1:5 3:4 28:24	wholly 31:13
terms 35:20	26:2 27:10,19	types 18:16	40:24	wide 43:18
39:22	32:19,25 33:13	typical 29:25	valid 19:24	woman 22:9
	<u> </u>	* -	<u> </u>	<u> </u>

1440	22 4 21 22		
women 14:4,8	33A 21:22		
14:10 15:23	37 40:1		
22:12 43:4,13	39 23:8		
word 10:11			
words 27:8	4		
34:13 38:15,17	401 36:13,17		
work 26:25	37:18,19		
wouldn't 38:8	42 2:14		
wrong 6:16 29:4			
29:7,8,18,19	5		
31:18,19	500,000 23:14		
wrote 35:11			
wrote 33.11	6		
X	6 29:22 39:25		
$\frac{x}{x}$ 1:2,9	60 21:24		
A 1.4,7			
Y	7		
Yeah 23:3 33:16			
	8		
years 39:25			
yield 17:9	9		
$\overline{\mathbf{z}}$	90 43:15		
	938 28:25		
0	946 28:25		
1			
10(e) 38:3			
11 4:12,18			
11:07 1:15 3:2			
11:57 45:19			
14,000 14:15			
44:2			
15-1248 1:4 3:4			
16 2:7 40:2			
17 18:11			
1991 28:25			
2			
20 35:12,12 40:3			
2017 1:11			
21 1:11			
25 39:25			
28 2:11			
29 27:12			
4741.14			
3			
32:4			
30 27:12			
30 27:12			
	I		