

Here is a Product Requirements Document (PRD) for a Google Cloud Infrastructure Modernization Accelerator Suite.

Product Requirements Document: Google Cloud Infrastructure Modernization Accelerator Suite

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1. Executive Summary

This document outlines the requirements for the **Google Cloud Infrastructure Modernization Accelerator Suite**. This suite will be a collection of integrated tools, templates, and best practices designed to simplify and expedite the migration and modernization of on-premises and multi-cloud infrastructure to Google Cloud. The primary goal is to **reduce the time, cost, and complexity** associated with cloud adoption, enabling customers to realize the benefits of Google Cloud's scalable, secure, and innovative platform more quickly. By providing a prescriptive and automated path, we will lower the barrier to entry for enterprises, improve their success rate, and drive deeper adoption of Google Cloud services.

2. The Problem

Many enterprises struggle with migrating and modernizing their IT infrastructure. The process is often slow, expensive, and fraught with risk. Key pain points include:

- **Complex Discovery & Assessment:** Difficulty in accurately inventorying existing infrastructure, understanding application dependencies, and determining the best migration strategy (e.g., Rehost, Replatform, Refactor).
- **Skill Gaps:** In-house teams often lack the specialized expertise in Google Cloud architecture, security, and automation required for a successful migration.
- **Security & Compliance Risks:** Ensuring that the new cloud environment meets stringent

security and regulatory compliance standards from day one is a major challenge.

- **Slow & Manual Provisioning:** Manually setting up landing zones, networking, and identity and access management (IAM) is time-consuming, error-prone, and inconsistent.
 - **Cost Overruns:** Poor planning and inefficient execution frequently lead to unexpected costs and budget overruns.
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3. Product Vision & Goals

Our vision is to make Google Cloud the easiest and fastest platform for enterprises to modernize their infrastructure. We will achieve this by providing a "golden path" accelerator that automates complexity and embeds best practices directly into the customer's cloud adoption journey.

Objectives and Key Results (OKRs)

- **Objective 1: Accelerate Customer Time-to-Value.**
 - **KR1:** Reduce the average time for landing zone deployment from weeks to under one day.
 - **KR2:** Decrease the planning and assessment phase of a migration project by 40%.
 - **Objective 2: Increase Migration Success Rate.**
 - **KR1:** Reduce post-migration support tickets related to configuration errors by 60%.
 - **KR2:** Achieve a 95% success rate for automated workload deployments using our templates.
 - **Objective 3: Drive Google Cloud Service Adoption.**
 - **KR1:** Increase the adoption of key services like Google Kubernetes Engine (GKE), Cloud SQL, and BigQuery by 30% within accounts using the accelerator.
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4. Target Audience & User Personas

Our primary users are technical professionals involved in cloud adoption projects within mid-to-large enterprises.

- **Persona 1: Cloud Architect (Priya)**
 - **Role:** Designs the overall cloud strategy and architecture.

- **Needs:** A reliable, secure, and repeatable way to deploy foundational cloud infrastructure (landing zones). Needs tools to assess existing workloads and map them to appropriate Google Cloud services.
 - **Frustrations:** Inconsistent manual setups by different teams, and ensuring security policies are enforced everywhere.
 - **Persona 2: DevOps Engineer (David)**
 - **Role:** Implements and manages the cloud infrastructure and CI/CD pipelines.
 - **Needs:** Pre-built, customizable Infrastructure as Code (IaC) templates for common application patterns. Wants to automate as much of the deployment and management process as possible.
 - **Frustrations:** Writing boilerplate code for every new project and troubleshooting environment drift.
 - **Persona 3: IT Security Manager (Susan)**
 - **Role:** Ensures the cloud environment adheres to company security policies and industry regulations.
 - **Needs:** Pre-configured security controls, compliance blueprints, and automated guardrails to prevent misconfigurations.
 - **Frustrations:** Lack of visibility into security posture and the difficulty of enforcing policies consistently across a dynamic cloud environment.
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5. Features

The accelerator suite will be composed of three core pillars: Assess, Mobilize, and Operate.

Pillar 1: Assess - Discovery & Planning Toolkit

- **Must-Have:**
 - **Automated Discovery Tool:** An agentless tool to scan on-premises and multi-cloud environments to discover VMs, applications, and their dependencies.
 - **TCO & ROI Calculator:** A web-based calculator that provides cost estimates for running workloads on Google Cloud compared to on-premises, including migration costs.
 - **Migration Strategy Recommender:** An engine that analyzes discovered workloads and suggests the optimal "6 R's" migration path (Rehost, Replatform, etc.).
- **Should-Have:**
 - **Dependency Visualization Map:** A graphical interface showing the relationships

between servers and applications.

Pillar 2: Mobilize - Automated Landing Zone & Workload Deployment

- **Must-Have:**
 - **Landing Zone Automation Engine:** A guided wizard in the Google Cloud Console that deploys a secure, production-ready foundation using Terraform. This includes VPC networking, IAM roles, logging, and billing setup.
 - **Terraform Template Library:** A repository of version-controlled, customizable IaC modules for common workloads (e.g., 3-tier web app on GKE, data warehouse with BigQuery).
 - **Security & Compliance Blueprints:** Pre-configured sets of policies (Organization Policies, Firewall Rules) that map to common standards like CIS, PCI-DSS, and HIPAA.
 - **Should-Have:**
 - **Integration with CI/CD tools:** Native integration hooks for Jenkins, GitLab CI, and Cloud Build to trigger deployments from the template library.
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Pillar 3: Operate - Governance & FinOps Dashboards

- **Must-Have:**
 - **Governance Guardrails Dashboard:** A central dashboard in Cloud Console to visualize compliance status against selected blueprints and alert on policy violations.
 - **Cost Optimization Recommender:** Proactively scans for idle resources, recommends rightsizing for VMs, and suggests cost-saving opportunities like Committed Use Discounts.
 - **Could-Have:**
 - **Automated Remediation:** The ability to automatically fix certain types of policy violations (e.g., disable public IP on a VM).
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6. Non-Functional Requirements

- **Security:** All components must adhere to Google's internal security standards. All code and templates must be scanned for vulnerabilities. Customer data must be encrypted at rest and in transit.
- **Scalability:** The solution must be able to handle discovery and deployment for

enterprises with thousands of servers and applications.

- **Usability:** The user experience must be intuitive. The guided wizards and dashboards should be accessible to users with intermediate Google Cloud knowledge, without requiring deep expertise.
 - **Extensibility:** The Terraform templates and deployment scripts must be modular and well-documented to allow for easy customization by customers.
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7. Success Metrics

- **Adoption:** Number of unique customers deploying a landing zone via the accelerator per month.
- **Engagement:** Number of workload templates deployed from the library.
- **Impact:**
 - Average time from project start to first workload deployment.
 - Customer satisfaction score (CSAT) for the accelerator suite.
 - Percentage reduction in "high severity" security misconfigurations detected by Security Command Center for customers using the suite.