ANTONIO NERO

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BUSINESS PROCESS LEAD | TRANSFORMATION SPECIALIST | RETAIL & OPERATIONS

Certified Six Sigma Black Belt with over 20 years' experience delivering process optimisation, business transformation, and cross-functional change across major Australian organisations. Proven success leading ERP and systems-based improvements in complex retail, logistics, and financial environments. Trusted to engage stakeholders across business, merchandise, planning, and IT to co-create standardised, scalable solutions.

VALUE PROPOSITION

I work where business and process meet—bringing people together, simplifying how things work, and building solutions that last. I partner across technical and operational teams to align outcomes, and I'm known for making transformation initiatives feel achievable, human, and genuinely effective.

CORE CAPABILITIES

- Process Mapping & Standardisation
- ERP & Systems Transformation
- Retail & Merchandise Process Improvement
- Workshop Facilitation & Change Adoption
- Supply Chain & Inventory Planning
- Vendor & Contractor Engagement
- RFP Development & Business Case Support
- Agile & Hybrid Environments
- Continuous Improvement & Governance

SELECT HIGHLIGHTS

- Reduced cycle time by 30% across global supply chains using Lean Six Sigma practices.
- Spearheaded Wesfarmers demand planning ERP rollout— project planning, gathering business requirements, aligning IT, planning, and vendor teams.
- Delivered **3 national Home Delivery Centres** for JB Hi-Fi under a \$6M capex, on time and under budget.
- Reduced overtime from 22% to 5%, saving **\$1.3M p.a.**, via end-to-end workflow redesign.
- Improved process adoption across various organisations through **visual SOPs** and **targeted workshop facilitation**.

PROFESSIONAL EXPERIENCE

Ducon Building Solutions

Senior Consultant – Business & Systems Process Review (Contract) October 2023 – December 2024

- Mapped current and future-state processes across administrative, sales, delivery, and maintenance functions.
- Proposed system integration between Aroflo, Procore, Xero, and Pipedrive to reduce duplication and eliminate waste within process.
- Delivered process improvements for job setup, lifecycle tracking, and inter-team coordination.
- Facilitated stakeholder workshops across departments to build alignment and buy-in.

Logic (Wesfarmers Workwear Group)

Senior Manager – Program & Advisory July 2022 – September 2023

- Led key process streams for Wesfarmers' (Workwear Group) ERP transformation focused on merchandise and planning.
- Facilitated cross-functional workshops with IT, merchandise, planning, and supply chain teams.
- Scoped business requirements for a demand planning solution and supported vendor evaluation.

- Coordinated supplier engagement and managed RFP development to ensure solution fit.
- Utilised Confluence, Jira, and Microsoft tools to document processes and track delivery.

Mecca Brands

Program Manager – Supply Chain Transformation (Contract) September 2021 – June 2022

- Led major operational layout redesign and warehouse improvement initiatives across the supply chain.
- Enhanced logistics workflows and embedded KPIs, aligning changes with brand and operational goals.
- Created SOPs and training tools to support effective rollout and sustained adoption.
- Engaged with external parties on strategy, scoping, build and implementation of WMS

Coles Group

Process Automation Lead – NPD (Contract) April 2021 – September 2021

- Mapped and automated new product development workflows across logistics, development, and planning.
- Delivered process visibility and accountability improvements that increased operational efficiency by 40%.
- Developed and implemented KPIs and standard processes for real-time task tracking.

JB Hi-Fi Group

Manager, Business Process & Projects – Supply Chain Transformation June 2019 – June 2020

- Delivered a national Home Delivery Centre (HDC) network program, engaging vendors, operations, and contractors.
- Led system readiness, including WMS, site layout, traffic plans, and safety initiatives across retail sites.
- Developed metrics-based startup plans and comprehensive handover documentation.

ADDITIONAL EXPERIENCE

- Australia Post Senior Manager, Infrastructure & Automation Projects
- NAB Senior Consultant, Business Efficiency & Process Improvement
- Toll Group Senior Business Manager, Retail & 3PL
- **CEVA Logistics** National Business Manager
- **KPMG** Manager, Business Performance Services
- Caterpillar Logistics Operations Leader & Lean Six Sigma Black Belt

EDUCATION & CERTIFICATIONS

- MBA, RMIT University
- Six Sigma Black Belt Certified, Caterpillar USA
- Bachelor of Arts, La Trobe University

INTERESTS

Retail innovation, tech-enabled process design, digital transformation, endurance cycling, and Aussie Rules football. Passionate about bringing clarity and simplicity to complex systems.