# **Use of Data Journals as Data Investigative Tools**

### Atri Basu

University of Illinois, Urabana Champagne

#### **ABSTRACT**

For the past 12 years, I have been leading a project and trying to figure out the best way to express me desired narrative of the project in the form of a data journal. The data journal had to be:

- Informative somebody with no knowledge of the project upon reviewing the journal feels they have an idea of the state of the project.
- effortlessly expressive it must be able to distinguish information intuitively to the reader thus enabling a better understanding of the data.

As a product owner I often find myself needing to express the reasons behind my decisions or the current state of my project/product using data not intuitive to anyone who isn't a core team member.

In the past I've found annotated graphs to serve really well as a *data* explainability tool, a tool that allows one to explain the inferences that can be reasonably drawn from the data presented to the viewer.

However as a *data investigative tool*, a tool that allows a lay person to draw their own inferences and through a reasonable understanding of the data presented to them, data explainability tools are too static.

Over the past couple of semesters I've taken two very engaging courses on data visualization as part of my Master's degree in Data Science and been exposed to the inspirational work of Data Investigator extraordinaire <a href="Hans Rosling">Hans Rosling</a>, so I thought I would try to make a *data journal*, a data investigative tool that allows the author to assist the reader in their investigative journey through the data presented in the journal.

The data I've presented in the data journal, while modeled on the data from one of my projects, is merely that – a representation of what a real life project report might look like in the form of a data journal.

**Keywords**: data investigative tool, data explainability tool, data visualization, data reporting, product management, product ownership, data journal, data journalism.

**Index Terms**: K.6.1 [Management of Computing and Information Systems]: Project and People Management—Life Cycle; K.7.m [The Computing Profession]: Miscellaneous—Ethics

### 1 Introduction

For the past eight years at my current role, I've been providing thought leadership on a number of projects of varying nature, e.g. I've helped launch, curate and grow a social knowledge management platform, helped establish a new support center in Mexico City, been a significant contributer to a crowd-sourced automation platform for log analysis and now I have successfully launched one of our AI-powered workflow augmentation applications. Throughout my journey from ideator to product

owner, the single underlying lynchpin of every project/product has been finding the right mix between intuition and data to make the right decision at the right time. However, it doesn't just stop there. For those of us closest to the data, much that seems intuitive and self-explanatory requires deeper exploration and introspection. I have learnt this the hard way both in terms of having misread the data as well as from having to explain my thought process to my project/product stakeholders. E.g., during one particular turbulent period of a product launch, I was finding it difficult to explain the rationale behind the current state of the project and what should be our primary focus, when I drew up the following chart to explain the data as I saw it:



FIgure 1. A Data Narrative

Without meaning to rabbit hole this discourse in an explanation of this other project, I present this as an example of the kind of visualisations that were met with a lot of alacrity. They created a data narrative that allowed lay individuals, individuals who do not deal with the data minutiae of the project/product, to get their hooks into the stream of data and follow along.

### 2 THEORY

My theory was that if a simple Data Narrative was so powerful then for people seeking to make decisions a data journal, one that told of the confluence of all the narratives associated with a project/product; whilst also allowing these decisions makers to explore and validate or identify alternate narratives would be an extremely powerful tool. To prove this theory I have harnessed anonymized data modeled to mimic real life data from one of my projects in a tableau dashboard titled:

Investigating the impact and adoption of NLP on search @ a multinational

# 2.1 Is the data journal of any use with obfuscated data?

Yes! The obfuscation of the data was necessary to for data protection and privacy issues, but it also serves the function of focusing the discourse in this paper to the manner of data visualization and presentation rather than the content of it. The data is of placeholder-value only and should be viewed as a means of displaying the various characteristics of the data journal. This is also why the data has not been published anywhere, as it wouldn't serve any purpose to anyone, being fictitious.

## 2.2 The structure of the data journal

Since I visualised the data journal as a medium of data investigation, I figured it should take a form that seeks to answer questions. Thus I set about coming up with some broad-strokes qualitative qusdetions; the answers to which I thought helped shaped the narrative I wanted to protray of the project. Each qualitative question would have it's own page in the data journal which would present data points to answer more granular and specific quantitative questions that agglomeratively make up the answer to the qualitative question. This structure helped me quickly identify the metrics I want to represent and then focus on the actual representation.

However each of these qualitative questions/pages of the data journal must also be woven together into a composite and expressive narrative about the project. To allow the reader to get a clearer idea about my train of thought, I've provided a table of content and navigation buttons on each page of the magazine which allows the reader to tab to the relevant section easily and intuitively.

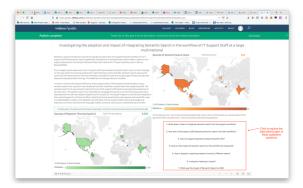


FIgure 2. Data Journal Table of Contents

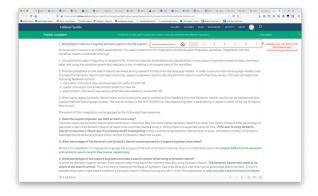


FIgure 3. Data Journal Navigation Tab

### 2.3 The use of filters for self-exploration

Identifying the qualitative questions allows the author of the data journal to initially control the narrative, but the real power of data investigative tool is in it's ability to allow the reader to explore the data more thoroughly and come to their own data-driven answers to the qualitative questions. To do this we have to identify generic

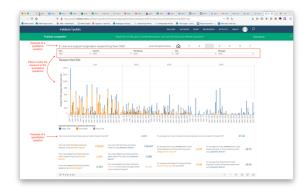


FIgure 4. Filters; Qualitative vs Quantative

and yet pertinent quantitative questions whose answers could help articulate the answer to the overarching qualitative question.

# 2.4 The dynamic annotations hack – tableau feature request?

Keeping in mind that the data journal is meant for lay users and needs to replace the kind of visualisation I depicted in Figure 1, the journal also needs to allow me to present my annotations on the readers demand. Interestingly, Tableau doesn't have any straightforward implementation of such a feature. However using some *marks & parameter* magic I was able to add annotations tied to marks on the journal which would only show up when the reader set a "show annotations" parameter in the data journal:

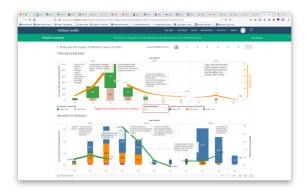


FIgure 5. marks & parameters magic

### 3 DISCUSSION

### 3.1 The use of tree bar charts

When toying around with the bar charts in Figure 5 above, I discovered that I could create a third dimension to my bars. While this dimension was a low fidelity dimension, by which I mean a dimension of the visualization that could not be used to easily discern between values of the same variable but could be used to visualize trends. And so instead of using simple stacked bar charts I decided to a create tree bar charts instead. You can see an example of how the additional dimension adds value in Figure 6, below:



FIgure 6. Tree bar charts lending additional perspectives

### 3.2 Future Considerations

The current state of the data journal is by no means it's final. When I first started on this journey I found it very hard to think from the perspective of a lay individual rather the most intimately knowledgable person on the project/product. I think that the journal will continue to evolve iteratively with each project/product experience. Here are some of the things I hope to explore in the near future.

# 3.2.1 Adding dynamic colour commentary to every data point

I want to identify a structured way in which I can come up with generic colour commentary for the answer to each quantitative question. This commentary would serve as tips the reader can use to interpret the data, e.g., the following text could be presented as a tooltip to a reader when they hover over the data point for *Total Research Time* in the data journal:

"If you see the number of total research hours increase without any increase in semantic search hours, this indicates poor adoption of the semantic search tool."

### 3.2.2 Explore the use of AI to create narratives

When you have a hammer... everything looks like a nail. Well, as someone who has been fully immersed in the business of AI for the past 4 years, it would seem natural that I would want to explore ways that AI, specifically the conjunction of NLP and statistics could be used to automatically generate this kind of narrative. I believe that if the trend of maintaining data journals for project/product reporting catches on then being able to recommend elegant suggestions, similar to the MS Power Point wizard, it would be a much sought after application.

# 4 CONCLUSION

I hope in tandem with this paper, the tableau data journal help readers find more powerful and less painstaking ways to create powerful narratives using data investigative tools and, like Prof. Rosling's, Prof Eric Shaffer's and Prof. Josh C. Hart's lectures have done for me, this data journal inspires new trends and techniques in data reporting related to projects/products.

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