

MarketMixModeling KPI Selection

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Load Libraries:

Load required libraries. Will use `stepAIC` from MASS package for model pruning. `vif` variation inflation factor from `car` package

```
library(MASS)
library(car)
library(DataCombine) # Pair wise correlation
library(stargazer)
library(dplyr) # Data aggregation
source('./code/atchircUtils.R')
```

Load Data:

Load blended data from sales and marketing datasets. Data is thoroughly cleaned, pre-processed for model building. Refer to `DataCleaning.R` script for data preparation steps. For this capstone project we limit our model building focus to `camera_accessory`, `Home_audio` and `Gaming_accessory` product sub-categories. For simplicity will start Linear model building with numerical features, later will consider categorical features.

```
data <- read.csv('./intrim/eleckart.csv')
```

Data Aggregation:

Weekly aggregated data is at granularity of `product_sub_category`, For Exploratory analysis, will collapse `product_sub_category` level weekly data.

```
data_week <- data %>% group_by(week) %>%
  summarise(gmv=sum(gmv),product_mrp=mean(product_mrp),
            discount=mean(discount),sla=mean(sla),procurement_sla=mean(procurement_sla),
            n_saledays=mean(n_saledays),TV=mean(TV),Digital=mean(Digital),
            Sponsorship=mean(Sponsorship),ContentMarketing=mean(ContentMarketing),
            OnlineMarketing=mean(OnlineMarketing),Affiliates=mean(Affiliates),SEM=mean(SEM),
            Radio=mean(Radio),Other=mean(Other),TotalInvestment=mean(TotalInvestment),
            NPS=mean(NPS),list_mrp=mean(list_mrp),
            units=sum(units),COD=sum(COD),Prepaid=sum(Prepaid))
```

Units Scaling: GMV, `Product_mrp` are in terms of INR, while marketing spend recorded in INR Cr. Lets convert marketing spend to INR. While models won't be sensitive to these parity in units, but for easy of model explanation, will standadize units.

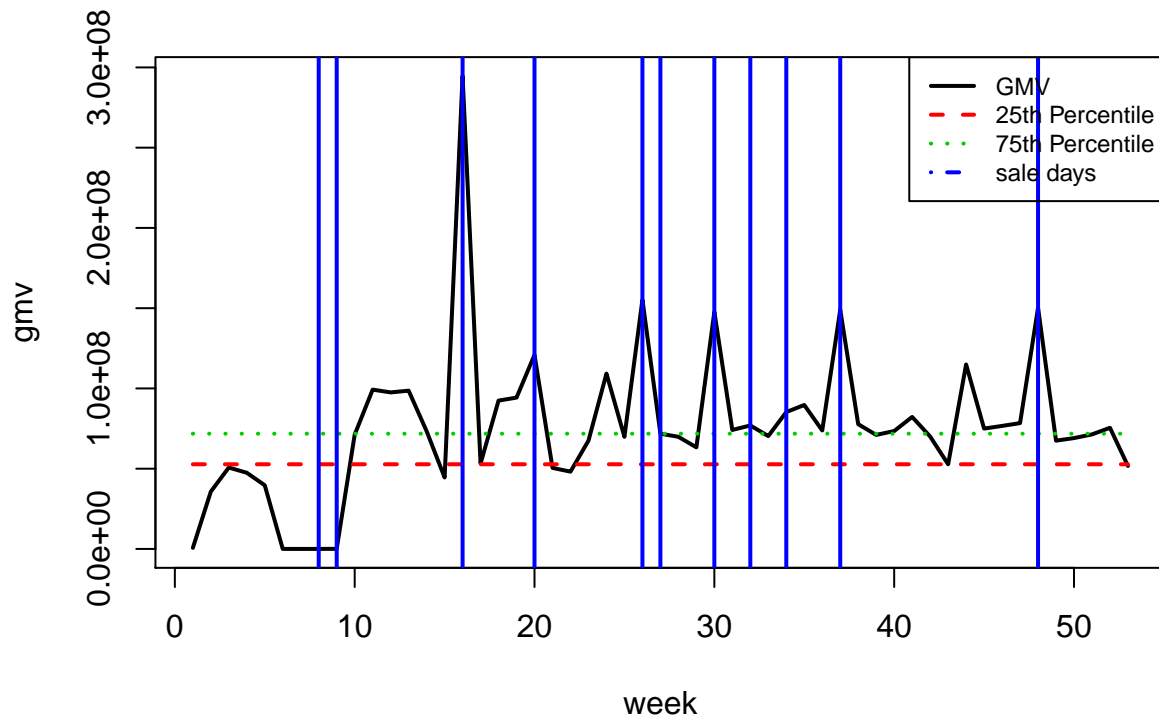
```
data_week[,c(8:17)] <- data_week[,c(8:17)]*10000000
```

Exploratory Data Analysis:

Will start analyzing the weekly Gross Merchandize Value the online website generating in sales. Below chart shows per week GMV over a period of 52 weeks. Horizontal dotted lines mark 25th 75th percentile of weekly expected GMV. Veritcal lines represent whether any sale/promotion is carried out during the week.

```
quant <- quantile(data_week$gmw,c(0.25,0.5,0.75))
matplot(data_week$week, cbind(data_week$gmw,rep(quant[1],53),rep(quant[2],53)),
        type='l',lwd=2,xlab = 'week',ylab = 'gmw')

saledays <- data_week$week[data_week$n_saledays > 1]
abline(v=saledays,col='blue',lwd=2)
legend('topright', inset = 0, legend = c('GMV','25th Percentile',
                                          '75th Percentile','sale days'),
      lty = c(1:4), col=c(1,2,3,4), lwd = 2, cex = 0.75)
```

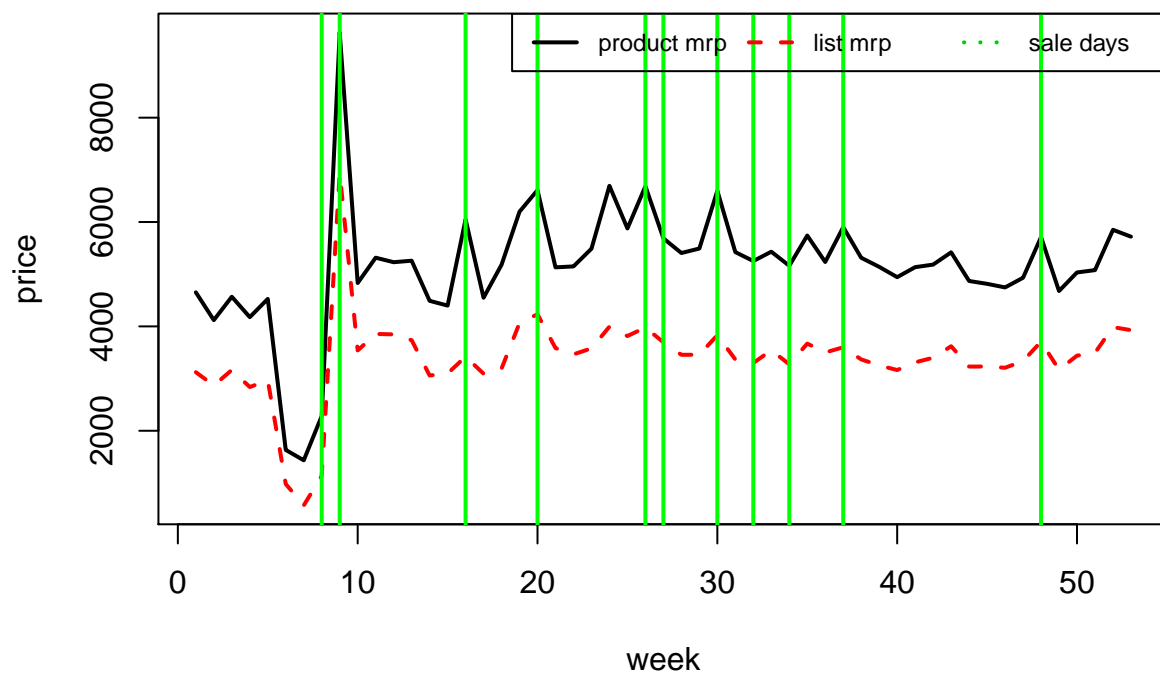


Insights: One can clearly observe the peaks in weekly GMV aligns with promotion markings. This clearly infers a positive impact of promotions on GMV. Week 16 sales is kind of outlier, could be week long promotions/sales events planned/festival sale. First 10 weeks sales were also seems outliers, but on the lower side of 25th percentile.

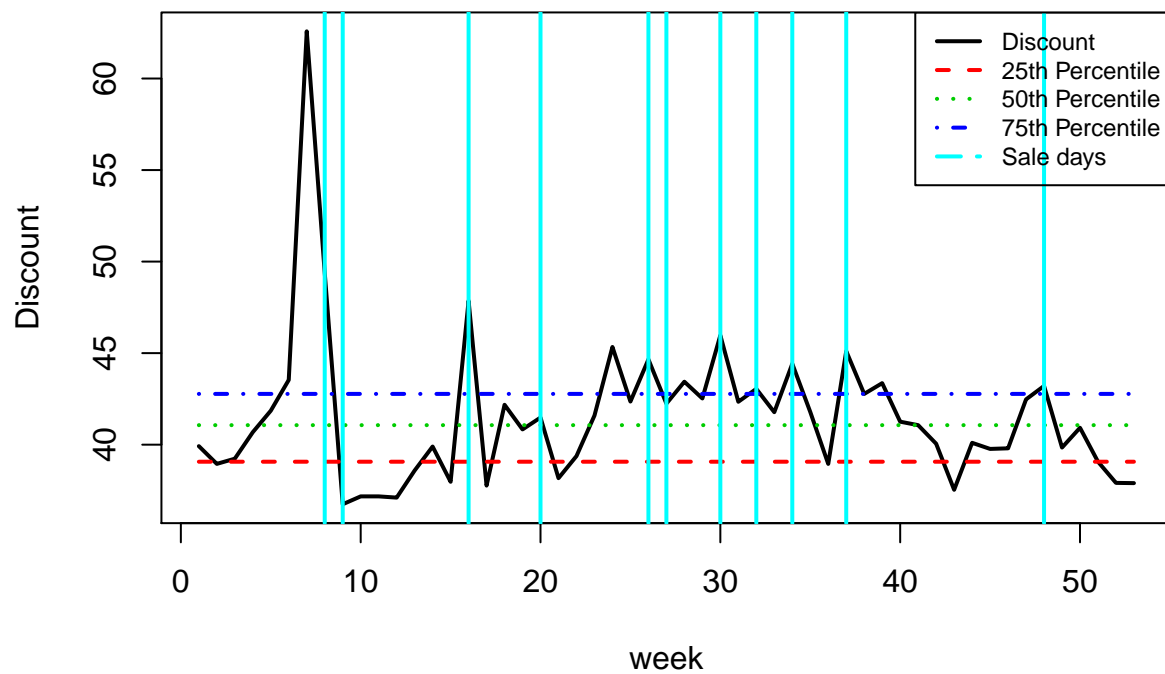
Pricing Analysis:

Will look at average weekly Max Retail Price and Listed MRP of the products sold through the website. Clearly List MRP is consistently lower w.r.t product_mrp. Next chart shows the average weekly discount.

```
matplot(data_week$week, cbind(data_week$product_mrp,data_week$list_mrp),
        type='l',lwd = 2,xlab='week',ylab='price')
abline(v=saledays,col='green',lwd=2)
legend('topright', inset = 0, legend = c('product mrp','list mrp','sale days'),
      lty = c(1:3), lwd = 2, col=c(1,2,3), horiz = TRUE, cex = 0.75)
```



```
quant <- quantile(data_week$discount,c(0.25,0.5,0.75))
matplot(data_week$week, cbind(data_week$discount,rep(quant[1],53),
                             rep(quant[2],53),rep(quant[3],53)),
        type='l',lwd=2,xlab = 'week',ylab = 'Discount')
abline(v=saledays,col='cyan',lwd=2)
legend('topright', inset = 0, legend = c('Discount','25th Percentile',
                                         '50th Percentile','75th Percentile',
                                         'Sale days'),
      lty = c(1:5), lwd = 2, col=c(1:5), cex = 0.75)
```



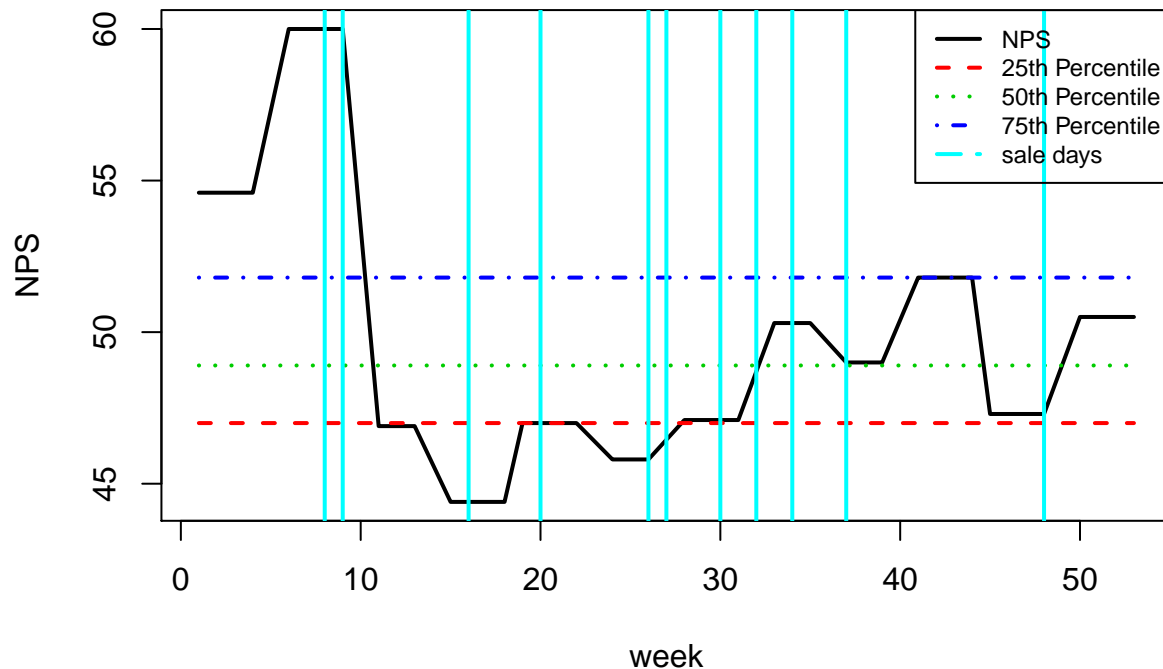
Insights:

1. Avg MRP of products sold during promotions is high
2. Discounts allowed throughout out year
3. During Non-Promotion weeks, discounts vary by 5%
4. Discounts are higher by just 4% during promotions.

NPS(Net Promoter Score):

Will study how NPS tall across the weeks for a given year. NPS can vary anywhere between -100 and 100. NPS is a measure of customer satisfaction, loyalty. Basically an appropariate NPS is arrived through regular customer survey.

```
quant <- quantile(data_week$NPS,c(0.25,0.5,0.75))
matplot(data_week$week, cbind(data_week$NPS,rep(quant[1],53),
                             rep(quant[2],53),rep(quant[3],53)),
        type='l',lwd=2,xlab = 'week',ylab = 'NPS')
abline(v=saledays,col='cyan',lwd=2)
legend('topright', inset = 0, legend = c('NPS','25th Percentile','50th Percentile',
                                          '75th Percentile','sale days'),
      lty = c(1:5), lwd = 2, col=c(1:5), cex = 0.75)
```



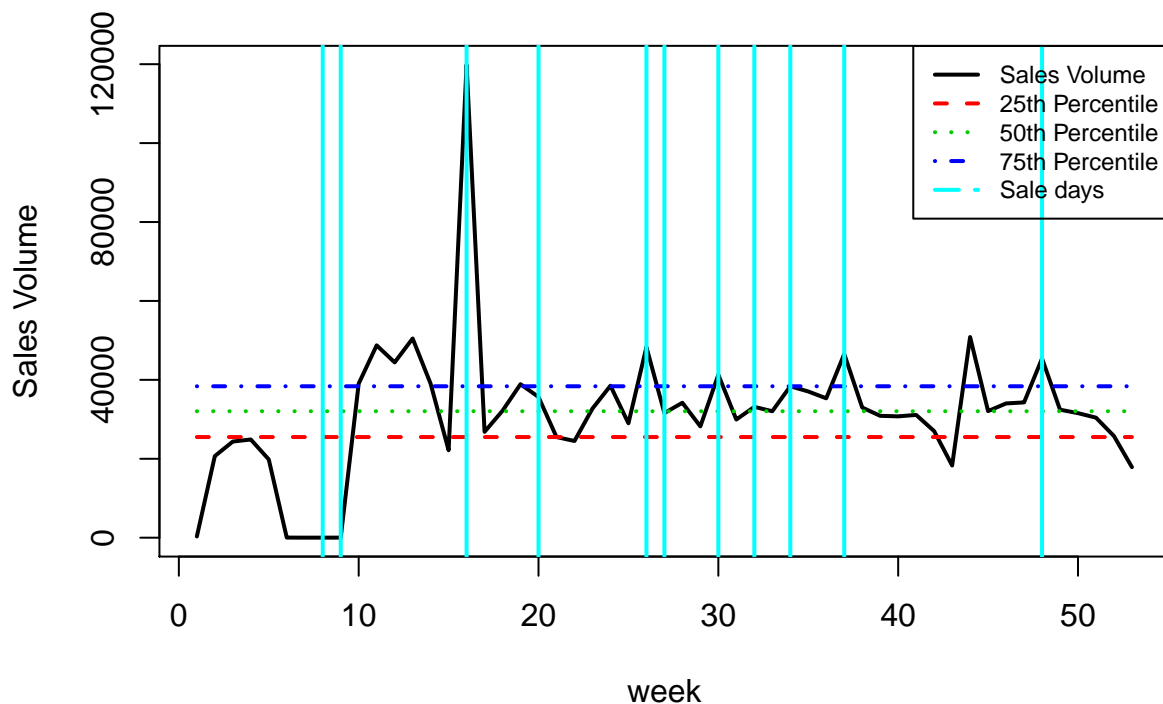
Insights:

Overall NPS for Eleckart is on the positive side ranging over 45-60 window. well the data around weeks 7-9 seems corrupted as seen on all previous charts, lets exclude these weeks data for our insights. I also overlay sale/promotion week markers, for better understanding of NPS during weeks where no promotions being run. Relatively NPS is higher during weeks where there are no promotions, kind of implying due to high sales volumes during promitons customer satisfaction might be compromised either due to delays in shipping or product quality. If we were to relates NPS to our sales, we see a inverse relationship between NPS and GMV, though it may not be granted, as a higher NPS might be helping sales during weeks with no promotions running.

Sales Volume:

Below is weekly sales volume. Its pretty much follows GMV pattern. Sales volume pretty much confines to a narrow band between 25th and 75th percentile, expect a peak at week 16 and a poor sales reported for first 9 weeks. we can ignore **Units** sold for model building as it doesn't sound like an attriting feature that can influence sales.

```
quant <- quantile(data_week$units,c(0.25,0.5,0.75))
matplot(data_week$week, cbind(data_week$units,rep(quant[1],53),
                             rep(quant[2],53),rep(quant[3],53)),
        type='l',lwd=2,xlab = 'week',ylab = 'Sales Volume')
abline(v=saledays,col='cyan',lwd=2)
legend('topright', inset = 0, legend = c('Sales Volume','25th Percentile',
                                          '50th Percentile','75th Percentile',
                                          'Sale days'),
      lty = c(1:5), lwd = 2, col=c(1:5), cex = 0.75)
```



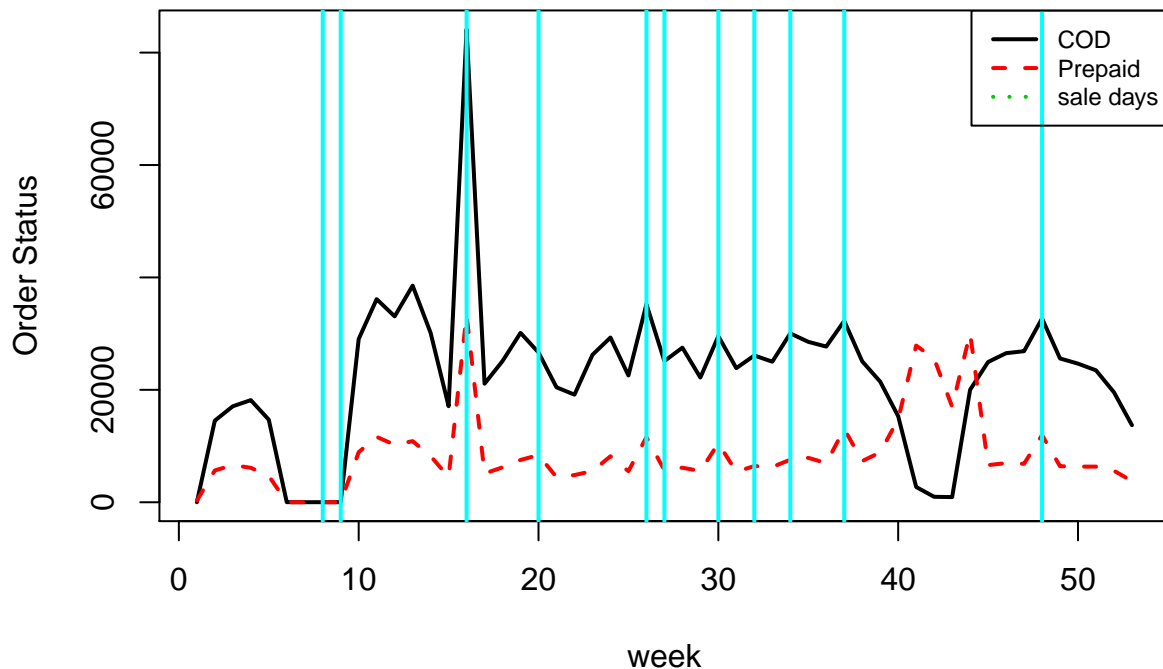
Insights:

Between weeks 10 and 48, sales volume is kind of stable, also one can observe, most of the promotions are being run during this period. By contrasting sales numbers among 10-48 weeks and rest of the weeks, we can imply pretty confidently promotions are kind of help sales.

Delivery Status:

For a developing country like India, where online transactions are not prevalent mode of payment of those goods bought online, e-commerce websites have alternate payment methods like Cash on Delivery. Will look at delivery status customer choose at weekly level.

```
matplot(data_week$week, cbind(data_week$COD,data_week$Prepaid), type = 'l',
        lwd = 2, xlab = 'week', ylab = 'Order Status')
abline(v=saledays,col='cyan',lwd=2)
legend('topright', inset = 0, legend = c('COD','Prepaid','sale days'),
        lty = c(1:3), lwd = 2, col=c(1:3), cex = 0.75)
```



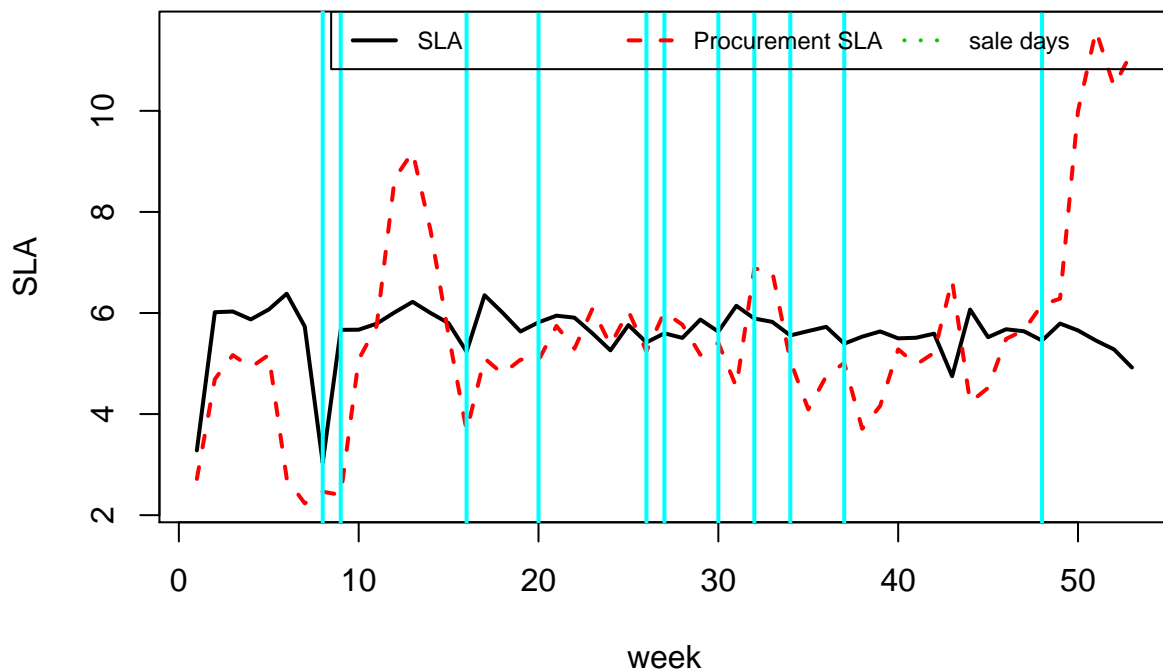
Insights:

Irrespective of promotions, majority of customers heavily utilizing Cash On Delivery facility consistently. we can say, there is a significant impact on the sales with this alternate payment method.

Service Level Agreement:

Service Level Agreement is a commitment to the customer to have his goods delivered in with a certain number of days. Below chart shows the weekly average SLA and Procurement SLA.

```
matplot(data_week$week, cbind(data_week$sla,data_week$procurement_sla), type = 'l',
        lwd = 2, xlab = 'week', ylab = 'SLA')
abline(v=saledays,col='cyan',lwd=2)
legend('topright', inset = 0, legend = c('SLA','Procurement SLA','sale days'),
      lty = c(1:3), lwd = 2, col=c(1:3), cex = 0.75, horiz = TRUE)
```



Insights:

SLA is kind of slightly higher than Procurement SLA, which is quiet good metric, so as, one has margin buffer. During longer promotion periods like week 16 and 20, Procurement SLA is lower compared to SLA. During weeks where no promotion running, Procurement SLA is higher, could this be factor, for lower sales during these periods.

Correlation:

Lets see how Non-Advertising KPIs were correlated

```
pairs.panels(data_week[-c(8:16)])
```

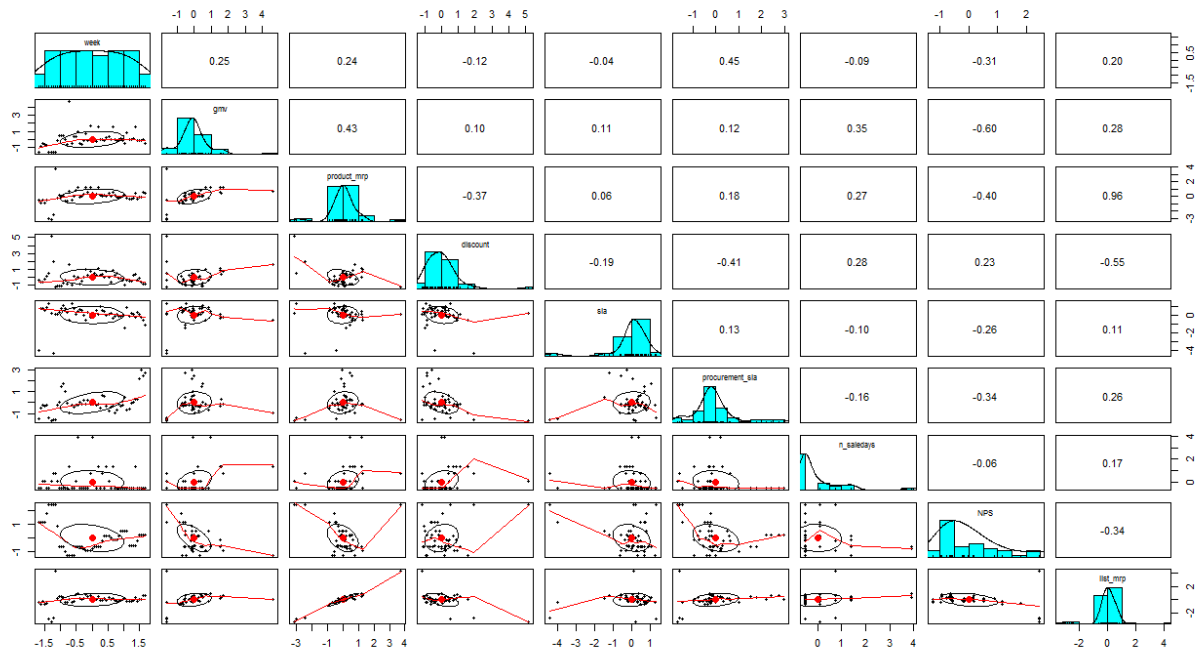


Figure 1:

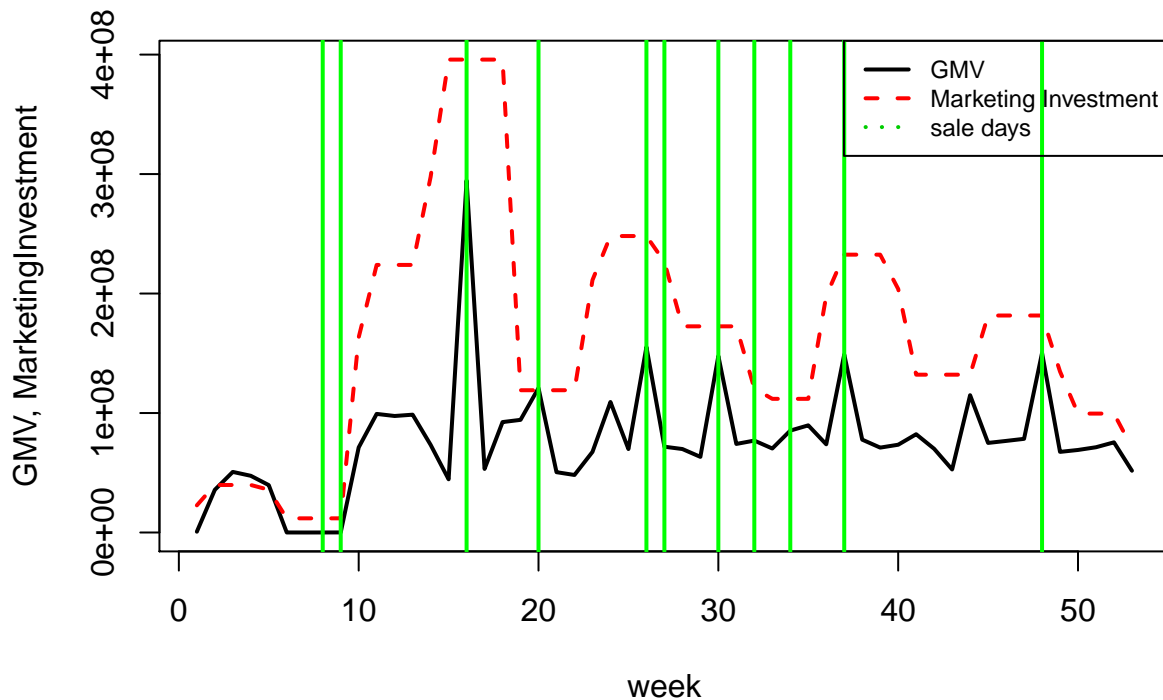
Insights:

`product_mrp` and `list_mrp` are highly correlated, this is kind of expected as we observed, for most of the weeks the range of `discount` offered on the products was with in narrow band.

GMV vs Advertising Spend:

Here is the comparison of weekly GMV against Advertising spend.

```
matplot(data_week$week, cbind(data_week$gmw, data_week$TotalInvestment),
        type='l',lwd = 2,xlab = 'week',ylab = 'GMV, MarketingInvestment')
abline(v=saledays,col='green',lwd=2)
legend('topright', inset = 0, legend = c('GMV','Marketing Investment','sale days'),
      lty = c(1:3), lwd = 2, col=c(1,2,3), cex = 0.75)
```



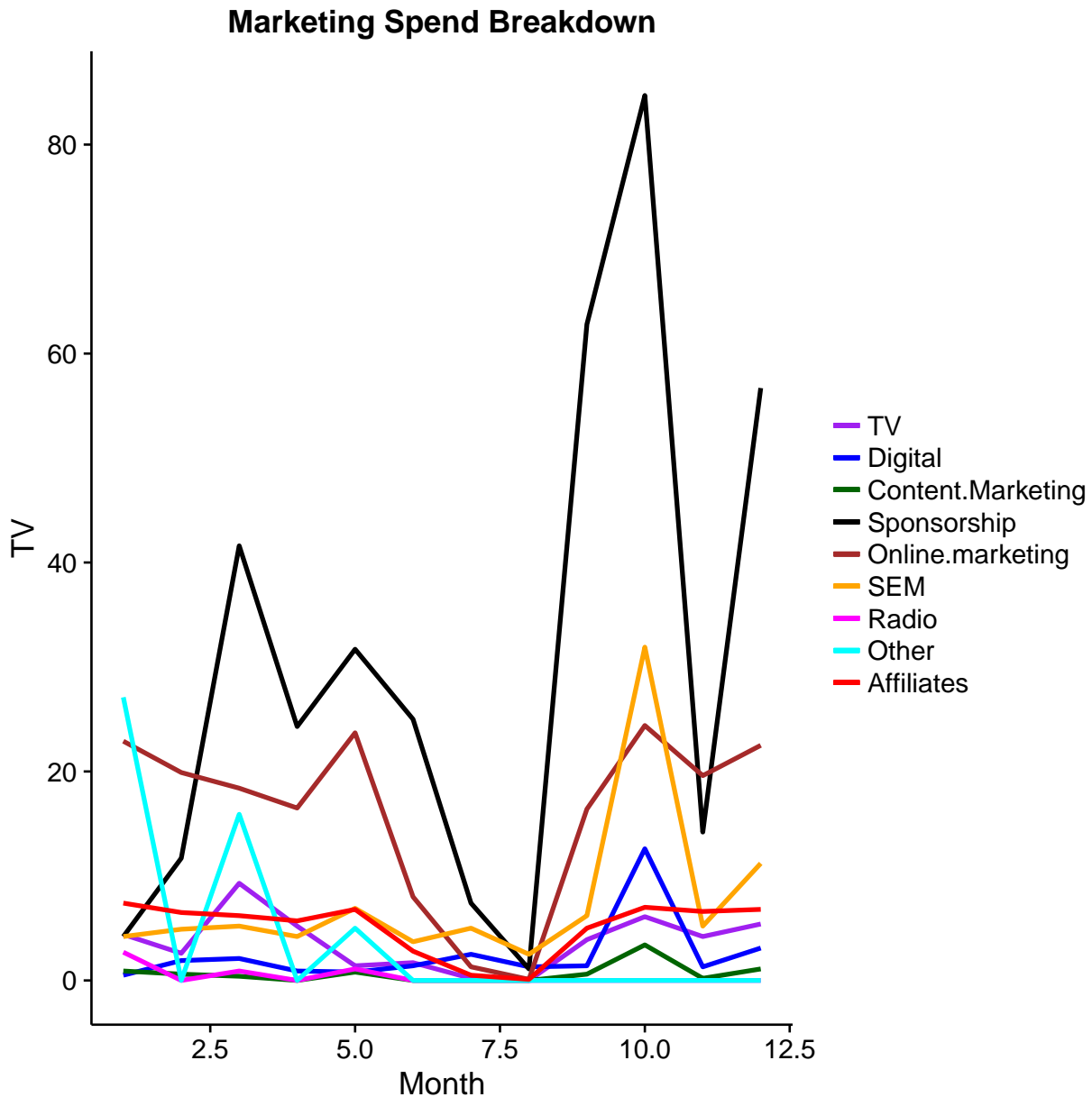
Insights:

Total weekly advertising amount spend was consistently high compared to GMV for all weeks. Well, either they were spending lot more on advertising than required, (or) one really need to spend higher than GMV possible.

Marketing Spend Across Channels:

Weekly aggregated marketing spend is confusing to draw clear insights, will analyze marketing spend at monthly level.

```
matplot(data_week$week, cbind(data_week$Digital, data_week$TV, data_week$Sponsorship,
                              data_week$ContentMarketing, data_week$OnlineMarketing,
                              data_week$Affiliates, data_week$SEM, data_week$Radio,
                              data_week$Other),
        type='l', lwd = 2, xlab = 'week', ylab = 'Marketing Spend')
legend('topright', inset = 0, legend = colnames(data_week[,c(8:16)]),
      lty = c(1:9), lwd = 2, col=c(1:9), cex = 0.5)
```

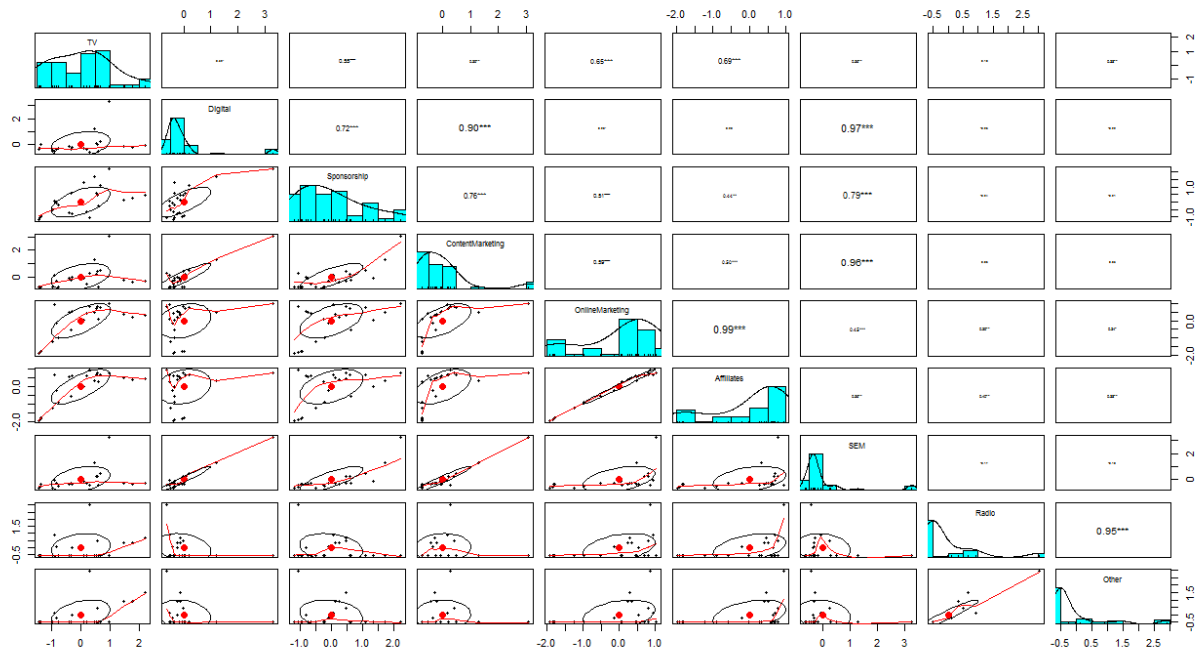


Insights:

A large portion of marketing spend goes towards sponsorships followed by online marketing. On annual basis, SEM, Digital channels receives significant funding during month of October. March, May and October are the months when large portion of money spent on marketing (or) running promotions.

Correlation Among Advertising Channels:

```
pairs.panels(data_week[8:16])
```



Insights:

There were multiple pairs of correlations exists among Advertising channel spends. 1. **Radio** and **Other** Advertising channel spends are highly correlated. 2. **SEM**, **Digital** and **Content Marketing** spends are highly correlated. 3. **Affiliates** and **Online Marketing** are highly correlated.