## **Problem Statement**

You are a data analyst working for a local pizza shop called "Pizza palace."

Your task is to conduct a competitive analysis to understand the market landscape and identify opportunities for growth and differentiation. You will analyze data from three main competitors in the area: "Pizza Palace," and competitors "Cheesy Crust," and "Tasty Toppings."

## 1.Identify Competitors

- Direct Competitors: These are businesses that offer similar pizza products and services in your geographic area. This includes local pizzerias, national chains like Domino's or Pizza Hut, and even convenience stores offering prepared pizzas.
- Indirect Competitors: These businesses offer substitutes that might take away from your customer base. Consider fast-food restaurants, delivery services offering various cuisines, or even grocery stores with prepared meal options.

## 2.Gather Data

- 1. Menu offerings and pricing for each competitor.
- 2. Delivery options and service quality ratings.
- 3. Online presence, including website design, online ordering system, and social media engagement.
- 4. Customer reviews and ratings from platforms like Google Reviews and Yelp.
- 5. Promotions, discounts, and loyalty programs offered by competitors.
- 6. Sales data for the past six months (if available).
- 7. Geographic distribution of competitors' locations.

## 3. Analyze Competitor Strengths and Weakness

The framework breaks down the competitive landscape into four sections: **Company Specific, Target Customer, Product Specific** and **Positioning**By filling out this framework for Pizza Palace and its competitors, you can identify areas where Pizza Palace excels and areas for improvement. This will help Pizza Palace develop a competitive advantage.

### Diagram

## **COMPETITIVE ANALYSIS FRAMEWORK**

|                           |                                | Competitor 1       | Competitor 2       | Competitor 3       | Competitor 4       |
|---------------------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|
| Company Specific          | # of Employees                 | Type you text here |
|                           | Founded                        | Type you text here |
|                           | Funding                        | Type you text here |
|                           | Investors                      | Type you text here |
|                           | Acquisitions                   | Type you text here |
|                           | # of Customers                 | Type you text here |
|                           | Strengths and weaknesses       | Type you text here |
| Target Customer / Message | Products                       | Type you text here |
|                           | Primary Buyer / Decision Maker | Type you text here |
|                           | Secondary Buyer                | Type you text here |
|                           | Target customer                | Type you text here |
|                           | Messaging                      | Type you text here |
| Product Specific          | Product features               | Type you text here |
|                           | Pricing                        | Type you text here |
|                           | Free experience before buying  | Type you text here |
|                           | Customers                      | Type you text here |
|                           | Product strength               | Type you text here |
|                           | Product weakness               | Type you text here |
|                           | Customer reviews               | Type you text here |
| Positioning               | How to win?                    | Type you text here |
|                           | Why Customer should chose us   | Type you text here |

| Aspect                         | Pizza Palace                                     | Cheesy Crust  | Tasty Toppings                                      |  |
|--------------------------------|--|---|---|--|
| # of Employees                 | 150  | 120   | 180   |  |
| Founded                        | 2005   | 2010  | 2012  |  |
| Funding                        | \$10 million                                     | \$8 million   | \$12 million  |  |
| Company Specific               |  |   |   |  |
| Investors                      | XYZ Venture Capital                              | DEF Capital   | GHI Partners  |  |
| Acquisitions                   | 2  | 0   | 3   |  |
| # of Customers                 | 5000   | 4000  | 6000  |  |
| Strengths and Weaknesses       | Strong brand loyalty, diverse menu               | Customizable options, affordability                   | Premium ingredients, artisanal offerings            |  |
| Target Customer / Message      | Families, tradition                              | Budget-conscious, customization                       | Discerning foodies, quality                         |  |
| Products                       | Wide range of pizzas, pastas                     | Customizable pizzas, salads                           | Specialty pizzas, artisanal crusts                  |  |
| Primary Buyer / Decision Maker | Parents, household heads                         | Budget-conscious consumers                            | Foodies, culinary enthusiasts                       |  |
| Secondary Buyer                | Children, teenagers                              | Families, friends                                     | Couples, social gatherings                          |  |
| Target Customer                | Families, busy professionals                     | Budget-conscious individuals                          | Discerning foodies, gourmet enthusiasts             |  |
| Messaging                      | Tradition, quality ingredients                   | Customization, affordability                          | Premium experience, artisanal                       |  |
| Product Features               | Fresh ingredients, diverse toppings              | Customization options, value combos                   | Premium ingredients, artisanal flair                |  |
| Pricing                        | Mid-range, occasional discounts                  | Budget-friendly, daily specials                       | Premium, higher-end prices                          |  |
| Free Experience before buying  | None   | Coupons for first-time customers                      | Free appetizer with first order                     |  |
| Product Specific               |  |   |   |  |
| Customers                      | Testimonials available                           | Customer testimonials                                 | High ratings on review sites                        |  |
| Product Strength               | Consistent quality, variety                      | Affordability, customization                          | Premium taste, artisanal presentation               |  |
| Product Weakness               | Limited online ordering options                  | Limited brand recognition                             | Higher prices compared to competitors               |  |
| Customer Reviews               | Positive overall, occasional delivery complaints | Mixed reviews on service, praise for food quality     | Positive reviews, praise for taste and presentation |  |
| How to Win?                    | Enhance online presence, improve delivery times  | Streamline ordering process, increase brand awareness | Highlight artisanal aspects, emphasize quality      |  |
| Positioning                    | Tradition meets innovation                       | Convenience without compromise                        | Gourmet excellence                                  |  |
| Why Customer should choose us  | Quality ingredients, family-friendly atmosphere  | Affordable indulgence, customization                  | Premium experience, artisanal craftsmanship         |  |

## **4.Strengths and Weaknesses of Competitors**

## **Cheesy Crust**

• Strengths:

- Customizable options and affordability
- Strong target messaging

### Weaknesses:

- Limited brand recognition
- o Mixed reviews on service, with some complaints about delivery times
- o Lower perceived quality compared to Pizza Palace based on pricing

## **Tasty Toppings**

## • Strengths:

- Premium ingredients and artisanal offerings
- Strong customer reviews with praise for taste and presentation
- Well-defined target messaging

### Weaknesses:

Higher prices compared to competitors

# 5.Opportunities and Threats (SWOT Analysis) for Pizza Palace



## Strengths:

- **Established brand recognition:** Compared to Cheesy Crust, Pizza Palace has a stronger brand presence, which can be leveraged for customer loyalty and market share.
- **Family-friendly atmosphere:** This caters to a broad customer base seeking a casual dining experience.
- **Focus on quality ingredients:** This could be a selling point, especially if highlighted effectively.

#### Weaknesses:

- **Limited online presence:** An outdated online ordering system or weak website could be hindering online sales, a growing market sector.
- Brand messaging: There might be a need for a clearer brand message that emphasizes strengths like family-friendliness and quality to differentiate from competitors.

## **Opportunities:**

- Increase brand awareness: Cheesy Crust has lower brand recognition than Pizza Palace. This presents an opportunity for Pizza Palace to leverage their established brand to capture more market share.
- **Improve online presence:** Enhance online ordering options to cater to the growing online food ordering market.
- Highlight quality ingredients and family-friendly atmosphere: This can position
  Pizza Palace against Tasty Toppings focus on gourmet experience, attracting families
  who seek a more casual dining experience.

### Threats:

- **Competition:** The presence of strong competitors like Cheesy Crust and Tasty Toppings can make it challenging for Pizza Palace to maintain its market share.
- Rising food costs: This can squeeze profit margins if Pizza Palace is unable to raise prices effectively.
- Changes in consumer preferences: If consumer tastes shift towards healthier options or new pizza trends, Pizza Palace may need to adapt its menu offerings.

## 6.Recommendations

- Invest in marketing and promotions to strengthen brand awareness.
- Develop a strong online presence by improving the online ordering system and offering online promotions.
- Continue to emphasize the quality of ingredients and family-friendly atmosphere to differentiate itself from competitors.
- Monitor food cost trends and implement price adjustments to maintain profitability.
- Regularly review customer reviews to identify areas for improvement and adapt to changing consumer preferences.

## 7.Strategy

### **Brand Awareness**

- Targeted social media advertising: Create engaging content showcasing delicious pizzas, family-friendly atmosphere, and any special promotions.
   Utilize targeted advertising to reach potential customers in your delivery area.
- Community involvement: Sponsor local events, partner with schools or sports teams, and offer special discounts to build goodwill and brand recognition within the community.
- **Loyalty program:** Implement a rewards program to incentivize repeat business and encourage customer loyalty.

### **Online Presence**

- **Mobile-friendly website:** Ensure the website is easy to navigate and optimized for mobile ordering, a crucial factor for online food purchases.
- Online ordering platform: Partner with a user-friendly online ordering platform that integrates with your existing systems for a seamless experience.
- Search engine optimization (SEO): Optimize the website and online content
  with relevant keywords to improve search ranking and organic website traffic.
  This will help potential customers who search for "pizza delivery near me" to
  find Pizza Palace easily.

### **Highlighting Strengths**

- **High-quality ingredients:** Showcase the quality of ingredients through high-resolution photos and videos on social media and your website. Partner with local farms or artisanal producers to emphasize freshness and quality.
- **Family-friendly atmosphere:** Create engaging content that highlights the restaurant's welcoming ambiance. This could include photos of families enjoying pizzas, special events for kids, or a comfortable dining area.